

ANNUAL REPORT 2018-2019



Administrative Staff College of India
Bella Vista : Hyderabad



March 8, 2019: Mr. Andrew Fleming, British Deputy High Commissioner to Andhra Pradesh and Telangana, addressing international participants of a new programme, Creating Change Makers: Enhancing Skills of Women Professionals, sponsored by the Ministry of External Affairs, Government of India, at College Park Campus



March 12, 2019: ASCI signed an MoU with University of Nairobi on Land Acquisition, Resettlement and Rehabilitation at Bella Vista



May 10, 2018: ASCI conducted a two-day programme for journalists on Climate Change and the Urgent Need for a Media Narrative, at Bella Vista



February 1, 2019: MAHAGENCO signed an MoU with ASCI to get their officials trained under various programmes



January 21, 2019: Participants of a 3-day programme on Faecal Sludge & Septage Management at CPC



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62nd ANNUAL REPORT 2018-2019

Chairman's Statement



I have pleasure in presenting, on behalf of the Court of Governors, the sixty-second Annual Report and Audited Statement of Accounts of the Administrative Staff College of India (ASCI), for the year ending 31st March 2019.

Financial Results

The financial results of the College for the year ended 31st March 2019 show a net surplus (after providing for depreciation and accounting for prior period adjustment) of Rs. 220 lakhs as against Rs.22 lakhs in the previous year. Concerted efforts were put to achieve this despite the fact that the College implemented wages recommended by the 7th Central Pay Commission for faculty and officers in administration. The total income of the College was Rs. 6227 lakhs as against Rs.5694 lakhs in the previous year.

Management Development Programmes

The College conducted a total of 164 training programmes, including 58 announced programmes, to build capacity among government officials, top and middle level officers and senior personnel of public sector undertakings as well as private industry. As many as 101 In-company (on campus and off-campus) training programmes were conducted for the benefit of 2756 participants. These programmes were customised to the requirement of a wide range of companies and other entities including, CIL, CONCOR, IOCL, MIDHANI, NMDC, NTPC, NLCIL, NECL, OIL, PFCL, PGCIL, REC, SCCL etc. There is a slight increase in the number of the private sector clients this year. They include Arya Vaidya Sala, FACOR, IEX, Sri Manakula Vinayagar Medical College & Hospital and Vignan's Foundation for Science, Technology & Research.

We continued our capacity building activities for senior government officers under MDoNER, MoEF&CC and Govt. of Bangladesh etc., in addition to Central Government Officers and the State of Maharashtra (MAHAGENCO).

The Ministry of Public Administration (MoPA), Govt. of Bangladesh, chose us as its knowledge partner and continued to send cohorts of civil servants to enhance their capacity on Good Governance and Effective Public Administration. Various other countries too reposed faith in our training programmes. Out of the 4063 participants of various programmes, 457 were foreign nationals!

The Centre for Energy, Environment, Urban Governance and Infrastructure Development (CEEU&ID) contributed the lion's share in the revenue of the College through high impactful training, research and consultancy. Major national and international clients consider this Centre as a credible knowledge and technical partner. A series of workshops organised by the Centre benefited about 500 officials from municipalities, corporates and social sectors of the country.

The Centre for Human Resource Development (CHRD) organised a series of programmes with international component much to the satisfaction of the clients. They included, a Capacity Building of Officers of Bihar State Power (Holding) Company Limited (BSPHCL) with a visit to Australia, Europe and Japan, Global Outreach (Australia and New Zealand) for CMDs/ MDs/ Senior Officials of State Power Utilities of Power Finance Corporation (PFC), an International Study tour for CMDs/MDs/Senior Officials of State Power Utilities and REC Limited and Advanced Management Programme with study to reputed institutes in Italy, Switzerland, France and Netherlands during the year under review.

The Centre for Management of Land Acquisition, Resettlement and Rehabilitation (CMLARR) that we created in October 2017 could establish itself as a high potential resource centre on LARR issues in the world.

In partnership with the National Research Centre for Resettlement (NRCR), Hohai University, China, CMLARR organised the annual fortnightly international announced course with field visits in Mumbai and Pune. For the second year in a row, the Centre organized a Joint Certificate Course on Improved Management of LARR, attended by senior officers from various State governments and PSUs. As part of a ten-day international module, participants visited many places in China including the world's largest hydropower project, the Three Gorges Project. The Centre played a key role in launching the Kenyan Centre for Land Acquisition and R & R at the University of Nairobi with the support of the World Bank.

The Centre for Healthcare Management (CHM) successfully completed yet another batch of the AICTE-approved two-year Post-Graduate Diploma in Hospital Management (PGDHM) programme. It has had yet another season of successful placements, with all the students joining reputed corporate hospitals, and organisations in Healthcare IT and Public Health. In addition, the faculty of the Centre had collaborated with National Health Authority to provide capacity building on Ayushman Bharat: Prime Minister Jan Arogya Yojana (PM-JAY) and did a good number of capacity building programmes for States and Union Territories.

The Centre for Innovations in Public Systems (CIPS) continued to document and advocate innovative practices through workshops and conferences. The review of data received from various States on innovations and attempts for business process re-engineering clearly indicate that there is no dearth of new ideas for improving the quality of governance in the country.

Research and Management Studies

We can proudly claim that ASCI is the preferred destination for Research and Management Studies support for the Government of India and various State government departments besides multilateral and international agencies. Our assignments were instrumental in ushering in good governance, furthering digital governance, documenting best practices in governance, building capacity of key personnel, screening employees for their promotions, and planning manpower.

The projects in functional as well as sectoral areas we dealt with included, WASH, urban governance, transaction advisory, urban sanitation, science policy development, innovation policy development, competition and its associated areas, pollution mitigation and environment management, corporate social responsibility, manpower planning, government advisory, corporate advisory, evaluation analytics, setting power tariff and issues thereof, non conventional energy and related issues, strategy development for large organisations, assisting government departments in financial management and monitoring, assessment of public health infrastructure in states, rapid assessment, curriculum development, HRM succession plan, impact assessment, and formulation of performance management system.

Our assignment with Coal India Ltd. helped them in designing better auctioning models for Coal Blocks to eliminate malpractices. Our Evaluation of Population Research Centres (PRC) was appreciated by Niti Aayog.

Thanks to the enormous quality work done by The Centre for Energy, Environment, Urban Governance and Infrastructure Development, many large scale research projects have been sustained and enhanced with existing clients such as BMGF, UNICEF, GHMC, HMDA, CDMA, WASH Institute, NAT-EDCIL.

During 2018-19, the number of new assignments for Research and Management studies is 65 with a total value of Rs. 3066 lakhs. Of these, Research Studies accounted for Rs. 1249 lakhs, and the Management Studies accounted for Rs. 1817 lakhs.

Lectures

Prof. Ajit P Rangnekar, Director General, Research and Innovation Circle of Hyderabad, delivered the 62nd Foundation Day lecture on "Opportunities and Challenges to Governance from Technology Innovations" on December 5, 2018. M/s Prof.S Venugopal Rao Memorial Charitable Trust approached the College to organise annual Orations to mark his Birth Centenary. Dr. Kiran Bedi, IPS (Retd), Lt. Governor, Puducherry, made the maiden Oration on "Creative Governance" on September 24, 2018.

Governance

During the year 2018-19, the General Body of the College Society met once, the Court of Governors (CoG) met thrice. The guidance and direction the College received from the distinguished CoG members on various aspects of its activities is highly valuable. I wish to thank all the members of the CoG and the members of the General Body for their constant support.

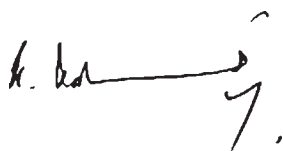
Looking Forward

It goes without saying that the determined efforts of the Director General (I/c), faculty members, officers and staff at all levels contributed for the progress of this institution of national importance. My compliments to all of them.

We should set new benchmarks for our programmes and research projects to contribute for achieving Sustainable Development Goals (SDGs). Every effort should be made to get more work from the private sector. The College has decided to launch a two-year Post Graduate Diploma in Management (PGDM) for the benefit of youngsters in the country. Being the mother of management education in India, ASCI should have launched this kind of course a long ago.

We should gear up ourselves to meet the demands and challenges of management of public and private sector, by improving our knowledge base and skill-sets.

I wish every stakeholder of the College all the very best.



K Padmanabhaiah

Chairman
Court of Governors

Governance of the College

A. General Body

During 2018-19, the General Body of the College Society met once. The composition of the 94-member College Society as on 31st March 2019 was as follows:

Table 1: **College Society**

Member Category	Public Sector	Private Sector	Govern-ment
Honorary patrons for life	10	11	–
Patrons	–	1	–
Ordinary	27	28	13
Associate	–	4	–

The detailed list is presented in **Annexure-1**.

B. Court of Governors

During the year under review, the Court of Governors (CoG) met thrice.

At the invitation of the Chairman, ASCI, CoG, Sri Pradeep Dhobale, Director & Operating Partner, Springforth Investment Managers Pvt Ltd, Hyderabad; Dr N Ramesh Kumar, IAS (Retd), A.P. State Election Commissioner, joined the CoG in co-opted members capacity and Sri Subash C Garg, IAS, Secretary (Finance), Ministry of Finance, Govt. of India, joined the CoG in Co-Opted Member (Ex-Officio) capacity.

The following CoG member left the College during the year: Sri Ravi Boothalingam, Dr S K Rao, Sri J Nrupender Rao, Sri C S Rao, IAS (Retd). The list of elected, co-opted and ex-officio members of the CoG as on 31st March 2019 is given in **Annexure-2**.

C. Personnel

During 2018-19, the College recruited One faculty member i.e. Mr M V Yugandhar, Associate Professor, Centre for Innovation and Technology and Two Group-II Officers, i.e. Mr Nimmana Mohana Rao, Finance Officer and Mr Sabavath Suresh, Administrative Officer.

The following faculty members left the College during the year: Mr Dushyant Mahadik, Dr Ashutosh Murti, Mr Avik Sinha, Dr M S Raghavendra, Dr Pankaj Sampat and also the Director General Sri R. H. Khwaja, IAS (Retd).

Shri Vinod Kumar Agarwal, IAS (Retd), Honorary Advisor, joined the College during the year as on 31st March 2019.

The list of faculty members, officers in administration, and honorary visiting professors, advisors and consultants, as on 31st March 2019, is given in **Annexure-3**.

Academic Activities

A) Management Development Programmes

The College contributes to the management development of top, middle and senior personnel of leading public sector undertakings, government as well as private industries. The College conducted 164 training programmes which includes Announced, In-company (On and Off Campus), Workshops and Conferences.

58 Announced Programmes were attended by 1,129 participants in various disciplines of Human Resource, General Management, Economics & Finance, Marketing, Environment, Operations, Urban Governance, Infrastructure Management, Water and Sanitation, Information Technology, Energy, Health Studies & Innovation Technology. They were well received by the participants.

In addition to the open Announced Programmes, the College conducted 101 In-Company training programmes i.e. customized programmes, to suit the requirement of the clients for a wide range of public sector units and other entities including CIL, CONCOR, IOCL, MIDHANI, NMDC, NTPC, NLCIL, NECL, OIL, PFCL, PGCIL, REC, SCCL etc. The private sector clients include Arya Vaidya Sala, FACOR, IEX, Sri Manakula

Vinayagar Medical College & Hospital and Vignan's Foundation for Science, Technology & Research.

The College has continued its capacity Building activities for senior government officers under MDoNER, MoEF&CC and Govt of Bangladesh etc., in addition to Central Government Officers and the State of Maharashtra (MAHAGENCO).

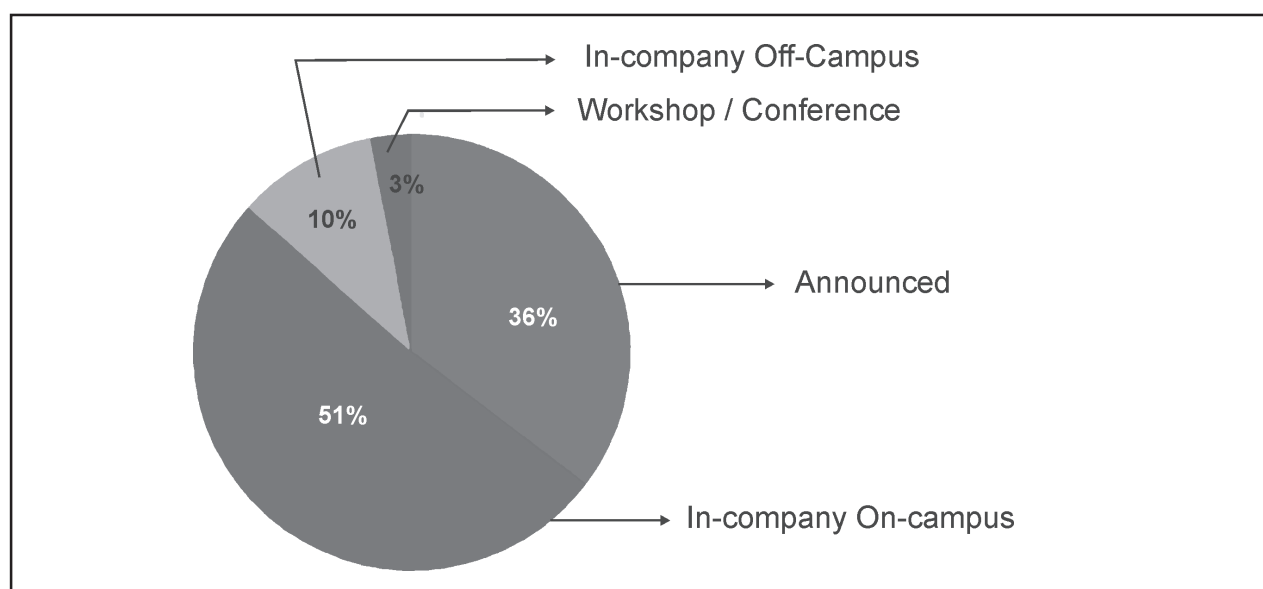
Table 1 shows the aggregate income from management development activity in the three major categories of courses offered by the College and **Table 2** gives the profile of the participants who attended these courses.

Table 2
Profile of Participants

Sectors	No. of Participants
Government	2,073
Public	754
Private	429
Banks	350
Foreign participants	457
Total	4,063
Women participants	609

Table 1
Aggregate Income from Management Development Activity

Programme Type	No. of Programmes	Training days	No. of Participants	Income (in ₹.)
Announced	58	270	1,129	8,13,41,943
In-company on-campus	84	666	2,274	16,61,21,584
In-company off-campus	17	50	482	63,26,453
Workshop/ Conference	5	15	178	10,24,865
Long Duration Programmes	1 (PGDHM)			2,44,57,000
Total	164	1,001	4,063	27,92,71,845



The diversity of the subject areas covered by the College is presented in **Table 3**. Further **Table 4** and **Table 5** set out the areas of customized programmes. Table 6 gives the details of Workshop/Conferences conducted by the College.

Table 3
Announced Programmes: 2018-19

S. No.	Centre	No. of Courses	No. of Ppts
1	Centre for Energy, Environment, Urban Governance & Infrastructure Development	15	291
2	Centre for Economics and Finance	6	57
3	Centre for Management Studies	12	276
4	Centre for Innovation and Technology	7	109
5	Centre for Human Resources Development	14	214
6	Centre for Healthcare Management	1	42
7	Centre for Public Policy, Governance and Performance	1	12
8	Centre for Management of Land Acquisition, Resettlement and Rehabilitation(CMLARR)	5	182
9	Centre for Poverty and Rural Development	0	0
Total		61	1,183

Table 4
Customized On-Campus Programmes

S. No.	Centre	No. of Courses	No. of Ppts
1	Centre for Energy, Environment, Urban Governance & Infrastructure Development	10	275
2	Centre for Economics and Finance	5	136
3	Centre for Management Studies	21	493
4	Centre for Innovation and Technology	12	279
5	Centre for Human Resources Development	22	528
6	Centre for Healthcare Management	19	668
7	Centre for Public Policy, Governance and Performance	5	170
8	Centre for Management of Land Acquisition, Resettlement and Rehabilitation(CMLARR)	1	17
9	Centre for Poverty and Rural Development	3	69
Total		98	2,635

Table 5
Customized Off-Campus Programmes

S. No.	Centre	No. of Courses	No. of Ppts
1	Centre for Energy, Environment, Urban Governance & Infrastructure Development	1	21
2	Centre for Economics and Finance	0	0
3	Centre for Management Studies	6	155
4	Centre for Innovation and Technology	1	24
5	Centre for Human Resources Development	6	169
6	Centre for Healthcare Management	0	0
7	Centre for Public Policy, Governance and Performance	0	0
8	Centre for Management of Land Acquisition, Resettlement and Rehabilitation(CMLARR)	3	105
9	Centre for Poverty and Rural Development	0	0
Total		17	474

Table 6
Workshop/Conference

S. No.	Centre	No. of Courses	No. of Ppts
1	Centre for Energy, Environment, Urban Governance & Infrastructure Development	3	28
2	Centre for Healthcare Management	2	150
Total		5	178

Many new client organizations have approached the College during the year under report for tailoring Management Development Programmes to their organizational learning needs. **Table 7** and **Table 8** provide the list of corporate, government as well as multi-lateral organizations that supported various MDPs during the year 2018-19.

Table 7: **Corporate Organisations**

PUBLIC SECTOR		PRIVATE SECTOR	
1	Coal India Limited	1	Arya Vaidya Sala
2	Container Corporation of India Limited (CONCOR)	2	Ferro Alloys Corporation Limited (FACOR)
3	Indian Oil Corporation Limited	3	Indian Energy Exchange Limited (IEX)
4	Mishra Dhatu Nigam Limited (MIDHANI)	4	Sri Manakula Vinayagar Medical College & Hospital
5	National Mineral Development Corporation (NMDC) Limited	5	Vignan's Foundation for Science, Technology & Research
6	National Thermal Power Corporation Limited (NTPC)		
7	NLC India Limited		
8	North Eastern Coalfields Limited		
9	Oil India Limited		
10	Power Finance Corporation Limited		
11	Power Grid Corporation of India Limited		
12	REC Limited		
13	The Singareni Collieries Company Limited		

Table 8: **Non-Corporate Agencies**

INTERNATIONAL		GOVERNMENT	
1	Deutsche Gesellschaft for Internationale Zusammenarbeit (GIZ), GmbH, Bonn	1	Bihar State Power Holding Company Limited. (BSPHCL), Government of Bihar
2	Ministry of Public Administration, Government of Bangladesh	2	Commissioner & Director of Municipal Administration (CDMA), Government of Telangana
3	Miloda Academy of Financial Studies, Sri Lanka	3	Department of Finance, Government of Jammu & Kashmir
		4	Department of Higher Education, Government of Kerala
		5	Department of Public Enterprises, Ministry of Heavy Industries and Public Enterprises
		6	Department of Science and Technology, Government of India
		7	Employees Provident Fund Organisation, Government of India
		8	Finance (Budget) Department, Government of Assam
		9	Geological Survey of India (GSI), Government of India
		10	Indian Council Agriculture Research (ICAR), New Delhi
		11	Indian Ports Association, New Delhi
		12	Indian Railways, Government of India

INTERNATIONAL	GOVERNMENT
	13 Indian Space Research Organisation, New Delhi 14 Intelligence Bureau Central Training School, Ministry of Home Affairs, Government of India 15 Madhya Pradesh Road Development Corporation Limited (MPRDC) 16 Maharashtra State Power Generation Company Limited (MAHAGENCO) 17 Ministry of Development of North Eastern Region (MDoNER), Government of India 18 Ministry of Environment, Forest and Climate Change (MoEF&CC), Government of India 19 Ministry of External Affairs, Government of India 20 Ministry of Tourism, Government of India 21 National Health Mission, Government of Odisha 22 National Statistical Systems Training Academy (NSSTA), Government of India 23 Revenue and Disaster Management Department, Government of Odisha

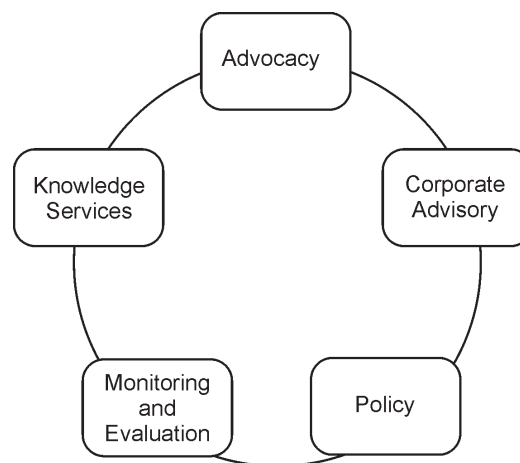
B) Research and Management Studies

The College has been assisting government departments, both in the Centre and States, multilateral and international agencies, and industries by conducting research and management studies assignments that assist them in making a change for the better since its inception. These assignments ensure a positive change in various organisations.

Today, we are the preferred destination for research and management studies support for many departments of the Government of India and Governments in States. In 2018-19, our assignments have been instrumental in shaping policies, ushering in good governance, furthering digital governance, documenting best practices in governance, capacity building of key personnel, screening employees for their promotions, management consulting, manpower planning, and have been quoted in Judgments.

We continue to deliver value for all our stakeholders. Our income in Research and Management Studies during the year under review represents a 13.29% increase over last year.

The College continues to assist its clients through assignments that can be broadly categorized as advocacy, corporate advisory, policy studies, monitoring and evaluation studies and knowledge services.



New Assignments

As in the past, the year under review witnessed a diversity of themes covered by various projects in functional as well as sectoral areas. They include WASH, urban governance, transaction advisory, urban sanitation,

science policy development, innovation policy development, competition and its associated areas, pollution mitigation and environment management, corporate social responsibility, manpower planning, screening of employees for promotion suitability, preparing detailed project report, government advisory, corporate advisory, evaluation analytics, setting power tariff and issues thereof, non conventional energy and related issues, strategy development for large organizations, assisting government departments in financial management and monitoring, assessment of public health infrastructure in states, replication of successful projects and other important areas of the government and industry, rapid assessment, curriculum development, HRM succession plan, impact assessment, and formulation of performance management system.

The sizeable number of assignment received in these diverse sectors is a testimony to the varied capabilities of the College.

During 2018-19, the College received 65 new assignments for Research and Management Studies (**Table 9**) valued at Rs 3065.91 lakhs. Of these, Research Studies accounted for Rs.1249.37 lakhs, and Management Studies accounted for Rs.1816.54 lakhs.

Table 9
**Projects Received in
Research & Management Studies**

<i>Centre / Others</i>	<i>2017-18</i>	<i>2018-19</i>
Public Policy, Governance & Performance	2	1
Poverty Studies & Rural Development	1	3
Human Development	11	12
Economics & Finance	1	2
Energy, Environment, Urban Governance & Infrastructure Development	37	33
Innovation & Technology	2	4
Management Studies	9	5
Centre for Healthcare Management	2	3
Centre for Management of Land Acquisition, Resettlement and Rehabilitation	-	2
Total	65	65

Assignments carried over

A total of 191 Research and Management Studies (67 Research Projects and 124 Management Projects) were carried over from the previous financial year to 2017-18. **Table 10** gives the centre-wise break up of the number of assignments carried over.

Table 10
**Research & Management Studies
Projects carried over from 2017-18**

<i>Centre / Others</i>	<i>2017-18</i>	<i>2018-19</i>
Public Policy, Governance & Performance	4	3
Poverty Studies & Rural Development	3	3
Human Development	12	16
Economics & Finance	8	10
Energy, Environment, Urban Governance & Infrastructure Development	127	130
Innovation & Technology	5	7
Management Studies	14	15
Centre for Healthcare Management	1	3
Centre for Management of Land Acquisition, Resettlement and Rehabilitation	-	4
Total	174	191

Assignments Completed

The College successfully completed 38 Projects (9 Research Studies and 29 Management Studies) during the year as compared to 54 in the previous year. **Table 11** explains the number of projects completed by various centers of the College during 2018-19.

Table 11
**Research & Management Studies
Completed Projects**

<i>Centre / Others</i>	<i>2017-18</i>	<i>2018-19</i>
Public Policy, Governance & Performance	1	-
Poverty Studies & Rural Development	-	1
Human Development	6	8
Economics & Finance	1	-
Energy, Environment, Urban Governance & Infrastructure Development	29	22
Innovation & Technology	2	2
Management Studies	12	3
Healthcare Management	3	1
Centre for Management of Land Acquisition, Resettlement and Rehabilitation	-	1
Total	54	38

Income Earned

The income from the activity has been steadily increasing since 2015 onwards. In 2018-19 we posted a growth of 13.29%.



The growth of R&C in the last few years is given below

Year	Mar-13	Mar-14	Mar-15	Mar-16	Mar-17	Mar-18	Mar-19
Growth %	-5.11	-10.31	-35.84	80.54	15.82	28.18	13.29

The income earned from Research and Management Studies during the year amounted to 2961.48 lakhs. **Table 12** shows the break-up for 2017-18 and 2018-19.

Table-12
**Income Earned from
Research & Management Studies**

(Rs. in lakhs)		
<i>Activity</i>	<i>2017-18</i>	<i>2018-19</i>
Research Studies	1866.50	1647.96
Management Studies	747.50	1313.51
Total	2614.00	2961.47

Table-13 gives the Centre-wise break-up of income earned in Research & Management Studies in 2017-18.

Table-13
**Center wise income earned in
Research and Management Studies in 2018-19**

<i>Name of the Centre</i>	<i>Income 2018-19 (in Lakhs)</i>
Energy, Environment, Urban Governance & Infrastructure Development	1865.28
Management Studies	66.75
Innovation & Technology	64.08
Economics & Finance	87.94
Human Development	655.45
Health Care Management	220.92
Public Policy, Governance & Performance	31.90
Poverty Studies & Rural Development	38.98
Land Acquisition, Resettlement and Rehabilitation	34.61
Total	3065.91

Table-14 gives the break up of income earned in the four quarters from Research and Management Studies in the year 2018-19.

Table-14
**Income Earned from Research & Management
Studies for the year 2018-19**

Quarter	RS	MS
April - June	100.88	367.14
July - Sep4	55.45	192.22
Oct - Dec	145.67	281.89
Jan - Mar	945.96	472.26
Total	1647.96	1313.51

Clients

Some of the major clients for whom assignments have been carried out in 2018-19 are :

Government of India : Ministry of HRD, Department of Science & Technology and Ministry of Health and Family Welfare

State Governments of Telangana, Andhra Pradesh and Karnataka

Power Corporations like Telangana State Northern Power Distribution Company Limited, Telangana State Southern Power Distribution Company Limited, Bihar State Power Holding Company Limited

Public sector undertakings like Power Finance Corporation, ECIL, Rural Electrification Corporation, Bureau of Energy Efficiency, Coal India Limited, Allahabad Bank, General Insurers (Public Sector) Association of India, Life Insurance Corporation of India

Natural Resources Defense Council, New York, Pancheshwar Development Authority, Nepal Deutsche Gesellschaft fur Internationale Zusammenarbeit, Germany, United Nations Children's Fund, Bill and Melinda Gates Foundation, World Bank, University of New South Wales

Bihar Electricity Regulatory Commission, Telangana State Renewable Energy Development Corporation Limited, Uttar Pradesh New & Renewable Energy Development Agency, Hyderabad Metro Water Supply & Sewerage Board

Activities of the Centres

1) **Centre for Energy, Environment, Urban Governance and Infrastructure Development (CEEUG&ID)**

The Centre, which contributed enormously to all areas of training, research and consultancy, created impact on ground for its national and international clients. During 2018-19, the Centre undertook several capacity building initiatives for different Urban Local Bodies and for nodal organisations related to environment and energy. Large scale research projects were sustained and enhanced with existing clients such as BMGF, UNICEF, GHMC, HMDA, CDMA, WASH Institute, NAT-EDCIL and maintained its positioning as a credible technical and knowledge partner. The activities under the centre included substantial work in the areas of Faecal Sludge Septage Management, PPP in Urban Infrastructure and Service Delivery, Integrated Municipal Solid Waste Management, Towards Zero Waste - Decentralised Solid Waste Management, regulating electricity tariffs and related issues, renewable energy regulation, SDGs and climate change, environmental impact assessments etc.

The training programmes directly benefited more than 300 government functionaries and senior professionals. Several workshops on topical issues (eg. Green roofs, climate change, urban transformation, financial reforms, heritage etc) have also been conducted. The workshops enhanced awareness levels of the participants and acted as platform for experts to learn from experiences of other cities, and support networking and collaboration. The series of workshops directly benefited close to 460 delegates from municipalities, corporates and social sector and scores of others, indirectly.

The College has acquired a reputation for its work in Urban Governance, Energy, and Environment areas and activities in these areas are growing at a rapid pace.

Area-wise activities of the Centre is as follows:

A) Urban Governance Area

The Area added two new programmes, Design and Operational Aspects of Sewage and Faecal Waste Treatment Plant-STP & FSTP and Learning visit on Best Practices in Faecal Sludge Management, in the year under review.

The Research and Management Studies carried out by the Area include, City Wide Plan for Equitable and Sustainable Sanitation Services in Warangal, sponsored by BMGF and DFID, Decentralised Sanitation Management Support in Selected river front towns in Andhra Pradesh and Technical Assistant to Swatch Bharat Mission (SBM) Subgroup at Niti Ayog, Promotion of Inclusive, Sustainable growth & Diversity to Strengthen Local Governments, sponsored by ICLEI South Asia, New Delhi, Andhra Pradesh Engagement Phase II: Technical Assistance to Government of Andhra Pradesh for Urban Sanitation with the support of BMGF, Programme Cooperation Agreement for WASH in Schools Leadership Course, sponsored by UNICEF, New Delhi. Sponsored by BMGF, City wide sanitation investment to transform Warangal to trigger city level change and replication, Warangal Phase – III and the City Wide Sanitation Enhancement – Narsapur.

The projects undertaken for various State governments include, Study of Municipal Finances and Governance for Chhattisgarh State Finance Commission, Bhandhavgarh National Park and Orchha Heritage Destination for Madhya Pradesh, Transaction Advisory Support to New Delhi Municipal Council (NDMC) for Selection of Contractor for Replacement of House Service Connections and NRW Assessment (Pilot) for Achieving Continuous (24x7) Water Supply, Study on Financial position of Local Bodies -Telangana State Finance Commission, Consulting and Technical Support for ICT Enablement of HMDA, sponsored by Hyderabad Metropolitan Development Authority (HMDA), government of Telangana, Study for Intent for Supply, installation and commissioning of 300 KLD STP at LIH Colony, Warangal, (VA TECH WABAG LIMITED), Provision of Smart Bus Shelters/Bays with High Quality Passenger Amenities in 13 ULB -TUFIDC to name a few.

Menstrual Hygiene Management Promotion in Schools in Warangal City (Client: Tata Lockheed Martin Aerostructures Ltd), WASH in Schools of Warangal under CSR Activity (OICL Phase II), Development and Implementation of MHM Toolkit in AP- (UNICEF, Germany), Benchmarking WASH in Schools in Sabarkantha District, Study on Intersectionality – Informed Framework for Implementation of Effective

Gender Mainstreaming in WSH: Andhra Pradesh (The Centre for Study of Science, Technology and Policy, Bengaluru), Study on Preparation of detailed project reports, Operational Plan and Providing Implementation Support to HMWS&SB for Co-treatment of Faecal Sludge at Functional Sewerage Treatment Plants in Hyderabad were also handled by the Area.

The Area developed and maintained a Web Portal for National Awards to Teachers for MHRD. Workshops and seminars conducted by the Area were well-attended and well-appreciated. As many as 150 School Sanitation Professionals from municipal schools of Warangal attended a two-day training programme. While 120 persons took part in a day-long programme on Water, Sanitation and Hygiene in Schools, another 100 municipal officials from Telangana took part in a programme on Waste Water and Faecal Sludge Management.

B) Environment Area

The Area conducted programmes on topics such as Environmental Impact Assessment, Climate Change & Environmental Accounting for Regulators, Scientists & Bureaucrats. General Management Programmes and Advanced Techno Management for Scientists from across the country through the support of Department of Science & Technology, GoI, were also conducted.

Capacity Building Project on Climate Change Adaptation and Mitigation, Consultancy for major industries in Andhra Pradesh project on Sustainability Report for a few industries were taken up by the Area.

Ministry of Environment, Forest and Climate Change, GoI, awarded programme on Capacity Building for Effective Environment Impact Assessment for the State Level Expert Appraisal Committee Members and Scientists of the Ministry.

A workshop was conducted on “Bio-Medical Waste Management-HCF Practices” in association with Telangana State Pollution Control Board and which was attended by more than hundred participants.

The Area focussed on a very important subject related to enhancing the safety culture in industry. A project, Behaviour-based Safety Implementation Programme for M/s. Aurobindo Pharma Limited, was well-received.

C) Energy Area

The Area made a mark in dealing with issues related to Energy Conservation Building Code (ECBC) in the country. It completed projects, “Strengthening the Mandatory ECBC Compliance Mechanisms” in Andhra Pradesh and Telangana. The new or ongoing projects received by the Area include, Australia - India Knowledge Exchange on climate- Smart Cities, Restructuring and Strengthening of UPNEDA, and Energy conservation Building Code (ECBC) implementation in the state of Telangana and Andhra Pradesh.

Two programmes were conducted on “Climate Change and the Urgent Need for a Media Narrative” for the benefit of editors and journalists.

II) Centre for Human Resource Development (CHRD)

The Centre, comprises three Areas: Health Studies, Education Studies and Gender Studies, conducted a total of 27 ICTPs, 12 Announced Programmes apart from 14 Research and Consultancy assignments.

The Centre successfully offered its services to clients ranging from Central Bank of India, Allahabad Bank, Tamilnad Mercantile Bank, Indian Overseas Bank, Life Insurance Corporation of India, Public Sector General Insurance Companies (PSGICs), Agriculture Insurance Company of India Ltd, Ferro Alloys Corporation Limited, Indian oil Corporation Limited Power Finance Corporation, REC Ltd, Bihar State Power Holding Company Ltd, MAHAGENCO, Intelligence Bureau, Asia Development Bank, Department of Public Enterprises, Ministry of External Affairs and Backward Class Residential Schools Welfare Societies of Andhra Pradesh and Telangana.

Apart from classroom teaching and discussions, participants need field visits to understand the best practices in their respective fields. Keeping this in mind, the Centre also conducted programmes with international component. They included, Capacity Building of Officers of Bihar State Power (Holding) Company Limited (BSPHCL) with a study component to Australia, Europe and Japan; Global Outreach (Australia and New Zealand) for CMDs/ MDs/ Senior Officials of State Power Utilities of Power Finance Corporation (PFC); International Study tour for CMDs/MDs/Senior Officials of State Power Utilities and REC Limited and Advanced Management

Programme with study tour in Milano, Rome, Venice, Zurich, Paris and Amsterdam.

The Centre entered into multiple collaborations by way of signing MoUs. The Centre also collaborated with TSTRANSCO and RECIPMT for field visits. Some of the organisations which the Centre collaborated and entered into MoUs include, Power Distribution Training Center (PDTC), Bihar State Power Holding Company Limited (BSPHCL), REC Institute of Power Management and Training (RECIPMT), Maharashtra State Power Generation Company Limited (MAHAGENCO) and Power Finance Company Limited (PFC).

As many as 64 Central Bank of India officers were trained in three programmes under the title, Performance Excellence through Leadership. Similarly, about 80 Junior and Assistant Officers of the Power Finance Corporation Limited (PFC) were trained in a series of three programmes and 62 Senior Officers of Tamilnad Mercantile Bank attended three Management Development Programmes. Clients' feedback of the these programmes was highly encouraging.

Consultancy projects carried out by the Centre include, Selection of Principals for Backward Residential Schools of Andhra Pradesh for MJAPBCWREIS, Assessment Exercise of Officers for Placement in the scale of ZM(S) and Promotion to the cadres of ZM(O) and SDM in P&T round 2018-19 for Life Insurance Corporation of India, Screening Exercise for the Officers for promotion to the cadres of GM (Scale VII) and DGM (Scale VI) for PSGIC, Evaluation of Selected Regional Vocational Training Institutes for NCW, Impact Evaluation and Efficacy of One Stop Centers for NCW, Human Resource Audit for PFC, Competency Assessment for the DGM and AGMs of Allahabad Bank, Impact Assessment Study of CSR Project of Power Finance Corporation for PFC, and Screening Exercise for Promotion to Senior Cadres in Agriculture Insurance Company of India Ltd.

III) Centre for Management Studies (CMS)

The Centre comprises, Human Resource Management, Marketing, Operations Management and Strategic Management. The Centre designed and delivered several new MDPs and R&C assignments. A total of 39 programmes, including 16 In-Company On-Campus, were conducted during April 2018 to March 2019 for the benefit of 938 participants.

A) Human Resources Area

The Announced Programmes in this Area include, Leadership through Self-Discovery, Individual Excellence for Organisational Effectiveness, Leadership Skills Development, Communication Skills for Managers and Managing Creativity and Innovation. The faculty of the HR Area conducted customized In-Company On-Campus Programme, which include Customized Training Programme on Developing Managerial Excellence for Junior Level Executives of Oil India Limited.

B) Marketing Area

The Area conducted customized In-company On-campus as well as Off-campus Programmes, which include Capacity Building Programme on Strategic Marketing Skills for the Officials of North East Tourism Department, Programme on "Building Excellence in the Management of Powergrid's Stakeholders", MDP for Newly Promoted AGMs of UCO Bank (2 Programmes), Marketing and Customer Relationship Management for Indian Ports Authority, MDP for Ministry of Tourism for faculty members of IHMs/IITTM, "Strengthening Capacities to Capture Market Opportunities", MDP for Senior Faculty and Administrators of Vignan Foundation for Science, Technology and Research "Pursuing Excellence in Academics and Administration", Two-day training programme on "Customer Relationship Management - Graduation from Customer Satisfaction to Customer Value Creation", MDP for Newly Promoted AGMs of Indian Overseas Bank, Programme on Best Practices in Management and CSR, At Margherita, Assam, Programme on Creating High Performing Managers for Indian Oil Corporation Ltd at IIPM, Gurugram, Programme on Building Corporate Credibility and Values-at Powergrid Academy of Leadership, Manesar.

C) Operations Management Area

The faculty of Operations Area conducted Announced Programmes which include Procurement Procedures for World Bank Aided Projects (in association with Global Procurement Company Ltd) (3 Programmes), Inventory Management, Materials & Supply Chain Management, Project and Contract Management (2 Programmes).

The Area conducted customized In-company On-campus as well as Off-campus Programmes on Project and Contract Management for Managers (Technical) of Madhya Pradesh Road Development Corporation Limited, Programme on Project Management for the Officials of ADB Aided Projects, Programme on ADB

Procurement and Consultant Selection Procedures, Programme on Public Procurement: Principles and Best Practices (with specific reference to Health Sector) to name a few.

D) Strategic Management Area

This Area conducted customized In-company On-campus Programme on Strategic Management for Leadership Excellence for EPFO.

The Centre conducted Several customized In-Company On-Campus GMPs were offered. These include the General Management Programme for Middle Level Executives of Coal India Limited (2 Programmes), General Management Programme for Senior Managers of NMDC.

The Centre took up research projects for Pancheshwar Development Authority and NMDC Ltd. The aim of the second research project was to modify vendor rating system in alignment with the organizational objectives for improvement in supplier performance.

The new consultancy projects of the centre include, Preparation and Submission of HRM Succession Plan for the year 2018 to 2023 for ECIL, Carrying out Survey on Customer Satisfaction for Mishra Dhatu Nigam Ltd, Verification of Disbursement Linked Indicators for World Bank funded MPCARS Project & Case Development on PSG Act in MP, Independent Evaluation Study of the Bihar Right to Public Grievance Redressal Act (BRPGRA) 2015, Shortlisting of candidates for selection of exceptionally talented Indian Students, Evaluation Study of the Madhya Pradesh Chief Minister's Helpline System, End-Term Impact Assessment Study of the Watershed Project in Ballari, Karnataka, Post bid evaluation for identification of cartelization/collusion in realtion second round of auction of coal linkage to IPPs with Ppa under SHAKTI B (ii) second round,

Carried over consultancy projects of the Centre include, Manpower Recruitment and Succession Planning for Chenab Valley Power Projects Ltd, Formulating HR Rules & Policies for Chenab Valley Power Projects Ltd, Market Study for Vijaya Dairy Products in Telangana.

IV) Centre for Economics and Finance (CEF)

The Centre operates through two Areas: International Trade & Finance, Industry, Macro-economic Policy & Public Finance Area and the Money, Banking, Corporate Finance & Governance Area.

A) International Trade & Finance, Industry, Macro-economic Policy & Public Finance Area:

During the year, the Area has trained more than 77 officers from various State Governments, NGOs, etc, and undertook projects.

The Area conducted a training programme on "Disbursement Procedures, Financial Reporting and Auditing" sponsored by the Asian Development Bank (ADB) with 37 participants, with the objective of creating awareness of the best practices in the project implementing agencies of various Government Departments.

The Area conducted a study tour training programme for the Government of Assam on Financial System, Management & Accountability in Government with Study Tour to Singapore, sponsored by Government of Assom.

The Area conducted an Announced Programme on Financial Systems, Management and Accountability in Government besides jointly conducted an Announced Programme on Leveraging Big Data and Analytics.

The Area was awarded a project on Evaluation Study of Take-Home Ration Project Implemented by the Women and Child Development Department by Directorate of Economics & Statistics (DES), Government of Maharashtra.

B) Money, Banking, Corporate Finance and Governance Area

The Area has demonstrated competencies in the frontier areas of corporate finance and banking domain. During the year, the Area has leveraged its competencies across various training programmes with total 116 participants.

The Area conducted training programme for executives of Government of Jammu & Kashmir, on "Infrastructure Financing and Contract Management" which was attended by 19 participants and was very well received.

The Area conducted 2 training programmes for officers of Tamilnad Mercantile Bank Limited on "Turnaround Strategies for Performance Improvement of Large Branches" which was attended by 60 participants.

The extremely popular Announced Programme of the Area on "Finance for Non-Finance Executives" attracted participants from leading organisations in both public and private sectors. The programmes were well-received

by the participants and they were able to gain useful insights.

The Area was awarded a prestigious project on the development of Financial Bye-Laws, and Tax & Remittance Policy for the Indo-Nepal Bilateral Entity – Pancheshwar Development Authority. The project would contribute to enabling the entity to fund and execute the 5000 MW hydropower project.

V) Centre for Public Policy, Governance and Performance (CPPGP)

The Centre continued to train Bangladesh civil servants. During 2018-19, as many as 149 officials (Joint Secretaries, Directors and Deputy Secretaries) of the neighbouring country participated in four capacity building programmes. The topics covered in the programmes include, good governance, use of technology in governance, and promoting transparency in governance. As part of the programmes, we exposed the officials to a few of the new initiatives being undertaken by the Government of India and Government of Telangana in promoting Good Governance. The programmes, sponsored by the Ministry of Public Administration, Government of Bangladesh, were well received. One of the faculty members of the Centre, co directed the Advanced Management Programme with 29 participants from various public undertaking of the Government of India apart from conducting a training programme for the Civil Servants of North Eastern region, which was sponsored by MDoNER.

The Centre conducted Evaluation of Population Research Centres (PRCs), covering 14 PRCs in 13 locations. The report was submitted to the Ministry of Health and Family Welfare. Upon receiving the report from the Ministry, the Niti Aayog conveyed its satisfaction. Dr. Vivek Paul, Member (Health), Niti Aayog, called for a meeting and discussed the way forward with the Centre. In the meeting, he appreciated the work done by ASCI and requested the team to prepare an Implementation Road Map for Restructuring and Revival of PRCs in the country. A plan has been duly submitted.

As part of the Bill and Melinda Gates Foundation project, we have prepared a set of studies as research papers in the Health Sector. Work has also been done in identifying pockets of inequality with respect to access of Health and Education sectors.

VI) Centre for Management of Land Acquisition, Resettlement and Rehabilitation (CMLARR)

The Centre continued to lead the capacity building initiatives on these three vital components in the country with national (both announced/in-company) and international programs and significant research & consultancy initiatives.

CMLARR successfully conducted the annual fortnightly International announced course with field visits in Mumbai and Pune, in partnership with the National Research Centre for Resettlement (NRCR), Hohai University, China. The Centre developed comprehensive LARR courseware covering five modules/ 20 sub-modules which were reviewed by a team of specialists from the World Bank. The course was attended by 35 international delegates from Norway, Kenya, Sri Lanka, Peru, Norway, and Afghanistan.

The Centre supported the launch of the Kenyan Centre for Land Acquisition and R & R. Supported by the World Bank, the Centre is being established at the University of Nairobi. We were invited to two national workshops at Nairobi to share the successful journey of CMLARR and provide guidance and support to the Kenyan Centre. During the year, CMLARR entered into an MoU with University of Nairobi and conducted a workshop for development of customized curriculum for a pilot training course. The Centre also organized the second successful Joint Certificate Course on Improved Management of LARR, attended by senior officers from the State governments and PSUs. As part of a ten-day international module, participants visited many places in China including the world's largest hydropower project, the Three Gorges Project.

During 2018-19, CMLARR reached out more State Governments and other clients to ensure capacity building of their officials. The Centre organized a workshop on RFCTLARR Act, 2013 for 54 Revenue Department Officers of Odisha. Many State government officials also participated in our announced courses. During the year, MoUs were signed with Governments of Chhattisgarh and Assam. CMLARR also organized customized LARR Courses for Asian Development Bank, Neyveli Lignite Corporation and NTPC during the year under review. CMLARR conducted five successful Announced programmes and received excellent participation in these programs

During the year, the Centre submitted the final Report of Social Impact Assessment Study of Teesta Stage IV Hydro-electric Project to Government of Sikkim. It presented the findings of the Study in a public hearing attended by 210 affected people. The Centre also submitted the draft report of End Term Evaluation Study of LARR Implementation in Karnataka State Highway Improvement Project (covering primary survey in 18 districts of Karnataka State) to Government of Karnataka. Other projects received during the year included, Support for Curriculum Development for University of Nairobi and Technical Review / Vetting Of Standard Operating Procedure (SOP) for Processing of Employment Proposal Against Land Acquired in Eastern Coalfields Ltd.

VII) Centre for Innovation & Technology (CIT)

The Centre has two areas namely, Information Technology and Technology Policy, Management and Innovation Area.

The Department of Science and Technology (DST), GoI, continued to keep faith in the College to train the Scientists and Technologists in the area of management. The Centre conducted seven programmes for DST's for Scientists and Technologists in the year 2018-19. The specialized programmes for DST included, Science Administration and Research Management, Managing Innovation and Technology for Competitiveness, Managing Technology Value Chains for Directors and Division Heads and Advanced Techno-Management Programme. The Centre continues to spear the announced programmes having titles e-Procurement, e-Learning and Digital Education, IT Enabled Knowledge Management, Research Excellence in Organizations Managing Strategic Innovation and Strategic R& D Management.

Thanks to the Centre's efforts, the College is recognized for its advisory role in the area of science policy and research. The Centre houses the Academy for Science, Policy Implementation and Research (ASPIRE) project. ASPIRE, a prestigious project which had an impact on the STI Policy-2013 developed by Ministry of Science and Technology as well as in the 12th Five Year Plan, continued for the fourth year. The Centre developed a new policy for GoI titled SRIMAN (Scientific Research Infrastructure Management) and the draft policy has been accepted by the Department.

The Information Technology (IT) Area conducts specialized programmes covering new topics such as e-Learning, Leveraging Big Data and e-Governance. The faculty of the IT area also provided IT related inputs to other Centres in training as well as consultancy. In the area of research and consultancy e-Governance continues to be a thrust area.

The Centre conducted MDPs for the officers of the Geological Survey of India (GSI). The Centre negotiated with ISRO for the conduct of MDPs for Scientists/Engineers of ISRO and three programmes of two weeks each were conducted.

The Department of Higher Education under the Ministry of Human Resource Development (MHRD), GoI, extended the ongoing research project namely "Innovation Awards, Information Dissemination and International Conference" under Pandit Madan Mohan Malaviya National Mission on Teachers and Teaching (PMMMNMTT) to train teachers. The project team would develop case studies on innovations in teaching and learning in higher education. The award function was held in the financial year in New Delhi.

VIII) Centre for Healthcare Management (CHM)

The Centre completed yet another year of successful conduct of the AICTE-approved Post-Graduate Diploma in Hospital Management (PGDHM) Programme and significantly improved the value and visibility of it. The Batch-13 (2018-19) of the programme had an intake of 41 students.

The PGDHM involved a judicious mix of theoretical inputs, practice-oriented sessions, in-class assignments, exposure visits, case studies and analyses, theme-based group discussions, simulation exercises, management games, quizzes, role-plays, experience-sharing sessions and project presentations. A number of interactive sessions were arranged with senior executives from hospitals and health-care institutions, so that students were able to relate their learning to real-life scenarios, work-place challenges and stakeholder expectations, more closely. The curriculum was designed to build the requisite knowledge and skills and develop suitable attributes and competencies in the students so as enable them to succeed in their careers as effective administrators and managers in the various domains of the healthcare sector. Live projects in hospitals and public health institutions were incorporated in the curriculum.

More than fifty live projects were done by PGDHM students in various hospitals and public health institutions all over India in 2018-19 in addition to the summer internship and final internship projects. Students did live projects and summer internships in reputed hospitals and other health care institutions in various parts of the country like Kokila Ben, Hinduja, Apollo, Asian Institute of Gastroenterology, Manipal, Wockhardt, Fortis, Aster CMI, Aster Prime, KIMS, Medcover, Fernandez, Care, Medium Health Care Consulting, National Health Mission Kerala, Piramal Swasthya, Medium etc.

The PGDHM Academic Advisory Board, headed by Padmashri Dr Kakarla Subbarao, founder director, Nizam Institute of Medical Sciences (NIMS), continued to provide valuable guidance to constantly enhance the quality of the programme. His inputs made the course content, curriculum and pedagogy up-to-date, providing holistic and enriched learning to the students. The Board also ensured that the felt-needs of the industry are adequately addressed in the Programme to prepare students industry ready. The other industry members of the PGDHM Board include Padma Bhushan Dr Nageshwar Reddy, Chairman, Asian Institute of Gastroenterology and Dr Raju Narayanaswamy IAS, Principal Secretary to the Government of Kerala.

The CHM has had yet another season of successful placements, with all the students getting absorbed with market-indexed compensation packages in reputed organisations in the Hospitals, Healthcare IT and Public Health. Students were placed in reputed institutions like Napier, Global, Medblaze, Fernandez, Medcover, Primera, KIMS etc. Students proved their mettle by getting selected to present individual papers in the Annual Health Care Conferences and also won awards for posters and papers.

A series of events organised by the Centre's students include Lumen Management Fest and Alumni Meet. The cultural fest was attended by eminent people from film fraternity. All the management events attracted large-scale participation by graduates from reputed colleges and universities in the twin cities.

Faculty of the CHM also undertook various other MDP activities including, Monitoring and Evaluation of Indian Statistical Service Probationers and Public Procurement for Health officials of Sri Lanka. The Centre collaborated with National Health Authority to provide capacity building on Ayushman Bharat: Prime Minister Jan

Arogya Yojana (PM-JAY) and did numerous capacity building training programs for States and Union Territories.

AS part of this, the Centre conducted a series of programmes much to the satisfaction of the clients. As many as 250 participants were benefitted out four programmes, titled. Training on Ayushman Bharat: PM-JAY for States and UTs. Another three programmes on the same theme for Railway officials were also conducted for the benefit of 190 officers.

The Centre also did programmes on healthcare and hospitals for the health officials of Kerala, Odisha.

The Centre completed a UNICEF research project on Management Review of Behavioral Change Communication for the health departments in three states of Maharashtra, Karnataka and Telangana. It also did a rapid assessment of Basthi Dawakhana in Hyderabad and Rangareddy for National Urban Health Mission, Telangana.

IX) Centre for Poverty Studies and Rural Development (CPSRD)

The Centre is mandated to work on development in rural and agriculture sectors, with a special focus on poverty alleviation. The Centre sets its goal in line with the global and national development agenda of eradicating poverty and zero hunger by 2030 through a variety of environmentally compatible and sustainable development initiatives. The Centre believes in improving the efficiency and effectiveness of development programmes in order to bring in a positive change in agriculture and rural development areas.

As part of a Memorandum of Understanding (MoU) signed with National Academy of Agricultural Research Management (NAARM) under the aegis of Indian Council of Agricultural Research (ICAR), Government of India, the Centre anchored training programmes for its Senior Officials. A couple of customized "Senior Executive Development Programmes" with a central theme of "Leadership Development" were conceptualized and implemented. The programmes were uniquely designed to suit the research, development and commercialization needs of ICAR. As part of the programme, ICAR senior officials visited China, Malaysia, Thailand, Australia and New Zealand. These visits exposed them to the best practices in agricultural research, upcoming areas of

research to suit Indian conditions, advanced research activities, demand led research, to name a few.

During 2018-2019, CPSRD continued implementation series of capacity building programmes for North Eastern Officials on Rural Industrial Development and Entrepreneurship with a sponsorship from the Ministry of Development of North Eastern Region (MDoNER). These programmes, which catered to the needs of development officers from across sectors including agriculture, allied and industries, received a positive feedback. The programmes brought out the role of Government in industrial development, covering a range of topics from “idea to impact”.

On applied research activities, CPSRD successfully completed three research studies sponsored by the Department of Rural Development, Government of Andhra Pradesh, and National Bank for Agriculture and Rural Development (NABARD). Two studies, sponsored by the Government of AP, titled “Third Party Evaluation of Horticulture Assets under MGNREGA in Andhra Pradesh” and “Third Party Evaluation of Farm Ponds under MGNREGA in Andhra Pradesh” involved primary research of 1,200 farmer households across eight districts

of the State. The findings and recommendations of the study were well received by the sponsoring Department.

The study sponsored by NABARD, titled “Study of Social Sector Infrastructure under RIDF in the State of Andhra Pradesh”, had evaluated the technical and financial progress of the health and education sector infrastructure interventions under the RIDF. It came out with recommendations for improved implementation of the programme.

The Centre looks forward to continuing its efforts and contributing to the policy and programme planning and evaluation in agriculture and rural development areas.

M. Anandam & Co.,
Chartered Accountants

INDEPENDENT AUDITOR'S REPORT

Opinion

We have audited the financial statements of **Administrative Staff College of India (ASCI)** ('the Society'), which comprise the balance sheet as at March 31, 2019 and the income and expenditure account for the year then ended, notes to the financial statements, including a summary of significant accounting policies.

In our opinion and to the best of our information and according to the explanations given to us, we report that the aforesaid financial statements give information required by the Telangana Societies Registration Act, 2001 ('the Act') and give a true and fair view in conformity with the accounting principles generally accepted in India:

- a) in case of Balance sheet, of the state of affairs of the Trust as at March 31, 2019;
- b) in case of Income and Expenditure Account, of the excess of income over expenditure for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Standards on Auditing (SAs). Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the entity in accordance with the ethical requirements that are relevant to our audit of the financial statements, and we have fulfilled our other responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and those Charged with Governance for the Financial Statements

The Trust's management is responsible with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance and receipts and payments of the Trust in accordance with the accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Trust and for preventing and detecting frauds and other irregularities selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

For M Anandam & Co
Chartered Accountants
(Firm Regn. No.000125S)

Place: Hyderabad
Date: 25th September, 2019

M.R. Vikram
Partner
Membership Number: 021012

Balance Sheet as at 31st March 2019

		(Amount in ₹)	
Particulars	Schedule	As at March 31, 2019	As at March 31, 2018
SOURCES OF FUNDS			
1 FUNDS			
a. Corpus Fund	A	6,41,90,631	6,41,90,631
b. Endowment Fund - Specific	B	3,60,02,812	3,39,20,087
c. ASCI Development Fund		9,93,75,695	9,71,39,902
Transferred from Income and Expenditure Account		2,20,36,935	22,35,796
		12,14,12,630	9,93,75,698
d. Reserve for Contingencies		1,63,30,566	1,63,30,566
e. Govt.of India Loan Repayment Reserve		3,78,26,410	3,78,26,410
f. Investment Fluctuation Reserve		5,00,000	5,00,000
		27,62,63,049	25,21,43,392
2 LOAN FUNDS			
a. Loan from Govt.of India	C	1,50,00,000	2,00,00,000
TOTAL		29,12,63,049	27,21,43,392
APPLICATION OF FUNDS			
3 FIXED ASSETS			
	D		
a. Gross Block		30,50,56,822	30,21,36,928
b. Less : Depreciation		21,43,31,104	20,47,74,045
		9,07,25,718	9,73,62,883
c. Add : Capital Work in Progress		-	-
		9,07,25,718	9,73,62,883
4 INVESTMENTS			
	E	8,60,47,095	8,49,46,981
5 CURRENT ASSETS, LOANS & ADVANCES			
a. Inventories - Stock at Cost		24,94,848	24,11,674
b. Sundry Debtors	F	10,84,84,291	12,74,19,127
c. Accrued Income & Mobilization Advance Due	G	4,28,21,744	87,62,221
d. Cash and Bank Balances	H	42,50,48,566	37,48,48,165
e. Loans and Advances	I	9,96,47,736	8,29,88,415
f. Other Current Assets	J	2,05,27,517	2,11,80,462
		69,90,24,702	61,76,10,064
6 LESS : CURRENT LIABILITIES AND PROVISIONS			
a. Current Liabilities	K	46,99,00,322	42,50,57,650
b. Provisions	L	11,46,34,144	10,27,18,886
		58,45,34,466	52,77,76,536
7 NET CURRENT ASSETS (5 - 6)		11,44,90,236	8,98,33,528
TOTAL		29,12,63,049	27,21,43,392

NOTES TO ACCOUNTS

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In terms of our report attached

For M. ANANDAM & CO.,

Chartered Accountants

(Firm Reg. No. 000125S)

M R VIKRAM

Partner

(Membership No. 021012)

N MOHANA RAO

Finance Officer

KALYAN KUMAR ROY

Registrar & Secretary

NIRMALA APSINGIKAR

Director General

K PADMANABHAIAH

Chairman

Hyderabad, September 25, 2019

Income and Expenditure Account for the year ended March 31, 2019

(Amount in ₹)

Particulars	Schedule	Year ended March 31, 2019	Year ended March 31, 2018
INCOME			
Training Programmes Income	M	25,48,14,845	24,03,21,437
Research Studies (Applied Research) Income		16,47,96,532	18,66,50,191
Management Studies Income		13,13,51,803	7,47,50,446
Income from PGDHM		2,44,57,000	2,31,85,000
Membership Subscription		50,000	70,000
Income from Investments	N	1,79,43,798	1,73,04,047
Miscellaneous Income	O	2,93,18,441	2,70,69,523
		62,27,32,419	56,93,50,644
EXPENDITURE			
Salaries and Allowances	P	24,85,52,412	19,74,12,401
Travel and Accommodation	Q	8,77,48,474	5,51,48,129
Food Expenses		60,25,533	55,06,512
Rates and Taxes		31,32,850	29,91,317
Electricity and Water		1,11,20,955	1,10,26,900
Repairs and Maintenance		78,22,997	96,42,424
Hired Services	R	18,43,28,027	20,61,32,107
Visiting Specialists Expenses		74,43,600	71,25,018
Advertisement		13,93,129	8,29,136
Communication Expenses		23,04,039	29,02,055
Printing and Stationery		79,91,589	82,69,245
Subscription to Technical Journals		23,61,180	14,52,228
Auditors Fees		2,15,000	2,00,000
General Expenses	S	1,17,58,586	1,14,04,684
Provision for Doubtful Debts and Advances		80,61,211	2,32,17,034
Bad debts Written Off		-	-
		59,02,59,582	54,32,59,190
Surplus / (Deficit) for the year before Depreciation and Prior period adjustments		3,24,72,837	2,60,91,454
Depreciation		95,88,364	96,90,865
Surplus / (Deficit) for the year before prior period adjustments		2,28,84,473	1,64,00,589
Prior Period Adjustments (Net)		8,47,538	1,41,64,793
SURPLUS / (DEFICIT) AVAILABLE FOR APPROPRIATION		2,20,36,935	22,35,796
Transferred to ASCI Development Fund		2,20,36,935	22,35,796
NOTES TO ACCOUNTS	T		

In terms of our report attached
For M. ANANDAM & CO.,
Chartered Accountants
(Firm Reg. No. 000125S)

M R VIKRAM
Partner
(Membership No. 021012)

N MOHANA RAO
Finance Officer

KALYAN KUMAR ROY
Registrar & Secretary

NIRMALA APSINGIKAR
Director General

K PADMANABHAIAH
Chairman

Hyderabad, September 25, 2019

Schedules Forming Part of the Balance Sheet As at March 31, 2019**(Amount in ₹)****SCHEDULE-A**

	As at March 31, 2018	Additions	Total	Deductions	As at March 31, 2019
CORPUS FUND					
Corpus Fund	6,41,90,631	-	6,41,90,631	-	6,41,90,631
<i>Previous Year</i>	6,41,90,631	-	6,41,90,631	-	6,41,90,631

SCHEDULE-B

	As at March 31, 2018	Additions	Total	Deductions	As at March 31, 2019
ENDOWMENT FUND - SPECIFIC					
- C C Desai Memorial Fund	12,00,000	-	12,00,000	-	12,00,000
- L & T Industrial Economics Fund	5,00,000	-	5,00,000	-	5,00,000
- Public Sector Research Fund *	12,00,000	-	12,00,000	-	12,00,000
- MMTC Chair Fund	5,00,000	-	5,00,000	-	5,00,000
- Bharat Business International Chair Fund	15,00,000	-	15,00,000	-	15,00,000
- Tarun Sondhi Memorial Fellowship Fund	9,46,678	-	9,46,678	-	9,46,678
- Dr. Y Nayudamma Memorial Lecture Fund	1,00,000	-	1,00,000	-	1,00,000
- BHEL Chair Fund	12,00,000	-	12,00,000	-	12,00,000
- ONGC Chair Fund	12,00,000	-	12,00,000	-	12,00,000
- ITC Chair Fund	12,00,000	-	12,00,000	-	12,00,000
- SAIL Chair Fund	12,00,000	-	12,00,000	-	12,00,000
- IPCL Chair Fund	12,00,000	-	12,00,000	-	12,00,000
- Rajiv Gandhi Memorial Lecture Fund	5,00,000	-	5,00,000	-	5,00,000
- NLC Chair Fund	15,00,000	-	15,00,000	-	15,00,000
- Dr. Ambedkar Memorial Lecture Fund	8,00,000	-	8,00,000	-	8,00,000
- K L N Prasad Memorial Lecture Fund	4,00,000	-	4,00,000	-	4,00,000
- Shanti Narasimham Medical Centre for Women Fund	6,30,000	-	6,30,000	-	6,30,000
- Prof. S. Venugopala Rao Memorial Fund	-	10,00,000	10,00,000	-	10,00,000
- Sri Kakarla Subba Rao Gold Medal Fund	-	1,00,111	1,00,111	-	1,00,111
Total (refer notes to schedule E)	1,57,76,678	11,00,111	1,68,76,789	-	1,68,76,789
Unutilised Interest on Endowment funds	1,81,43,409	10,31,511	1,91,74,920	48,897	1,91,26,023
Total Endowment funds along with Unutilised Interest	3,39,20,087	21,31,622	3,60,51,709	48,897	3,60,02,812
Previous Year	3,28,83,474	10,64,926	3,39,48,400	28,313	3,39,20,087

* ₹ 4,00,000 each from Oil & Natural Gas Corporation Ltd., Indian Oil Corporation Limited and Rashtriya Chemicals & Fertilizers Ltd.

Schedules Forming Part of the Balance Sheet As at March 31, 2019**(Amount in ₹)****SCHEDULE - C****LOAN FROM GOI (Refer Note 4 of Sch T)**

	As at March 31, 2019	As at March 31, 2018
Opening Balance	2,00,00,000	2,50,00,000
Less: Repaid during the year	(50,00,000)	(50,00,000)
Closing Balance	1,50,00,000	2,00,00,000

SCHEDULE - D

Provided in the following page

SCHEDULE - E**INVESTMENTS (Unquoted)****Long Term Investments (at cost)**

1 UTI Mastershare Unit Scheme-Regular Dividend Plan - MF No. of Units - 2,16,604.623 - NAV as on March 31, 2019 - Rs.70,61,311/- (March 31, 2018 - Rs.75,31,559/-)	55,24,425	55,24,425
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55,24,425

55,24,425

Short Term Investments (at lower of cost and fair value)

2 Fixed Deposits with Banks (see note below)	8,05,22,670	7,94,22,556
	8,60,47,095	8,49,46,981

Note : Aggregate of Investments include :

(a) Corpus Fund - Specific (Refer Schedule A)	6,41,90,631	6,41,90,631
(b) Endowment Fund - Specific (Refer Schedule B)	1,68,76,789	1,57,76,678
(c) Unutilized balance of Interest Free Loan from Govt.of India	49,79,676	49,79,676

Schedules Forming Part of the Balance Sheet as at March 31, 2019

SCHEDULE-D Fixed Assets

Particulars	GROSS BLOCK (AT COST)			DEPRECIATION			NET BLOCK	
	As at March 31 2018	Additions	Deductions	As at March 31 2019	Up to March 31 2018	For the Year Deductions	On March 31 2019	As at March 31 2019
Land - Freehold	6,15,700	-	-	6,15,700	-	-	-	6,15,700
Land - Leasehold	1,46,754	-	-	1,46,754	-	-	-	1,46,754
Building - Purchased	20,18,318	-	-	20,18,318	20,18,318	-	20,18,318	-
Other Buildings	11,51,85,076	-	-	11,51,85,076	3,64,26,491	29,38,096	-	7,58,20,489
Computer Systems	4,70,05,713	8,81,040	-	4,78,86,753	4,31,13,277	25,73,920	-	21,99,556
Audio Visual Aids	1,02,86,827	1,97,825	20,000	1,04,64,652	94,42,812	6,20,954	13,334	4,14,220
Furniture & Fixtures	1,95,09,897	1,45,612	-	1,96,55,509	1,54,66,833	7,54,573	-	34,34,103
Air Conditioning	1,64,27,056	62,596	-	1,64,89,652	1,48,84,571	5,87,169	-	10,17,912
Electrical Accessories	1,26,67,211	3,53,914	-	1,30,21,125	95,17,211	5,24,077	-	29,79,837
Library	3,34,77,111	2,16,861	17,971	3,36,76,001	3,29,82,074	2,89,590	17,971	4,22,308
Office Equipment, Utensils etc.,	79,25,595	6,33,917	-	85,59,512	71,44,254	3,03,944	-	11,11,314
Vehicles	23,59,239	-	-	23,59,239	13,79,271	3,26,656	-	6,53,312
Miscellaneous	3,45,12,432	4,66,100	-	3,49,78,532	3,23,98,934	6,69,385	-	19,10,213
Total	30,21,36,929	29,57,865	37,971	30,50,56,822	20,47,74,045	95,88,364	31,305	9,07,25,718
Previous Year	28,81,24,425	1,45,67,650	5,55,147	30,21,36,928	19,56,38,327	96,90,865	5,55,147	9,73,62,882

Note: Pending fixation of compensation payable, no adjustment has been made in the accounts for 1360.30 sq.yards of Freehold Land (Bella Vista) acquired by the Municipal Corporation of Hyderabad.

Schedules Forming Part of the Balance Sheet as at March 31, 2019**(Amount in ₹)**

	As at March 31, 2019	As at March 31, 2018
SCHEDULE - F		
Sundry Debtors (Unsecured Considered Good)		
Dues from Clients - Management Studies	6,84,16,660	6,43,09,196
Dues from Sponsors of Research Projects	4,57,87,976	5,26,00,663
Dues from Training programmes	4,81,57,587	5,63,50,090
Sundry Accounts	59,96,522	64,59,681
	16,83,58,745	17,97,19,630
Less : Provision for Doubtful Debts	5,98,74,454	5,23,00,503
	10,84,84,291	12,74,19,127
Note:		
Note: Debts outstanding for a period exceeding six months	4,53,36,812	3,55,69,806
Others	6,31,47,479	9,18,49,321
	10,84,84,291	12,74,19,127
SCHEDULE - G		
Accrued Income & Mobilization Advance due		
Training programmes	2,05,63,015	4,00,000
Research Income	48,20,373	-
Management Studies	1,74,38,356	83,62,221
	4,28,21,744	87,62,221
SCHEDULE - H		
Cash & Bank Balances		
Cash on Hand	3,21,847	1,30,249
(including balances in imprest)		
Balance with Scheduled Banks:		
Current Accounts	4,58,725	3,62,160
Savings Accounts	16,44,5,843	1,58,76,547
Deposit Accounts	40,78,22,151	35,84,79,209
	42,50,48,566	37,48,48,165

Schedules Forming Part of the Balance Sheet as at March 31, 2019*(Amount in ₹)*

	As at March 31, 2019	As at March 31, 2018
SCHEDULE - I		
Loans & Advances (unsecured)		
a. Considered Good		
Loans and Advances to Staff	1,05,97,087	1,07,04,454
Advances for Supplies and Services	64,87,470	54,72,464
Medical Claims Receivable	5,37,138	14,82,208
Pre-paid Expenses	20,38,362	22,65,105
Deposits with Public Bodies and Others	54,36,089	42,72,960
Tax Deducted at Source	7,45,51,591	5,87,91,224
	9,96,47,736	8,29,88,415
b. Considered Doubtful	-	64,854
	9,96,47,736	8,30,53,269
Less : Provision for Doubtful Advances	-	64,854
	9,96,47,736	8,29,88,415
SCHEDULE - J		
Other Current Assets		
Interest Accrued on		
- Deposits with Scheduled Banks	2,04,26,042	2,10,93,591
- Deposits with Public Bodies and Others	1,01,475	86,871
	2,05,27,517	2,11,80,462
SCHEDULE - K		
Current Liabilities		
Sundry Creditors	8,24,45,757	7,27,87,756
Advance Receipts and Unexpired Income	37,40,72,131	33,36,70,893
Due to Trustees, Provident Fund	37,09,178	31,59,114
Due under Pension Fund Scheme	1,98,489	2,02,627
Security and Other Deposits	35,76,030	36,23,146
Other Liabilities	58,98,737	116,14,114
	46,99,00,322	42,50,57,650
SCHEDULE - L		
Provisions		
For Gratuity to Employees (Refer Note 6(a) of Sch T)	5,26,65,105	4,47,29,740
For Leave Encashment (Refer Note 6(b) of Sch T)	6,19,69,039	5,79,89,146
	11,46,34,144	10,27,18,886

Schedules Forming Part of the Income and Expenditure Account for the year ended March 31, 2019

(Amount in ₹)

SCHEDULE - M**Income from Training Programmes**

Income from Courses and Seminars
Income from Incompany Programmes

**Year ended
March 31, 2019**

Year ended
March 31, 2018

8,21,25,943
17,26,88,902
25,48,14,845

9,86,65,341
14,16,56,096
24,03,21,437

SCHEDULE - N**Income from Investments (Gross)**

Dividend
Interest

5,17,815
1,84,08,597

7,58,116
1,76,10,857

1,89,26,412

1,83,68,973

Less: Amount carried forward (Refer note below)

9,82,614

10,64,926

1,79,43,798

1,73,04,047

Note: Unutilized Income from Investment of Specific Endowments is carried forward where there is stipulation to that effect. (Refer Sch B)

SCHEDULE - O**Miscellaneous Income**

Interest on Loans to Employees
Other Interest
License fee
Provision for doubtful debts no longer required written back
Provision for Incentive no longer required written back
Sundry Receipts
Income from services rendered to Center for
Innovation in Public Systems

7,59,812
6,15,541
44,03,080
5,52,114
51,02,485
1,32,79,138
46,06,271

7,02,257
6,88,304
40,49,878
68,25,250
-
1,03,01,078
45,02,756

2,93,18,441

2,70,69,523

Schedules Forming Part of the Income and Expenditure Account for the year ended March 31, 2019

(Amount in ₹)

SCHEDULE - P**Salaries and Allowances**

Salaries and Allowances	19,57,08,358	15,59,64,236
Contribution to Provident Fund	1,61,16,918	1,44,46,981
Provision for Gratuity to Employees	1,50,47,990	89,31,301
Provision for Other Terminal Benefits	1,34,60,401	1,15,24,371

Staff Welfare Expenses

Medical Expenses	50,46,763	34,47,484
Other Welfare Expenses	31,71,982	30,98,028

24,85,52,412	19,74,12,401
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SCHEDULE - Q**Travel and Accommodation**

Travel and Accommodation	8,83,12,507	5,56,52,416
Less : Expenses Recovered	5,64,033	5,04,287

8,77,48,474	5,51,48,129
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SCHEDULE - R**Hired Services**

Hired Services-Agencies	6,88,33,173	6,11,01,459
Hired Services-Projects	10,35,25,640	13,09,11,758
Hired Services-Others	1,19,69,214	1,41,18,890

18,43,28,027	20,61,32,107
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SCHEDULE - S**General Expenses**

Legal Expenses	3,53,800	1,57,500
Insurance	5,12,385	3,61,076
Staff Recruitment	48,426	60,234
Uniforms and Liveries	7,29,954	3,23,783
Laundry and Cleaning Materials	9,75,121	10,01,739
Entertainment Expenses	33,80,699	30,82,826
Staff Development Expenses	1,06,123	1,48,814
Miscellaneous Expenses	56,52,078	62,68,711

1,17,58,586	1,14,04,683
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SCHEDULE - T

Notes forming part of the Accounts

1. Corporate Information

In 1953, a committee of the All India Council for Technical Education recommended that an Administrative Staff College be established in India, on the lines of the Administrative Staff College at Henley-on-Thames in England.

On 18 May 1956, Administrative Staff College of India was registered as a Society under the Societies Registration Act. Academic activities started on 6th December 1957 (celebrated each year as ASCI Foundation Day).

2. Significant Accounting Policies

(i) All revenues, costs, assets and liabilities are accounted for on accrual basis.

(ii) Revenue Recognition

- a) Income from Training Programmes, Seminars and In-Company Programmes is recognized on proportionate completion basis.
- b) Income from Research and Management Studies where billing is frequency based is recognized on proportionate completion basis. Income other than from Research Studies, excludes recovery of expenses.
- c) Income from Research and Management Studies where billing is milestone based is recognized on achieving and invoicing the milestone.
- d) Income from PGDHM is recognized based on the fees set to be collected in the academic year.
- e) Income from Investments includes income from Investments of Endowed Chairs, but excludes unutilized income carried forward where there is stipulation to that effect.

(iii) Gratuity and Leave Liability

Provision for Gratuity and Leave encashment is made on the basis of valuation provided by Actuarial Valuer.

(iv) Depreciation

Depreciation is provided on straight-line method (SLM) at rates based on estimated useful life of assets as given below. A full year depreciation is charged in the year of addition and no depreciation is charged in the year of deletion. No depreciation is charged on leasehold land.

Asset Block	Estimated Life (In Years)
Buildings	40
Other Buildings	40
Computer System	3
Audio Visual Aids	3
Furniture & Fixtures	10
Air conditioning	7
Electrical Accessories	10
Library Books	7
Office & Kitchen Equipment	10
Vehicles	5
Miscellaneous	5

Assets costing less than ₹5,000, excluding Library Books have been fully charged to Income and Expenditure Account.

(v) **Fixed Assets**

Fixed Assets are stated at their original cost of acquisition including all expenses attributable to bringing the assets to their intended use.

(vi) **Investments**

Investments are stated (a) Long term Investment 'at cost', provision is made to recognize a diminution, other than the temporary in the value of such investments and (b) Short term Investments are 'at lower of cost and fair value'.

(vii) **Inventories**

Inventories are valued at cost on First in First out (FIFO) basis. Inventory consists of items of maintenance and consumables of staff canteen.

(viii) **Taxation**

Pursuant to the notification no 74/2007 dated March 23, 2007 issued by under section 10 of the Income Tax Act, 1961, the central government has exempted any income earned by/benefit of Administrative Staff College of India from tax liability. Accordingly, the College does not have any tax liability on its income earned during the year.

Other Notes

3. **Contingent liabilities not provided for:**

Guarantees given by banks on behalf of the College outstanding as on March 31, 2019 is ₹33,97,278 (March 31, 2018 ₹31,46,760) against collateral deposits given to the Banks.

4. The unsecured loan of ₹5,00,00,000 from the Government of India was received on the following terms.

- (a) The loan is repayable after a period of five years from the date of disbursement (i.e. April 5, 2007) in ten equal annual installments of ₹50,00,000 each. An amount of ₹3,50,00,000 has been repaid till March 31, 2019.
- (b) The College may invest any unutilized money from the loan amount in Government Securities or in fixed deposits in any of the nationalized banks or public sector enterprises. As on March 31, 2019 the unutilized amount is ₹49,79,676 (Previous Year ₹49,79,676) has been invested in fixed deposits.

5. The cumulative provision for doubtful debts held as on March 31, 2019 is ₹5,98,74,454 (March 31, 2018 is ₹5,23,00,503). An amount of ₹5,52,114 has been written back on account of recoveries from parties.

6. a) **Gratuity**

The College formed the "ASCI Employees Group Gratuity Trust" for the purposes of funding the liability attributable to Gratuity. The trust, in turn, has taken a policy with Life Insurance Corporation of India under the LIC's Group Gratuity Scheme ("the Scheme").

The gratuity liability as at March 31, 2019 has been determined by Actuarial Valuer at ₹5,98,23,156. Against this liability the plan assets are of ₹71,58,051 which represents amounts funded by the trustees with Life Insurance Corporation of India. The balance unfunded liability of ₹5,26,65,105 (March 31,

2018 ₹4,47,29,740) has been accounted for and reflected in the accounts as provision for gratuity liability.

b) **Leave**

The College has taken Group Leave Encashment policy with LIC of India for providing leave encashment benefits under the LIC's "ASCI Employees Group Leave Encashment-cum-Life Assurance (Cash Accumulation) Scheme" ("the Scheme").

The leave liability as at March 31, 2019 has been determined by Acturial Valuer at ₹6,63,09,414. Against this liability, the plan assets are of ₹43,40,376 which represents amounts funded by the College with Life Insurance Corporation of India. The balance unfunded liability of ₹6,19,69,038 (March 31, 2018 ₹5,79,89,146) has been accounted for and reflected in the accounts as provision for leave liability.

7. Physical verification of fixed assets has been carried out during the year.
8. Cash & Bank balance includes the deposits made against the project advances received of ₹32,76,41,000/-.
9. Out of the total Income earned during the year, an amount of ₹46,06,271 has been earned on account of the services rendered to Centre for Innovations in Public System.
10. The College has taken a group medical policy for its employees. Total claims receivable from the insurance companies amount to ₹5,37,138/- out of which an amount of ₹2,88,867 is outstanding for more than one year.
11. The College has created the provision towards incentives payable to Faculty Members of ₹2,02,00,000 (Previous Year : Nil). The old incentive provisions no longer required written back during the year ₹51,02,485.
12. Figures for the previous year have been regrouped wherever necessary.

M. Anandam & Co.,
Chartered Accountants

INDEPENDENT AUDITORS' REPORT

Report on the Financial Statements

We have audited the accompanying financial statements of **Centre for Innovations In Public Systems** which comprise the Balance Sheet as at March 31, 2019 and the Income and Expenditure Account for the year ended on that date, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position and financial performance of the Institute in accordance with the Generally Accepted Accounting Policies and Standards. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Company's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of the accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion and to the best of our information and according to the explanation given to us the said financial statements give a true and fair view in so far as it relates to:

- (a) In the case of the Balance sheet, of the state of affairs at March 31st, 2019
- (b) In the case of the Income and Expenditure account, of the excess of Expenditure over Income for the year ended on that date.

For **M. Anandam & Co.,**
Chartered Accountants
(Firm Regn. No. 000125S)

M. R. VIKRAM
Partner
Membership No. 021012

Place : Secunderabad
Date : 25.09.2019

Centre for Innovations in Public Systems

Balance Sheet as at March 31, 2019

(Amount in ₹)

Particulars	Schedule	As at March 31, 2019	As at March 31, 2018
1 FUNDS			
a. GRANT - IN - AID	A	200,000,000	200,000,000
b. Surplus of Income over Expenditure			
Beginning of the year		15,440,104	36,903,802
Less : (Deficit)/Excess of Income over Expenditure		(6,097,570)	(21,463,698)
		9,342,534	15,440,104
		209,342,534	215,440,104
APPLICATION OF FUNDS			
1 FIXED ASSETS	B		
a. Gross Block		5,548,068	5,455,677
b. Less: Depreciation		4,506,422	3,908,761
		1,041,646	1,546,916
2 INVESTMENTS	C	199,200,000	196,200,000
3 CURRENT ASSETS, LOANS AND ADVANCES			
a. Interest Accrued on Investments		2,678,753	2,085,108
b. Cash and Bank Balances	D	11,665,306	3,051,335
c. Loans and Advances	E	7,500,457	7,641,299
d. Sundry Debtors	F	190,524	14,620,648
		22,035,040	27,398,390
4 LESS: CURRENT LIABILITIES	G	12,934,152	9,705,202
NET CURRENT ASSETS (3-4)		9,100,888	17,693,188
		209,342,534	215,440,104
NOTES TO ACCOUNTS	L		

In terms of our report attached

For M. ANANDAM & COChartered Accountants
Firm Regd. No. 000125S**For and on behalf of Advisory Council****M.R. VIKRAM**Partner
Membership No. 021012**C. Achalender Reddy**

Director, CIPS

Prof. Nirmala ApsingikarDirector General (I/c) ASCI &
Head Steering Committee, CIPSPlace : Hyderabad
Date : 25th September, 2019

Centre for Innovations in Public Systems

Income and Expenditure Account for the year ended March 31, 2019

(Amount in ₹)

Particulars	Schedule	Year ended March 31, 2019	Year ended March 31, 2018
INCOME			
Income from Investments	H	15,285,370	16,585,552
Research Project Income	I	18,546,072	15,372,718
		33,831,442	31,958,270
EXPENDITURE			
Salaries and Allowances		12,631,875	12,310,107
Staff Recruitment		9,447	44,693
Travelling Expenses		3,354,160	4,075,224
Hired Services		15,131,079	6,629,741
Website Development Charges		43,097	113,838
Visiting Specialist Expenses		367,000	539,200
Communication Expenses		429,623	568,716
Printing and Stationery		1,330,962	431,121
Statutory Audit Fee		125,000	125,000
Establishment Charges	J	4,606,271	4,502,756
General Expenses	K	619,372	241,218
Bad Debts Written off		-	22,558,713
Fixed assets written off		-	201,168
Prior Period Expenses		-	437,392
Provision for Doubtful Debts		683,463	-
		39,331,350	52,778,887
Surplus for the period before Depreciation		(5,499,908)	(20,820,617)
Depreciation	B	597,662	643,081
Surplus/(Deficit) of Income over expenditure carried to Balance Sheet		(6,097,570)	(21,463,698)

In terms of our report attached

For M. ANANDAM & CO
Chartered Accountants
Firm Regd. No. 000125S

For and on behalf of Advisory Council

M.R. VIKRAM
Partner
Membership No. 021012

C. Achalender Reddy
Director, CIPS

Prof. Nirmala Apsingikar
Director General (I/c) ASCI &
Head Steering Committee, CIPS

Place : Hyderabad
Date : 25th September, 2019

Centre for Innovations in Public Systems

Cash Flow Statement for the year ended 31st March, 2019

(Amount in ₹)

Particulars	31st March 2019	31st March 2018
Net Profit before Tax	(6,097,570)	(21,463,698)
Adjustments for:		
Depreciation and Amortization	597,662	643,081
Fixed assets Written off	—	201,168
Provision for Doubtful Debts	683,463	—
Operating profit before working capital changes	(4,816,445)	(20,619,449)
Adjustments for changes in working capital		
(Increase)/Decrease in Trade receivables	13,746,661	22,281,027
(Increase)/Decrease in Loans & Advances	140,842	(595,702)
Increase/(Decrease) in Current Liabilities	3,228,950	(14,717,613)
Increase/(Decrease) in Provisions	—	—
Net Cash flow generated from operations	12,300,008	(13,651,737)
Cash flow from investing activities		
(Purchase)/Sale of fixed assets	(92,391)	(283,607)
Net cash from investing activities	(92,391)	(283,607)
Cash flow from financing activities		
Increase/(Decrease) in fixed Deposits	(3,000,000)	4,000,000
Interest Accrued on Fixed Deposits	(593,647)	(15,545)
Net cash from financing activities	(3,593,647)	3,984,455
Net increase / (decrease) in Cash and Cash Equivalents	8,613,970	(9,950,889)
Cash and Cash Equivalents at the beginning of the year	3,051,335	13,002,224
Cash and Cash Equivalents at the end of the year	11,665,306	30,51,335

Centre for Innovations in Public Systems

Schedules forming part of Balance Sheet as at March 31, 2019

(Amount in ₹)

	As at March 31, 2019	As at March 31, 2018
SCHEDULE - A		
GRANT - IN - AID	200,000,000	200,000,000
	200,000,000	200,000,000
SCHEDULE - C		
INVESTMENTS		
- State Bank of India	47,500,000	53,500,000
- Bank of Baroda	28,700,000	28,700,000
- Canara Bank	41,000,000	41,000,000
- Andhra Bank	54,000,000	49,000,000
- IDBI Bank Ltd	-	4,000,000
- Union Bank of India	28,000,000	20,000,000
	199,200,000	196,200,000
SCHEDULE - D		
CASH AND BANK BALANCES		
Cash on Hand	9,857	5,543
Balance with Schedule Banks:		
In Saving Accounts	11,655,449	3,045,792
	11,665,306	3,051,335
SCHEDULE - E		
LOANS AND ADVANCES (unsecured)		
Loans & Advances to Staff	173,377	39,450
Other Advances	—	106,570
Advances for Supplies and Services	762,222	762,222
Prepaid Expenses	8,822	—
Tax Deducted at Source	6,556,036	6,733,057
	7,500,457	7,641,299
SCHEDULE - F		
SUNDRY DEBTORS		
Sundry Debtors-Un secured considered good	190,524	14,620,648
Considered Doubtful	683,463	—
	873,987	14,620,648
Less: Provision for Doubtful Debts	683,463	—
	190,524	14,620,648

Centre for Innovations in Public Systems
Schedules forming part of Balance Sheet as at March 31, 2019

(Amount in ₹)

SCHEDULE - G
CURRENT LIABILITIES

Sundry Creditors:

Payable to Administrative Staff College of India
Audit Fee Payable
BOB Credit Card
Provision for Expenses
Salary Payable
Other Liabilities
Advance against Project Income
Stale Cheques
Statutory Liabilities

As at
March 31, 2019

As at
 March 31, 2018

4,334,606

5,158,824

125,000

125,000

39,065

22,759

449,052

867,781

—

442,653

7,765,665

349,741

—

2,259,772

213,644

—

7,120

478,672

12,934,152**9,705,202**

Centre for Innovations in Public System (CIPS)
Schedules forming part of the Balance Sheet as at March 31, 2019

SCHEDULE-B
Fixed Assets

Particulars	GROSS BLOCK (AT COST)				DEPRECIATION			NET BLOCK	
	Balance as at April 1, 2018	Additions	Deletions	Balance as at March 31, 2019	Balance as at April 1, 2018	For the Year	Deductions	Balance as at March 31, 2019	Balance as at March 31, 2018
Computers	1,171,244	52,534	—	1,223,778	1,000,477	68,302	—	1,068,779	170,767
Furniture & Fixtures	1,959,538	—	—	1,959,538	952,354	186,852	—	1,139,206	1,007,184
Air Conditioning	—	—	—	—	—	—	—	—	—
Electrical Accessories	104,750	—	—	104,750	71,487	10,475	—	81,962	33,263
Office Equipments	2,220,145	39,857	—	2,260,002	1,884,442	332,033	—	2,216,475	335,703
Total	5,455,677	92,391	—	5,548,068	3,908,760	597,662	—	4,506,422	1,546,917
Previous Year	5,818,168	283,607	646,098	5,455,677	3,710,609	643,081	444,930	3,908,761	2,107,559

(Amount in ₹)

Centre for Innovations in Public Systems
Schedules forming part of Income and Expenditure Account for the
year ended March 31, 2019

(Amount in ₹)

Particulars	Year Ended March 31, 2019	Year Ended March 31, 2018
SCHEDULE - H		
INCOME FROM INVESTMENTS (GROSS)		
Interest received on Bank Deposits		
Andhra Bank	3,904,532	4,279,393
Canara Bank	4,305,238	3,381,549
Union Bank of India	1,386,399	1,420,300
IDBI	—	31,666
State Bank of India	3,032,331	4,108,267
Bank of Baroda	2,411,289	2,510,755
Interest received on Saving Account with Bank	245,581	853,622
	15,285,370	16,585,552
SCHEDULE - I		
RESEARCH PROJECT INCOME		
Income from Research Projects		
RCVP Naronha Academy of Administration, Bhopal	118,867	94,546
AP Urban Greening&Beautification Corp.,	620,111	970,200
AP Tribal Welfare Dept.	2,259,772	12,379,009
Chattisgarh Health Society	50,376	427,349
CSC E-Governance Services India Ltd	—	1,289,750
The E.O. Principle Sec. to Govt. A.P.	—	211,864
The Dist. Panchayat Officer, Adilabad	287,880	—
Assam Administrative Staff College	61,466	—
Commissioner of School Education, AP	15,147,600	—
	18,546,072	15,372,718

Centre for Innovations in Public Systems

Schedules forming part of Income and Expenditure Account for the year ended March 31, 2019

(Amount in ₹)

Particulars	Year Ended March 31, 2019	Year Ended March 31, 2018
SCHEDULE - J		
ESTABLISHMENT CHARGES		
Establishment charges (Annual & Other Maintenance charges payable to ASCI)	4,606,271	4,502,756
	4,606,271	4,502,756
SCHEDULE - K		
General Expenses		
Books for projects	54,820	43,626
Miscellaneous Expenses	194,603	155,794
Interest/Penalties	223,121	-
Repairs & Maintenance	70,750	41,798
Other Expenses	76,078	-
	619,372	241,218

Centre for Innovations in Public Systems

SCHEDULE - L

Notes forming part of the Accounts

1. Corporate Information

Government of India, Ministry of Finance vide their Order No: F.11 (1)/FCD/2010 dated 29 July, 2010 has granted a sum of Rs.20 Crores to Administrative Staff College of India (ASCI), Hyderabad, for setting up and operation of a Centre for Innovations in Public Systems. The objectives of the Centre and the nature of expenses to be incurred are specified in the letter No.12132/47/FC.I/2010 dated 21 August, 2010 from Government of Andhra Pradesh.

These Financial Statements are prepared to disclose the receipt and utilization of the above specific grant provided by the Government. The funds form part of the resources of the Administrative Staff College of India.

2. Significant Accounting Policies

(i) All revenues, costs, assets and liabilities are accounted for on accrual basis.

(ii) Revenue Recognition

- a) Interest income is accounted on accrual basis. Income from investments represents interest accrued on fixed deposits with banks.
- b) Income from Research Project is recognized on proportionate completion basis.

(iii) Fixed Assets

Fixed Assets are stated at their original cost of acquisition including all expenses attributable to bringing the assets to their intended use.

(iv) Depreciation

Depreciation is provided on straight-line method (SLM) at rates based on estimated useful life of assets as given below.

Asset Block	Estimated Life (In Years)
Computers	3
Furniture & Fixtures	10
Air Conditioning	7
Electrical Accessories	10
Office Equipments	10
Sound Equipment	5

Assets costing less than Rs.5,000 have been fully charged to Income and Expenditure Account.

(v) Investments

Short term investments are stated at 'lower of cost and fair value'.

3. Other Notes

- (i) As per the Concept Note and Guidelines for setting up of the Centre for Innovations in Public Systems, the funds granted will be held and managed by ASCI. Hence, the Bank accounts and Fixed Deposit accounts are held in the name of "Administrative Staff College of India, CIPS".

- (ii) TDS Receivable is subject to reconciliation.
- (iii) Previous year's figures have been regrouped / reclassified wherever necessary to correspond with the current year's classification / disclosure.

For M.Anandam & Co.,
Chartered Accountants
Firm Regd No.000125S

M.R.Vikram
Partner
M.No.021012

Place: Hyderabad
Date: 25th September, 2019

For and on behalf of Advisory Council

C. Achalender Reddy
Director, CIPS

Prof. Nirmala Apsingikar
Director General (I/c), ASCI &
Head Steering Committee, CIPS.

Annexures

Annexure 1

Members of the College Society (as on 31st March 2019)

A. HONORARY PATRONS FOR LIFE

1. BASF India Ltd.
2. Bata India Ltd.
3. Bharat Heavy Electricals Ltd.
4. Bharat Petroleum Corp. Ltd.
5. Coal India Ltd.
6. DCM Ltd.
7. Escorts Ltd.
8. General Insurance Corp. of India
9. Hindustan Unilever Ltd.
10. HMT Ltd.
11. Hindustan Steelworks Construction Co. Ltd.
12. Indian Farmers Fertilizer Co-op. Ltd.
13. IDBI Bank Ltd
14. ITC Ltd.
15. Life Insurance Corp. of India
16. Madura Coats Ltd.
17. Reserve Bank of India
18. State Bank of India
19. Tata Motors Ltd.
20. Tata Steel
21. VST Industries Ltd.

B. PATRONS

22. DCM Shriram Consolidated Ltd.

C. ORDINARY MEMBERS

23. Air India
24. Andhra Bank
25. Andhra Pradesh State Road Transport Corp.
26. Andrew Yule & Co. Ltd.
27. ABB India Ltd.
28. Ashok Leyland Ltd.

29. ACC Ltd.
30. Bank of Baroda
31. Bank of India
32. BOC India Ltd.
33. Brooke Bond Lipton India Ltd.
34. Reliance Infrastructure Ltd.
35. Canara Bank
36. CESC Ltd.
37. Chennai Petroleum Corp. Ltd.
38. Coromandel International Ltd.
39. Council of Scientific & Industrial Research
40. CG Power & Industrial Solutions Ltd.
41. East India Pharmaceutical Works Ltd.
42. Electronics Corp. of India Ltd.
43. Hinduja Foundation
44. Eveready Industries India Ltd.
45. Food Corp. of India.
46. GKW Ltd.
47. GlaxoSmithKline Pharmaceuticals Ltd.
48. Government of Assam
49. Government of Jammu & Kashmir
50. Government of Karnataka
51. Government of Kerala
52. Government of Madhya Pradesh
53. Government of Maharashtra
54. Government of Punjab
55. Government of Rajasthan
56. Government of Tamil Nadu
57. Government of Telangana
58. Government of Uttar Pradesh
59. Government of West Bengal
60. Graphite India Ltd.

61. Gulf Oil Corp. Ltd.
62. Heavy Engineering Corp. Ltd.
63. Hindalco Industries Ltd.
64. Hindustan Copper Ltd.
65. Hindustan Petroleum Corp. Ltd.
66. Hyderabad Industries Ltd.
67. AkzoNobel India Ltd.
68. Ess Dee Aluminium Ltd.
69. Indian Aluminum Co. Ltd.
70. Indian Oil Institute of Petroleum Management
71. Indian Overseas Bank
72. ICICI Bank Ltd.
73. Maharashtra State Road Transport Corp.
74. Mahindra & Mahindra Ltd.
75. MMTC Ltd
76. NMDC Ltd.
77. ONGC Ltd.
78. Philips Carbon Black Ltd.
79. Praga Tools Ltd.
80. Punjab National Bank
81. SI Group India Ltd.
82. Singareni Collieries Co. Ltd.
83. Syndicate Bank
84. Tata Power Co. Ltd.
85. Telangana State Road Transport Corp.
86. Tractors India Ltd.
87. Torrent Power Ltd.
88. Tube Investments of India Ltd.
89. Usha International Ltd.
90. Williamson Magor & Co. Ltd

D. ASSOCIATE MEMBERS

91. Bakelite Hylam Ltd.
92. Mawana Sugars Ltd.
93. Spencer & Co. Ltd.
94. Victoria Mills Ltd.

Annexure 2

Court of Governors (as on 31 March 2019)

M. Narasimham, MA (Economics) (Cambridge), D Litt (*Honoris Causa*) (Sri Krishnadevaraya Univ): Chairman-Emeritus, Court of Governors, ASCI. Former Chairman, Court of Governors, ASCI; Finance Secretary, Govt. of India; Governor, Reserve Bank of India; Vice-President, Asian Development Bank; and Principal, ASCI. Awarded Padma Vibhushan in 2000.

A. ELECTED MEMBERS

K. Padmanabhaiah, IAS (retd.), MSc (Andhra Univ.), Master's Degree in Financial Mgmt (Bombay Univ.): Chairman, Court of Governors, ASCI; and former Union Home Secretary, Govt. of India. Awarded Padma Bhushan in 2008.

Cyrus J Guzder, M A (Hons), (Cambridge University), Chairman & Managing Director, AFL Pvt. Ltd., a pioneer in the Air and Ocean forwarding and Supply Chain Management in India. He established the DHL Worldwide Express operations in India as also the Logistics business that was subsequently acquired by FedEx Express India. He was also Chairman, Carlson Wagonlit Travel India and has headed the National Civil Aviation Committee and the National Logistics Committee of CII. He was a Founder Director of the Indian Institute of Human Settlements up to June 2014.

Vepa Kamesam, Former Chairman, Governing Council, Institute of Development & Research in Banking Technology; Managing Director, Institute of Insurance and Risk Management; Dy. Governor, Reserve Bank of India.

Vijay Kelkar, PhD (Berkeley, California): Chairman, India Development Foundation, Forum of Federations, Ottawa, Canada; Former Chairman, 13th Finance Commission. Awarded Padma Vibhushan in 2011.

V. Krishnamurthy, FIE, PhD (Soviet Academy of Sciences), DSc (*Honoris Causa*) (BHU), DLitt (*Honoris Causa*) (Pondicherry): Chairman, National Manufacturing Competitiveness Council, Govt. of India. Member, National Advisory Council and PM's Council on Trade & Industry. Awarded Padma Vibhushan in 2007.

P. M. Murty, B Sc (Hons) (Calcutta University); PGDM (IIM, Kolkata); Former Managing Director & CEO, Asian Paints Limited.

Palle Rama Rao, MSc (Andhra), PhD (BHU), DEngg. (*Honoris Causa*), DSc (*Honoris Causa*): ISRO Dr. Brahm Prakash Distinguished Professor, International Advanced Research Centre for Powder Metallurgy & New Materials. Former V-C, University of Hyderabad; Chairman, Atomic Energy Regulatory Board; and Secretary, Dept. of Science & Technology, Govt. of India. Awarded Padma Vibhushan in 2011.

T. Navaneeth Rao, MSc PhD, CChem/FRSC (London): Chairman, Local Area Environment Committee (Hyderabad), constituted by the Supreme Court. Former V-C, Osmania University; Chairman, SRT Rural Institute; Director & President, Institute of Public Enterprise.

B. V. R. Mohan Reddy: Executive Chairman, Cyient Limited. Awarded Padma Shri in 2017.

Richard B Saldanha, Mechanical Engineer; Former Chairman and CEO, Unilever Peru; Board Member of Unilever Latin America; Managing Director, Haldia Petrochemicals Ltd; Executive Director, Blackstone India; Executive Director, BCCL.

K. J. Udeshi, MA (Eco) (Bombay Univ.), CAIIB, PGD in Bank Management: former Deputy Governor, RBI and Member, Financial Sector Legislative Reforms Commission.

B. CO-OPTED MEMBERS

Sri Pradeep Dhobale, B. Tech (Chemical), IIT, Bombay; Director & Operating Partner, Springforth Investment Managers Pvt Ltd; Former whole time Director, ITC Limited.

N Ramesh Kumar, IAS (retd.): Post Graduate (Economics), Ph.D (Economics), BL Degree (Osmania Univ.): *Honorary Visiting Professor*. State Election Commissioner of Andhra Pradesh; Former Special Chief

Secretary to Governor of Andhra Pradesh and Telangana.

C. CO-OPTED MEMBERS (EX-OFFICIO)

Sri Subash C Garg, IAS, Secretary (Finance), Ministry of Finance, Govt. of India.

C Chandramouli, IAS: Secretary, Dept. of Personnel & Training, Govt. of India.

Shailendra Kumar Joshi, IAS: Chief Secretary, Govt. of Telangana.

Nirmala Apsingikar, BSc (Hons.) (Physics) (IIT-Kharagpur), PGDM (IIM-B'lore): Professor & Director General (i/c).

R Subramanyam, IAS: Secretary (Education), Department of Higher Education, Ministry of Human Resource Development, Govt. of India.

D. REGISTRAR & SECRETARY - CoG

Kalyan Kumar Roy, Masters (Commerce) (University of Kolkata); Certificate course on HR Management (XLRI, Jamshedpur).

Annexure 3

Personnel at ASCI

(as on 31st March 2019)

A. PROFESSOR EMERITUS

M. Narasimham, MA (Economics) (Cambridge): *Chairman-Emeritus, Court of Governors, ASCI.*

B. DIRECTOR-GENERAL

Nirmala Apsingikar, BSc (Hons.) (Physics) (IIT-Kharagpur), PGDM (IIM-B'lore): *Professor & Director General (i/c).*

C. DEANS

Valli Manickam, MCA (IGNOU), MSc (Inorganic Chem.) (Madras Univ.), MPhil (Chem.), PhD (Environmental Sc. & Tech.) (both JNTU, Hyd): *Professor & Dean of Training Programs (Short and Long)*

Nirmalya Bagchi, MBA (Jadavpur Univ.), PG Course (Statistical Methods & Applications) (Indian Statistical Institute, Calcutta), PhD (Buss. Mgmt.) (Univ. of Calcutta): *Professor & Dean of Research & Management Studies*

D. CENTRE DIRECTORS

Nirmalya Bagchi, MBA (Jadavpur Univ.), PG Course (Statistical Methods & Applications) (Indian Statistical Institute, Calcutta), PhD (Buss. Mgmt.) (Univ. of Calcutta): *Professor & Director, Centre for Public Policy, Governance & Performance.*

Subodh Kandamuthan, MSc (Development Economics) (Pondi-cherry Central Univ.), MPhil (Applied Economics) (CDS, Thiruvananthapuram); PhD (Economics) (Institute for Soc. & Eco. Change, Bangalore): *Associate Professor & Director, Centre for Health Care Management.*

B. Lakshmi, Masters in Hospital Admn. (MHA) (New South Wales), MPhil, PhD (Human Resource Mgmt.) (both Univ. of Madras), AFAIM: *Professor & Director, Centre for Human Resources Development & Centre for Poverty Studies and Rural Development.*

Gopalratnam Mohan, BTech (BHU, Benaras), PGDM (Fin. & Mktg.) (Xavier Institute of Mgmt., Bhubaneswar):

Professor & Director, Centre for Innovation & Technology.

Reshmy Nair, MA (Economics) (Mahatma Gandhi Univ., Kottayam, Kerala), MPhil and PhD (Economics) (both JNU, New Delhi): *Professor, & Director, Centre for Management of Land Acquisition, Resettlement and Rehabilitation.*

Prabhathi Pati, MA (Psychology), MPhil (Utkal Univ.), PhD (Organizational Behaviour) (IIT-Kharagpur): *Professor & Director, Centre for Management Studies.*

Mubeen Rafat, BSc (Statistics) (Univ. of Bombay), MMS (JBIMS, Univ. of Bombay): *Professor & Director, Centre for Economics & Finance.*

Srinivas Chary Vedala, BE (Civil), (Osmania Univ.), MTech (Environmental Planning) (CEPT, Ahmedabad), PG Diploma (Urban Environmental Planning) (Univ. of Pennsylvania), USAID Fellow, Chevining Fellow, Ashoka Fellow: *Professor & Director, Centre for Energy, Environment, Urban Governance & Infrastructure Development.*

E. AREA CHAIRPERSONS

Nirmala Apsingikar, BSc (Hons.) (Physics) (IIT-Kharagpur), PGDM (IIM-B'lore): *Professor & Chairperson, Information Technology Area, Centre for Innovation & Technology.*

Nirmalya Bagchi, MBA (Jadavpur Univ.), PG Course (Statistical Methods & Applications) (Indian Statistical Institute, Calcutta), PhD (Buss. Mgmt.) (Univ. of Calcutta): *Professor & Chairperson, Technology Policy, Management & Innovation Area, Centre for Innovation & Technology.*

Valli Manickam, MCA (IGNOU), MSc (Inorganic Chem.) (Madras Univ.), MPhil (Chem.), PhD (Environmental Sc. & Tech.) (both JNTU, Hyd): *Professor & Chairperson, Environment Area, Centre for Energy, Environment, Urban Governance & Infrastructure Development.*

Prabhathi Pati, MA (Psychology), MPhil (Utkal Univ.), PhD (Organizational Behaviour) (IIT-Kharagpur): Professor & *Chairperson*, *Managerial Communication Area*, Centre for Management Studies.

Usha Ramachandra, MA (Economics), MPhil, PhD (all Univ. of Hyderabad): Professor & *Chairperson*, *Energy Area*, Centre for Energy, Environment, Urban Governance & Infrastructure Development.

P. Shahaida, Graduate in Pharmacy (Bangalore Univ.), MBA (Marketing) (PG Centre Davanagere, Kuvempu Univ.), M.Phil (Management) (Alagappa Univ.), PhD (Services Marketing Area) (Univ. of Mysore): Associate Professor & *Chairperson*, *Marketing Area*, Centre for Management Studies.

Srinivas Chary Vedala, BE (Civil) (Osmania Univ.), MTech (Environmental Planning) (CEPT, Ahmedabad), PG Diploma (Urban Environmental Planning) (Univ. of Pennsylvania), USAID Fellow, Chevining Fellow, Ashoka Fellow: Professor & *Chairperson*, *Urban Governance Area*, Centre for Energy, Environment, Urban Governance & Infrastructure Development.

F. PROFESSORS

G. Balasubramanyam, B.Tech (JNTU), M.Tech (NIT, Warangal): Professor, *Environment Area*, Centre for Energy, Environment, Urban Governance and Infrastructure Development.

Mylavarapu Chandrasekhar, BE (Mech.) (Osmania Univ.), MTech (Prod. Engg.) (JNTU, Hyd), MTech (M&S) (IIT-Delhi), PhD (IIT-Mumbai): Professor, Centre for Public Policy, Governance & Performance.

B. V. N. Sachendra, BTech (Mech.) (JNTU, Hyd), MBA (Prod. & Mktg.) (SV Univ., Tirupati): Professor, *Procurement, Operations, Materials & Project Management, & Information Systems Area*, Centre for Management Studies.

Harsh Sharma, MSc (Organic Chem.), MA (Industrial Sociology) (both Chaudhary Charan Singh Univ., Meerut), PGD in Buss. Admn. (Jaipuria Institute of Mgmt., Lucknow), Diploma in Training & Mgmt., PhD (HR) (Guru Gobind Singh Indraprastha Univ., Delhi): Professor, Centre for Human Resources Development.

G. ASSOCIATE PROFESSORS

Rajkiran V. Bilolikar, BE (Govt. Engg. College, Aurangabad), MBA (Power Management) (National Power Training Institute, Ministry of Power, GoI, Faridabad): Associate Professor, *Energy Area*, Centre for Energy, Environment, Urban Governance & Infrastructure Development.

Bhawna Gulati Muradia, MBBS (J J M Medical College, Rajiv Gandhi University of Health Sciences, Karnataka); MBA (Hospital/Health Management) (Jamia Hamdard, Hamdard University) (Rank #1, Gold Medalist); Harvard Business Management Mentor Programme (Online) (Healthcare Management) (Harvard Business Publishing): Associate Professor, Centre for Health Care Management.

Y. Malini Reddy, Bachelor of Arts (Hons) (Delhi Univ.), Post Graduate Diploma in Garment Manufacturing Technology (National Institute of Fashion Technology), PhD (ICFAI Univ., Dehradun), Management Teacher Programme (Marketing, Institute of Management Teachers, ICFAI Univ., Dehradun): Associate Professor, *Urban Governance Area*, Centre for Energy, Environment, Urban Governance & Infrastructure Development.

M. Raja Shakar Reddy, BE (Hons) (BITS, Pilani), MBA (Asian Institute of Mgmt, Manila, Philippines), Project Management Professional (Project Mgmt Institute, USA), Pursuing PhD (JNTU, Hyderabad): Associate Professor, *Technology Policy, Management & Innovation Area*, Centre for Innovation & Technology.

Sutanuka Dev Roy, BSc Honors (Economics) (Bethune College, Kolkata), MSc (Economics) (Univ. of Calcutta), MA and PhD (Economics) (both Clark Univ., Massachusetts, USA): Associate Professor, *International Trade & Finance, Industry, Macro-economic Policy & Public Finance Area*, Centre for Economics & Finance.

P. Subhashini, Masters in Human Resources Mgmt., (Pondicherry Univ.), MA (Psychology) (Osmania Univ.), PhD (Psychology) (Osmania Univ.): Associate Professor, Centre for Human Resources Development.

J. Swarnalatha, MA (Economics) (Osmania Univ.), Masters in Foreign Trade (Pondicherry Univ.), PGD in Buss. Mgmt. (HR and Indstl. Buss.) (Vignana Jyothi Institute of Management, Hyd), MPhil (Industrial

Psychology) (TISS, Mumbai): *Associate Professor*, Centre for Human Resources Development.

M V Yugandhar, B.Tech (Agricultural Engineering, IIT Kharagpur); Post Graduate (Agri- Business, IIM, Ahmedabad); Pursuing Ph. D (Data Sciences, School of Management Studies, Hyderabad Central University): *Associate Professor*, Centre for Innovation and Technology

H. ASSISTANT PROFESSORS

Humera Anjum, BA (International Relations), MA, M Phil and PhD (International Relations) (all Univ. of Hyderabad): *Assistant Professor*, Centre for Public Policy, Governance & Performance.

Saswat Kishore Mishra, BA (Economics Hons), MA, MPhil (Analytical and Applied Economics) (all from Utkal Univ); and PhD (Development Economics) (IIT Kharagpur): *Assistant Professor*, Centre for Management of Land Acquisition, Resettlement and Rehabilitation.

Jayanta K Mohapatra, BBA (Honors), MBA (Strategic Management and Financial Management), PhD (Strategic Management) (all from Vani Vihar, Utkal Univ): *Assistant Professor*, Strategic Management Area, Centre for Management Studies.

Sreerupa Sengupta, BA (Sociology), (University of Calcutta); M A (Sociology), (Delhi School of Economics); M Phil (Women Studies) and PhD (Arts), (Jadavpur University): *Assistant Professor*, Centre for Human Resources Development.

Balbir Singh, Bachelor of Homoeopathic Medicine and Surgery (L B S Medical College, Bhopal), PGD in Hospital Administration (Medvarsity and Apollo Hospitals Education and Research Foundation), PGD in Preventive and Promotive Healthcare Wellness Rx and Apollo Hospitals Educational & Research Foundation), M B A in Health Care Management (Apollo Institute of Healthcare Mgmt), EDP on Project Management (IIT Delhi), UGC – Net qualified: *Assistant Professor*, Centre for Human Resources Development.

Srilekha Ravvarapu, B Sc (Agriculture) (Tamil Nadu Agricultural Univ.); Post Graduate Diploma in Mgmt.

(Agribusiness Mgmt.), (National Institute of Agricultural Extension Mgmt. (MANAGE)): *Assistant Professor*, Centre for Poverty Studies and Rural Development.

I. HONORARY VISITING PROFESSORS, SENIOR CONSULTANTS, ADVISORS AND ADJUNCT FACULTY

P. Abraham, IAS (retd.): MA (Andhra Univ.), Diploma (Systems Mgmt.): *Honorary Advisor*. Chairman, Maharashtra State Power Generation Co. Chairman, Expert Appraisal Committee for River Valley and Hydro-electric Projects, Ministry of Environment & Forests, Govt. of India. Former Secretary, Ministry of Power, Govt. of India, Chairman, MSEB, Member, Union Public Service Commission.

Shri Vinod Kumar Agarwal, IAS (Retd): *Honorary Advisor*. Former Director General, Dr MCR HRD Institute and former Special Secretary to Government of Telangana.

S. Chakravarthi, IAS (retd.): MA (Maths and Statistics) (Annamalai Univ.), LL.B (Delhi Univ.), Ph.D (Management) (IIT, New Delhi), Public Administration and Public Enterprises (Univ. of Manchester, UK and Harvard Univ., USA) : *Honorary Visiting Professor*. Advisor/ Consultant on Competition Policy and Law. Former Special Chief Secretary & Member of MRTPT Commission, Govt. of Andhra Pradesh.

Vijay Duvvuri: Mechanical Engineer (Madras Univ.): *Honorary Visiting Professor*. Director, FuTPrints Training and Consultancy.

Mohan Guruswamy: Harvard Graduate: *Honorary Visiting Professor*. Distinguished Fellow at the United Service Institution of India, New Delhi. Held senior positions in Government and Industry.

Kamal Kumar, IPS (retd.): *Honorary Advisor*. Former Director, SVP National Police Academy, Hyderabad.

Maj Gen Dr R Siva Kumar (retd), *Honorary Advisor*. BE, PhD, FIE, FIS, FCA (Ind), FAPAS, Sr MCSI, MISRS, MIME, MISG, MIDSA, DIM, C.Eng, PGDCMP, PGDPHM (ITC), Chief Executive Officer (NSDI) and Head (NRDMS) and Mission Coordinator, National GIS, Department of Science and Technology, Ministry of Science and Technology.

S. Narayanan, IAS (retd.): *Honorary Visiting Professor*. Former Indian Ambassador to WTO.

Arun Nigavekar: *Honorary Visiting Professor*. Raja Ramanna Fellow, Trustee & Senior Advisor. Former Chairperson, UGC; Vice Chancellor, Pune University. Founder Director, NAAC, Bangalore.

Shraddha Prasad: Master of Management Studies (Finance) (Mumbai Univ.), Master of Science (Physics) (MS Univ., Vadodara), Post-Graduate Diploma in Industrial Management (Vadodara), Post-Graduate Diploma in Theology : *Honorary Visiting Professor*. former Consultant in a Head-hunting firm; Project Coordinator with UNFPA (a UNDP) for Madhya Pradesh State; Faculty (Fin. & HR) FOMS.

K. Ramakrishna, MBBS: *Advisor-CMU & PGDHM*.

K. Balarama Reddi, BE (Univ. of Madras), FIE: *Honorary Senior Consultant*. Former Chairman, AP State Electricity Board.

Vilas Shah, M.Tech (Industrial Engg. & Operations Research) (IIT-Bombay), BE (Mech.) (Poona Univ.), LLB (Poona Univ.), Inter ICWA: *Advisor, Centre for Management Studies*.

Krishnan Srinivasan, IFS (retd.): *Honorary Visiting Professor*. Former Secretary, Ministry of External Affairs, Govt. of India; Deputy Secretary-General, Commonwealth Secretariat.

G. Thyagarajan, FRSC, FNAE, PhD (Chem.) (Osmania Univ.), Post-doctoral research (Univ. of California, Berkeley): *Honorary Visiting Professor*. Chairman, Research Council, Central Institute of Mining and Fuel Research. Former Science Advisor to the Commonwealth Secretary-General; Research Council Chairman, CFTRI, NISCOM, RRL, Jorhat.

Narayan Valluri, IAS (retd.): *Honorary Advisor*. Former Member Secretary, Expenditure Reforms Commission, Govt. of India.

J. EDITOR AND PRO

Ramu Survajjula, BSc (Kakatiya Univ, Hyd), Bachelor & Master of Communication & Journalism (Osmania Univ.), PG Diploma in Journalism (Asian College of Journalism Chennai), PhD in Communication Journalism (Osmania Univ.)

K. OFFICERS IN ADMINISTRATION

Kalyan Kumar Roy: Masters (Commerce) (University of Kolkata), Certificate course on HR Management (XLRI, Jamshedpur): *Registrar & Secretary*.

Nimmana Mohana Rao: B Com (Andhra University) Chartered Accountant: *Finance Officer*.

Mary Elliot: BA, MBA (Bharatiya Vidya Bhavan's College of Communication & Mgmt, Hyderabad): *Sr Administrative Officer*, College Park Campus

Ompal Singh: BA (OU), LLB (BRAOU), MBA (HRM - IGNOU), PhD (Mgmt – Banasthali Univ.): *Assistant Registrar*

Sabavath Suresh: Graduate in ECE, (JNTU, Hyderabad), MBA (Osmania University, Hyd) *Administrative Officer*, Bella Vista Campus.

T. V. V. Murali Machiraju: *Officer, Establishment Unit*.

C. Sreenivasa Murthy: *Sr Officer, Housekeeping*.

Komala S Raj: *Principal Executive Secretary to DG*.

K. Usha Rani: *Principal Executive Secretary to DG*.

R. Subramanian: *Principal Executive Secretary to DoRS*.

K. Swarnalatha: *Principal Executive Secretary to Chairman, Emeritus and Chairman, CoG*.

G. Srinivas Yadav: *Programs Officer*.

P. Srinivas Yadav: *Principal Executive Secretary to R & S*.

R. Amarnath: *Assistant Officer, Accounts*.

P. V. Jai Gopal: *Assistant Officer, Accounts*.

G. Lalitha Hariprasad: *Superintendent, Procurement & Stores*.

M Ramshirish: *Assistant Librarian*.

G. Sreenivasa Reddy: *Superintendent, Transport & Security*.

D.V.S.S.S. Somajayulu: *Assistant Officer, Accounts.*

P. V. S. Subrahmanyeswar: *Assistant Officer, Accounts.*

V. Naga Swapna: *Superintendent, Programmes Office.*

P. Venkanna: *Assistant Officer, Accounts.*

B. Y. Reddy: *Officer, Mess.*

M. P. Vijay Kumar: Resident Manager

Annexure 4

Management Development Programmes (April 2018–March 2019)

ANNOUNCED PROGRAMMES

1. 9–13 April 2018: Land Acquisition: Addressing Implementation Issues in Social Impact Assessment & Recognition of Forest Rights: **Programme Director:** Prof. Reshmy Nair.
2. 16–29 April 2018: ASCI-NRCR Joint Certificate Programme in Improved Management of Land Acquisition, Resettlement and Rehabilitation (April 16–29, 2018 Indian Component and 21–28 April study tour to Shanghai): **Programme Director:** Prof. Reshmy Nair.
3. 7–9 May 2018: Programme on Design and Operational Aspects of Sewage and Faecal Waste Treatment Plant - STP & STP: **Programme Directors:** Prof. Srinivas Chary Vedala / Prof. G Bala Subramanyam.
4. 28–30 May 2018: Integrated Municipal Waste to Resource Management: **Programme Director:** Prof. Srinivas Chary Vedala.
5. 11–13 June 2018: Environmental Impact Assessment for Projects: **Programme Director:** Prof. G Bala Subramanyam.
6. 20–22 June 2018: Ethics and Values in Administration: **Programme Directors:** Prof. Lakshmi B / Dr. Ashutosh Murti.
7. 21–23 June 2018: Water, Sanitation and Hygiene in Schools: **Programme Director:** Dr. Y Malini Reddy.
8. 25–27 June 2018: e-Procurement: **Programme Director:** Prof. G Mohan.
9. 27–29 June 2018: Certificate Course in Health Care Quality (AYUSH): **Programme Director:** Dr. Bhawna Gulati.
10. 13 July 2018: Training Programme on Behaviour Based Safety: **Programme Director:** Prof. G Bala Subramanyam.
11. 16–20 July 2018: High Impact CSR- Need Assessment to Impact Evaluation: **Programme Directors:** Prof. Reshmy Nair / Dr. Saswat Kishore Mishra.
12. 16–27 July 2018: International Programme on Procurement Procedures for World Bank Aided Projects **Programme Directors:** Prof. B V N Sachendra / Dr. B S Chetty.
13. 23–25 July 2018: Enhancing Managerial Effectiveness: **Programme Director:** Dr. P Subhashini.
14. 23–25 July 2018: Towards Zero Waste - Decentralised Solid Waste Management (DSWM): **Programme Director:** Prof. Srinivas Chary Vedala.
15. 28–July 2018: Workshop on Solvent Management and Industry Practices: **Programme Director:** Prof. G Bala Subramanyam.
16. 30 July–1 August 2018: Inventory Management: **Programme Director:** Prof. B V N Sachendra.
17. 30 July–1 August 2018: Housing for All: Attaining the National Agenda: **Programme Director:** Prof. M S Raghavendra.
18. 30 July–10 August 2018: Advanced Management Program - 2018: Developing Leadership Competencies to Drive Strategic Change - at Hyderabad and September 9–23, 2018, Study Tour: Rome, Florence, Venice, Milano, Zurich, Paris, and Amsterdam: **Programme Directors:** Prof. Harsh Sharma / Prof. Nirmalya Bagchi.
19. 8–10 August 2018: Research Excellence in Organizations: **Programme Director:** Mr. M Rajashekhar Reddy.
20. 9–11 August 2018: Public Private Partnership in Urban Infrastructure and Service Delivery:

- Programme Director:** Prof. Srinivas Chary Vedala.
21. 3-5 September 2018: HR Audit and Analytics: **Programme Director:** Prof. J Swarnalatha.
 22. 17-21 September 2018: Regulating Electricity Tariffs and Related Issues: **Programme Director:** Prof. Usha Ramachandra.
 23. 24-26 September 2018: e-Learning and Digital Education: **Programme Director:** Prof. G Mohan.
 24. 24-28 September 2018: Project and Contract Management: **Programme Director:** Prof. Vilas Shah.
 25. 27-29 September 2018: Urban Infrastructure Project Preparation and Management **Programme Director:** Prof. M S Raghavendra.
 26. 8-12 October 2018: Annual Course on Effective Land Acquisition, Resettlement and Rehabilitation (LARR) - The RFCTLARR Act, 2013 and Beyond: **Programme Director:** Prof. Reshmy Nair.
 27. 22-26 October 2018: Leading with Emotional Intelligence: **Programme Director:** Dr. P Subhashini.
 28. 24-26 October 2018: Leadership through Self-Discovery: **Programme Director:** Prof. Prabhati Pati.
 29. 19-21 November 2018: Improving Work Culture: **Programme Director:** Dr. P Subhashini.
 30. 19-30 November 2018: International Programme on Procurement Procedures for World Bank Aided Projects: **Programme Directors:** Prof. Vilas Shah / Dr. B S Chetty.
 31. 26-30 November 2018: Individual Excellence for Organizational Effectiveness: **Programme Director:** Prof. Prabhati Pati.
 32. 26-30 November 2018: Programme for Young Managers: **Programme Directors:** Dr. Balbir Singh / Dr. Sreerupa Sengupta.
 33. 3-7 December 2018: Materials and Supply Chain Management: **Programme Director:** Prof. B V N Sachendra.
 34. 10-12 December 2018: Strategic R&D Management: **Programme Director:** Mr. M Raja Shekhar Reddy.
 35. 10-12 December 2018: Finance for Non-Finance Executives: **Programme Director:** Prof. Mubeen Rafat.
 36. 10-12 December 2018: Conflict Management and Negotiation Skills: **Programme Director:** Prof. Harsh Sharma.
 37. 17-21 December 2018: Effective Trade Union Management: **Programme Director:** Prof. J Swarnalatha.
 38. 17-21 December 2018: Leadership Skills Development: **Programme Director:** Prof. Prabhati Pati.
 39. 19-21 December 2018: Leveraging Big Data and Analytics: **Programme Directors:** Prof. Nirmala Apsingkar / Dr. Sutanuka Dev Roy.
 40. 7-9 January 2019: Personal Effectiveness: **Programme Director:** Dr. P Subhashini
 41. 7-11 January 2019: Project and Contract Management: **Programme Director:** Prof. B V N Sachendra.
 42. 21-23 January 2019: Renewable Energy Regulation: **Programme Director:** Prof. Usha Ramachandra.
 43. 21-23 January 2019: Faecal Sludge & Septage Management: **Programme Directors:** Prof. Srinivas Chary Vedala / Dr. Y Malini Reddy.
 44. 21-25 January 2019: Communication Skills for Managers: **Programme Director:** Prof. Prabhati Pati.
 45. 28 January-1 February 2019: Financing for Infrastructure Projects: **Programme Director:** Prof. Mubeen Rafat.

46. 28 January–1 February 2019: Financial Systems, Management and Accountability in Government: **Programme Director:** Dr. Sutanuka Dev Roy.
47. 4–6 February 2019: Programme on Positive Organizational Behaviour: **Programme Director:** Dr. P Subhashini.
48. 11–13 February 2019: Advanced Financial Management: **Programme Director:** Prof. Mubeen Rafat.
49. 11–22 February 2019: International Programme on Procurement Procedures for World Bank Aided Projects: **Programme Directors:** Prof. B V N Sachendra / Dr. B S Chetty
50. 18–20 February 2019: Enhancing Interpersonal Effectiveness through Transactional Analysis: **Programme Director:** Prof. J Swarnalatha.
51. 18–20 February 2019: Decision Making for Effective Leadership: **Programme Director:** Dr. P Subhashini.
52. 25–27 February 2019: Smart Grid Technology and its Application in Power Sector: **Programme Director:** Mr. Rajkiran V Bilolikar.
53. 25 February–8 March 2019: ASCI-NRCR International Training Workshop on Improved Management of Land Acquisition Resettlement and Rehabilitation: **Programme Director:** Prof. Reshmy Nair.
54. 4–6 March 2019: Managing Creativity & Innovation: **Programme Director:** Prof. Prabhati Pati.
55. 6–8 March 2019: Enterprise Risk Management: **Programme Director:** Prof. Mubeen Rafat.
56. 11–15 March 2019: Strategic Human Resource Management: **Programme Director:** Prof. J Swarnalatha.
57. 13–15 March 2019: Leveraging Artificial Intelligence and Machine Learning to Drive Business Outcomes: **Programme Director:** Mr. M V Yugandhar.
58. 25–29 March 2019: Sustainable Development Goals and Good Governance: **Programme**

Directors: Dr. Humera Anjum / Prof. Valli Manickam.

CUSTOMISED ORGANISATION-SPECIFIC PROGRAMMES (ON-CAMPUS):

1. 9–13 April 2018: Senior Executive Development Programme on Developing Effective Organisational Leadership, **Programme Directors:** Prof. Lakshmi B / Prof. Harsh Sharma, **Organisation/Agency:** Indian Council of Agricultural Research (ICAR), Government of India.
2. 23–27 April 2018: Capacity Building Programme on Replication of Innovations and Best Practices in Good Governance for Civil Servants – MDoNER: **Programme Director:** Dr. Humera Anjum, **Organisation/Agency:** Ministry of Development of North Eastern Region (MDoNER), Government of India.
3. 30 April–4 May 2018: Programme on Training of Trainers For CTIs / ZRTIs of Indian Railways: **Programme Director:** Prof. G Mohan, **Organisation/Agency:** Indian Railways, Government of India.
4. 8–17 May 2018: Capacity Building Programme on Good Governance and Effective Public Administration for the Officers of the Government of the Bangladesh: **Programme Director:** Dr. Humera Anjum, **Organisation/Agency:** Government of Bangladesh.
5. 10–11 May 2018: Training Programme on Climate, Clean Energy and India's Development Pathways –A Media: **Programme Director:** Mr. Rajkiran V Bilolikar, **Organisation/Agency:** Climate Trends, New Delhi.
6. 14–18 May 2018: Executive Development Programme for District Programme Managers: **Programme Director:** Dr. Bhawna Gulati, **Organisation/Agency:** National Health Mission (NHM), Government of Odisha.
7. 21–25 May 2018: Executive Development Programme for District Programme Managers: **Programme Director:** Dr. Bhawna Gulati, **Organisation/Agency:** National Health Mission (NHM), Government of Odisha.

8. 28–31 May 2018: Management Development Programme for DMCHs: **Programme Director:** Dr. Bhawna Gulati, **Organisation/Agency:** National Health Mission (NHM), Government of Odisha.
9. 11–13 June 2018: Training Programme on Strategic Management for Leadership Excellence for Senior Management of EPFO: **Programme Director:** Dr. J K Mohapatra, **Organisation/Agency:** Employees' Provident Fund Organisation (EPFO), Government of India.
10. 18–23 June 2018: Competency Mapping and Management Development Programme for the Executives of Allahabad Bank: **Programme Director:** Prof. Harsh Sharma, **Organisation/Agency:** Allahabad Bank.
11. 25–29 June 2018: Capacity Building Programme on Developing Rural Industries and Entrepreneurship: **Programme Director:** Ms. Srilekha Ravvarapu, **Organisation/Agency:** Ministry of Development of North Eastern Region (MDoNER), Government of India.
12. 25–29 June 2018: Strategic Marketing Skills for the Officials of North East Tourism Departments: **Programme Director:** Dr. P Shahaida, **Organisation/Agency:** Ministry of Development of North Eastern Region (MDoNER), Government of India.
13. 3–6 July 2018: Management and Leadership for Area Programme Managers & Circle Programme Managers: **Programme Director:** Dr. Bhawna Gulati, **Organisation/Agency:** National Health Mission, Government of Odisha.
14. 3–6 July 2018: ADB Disbursement Procedures, Financial Reporting and Auditing: **Programme Director:** Dr. Sutanuka Dev Roy, **Organisation/Agency:** Asian Development Bank (ADB).
15. 5–7 July 2018: Building Excellence in the Management of Powergrid's Stakeholders: **Programme Director:** Dr. P Shahaida, **Organisation/Agency:** Power Grid Corporation of India Limited (PGCIL).
16. 9–13 July 2018: Capacity Building Programme on Developing Rural Industries and Entrepreneurship: **Programme Director:** Ms. Srilekha Ravvarapu, **Organisation/Agency:** Ministry of Development of North Eastern Region (MDoNER), Government of India.
17. 9–20 July 2018: General Management Programme for Middle Level Executives: **Programme Director:** Prof. Prabhati Pati, **Organisation/Agency:** Coal India Limited (CIL).
18. 9–20 July 2018: Project and Contract Management for the Managers (Technical) of the Madhya Pradesh Road Development Corporation Limited (MPRDC): **Programme Director:** Prof. B V N Sachendra, **Organisation/Agency:** Madhya Pradesh Road Development Corporation Limited (MPRDC).
19. 16–20 July 2018: Management Development Programme for Newly Promoted Assistant General Managers of UCO Bank: **Programme Director:** Dr. P Shahaida, **Organisation/Agency:** UCO Bank.
20. 23–27 July 2018: Training Programme on Ayushman Bharat: National Health Protection Mission for States/UTs: **Programme Director:** Dr. Subodh Kandamuthan: **Organisation/Agency:** Deutsche Gesellschaft fur International Zusammenarbeit (GIZ), Germany.
21. 23–28 July 2018: General Management Programme for Executives of NMDC: **Programme Director:** Prof. B V N Sachendra, **Organisation/Agency:** National Mineral Development Corporation (NMDC).
22. 23–28 July 2018: Competency Assessment and Leadership Development Programme for the Executives of Allahabad Bank: **Programme Directors:** Prof. Harsh Sharma / Dr. P Subhashini, **Organisation/Agency:** Allahabad Bank.
23. 26–27 July 2018: Programme on Climate Change and an Urgent Need for Media Narrative: **Programme Director:** Mr. Rajkiran V Bilolikar, **Organisation/Agency:** Climate Trends, New Delhi.

24. 30 July–3 August 2018: Building Competencies for Personal Excellence for Executives of CPSEs and SLPEs: **Programme Directors:** Dr. Sreerupa Sengupta / Dr. Balbir Singh, **Organisation/Agency:** Department of Public Enterprises, Ministry of Heavy Industries and Public Enterprises, Government of India.
25. 30 July–3 August 2018: Management Development Programme for Newly Promoted Assistant General Managers of UCO Bank: **Programme Director:** Dr. P Shahaida, **Organisation/Agency:** UCO Bank.
26. 30 July–3 August 2018: Management Development Programme for Senior Officials of Tamilnad Mercantile Bank Ltd: **Programme Director:** Prof. J Swarnalatha, **Organisation/Agency:** Tamilnad Mercantile Bank Ltd.
27. 31 July–2 August 2018: ADB - Safe Guard Procedures: **Programme Director:** Prof. Usha Ramachandra, **Organisation/Agency:** Asian Development Bank (ADB).
28. 3–14 August 2018: Programme on Public Procurement: Principles and Best Practices (with specific reference to Health Sector): **Programme Directors:** Prof. B V N Sachendra / Dr Subodh Kandamuthan, **Organisation/Agency:** Miloda Academy of Financial Studies, Sri Lanka.
29. 6–10 August 2018: Management Development Programme for Senior Officials of Tamilnad Mercantile Bank Ltd: **Programme Director:** Prof. J Swarnalatha, **Organisation/Agency:** Tamilnad Mercantile Bank Ltd.
30. 7–8 August 2018: ADB - Gender Policies and Procedures: **Programme Director:** Dr. Sreerupa Sengupta, **Organisation/Agency:** Asian Development Bank (ADB).
31. 7–16 August 2018: Capacity Building Programme on Good Governance and Effective Public Administration for the Officers of the Government of the Bangladesh: **Programme Directors:** Prof. Nirmalya Bagchi / Valli Manickam, **Organisation / Agency:** Government of Bangladesh.
32. 20 August–1 September 2018: Management Development Programme for Scientists / Engineers of ISRO, **Programme Directors:** Prof. Nirmala Apsingikar / Prof. Vilas Shah, **Organisation/Agency:** Indian Space Research Organisation (ISRO), New Delhi.
33. 27–31 August 2018: Forests and Climate Change: Opportunities and Challenges of Adaptation and Mitigation: **Programme Director:** Prof. Valli Manickam, **Organisation/Agency:** Ministry of Environment, Forest and Climate Change (MoEF&CC), Government of India.
34. 27–29 August 2018: Training Programme on Ayushman Bharat: National Health Protection Mission for States / UTs: **Programme Director:** Dr. Subodh Kandamuthan, **Organisation/Agency:** Deutsche Gesellschaft fur International Zusammenarbeit (GIZ), Germany.
35. 27 August–7 September 2018: Programme on Public Procurement: Principles and Best Practices (with specific reference to Health Sector): **Programme Directors:** Prof. B V N Sachendra / Dr. Subodh Kandamuthan, **Organisation/Agency:** Miloda Academy of Financial Studies, Sri Lanka.
36. 3–7 September 2018: Managing Technology Value Chains for Directors and Divisional Heads: **Programme Director:** Prof. G Mohan, **Organisation/Agency:** Department of Science and Technology (DST), Government of India.
37. 3–8 September 2018: Customized Training Programme on Developing Managerial Excellence for Junior Level Executives of Oil India Limited: **Programme Director:** Prof. Prabhati Pati, **Organisation/Agency:** Oil India Limited (OIL).
38. 3–14 September 2018: Programme on Financial System, Management & Accountability in Government with Study Tour to Singapore, sponsored by Government of Assam: **Programme Director:** Dr. Sutanuka Dev Roy, **Organisation/Agency:** Finance (Budget) Department, Government of Assam.

39. 17-19 September 2018: Infrastructure Financing and Contract Management: **Programme Director:** Prof. Mubeen Rafat, **Organisation/Agency:** Government of Jammu & Kashmir.
40. 17-28 September 2018: General Management Programme for Middle Level Executives of Coal India Limited: **Programme Director:** Prof. Prabhati Pati, **Organisation/Agency:** Coal India Limited (CIL).
41. 25-27 September 2018: Procurement and Consultant Selection Procedures: **Programme Director:** Prof. B V N Sachendra, **Organisation/Agency:** Asian Development Bank (ADB).
42. 22-24 October 2018: Programme on Project Management: **Programme Director:** Prof. B V N Sachendra, **Organisation/Agency:** Asian Development Bank (ADB).
43. 22-26 October 2018: Turnaround Strategies for Performance Improvement of Large Branches of Tamilnad Mercantile Bank Limited: **Programme Director:** Prof. Mubeen Rafat, **Organisation/Agency:** Tamilnad Mercantile Bank Limited.
44. 22 October-2 November 2018: Science Administration and Research Management (SARM): **Programme Directors:** Mr. M Raja Shekhar Reddy / Prof G Mohan, **Organisation/Agency:** Department of Science and Technology (DST), Government of India.
45. 22 October-3 November 2018: Management Development Programme for Scientists/Engineers: **Programme Directors:** Prof. Nirmala Apsingkar / Prof. Vilas Shah, **Organisation/Agency:** Indian Space Research Organisation (ISRO), Government of India.
46. 29-31 October 2018: Programme on Land Acquisition, Rehabilitation and Resettlement (LARR): **Programme Director:** Prof. Reshmy Nair, **Organisation/Agency:** Asian Development Bank (ADB).
47. 29 October-2 November 2018: Performance Excellence through Leadership for Executives of Central Bank of India: **Programme Directors:** Prof. Lakshmi B / Dr. Balbir Singh, **Organisation/Agency:** Central Bank of India.
48. 29 October-2 November 2018: Turnaround Strategies for Performance Improvement of Large Branches of Tamilnad Mercantile Bank Limited, **Programme Director:** Prof. J Swarnalatha, **Organisation/Agency:** Tamilnad Mercantile Bank Limited.
49. 12-14 November 2018: Marketing and Customer Relationship Management: **Programme Director:** Dr. P Shahaida, **Organisation/Agency:** Indian Ports Association, New Delhi.
50. 12-16 November 2018: Performance Excellence through Leadership for Executives of Central Bank of India: **Programme Director:** Prof. Lakshmi B / Dr. Sreerupa Sengupta, **Organisation/Agency:** Central Bank of India.
51. 12-16 November 2018: Turnaround Strategies for Performance Improvement of Large Branches of Tamilnad Mercantile Bank Limited: **Programme Director:** Prof. Mubeen Rafat, **Organisation/Agency:** Tamilnad Mercantile Bank Limited.
52. 12-24 November 2018: Management Development Programme for Scientists/Engineers: **Programme Directors:** Prof. Nirmala Apsingkar / Prof. Vilas Shah, **Organisation/Agency:** Indian Space Research Organisation (ISRO), Government of India.
53. 12 November-7 December 2018: Advanced Techno Management Programme for Scientists: **Programme Directors:** Prof. Nirmalya Bagchi / Prof. Valli Manickam, **Organisation/Agency:** Department of Science and Technology (DST), New Delhi.
54. 19-23 November 2018: Performance Excellence through Leadership for Executives of Central Bank of India: **Programme Directors:** Prof. Lakshmi B / Prof. Harsh Sharma, **Organisation/Agency:** Central Bank of India.
55. 26-28 November 2018: Developments in Power Market (Impact of Renewables and EVs): **Programme Director:** Prof. Usha Ramachandra, **Organisation/Agency:** IEX Power Markets, New Delhi.

56. 27–29 November 2018: Training programme on Ayushman Bharat: National Health Protection Mission for States and Union Territories: **Programme Director:** Dr. Subodh Kandamuthan, **Organisation/Agency:** Deutsche Gesellschaft für International Zusammenarbeit (GIZ), Germany.
57. 3–14 December 2018: General Management Programme for Women Scientists: **Programme Directors:** Prof. Nirmala Apsingkar / Dr. Sreerupa Sengupta, **Organisation/Agency:** Department of Science and Technology (DST), Government of India.
58. 10–14 December 2018: Monitoring and Evaluation for the Indian Statistical Service (ISS) Probationers: **Programme Director:** Dr. Subodh Kandamuthan, **Organisation/Agency:** National Statistical Systems Training Academy (NSSTA), Ministry of Statistics and Programme Implementation, Government of India.
59. 10–21 December 2018: Executive Development Programme for Newly Promoted Junior and Assistant Officers of Power Finance Corporation Limited: **Programme Directors:** Prof. Lakshmi B / Dr. P Subhashini, **Organisation/Agency:** Power Finance Corporation Limited.
60. 7–18 January 2019: Executive Development Programme for Newly Promoted Junior and Assistant Officers of Power Finance Corporation Limited: **Programme Directors:** Prof. Lakshmi B / Ms. Srilekha Ravvarapu, **Organisation/Agency:** Power Finance Corporation Limited.
61. 7 January–15 February 2019: High Impact Leadership / Managerial Skill Development: **Programme Directors:** Prof. J Swarnalatha / Dr. P Subhashini, **Organisation/Agency:** Ministry of External Affairs, Government of India.
62. 16–18 January 2019: Management Development Programme for National Health Mission, Kerala: **Programme Director:** Dr. Bhawna Gulati, **Organisation/Agency:** National Health Mission, Government of Kerala.
63. 21–23 January 2019: Management Development Programme for National Health Mission (NHM), Kerala: **Programme Director:** Dr. Bhawna Gulati, **Organisation/Agency:** National Health Mission, Government of Kerala.
64. 21–25 January 2019: Management Development Programme for Faculty of Government Sponsored Hospitality Management Institutions and Officials of Ministry of Tourism, Government of India on Strengthening Capacities to Capture Market Opportunities (21–25 Jan, 2019 at ASCI and 26 Jan to 3 Feb, 2019 Study Tour to Spain): **Programme Director:** Dr. P Shahaida, **Organisation/Agency:** Ministry of Tourism, Government of India.
65. 21 January–1 February 2019: Executive Development Programme for Junior and Assistant Officers of Power Finance Corporation Limited: **Programme Directors:** Prof. Lakshmi B / Dr. Balbir Singh, **Organisation/Agency:** Power Finance Corporation Limited.
66. 27 January–5 February 2019: Capacity Building Programme on Good Governance and Effective Public Administration for the Officers of the Government of the Bangladesh: **Programme Directors:** Prof. Nirmalya Bagchi / Prof. Valli Manickam, **Organisation/Agency:** Government of Bangladesh.
67. 28–30 January 2019: Training Programme on Ayushman Bharat: Pradhan Mantri Jan Swasthya Yojana for States and Union Territories: **Programme Director:** Dr. Subodh Kandamuthan, **Organisation/Agency:** Deutsche Gesellschaft für International Zusammenarbeit (GIZ), Germany.
68. 4–15 February 2019: Capacity Building for Effective Environment Impact Assessment Appraisal: **Programme Directors:** Prof. G Bala Subramanyam / Prof. Srinivas Chary Vedala, **Organisation/Agency:** Ministry of Environment, Forest and Climate Change (MoEF&CC), Government of India.
69. 4 February–15 March 2019: Programme on Leadership Engagement and Development: **Programme Directors:** Prof. J Swarnalatha /

- Dr. P Subhashini, **Organisation/Agency:** Ministry of External Affairs, Government of India.
70. 11-22 February 2019: Science Administration and Research Management (SARM): **Programme Directors:** Mr. M Raja Shekhar Reddy / Prof. Valli Manickam, **Organisation/Agency:** Department of Science and Technology (DST), Government of India.
71. 18 February-29 March 2019: Management and Positive Leadership: **Programme Directors:** Dr. P Subhashini / Prof. J Swarnalatha: **Organisation/Agency:** Ministry of External Affairs, Government of India.
72. 25 February-3 March 2019: Management Development Programme for Junior Executives of REC Limited: **Programme Director:** Prof. Lakshmi B, **Organisation/Agency:** Rural Electrification Corporation Limited.
73. 26-27 February 2019: Ayushman Bharat: Pradhan Mantri Jan Swasthya Yojana for Railway Hospitals: **Programme Director:** Dr. Subodh Kandamuthan, **Organisation/Agency:** Deutsche Gesellschaft fur International Zusammenarbeit (GIZ), Germany.
74. 26 February-7 March 2019: Capacity Building Programme on Good Governance and Effective Public Administration for the Officers of the Government of the Bangladesh: **Programme Directors:** Prof. Nirmalya Bagchi / Dr. Humera Anjum, **Organisation/Agency:** Government of Bangladesh.
75. 4-29 March 2019: Creating Change Makers: Enhancing Skills of Women Professionals, **Programme Directors:** Dr. Sreerupa Sengupta / Dr. Balbir Singh, **Organisation/Agency:** Ministry of External Affairs, Government of India.
76. 11-12 March 2019: Ayushman Bharat: Pradhan Mantri Jan Arogya Yojana for Railway Hospitals: **Programme Director:** Dr. Subodh Kandamuthan, **Organisation/Agency:** Deutsche Gesellschaft fur International Zusammenarbeit (GIZ), Germany.
77. 11-15 March 2019: Management Development Programme for Senior Faculty and Administrators of Vignan's Foundation for Science, Technology & Research: **Programme Directors:** Prof. Nirmala Apsingikar / Dr. P Shahaida, **Organisation/Agency:** Vignan's Foundation for Science, Technology & Research, Hyderabad.
78. 11-16 March 2019: Advance Training Programme on Ind AS for Accounts Personnel of BSPHCL and its Subsidiaries: **Programme Directors:** Prof. Lakshmi B / Prof. Mubeen Rafat, **Organisation/Agency:** Bihar State Power Holding Company Limited. (BSPHCL).
79. 14-15 March 2019: Ayushman Bharat: Pradhan Mantri Jan Arogya Yojana for Railway Hospitals: **Programme Director:** Dr. Subodh Kandamuthan, **Organisation/Agency:** Deutsche Gesellschaft fur International Zusammenarbeit (GIZ), Germany.
80. 18-19 March 2019: Ayushman Bharat: Pradhan Mantri Jan Arogya Yojana for Railway Hospitals: **Programme Director:** Dr. Subodh Kandamuthan, **Organisation/Agency:** Deutsche Gesellschaft fur International Zusammenarbeit (GIZ), Germany.
81. 18-19 March 2019: Building Corporate Credibility and Values: **Programme Director:** Dr. P Shahaida, **Organisation/Agency:** Power Grid Corporation of India Limited.
82. 18-22 March 2019: Management Development Programme for JAG Level Officers of GSI: **Programme Directors:** Prof. Nirmala Apsingikar / Prof. Valli Manickam, **Organisation/Agency:** Geological Survey India, Government of India.
83. 18 March-26 April 2019: Leadership Development Programme for Enhanced Public Service Delivery: **Programme Directors:** Prof. Harsh Sharma / Dr. Sreerupa Sengupta, **Organisation/Agency:** Ministry of External Affairs, Government of India.

84. 18–29 March 2019: General Management Programme for Scientists and Technologists: **Programme Directors:** Prof. Nirmalya Bagchi/ Prof. Valli Manickam, **Organisation/Agency:** Department of Science and Technology (DST), Government of India.
85. 25 March–3 May 2019: General Management Programme for Senior Executives: **Programme Directors:** Mr Rajkiran V Bilolikar / Mr. M Raja Shekhar Reddy, **Organisation/Agency:** Ministry of External Affairs, Government of India.

CUSTOMISED ORGANISATION-SPECIFIC PROGRAMMES (OFF-CAMPUS):

1. 5–6 April 2018: Programme on Land Acquisition, Rehabilitation and Resettlement: **Programme Director:** Prof. Reshmy Nair, **Organisation/Agency:** Revenue and Disaster Management, Department Government of Odisha.
2. 17 May 2018: Knowledge Management for the Executives of Arya Vaidya Sala: **Programme Director:** Prof. Nirmala Apsingikar, **Organisation/Agency:** Arya Vaidya Sala, Kottakkal.
3. 18–23 June 2018: Effective Land Acquisition, Resettlement / Rehabilitation for NTPC Personnel: **Programme Director:** Prof. Reshmy Nair, **Organisation/Agency:** National Thermal Power Corporation (NTPC) Regional Learning Institute, Vindhyachal.
4. 9–10 July 2018: Two-day Workshop on “Customer Relationship Management-Graduation from Customer Satisfaction to Customer Value Creation”: **Programme Director:** Dr. P Shahaida, **Organisation/Agency:** Container Corporation of India Ltd (CONCOR).
5. 6–10 August 2018: Management Development Programme for Newly Promoted AGMs of Indian Overseas Bank: **Programme Director:** Dr. P Shahaida, **Organisation/Agency:** Indian Overseas Bank.
6. 6–10 August 2018: Management Development Programme for Newly Promoted AGMs of Indian Overseas Bank: **Programme Director:** Dr. P Subhashini, **Organisation/Agency:** Indian Overseas Bank.
7. 13–14 August 2018: Programme on Power Management: **Programme Director:** Mr. Rajkiran V Bilolikar, **Organisation/Agency:** Mishra Dhatu Nigam Limited (MIDHANI), Hyderabad.
8. 27–29 August 2018: Developing Managerial Skills and Team Building: **Programme Director:** J Swarnalatha, **Organisation/Agency:** Ferro Alloys Corporation Ltd (FACOR), Odisha.
9. 10–12 September 2018: Management and Organisation Behaviour: **Programme Director:** Dr. P Subhashini, **Organisation/Agency:** Intelligence Bureau Central Training School, New Delhi
10. 15–17 November 2018: Programme on Public Procurement: **Programme Director:** Prof. Vilas Shah, **Organisation/Agency:** Singareni Collieries Company Limited (SCCL).
11. 26–28 November 2018: Programme on Public Procurement: **Programme Director:** Prof. Vilas Shah, **Organisation/Agency:** Singareni Collieries Company Limited (SCCL).
12. 27–29 November 2018: Workshop on Land Acquisition, Resettlement and Rehabilitation (LARR) for NLC India Limited: **Programme Director:** Prof. Reshmy Nair, **Organisation/Agency:** NLC India Limited.
13. 29–30 November 2018: Best Practices in Management and CSR: **Programme Director:** Dr. P Shahaida, **Organisation/Agency:** North Eastern Coalfields Limited (NECL), Margherita, Assam.
14. 17–18 December 2018: Procurement & Contract Management: **Programme Director:** Prof. Vilas Shah, **Organisation/Agency:** Additional Skill Acquisition Programme (ASAP), Higher Education Department, Government of Kerala.

15. 4-6 March 2019: Creating High Performing Managers: **Programme Director:** Dr. P Shahaida / Dr. P Subhashini, **Organisation/Agency:** Indian Oil Corporation Limited (IOCL).
16. 26-28 March 2019: Capacity Building Programme for Executives of MAHAGENCO: **Programme Director:** Prof. Lakshmi B, **Organisation/Agency:** Maharashtra State Power Generation Company (MAHAGENCO).

CUSTOMISED ORGANISATION-SPECIFIC WORKSHOP/ CONFERENCE:

1. 30 April-2 May 2018: Exposure/learning visit for Study of 'Best Practice on Faecal Sludge Management' for Municipal Commissioners: **Programme Director:** Dr. Malini Reddy, **Organisation/Agency:** Commissioner & Director of Municipal Administration (CDMA), Government of Telangana.
2. 19 May 2018: Sensitization Workshop on Entrepreneurship and Management for Graduate and Post Graduate students of Sri Manakula Vinayagar Medical College & Hospital, Puducherry: **Programme Director:** Dr. Bhawna Gulati, **Organisation/Agency:** Sri Manakula Vinayagar Medical College / Hospital, Puducherry.
3. 25 June-1 July 2018: International Learning Event in Urban Management: **Programme Director:** Prof. Srinivas Chary Vedala, **Organisation/Agency:** Commissioner & Director of Municipal Administration, Government of Telangana.
4. 26 December 2018: Workshop on "National Geospatial Technologies": **Programme Director:** Prof. Valli Manickam, **Organisation/Agency:** Department of Science and Technology (DST), Government of India.
5. 7-8 February 2019: Two-day Workshop on "Ayushman Bharat: Pradhan Mantri Jan Swasthya Yojana for GIZ Staff" : **Programme Director:** Dr. Subodh Kandamuthan, **Organisation/Agency:** : Deutsche Gesellschaft fur International Zusammenarbeit (GIZ), Germany.

Annexure 5-A

Research and Management Studies (Carried Over from April 2018–March 2019)

CENTRE FOR ENERGY, ENVIRONMENT, URBAN GOVERNANCE & INFRASTRUCTURE DEVELOPMENT

1. Evaluation of Application for License for Mula Pravara Electric Co-operative Society. **Sponsoring Agency:** Maharashtra Electricity Regulatory Commission, Mumbai. **Project Leader:** Mr. K Balarama Reddi.
2. Consultancy Service to Bihar Electricity Regulatory Commission (BERC) for determination of Tariff for FY 2018-19 and other works as continued in the RFP. **Sponsoring Agency:** Bihar Electricity Regulatory Commission, Bihar. **Project Leader:** Mr. K Balarama Reddi.
3. Consultancy Services to Joint Electricity Regulatory Commission (JERC), Aizawl for Determination for ARR for 5 Years and Tariffs for FY 2018-2019 under MYT in Mizoram and Manipur States. **Sponsoring Agency:** Joint Electricity Regulatory Commission (JERC) for Manipur and Mizoram, Aizawl, Meghalaya. **Project Leader:** Mr. K Balarama Reddi/Mr. P Rajgopal Reddy.
4. “True up for 2017-19, APR for 2018-19 Determination of ARR and Tariffs for FY 2019-20 in Bihar. **Sponsoring Agency:** Bihar Electricity Regulatory Commission, Bihar. **Project Leader:** Mr. K Balarama Reddi.
5. Consultancy for Determination of Power Intensive Load, Ludhiana. **Sponsoring Agency:** Punjab State Electricity Regulatory Commission (PSERC), Chandigarh. **Project Leader:** Mr. K Balarama Reddi.
6. Quality & Quantity Inspections of works / schemes in five districts of Telangana State Northern Power Distribution Company Limited. **Sponsoring Agency:** Telangana State Northern Power Distribution Company Limited, Warangal. **Project Leader:** Mr. K Balarama Reddi/Mr. P Rajgopal Reddy.
7. Quality & Quantity Inspection of Works/ Schemes in the Jurisdiction of Telangana State Southern Power Distribution Company Limited (TSSPDCL). **Sponsoring Agency:** Telangana State Southern Power Distribution Company Limited, Hyderabad. **Project Leader:** Mr. K Balarama Reddi.
8. Study of CESC’s Distribution Cost. **Sponsoring Agency:** Calcutta Electric Supply Corporation (CESC), Kolkata. **Project Leader:** Mr. K Balarama Reddi/Mr. P Rajgopal Reddy.
9. Consultancy Services to Joint Electricity Regulatory Commission (JERC), Mizoram, Aizawl for “Updating the Report on Reforms and Restructuring of Power Sector in Mizoram”. **Sponsoring Agency:** Joint Electricity Regulatory Commission (JERC) for Manipur and Mizoram, Meghalaya. **Project Leader:** Mr. K Balarama Reddi.
10. Annual Advisory Services to CESC for 2019. **Sponsoring Agency:** Calcutta Electric Supply Corporation (CESC), Kolkata. **Project Leader:** Mr. K Balarama Reddi.
11. Consultancy Services to Meghalaya State Electricity Regulatory Commission (MSERC), Shillong- Determination of ARR and Tariffs for MePGCL, MePTCL/SLDC and MePDCL FY-2017-18. **Sponsoring Agency:** Meghalaya State Electricity Regulatory Commission (MSERC), Shillong. **Project Leader:** Mr. K Balarama Reddi.
12. Quality and Quantity Inspections of Works Relating to Five Rural Circles of Telangana State Southern Power Distribution Company Limited (TSSPDCL). **Sponsoring Agency:** Telangana State Southern Power Distribution Company Limited (TSSPDCL), Hyderabad. **Project Leader:** Mr. K Balarama Reddi.

13. Business Plan for Singareni Thermal Power Plant - Stage 1: Pre-Commissioning. **Sponsoring Agency:** Singareni Collieries Company Limited, Hyderabad. **Project Leader:** Prof. Usha Ramachandra.
14. AP PPP Policy Framework and Guidelines Formulation. **Sponsoring Agency:** Government of AP - Finance Department, Hyderabad. **Project Leader:** Prof. Usha Ramachandra.
15. Estimation of Agricultural Consumption for the State of Telangana - Telangana State Southern Power Distribution Company Limited (TSSPDCL) & Telangana State Northern Power Distribution Company Limited (TSNPDCL). **Sponsoring Agency:** Telangana State Electricity Regulatory Commission, Hyderabad. **Project Leader:** Prof. Usha Ramachandra.
16. Study on Impact of Tariffs and Formulation of Advice to the Government on the use of electricity in Sri Lanka. **Sponsoring Agency:** LIRNEasia, Sri Lanka. **Project Leader:** Prof. Usha Ramachandra.
17. Analysis of Existing PPA and Prepare New PPA with 2 TS DISCOMS for SCCL. **Sponsoring Agency:** Singareni Collieries Company Limited, Hyderabad. **Project Leader:** Prof. Usha Ramachandra.
18. Strengthening and Restructuring Uttar Pradesh New & Renewable Energy Development Agency (UPNEDA). **Sponsoring Agency:** Uttar Pradesh New & Renewable Energy Development Agency (UPNEDA), Luck now. **Project Leader:** Prof. Usha Ramachandra.
19. Implementation of ECBC - Capacity Building and Handholding Support for Empanelment. **Sponsoring Agency:** New Renewable Energy Development Corporation of AP Limited, Hyderabad. **Project Leader:** Mr. Rajkiran V Bilolikar.
20. Establishment of ECBC Cell in Telangana. **Sponsoring Agency:** Bureau of Energy Efficiency (BEE), New Delhi. **Project Leader:** Mr. Rajkiran V Bilolikar.
21. Establishment of ECBC Cell in Andhra Pradesh. **Sponsoring Agency:** Bureau of Energy Efficiency (BEE), New Delhi. **Project Leader:** Mr. Rajkiran V Bilolikar.
22. Impact Analysis on Energy Conservation and Energy Efficiency Projects Undertaken by the State of Andhra Pradesh. **Sponsoring Agency:** State Energy Conservation Mission (APSECM), Vijayawada. **Project Leader:** Mr. Rajkiran V Bilolikar.
23. Energy Conservation Building Code Implementation in the State of Telangana and Andhra Pradesh. **Sponsoring Agency:** Natural Resources Defense Council (NRDC), New York. **Project Leader:** Mr. Rajkiran V Bilolikar.
24. Quality Check for Bhu Bharati Work Products. **Sponsoring Agency:** Commissioner of Survey Settlement & Land Records, Hyderabad. **Project Leader:** Prof. Valli Manickam.
25. Geospatial Analysis and Impact of MGNREGA on Water Conservation and Rejuvenation of Water Bodies. **Sponsoring Agency:** National Institute of Rural Development and Panchayat Raj (NIRDPR), Hyderabad. **Project Leader:** Prof. Valli Manickam.
26. People's Biodiversity Registers in Krishna District, Andhra Pradesh. **Sponsoring Agency:** Andhra Pradesh State Biodiversity Board, Andhra Pradesh. **Project Leader:** Prof. Valli Manickam.
27. Evaluation of Autonomous Bodies under Ministry of Mines. **Sponsoring Agency:** Ministry of Mines, New Delhi. **Project Leader:** Prof. Valli Manickam.
28. Climate Change Adaptation for Natural Resource Management. **Sponsoring Agency:** Department of Science and Technology, New Delhi. **Project Leader:** Prof. Valli Manickam.
29. Geospatial Technology Application to Public Health. **Sponsoring Agency:** Department of Science and Technology, New Delhi. **Project Leader:** Prof. Valli Manickam.

30. Inputs for Formation of National Geospatial Policy. **Sponsoring Agency:** Department of Science and Technology, New Delhi. **Project Leader:** Prof. Valli Manickam.
31. Book Project on Mission Kakatiya. **Sponsoring Agency:** Irrigation and CAD Department, Government of Telangana, Hyderabad. **Project Leader:** Dr. Narendran Kodandapani.
32. Drought Fire Relationships for the Western Ghats Hotspot of Biodiversity. **Sponsoring Agency:** Council of Scientific and Industrial Research, Extramural Research Division, New Delhi. **Project Leader:** Dr. Narendran Kodandapani.
33. Establishment of State Institute of Environment Management for Training, Research & Development. **Sponsoring Agency:** UP Pollution Control Board, Luck now. **Project Leader:** Prof. G Bala Subramanyam.
34. "Scaling Up BBS Implementation in NATCO Kothur". **Sponsoring Agency:** Natco Pharma Limited, Hyderabad. **Project Leader:** Prof. G Bala Subramanyam.
35. BBS Program for Unit-VII at Jadcherla of M/s. Aurobindo Pharma Limited. **Sponsoring Agency:** Aurobindo Pharma Limited, Hyderabad. **Project Leader:** Prof. G Bala Subramanyam.
36. BBS Programme for Unit 3 & Unit 12. **Sponsoring Agency:** Aurobindo Pharma Limited, Hyderabad. **Project Leader:** Prof. G Bala Subramanyam.
37. EHS Competency Development for Line Managers & Supervisors. **Sponsoring Agency:** Natco Pharma Limited, Hyderabad. **Project Leader:** Prof. G Bala Subramanyam.
38. Preparation for City Development & Reforms Plan for Six Cities. **Sponsoring Agency:** Centre for Good Governance – Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
39. Preparation of Andhra Pradesh Urban Development and Poverty Reduction Strategy. **Sponsoring Agency:** Centre for Good Governance – Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
40. Preparation of Rapid Readiness Assessment and Detailed Project Reports for Improvement of Water Supply Systems in Bhubaneswar and Puri towns. **Sponsoring Agency:** Government of Orissa, Bhubaneswar. **Project Leader:** Prof. Srinivas Chary Vedala.
41. Capacity Development for Preparation of City Development Plans. **Sponsoring Agency:** Kerala Institute of Local Administration (KILA), Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
42. Establishment of State Level Program Management Unit (PMU) for ICT Enablement of Development Permission Management System (DPMS). **Sponsoring Agency:** Government of Telangana, Telangana. **Project Leader:** Prof. Srinivas Chary Vedala.
43. Implementation of National Programme on Capacity Building for Urban Poverty Alleviation in the context of JNNURM/SYSRY & Other Schemes. **Sponsoring Agency:** Ministry of Housing & Poverty Alleviation, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
44. Preparation of City Development Plan for Bhilai – Durg. **Sponsoring Agency:** State Urban Development Agency (SUDA), Government of Chhattisgarh, Raipur. **Project Leader:** Prof. Srinivas Chary Vedala.
45. Preparation of City Development Plan for Rajahmundry. **Sponsoring Agency:** Municipal Corporation Rajahmundry, Rajahmundry. **Project Leader:** Prof. Srinivas Chary Vedala.
46. Preparation of the Revised Integrated City Development Plan. **Sponsoring Agency:** Greater Hyderabad Municipal Corporation, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
47. Appraisal of Reforms Implementation in UIDSSMT towns of Orissa & Tamilnadu. **Sponsoring Agency:** Ministry of Urban Development (MoUD) – Government of India, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.

48. Appraisal of Reforms under JNNURM (AP, Maharashtra & Goa). **Sponsoring Agency:** Ministry of Urban Development (MoUD) – Government of India, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
49. Technical Assistance for Preparation of City Sanitation Plans to Five Towns (Srikakulam, Eluru, Ongole, Nellore & Vizianagaram) in AP. **Sponsoring Agency:** Municipal Administration & Urban Development Department – Government of AP, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
50. Consulting and Technical Support for ICT Enablement of HMDA. **Sponsoring Agency:** Hyderabad Metropolitan Development Authority (HMDA), Government of Telangana, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
51. Consultancy Services for the Selection of Project Management and Construction Supervision Consultants for Vizag Chennai Industrial Corridor. **Sponsoring Agency:** Department of Industries, Commerce and Export Promotion, Government of Andhra Pradesh. **Project Leader:** Prof. Srinivas Chary Vedala.
52. Preparation of City Sanitation Plan for Moradabad City. **Sponsoring Agency:** Moradabad Municipal Corporation, Moradabad. **Project Leader:** Prof. Srinivas Chary Vedala.
53. Capacity Building Support - Service Level Benchmarking Framework. **Sponsoring Agency:** Municipal Administration Department, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
54. CBS for Preparation of Ward Development Plans for Three Wards. **Sponsoring Agency:** Greater Hyderabad Municipal Corporation, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
55. Preparation of CSP for Allahabad City. **Sponsoring Agency:** Allahabad Municipal Corporation, Allahabad. **Project Leader:** Prof. Srinivas Chary Vedala.
56. Support to Andhra Pradesh Infrastructure Authority (APIA) for Advancing Private Public Projects in Andhra Pradesh. **Sponsoring Agency:** AP Infrastructure Authority, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
57. Establishing Project Implementation Unit for Projects under UIDSSMT in the State of Kerala. **Sponsoring Agency:** Kerala Sustainable Urban Development Project (KSUDP) – Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
58. Mission Mode Project on Service Delivery Improvement in Hyderabad. **Sponsoring Agency:** Greater Hyderabad Municipal Corporation (GHMC), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
59. Handholding Support in Implementation of Smart City Project. **Sponsoring Agency:** Port Blair Smart Project Limited, Andaman & Nicobar. **Project Leader:** Prof. Srinivas Chary Vedala.
60. Formulation of Standard Operating Procedures (SOPs) for Critical Activities of Water Supply and Sewerage Functions. **Sponsoring Agency:** Hyderabad Metropolitan Water and Sewerage Board (HMWS&SB), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
61. Capacity Building Support for Preparation of Ward Development Plans for Greater Hyderabad Municipal Corporation (GHMC). **Sponsoring Agency:** Greater Hyderabad Municipal Corporation, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
62. Pre Feasibility Study of moving towards Continuous Water Supply in Luck now & Allahabad Cities. **Sponsoring Agency:** Government of UP, Uttar Pradesh. **Project Leader:** Prof. Srinivas Chary Vedala.
63. Study on Comprehensive House Hold Survey for Water Supply, Sewerage & Solid Waste Management in HMWS&SB Service Area. **Sponsoring Agency:** Hyderabad Metropolitan Water Supply & Sewerage Board, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
64. Promotion of Inclusive, Sustainable Growth & Diversity to Strengthen Local Governments (PROMISE to Strengthen Local Governments).

- Sponsoring Agency:** ICLEI South Asia, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
65. Establishment and Support of Programme Management Unit (PMU). **Sponsoring Agency:** Greater Hyderabad Municipal Corporation, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
 66. Andhra Pradesh Engagement Phase II: Technical Assistant to Government of AP for Urban Sanitation. **Sponsoring Agency:** Bill and Melinda Gates Foundation, USA. **Project Leader:** Prof. Srinivas Chary Vedala.
 67. Preparation of Detailed Project Report for Achieving 24/7 Water Supply in Pimpri Chinchwad Municipal Corporation. **Sponsoring Agency:** Pimpri Chinchwad Municipal Corporation, Pune. **Project Leader:** Prof. Srinivas Chary Vedala.
 68. Establishing Project Implementation Unit for UIDSSMT in the State of Kerala. **Sponsoring Agency:** Kerala Sustainable Urban Development Project (KSUDP), Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
 69. Strengthening of Capacity Development Mechanisms for Bridging the Gap between Planning and Investment of Urban Infrastructure Investments. **Sponsoring Agency:** Cities Development Initiative for Asia, Philippines. **Project Leader:** Prof. Srinivas Chary Vedala.
 70. Study on Comprehensive Capacity Building Programme (CCBP) under JNNURM. **Sponsoring Agency:** Ministry of Urban Development, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
 71. PMU for ICT Enablement of HMDA Building Approval System, Hyderabad. **Sponsoring Agency:** Hyderabad Metropolitan Development Authority (HMDA), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
 72. To Develop a Corporate Social Responsibility (CSR) Roadmap. **Sponsoring Agency:** Singareni Collieries Company Limited, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
 73. Preparation of Slum Free City Plan of Action (SFPCoA) under RAY. **Sponsoring Agency:** Guwahati Municipal Corporation, Guwahati. **Project Leader:** Prof. Srinivas Chary Vedala.
 74. Building Capacities of Public / Private Sector Organizations. **Sponsoring Agency:** Infrastructure Leasing & Financial Services Limited, Mumbai. **Project Leader:** Prof. Srinivas Chary Vedala.
 75. Workshop on Structuring and Implementing Waste to Energy. **Sponsoring Agency:** Infrastructure Leasing & Financial Services Energy Development Co-Limited, Gurgaon. **Project Leader:** Prof. Srinivas Chary Vedala.
 76. Project on Management Unit (PMU) for Implementing E - Challan and Traffic Improvement System. **Sponsoring Agency:** Cyberabad Police Commissionerate, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
 77. Study of Waste to Resources (W2R) Projects for Municipal Solid Waste Management. **Sponsoring Agency:** Infrastructure Leasing & Financial Services Limited, Mumbai. **Project Leader:** Prof. Srinivas Chary Vedala.
 78. National Urban Water & Sanitation Award 2013. **Sponsoring Agency:** Ministry of Urban Development, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
 79. City Wide Plan for Equitable and Sustainable Sanitation Services in Warangal, Andhra Pradesh, India. **Sponsoring Agency:** Bill & Melinda Gates Foundation, USA. **Project Leader:** Prof. Srinivas Chary Vedala.
 80. Programme Management Unit - to assist SLNA under JNNURM. **Sponsoring Agency:** Kerala Sustainable Urban Development Project, (KSUDP), Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
 81. Telangana State Urban Mission. **Sponsoring Agency:** Andhra Pradesh Urban Finance and

- Infrastructure Development Corporation (APUFIDC), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
82. Andhra Pradesh State Urban Mission. **Sponsoring Agency:** Andhra Pradesh Urban Finance and Infrastructure Development Corporation (APUFIDC). **Project Leader:** Prof. Srinivas Chary Vedala.
83. Hiring the Services of an Integrated Project Advisory and Management Consultant for Development of New Capital for the State of Andhra Pradesh. **Sponsoring Agency:** Infrastructure Corporate of Andhra Pradesh Ltd (INCAP), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
84. Rationalizing Domestic Water Usage in Navi Mumbai Municipal Corporation. **Sponsoring Agency:** Navi Mumbai Municipal Corporation, Mumbai. **Project Leader:** Prof. Srinivas Chary Vedala.
85. Study on Improving Health and Education Outcomes through Waste Sanitation and Hygiene in Schools. **Sponsoring Agency:** Rural Electrification Corporation Ltd - New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
86. Transaction Advisory Support to Delhi Jal Board for Improving Delivery Mechanisms for Potable Water in Informal Settlements. **Sponsoring Agency:** Delhi Jal Board, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
87. City Wide Plan for Equitable and Sustainable Sanitation Services in Warangal – Phase 2. **Sponsoring Agency:** Bill and Melinda Gates Foundation and DFID, USA. **Project Leader:** Prof. Srinivas Chary Vedala.
88. Project Implementation Unit for Projects under UIDSSMT in the state of Kerala. **Sponsoring Agency:** Kerala Sustainable Urban Development Project, (KSUDP), Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
89. Decentralized Sanitation Management Support in Selected River Front Towns in AP and Technical Assistant to Swatch Bharat Mission (SBM) Subgroup at Niti Ayog. **Sponsoring Agency:** Bill and Melinda Gates Foundation, USA. **Project Leader:** Prof. Srinivas Chary Vedala.
90. Study of Municipal Finances and Governance for Chhattisgarh State Finance Commission. **Sponsoring Agency:** Chhattisgarh State Finance Commission, Chhattisgarh. **Project Leader:** Prof. Srinivas Chary Vedala.
91. ICT Enablement of Cashless Revenue Collection System (CRCS) in Hyderabad Metropolitan Water Supply & Sewerage Board (HMWS&SB). **Sponsoring Agency:** Hyderabad Metropolitan Water Supply & Sewerage Board, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
92. Formulating Sustainable Solid & Liquid Waste Management Plan for Bhandhavgarh National Park and Orchha Heritage Destination for Madhya Pradesh Tourism Board. **Sponsoring Agency:** Madhya Pradesh Tourism Board, Madhya Pradesh. **Project Leader:** Prof. Srinivas Chary Vedala.
93. Short term actions 2017 Bill and Melinda Gates Foundation (BMGF) 2. **Sponsoring Agency:** Stichting IHE Delft, Netherlands. **Project Leader:** Prof. Srinivas Chary Vedala.
94. City Wide Sanitation Investment to transform Warangal to Trigger City Level change and replication. **Sponsoring Agency:** Bill and Melinda Gates Foundation, Warangal. **Project Leader:** Prof. Srinivas Chary Vedala.
95. Study of Financial Position of Urban Local Bodies in Telangana. **Sponsoring Agency:** State Finance Commission, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
96. Establishment of State Level Program Management Unit (PMU) for ICT enablement of Development Permission Management System (DPMS)-Government of Telangana. **Sponsoring Agency:** Municipal Administration Department, Government of Telangana, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
97. Provision of Smart Bus Shelters/Bays with High Quality Passenger Amenities in 13 Urban Local Bodies. **Sponsoring Agency:** Telangana Urban

- Finance and Infrastructure Development Corporation (TUFIDC), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
98. Consulting and Technical Support for ICT Enablement of Hyderabad Metropolitan Development Authority (HMDA). **Sponsoring Agency:** Hyderabad Metropolitan Development Authority (HMDA), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
 99. Study for Intent for Supply, Installation and Commissioning of 300 KLD STP at LIH Colony, Warangal. **Sponsoring Agency:** Va Tech Wabag Limited, Chennai. **Project Leader:** Prof. Srinivas Chary Vedala.
 100. Preparation of detailed project reports, operational plan and providing implementation support to HMWSSB for Co-treatment of faecal sludge at functional sewerage treatment plants in Hyderabad under QC and V circle, Khairatabad. **Sponsoring Agency:** Hyderabad Metro Water Supply & Sewerage Board, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
 101. City Wide Inclusive Sanitation – Narsapur - India. **Sponsoring Agency:** Bill and Melinda Gates Foundation (BMGF), USA. **Project Leader:** Prof. Srinivas Chary Vedala./ Dr. Y Malini Reddy.
 102. Scaling Faecal Sludge and Septage Management in India-Technical Support to State and City Governments. **Sponsoring Agency:** Water Sanitation and Hygiene Institute (WASH Institute), New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala./ Dr. Y Malini Reddy.
 103. Establishing State Level Technical (SLTC) under PMAY - HFA (U) in West Bengal. **Sponsoring Agency:** State Urban Development Agency, West Bengal. **Project Leader:** Dr. Pankaj Sampat.
 104. Transaction Advisory Support to achieving continuous (24X7) Water Supply on Public Private Partnership Mode. **Sponsoring Agency:** Municipal Corporation of Karimnagar (MCK), Telangana. **Project Leader:** Dr. Pankaj Sampat.
 105. Providing Transaction Advisory Support for Selection of Contractor for Replacement of House Service Connections and NRW Assessment (Pilot) for achieving Continuous (24X7) Water Supply for Phase 1". **Sponsoring Agency:** New Delhi Municipal Council, New Delhi. **Project Leader:** Dr. Pankaj Sampat.
 106. Research Fellow at Asian Institute of Management. **Sponsoring Agency:** Asian Institute of Management, Philippines. **Project Leader:** Dr. Y. Malini Reddy.
 107. Study on Benchmarking of School Sanitation. **Sponsoring Agency:** Government of West Bengal. **Project Leader:** Dr. Y. Malini Reddy.
 108. Study on Inter Sectionality – Informed framework for implementation of effective Gender Mainstreaming in Water, Sanitation and Hygiene: Andhra Pradesh. **Sponsoring Agency:** Centre for Studies of Science Tech and Policy, Karnataka. **Project Leader:** Dr. Y. Malini Reddy.
 109. Supporting Benchmarking of WASH in school in Sabarkantha Districts. **Sponsoring Agency:** United Nations Children's Fund (UNICEF), Gujarat. **Project Leader:** Dr. Y. Malini Reddy.
 110. Development and Maintenance of Web Portal for National Awards to Teachers for MHRD. **Sponsoring Agency:** EdCIL (India) Limited, New Delhi. **Project Leader:** Dr. Y. Malini Reddy.
 111. Menstrual Hygiene Management Promotion in Schools in Warangal. **Sponsoring Agency:** Tata Lockheed Martin Aerostructures Limited, Hyderabad. **Project Leader:** Dr. Y. Malini Reddy.
 112. City Sanitation Plan in Urban AP. **Sponsoring Agency:** Andhra Pradesh Municipal Development Project, Hyderabad. **Project Leader:** Ms. Vasavi Narla.
 113. Preparation of Slum Free City for Agartala City under Rajiv Awas Yojana (Ray). **Sponsoring Agency:** Government of Tripura, Agartala. **Project Leader:** Ms. Vasavi Narla.
 114. Capacity Building for Urban Local Bodies for Government of Odisha. **Sponsoring Agency:** State Urban Development Agency (SUDA), Government of Odisha, Housing & Urban

Development Department, Bhubaneswar.
Project Leader: Prof. M S Raghavendra.

115. Capacity Building of ULB to Improve level of Basic Services Delivery Citizens for Municipal Corporation of Greater Mumbai. **Sponsoring Agency:** Municipal Corporation of Greater Mumbai, Mumbai. **Project Leader:** Prof. M S Raghavendra.
116. Operationalising Programme Management Unit for JNNURM, SLNA. **Sponsoring Agency:** Government of Odisha, Bhubaneswar. **Project Leader:** Prof. M S Raghavendra.
117. Establishment of Capacity Delivery Unit and State Reforms & Performance Management Centre for Government of Odisha. **Sponsoring Agency:** Government of Odisha, Bhubaneswar. **Project Leader:** Prof. M S Raghavendra.
118. Establishment and operationalization of the State Level Technical Cell (SLTC) and 18 City Level Technical Cells (CLTS) for research activities in Pradhan Mantri Awas Yojana (PMAY) Programme. **Sponsoring Agency:** Government of Odisha Mission Director AWAAS, Bhubaneswar, Odisha. **Project Leader:** Prof. M S Raghavendra.
119. Establishment and Operationalization of the State Level Technical Cell (SLTC) and City Level Technical Cells (CLTS) for research activities in Pradhan Mantri Awas Yojana (PMAY) Programme. **Sponsoring Agency:** PMAY -HFA (Urban) Mission Directorate, Guwahati, Assam. **Project Leader:** Prof. M S Raghavendra.
120. Programme Management Unit. **Sponsoring Agency:** Kerala Sustainable Urban Development Project (KSUDP), Kerala. **Project Leader:** Ms. Vijaya Venkataraman.
121. Institutional Support for the Provision of Urban Water Supply and Sewerage. **Sponsoring Agency:** Kerala Sustainable Development Project, Kerala. **Project Leader:** Ms. Vijaya Venkataraman.
122. Peer Experience and Reflective Learning (PEARL) Project, Setting up of an help desk for JNNURM CITIES. **Sponsoring Agency:** National Institute of Urban Affairs, New Delhi. **Project Leader:** Ms. Vijaya Venkataraman.
123. Preparation of Training Module for Accounting Reforms. **Sponsoring Agency:** Kerala Sustainable Urban Development Project (KSUDP), Kerala. **Project Leader:** Ms. Vijaya Venkataraman.
124. Developing Water Quality Protocol for improving systems in water quality. **Sponsoring Agency:** Delhi Jal Board, New Delhi. **Project Leader:** Ms. Vijaya Venkataraman.
125. Development of City Development Plans in Kerala. **Sponsoring Agency:** Kerala State Urban Development Programme, Kerala. **Project Leader:** Ms. Vijaya Venkataraman.
126. Implementation of Certification Programme in Urban Management. **Sponsoring Agency:** Kerala State Urban Development Programme, Kerala. **Project Leader:** Ms. Vijaya Venkataraman.
127. Preparation of CSP for 20 Towns in Kerala. **Sponsoring Agency:** Government of Kerala. **Project Leader:** Ms. Vijaya Venkataraman.
128. Evolution of Benchmarks and a System of Gradation of States and Evaluation of Reform Friendliness of States. **Sponsoring Agency:** Ministry of Water Resources, New Delhi. **Project Leader:** Ms. Vijaya Venkataraman.
129. Programme Management Unit. **Sponsoring Agency:** Kerala Sustainable Urban Development Project (KSUDP), Kerala. **Project Leader:** Ms. Vijaya Venkataraman.
130. Programme Implementation Unit – UIDSSMT. **Sponsoring Agency:** Kerala State Urban Development Programme, Kerala. **Project Leader:** Ms. Vijaya Venkataraman.

CENTRE FOR ECONOMIC AND FINANCE

1. National Foundation for Corporate Governance Reform for SLOEs of Karnataka. **Sponsoring Agency:** National Foundation for Corporate Governance, New Delhi. **Project Leader:** Prof. Mubeen Rafat.

2. Corporate Governance in State Level Enterprises in AP. **Sponsoring Agency:** National Forum for Corporate Governance, New Delhi. **Project Leader:** Prof. Mubeen Rafat.
3. Research Report on Corporate Governance Practices in SMEs. **Sponsoring Agency:** National Forum for Corporate Governance, New Delhi. **Project Leader:** Prof. Mubeen Rafat.
4. Research Based Advisory Services to Government of Andhra Pradesh. **Sponsoring Agency:** Government of Andhra Pradesh, Finance Department, Amravati. **Project Leader:** Prof. Mubeen Rafat.
5. Preparing Draft of:(a) Financial Bye-Laws (b)Procurement Manual (c)Tax and Remittance Policy. **Sponsoring Agency:** Pancheshwar Development Authority, Nepal. **Project Leader:** Prof. Mubeen Rafat.
6. Evaluation Study of Take Home Ration Implemented by Women & Child Development Department, Government of Maharashtra. **Sponsoring Agency:** Directorate of Economics & Statistics (DES), Mumbai. **Project Leader:** Dr. Sutanuka Dev Roy/Dr. Saswat Kishore Mishra.
7. Scheme for action Research & Studies on Judicial Reforms - Analysis of Causes for Pendency. **Sponsoring Agency:** Department of Justice, National Mission, Government of India, New Delhi. **Project Leader:** Mr. Dushyant Mahadik.
8. Capacity Building Initiative in the Competition Area under Trade Development Programme in India. **Sponsoring Agency:** European Union, Golf Links, New Delhi. **Project Leader:** Ms. Ashita Allamraju.
9. Socio Economic Impact Assessment of Select Technologies of the Council of Scientific & Industrial Research. **Sponsoring Agency:** Council of Scientific and Industrial Research (CSIR), New Delhi. **Project Leader:** Ms. Ashita Allamraju.
10. Development Roadmap for the Andhra Pradesh. **Sponsoring Agency:** Confederation of Real Estate Development Associations of India

(CREDAI), Andhra Pradesh. **Project Leader:** Ms. M V Anjali.

CENTRE FOR HUMAN RESOURCES DEVELOPMENT

1. Assessment Exercise for Promotion to Senior Cadres in Life Insurance Corporation of India for the Ensuing Promotion Round (2019-20). **Sponsoring Agency:** Life Insurance Corporation of India, Mumbai. **Project Leader:** Prof. Harsh Sharma.
2. Screening Exercise for Officers for Promotion to Cadres of GM (Scale VII) and DGM (Scale VI)- Promotional Exercise 2018-19. **Sponsoring Agency:** General Insurers' (Public Sector) Association of India, New Delhi. **Project Leader:** Prof. Harsh Sharma.
3. Formulation of Performance Management System (PMS) Policy for AAI Cargo Logistics & Allied Services Company Limited (AAICLAS). **Sponsoring Agency:** AAI Cargo Logistics & Allied Services Company Limited (AAICLAS), New Delhi. **Project Leader:** Prof. Harsh Sharma.
4. Manpower Assessment & Organization Restructuring Study. **Sponsoring Agency:** Cement Corporation of India Limited, New Delhi. **Project Leader:** Prof. Harsh Sharma.
5. Identification of Training Needs of all Ranks of Indian Police Officers. **Sponsoring Agency:** Bureau of Police Research & Development, New Delhi. **Project Leader:** Prof. Harsh Sharma.
6. National Commission of Women - Situational Analysis of Women and Girls in Six States / UT of India – Odisha. **Sponsoring Agency:** National Commission for Women, New Delhi. **Project Leader:** Prof. B Lakshmi.
7. Conduct of Impact Assessment of Degree Online Services Telangana (DOST). **Sponsoring Agency:** Collegiate Education Government of Telangana, Hyderabad. **Project Leader:** Prof. B Lakshmi.
8. Capacity Building of Officers of Bihar State Power Holding Company Limited with International Study Tour in Australia, Europe and Japan.

Sponsoring Agency: Bihar State Power Holding Company Limited, Bihar. **Project Leader:** Prof. B Lakshmi.

9. Modernization of Printing Presses with availability of Manpower and Upgradation of Machinery. **Sponsoring Agency:** Commissioner of Printing, Stationery and Stores Purchase Department, Hyderabad. **Project Leader:** Dr. Balbir Singh.
10. Impact Assessment Study of Telangana Skills & Knowledge Centre (TSKC). **Sponsoring Agency:** Commissioner of Collegiate Education, Government of Telangana, Hyderabad. **Project Leader:** Dr. Balbir Singh.
11. Skilling Women in India: Evaluation of Selected Regional Vocational Training Institutes. **Sponsoring Agency:** National Commission for Women, New Delhi. **Project Leader:** Dr. Balbir Singh.
12. Impact Assessment Study of CSR Project of Power Finance Corporation (PFC). **Sponsoring Agency:** Power Finance Corporation (PFC), New Delhi. **Project Leader:** Dr. Balbir Singh/ Prof. B Lakshmi.
13. Impact Assessment Study of Adolescent Health & Nutrition Education. **Sponsoring Agency:** Commissionerate of Collegiate Education, Government of Telangana, Hyderabad. **Project Leader:** Dr. Sreerupa Sengupta.
14. Impact Evaluation and Efficiency of one stop centers (Assessing the Efficacy and Impact of Selected one stop centers in India). **Sponsoring Agency:** National Commission for Women, New Delhi. **Project Leader:** Dr. Sreerupa Sengupta.
15. Assessing Gender Sensitivity in Media Organization & Content: Evaluation of selected print media houses in four metropolitan cities in India. **Sponsoring Agency:** Ministry of Women & Child Development, New Delhi. **Project Leader:** Dr. Sreerupa Sengupta.
16. Longitudinal Cohort Study - Making Integrated Transformation through Resourceful Agriculture. **Sponsoring Agency:** Dr. Reddy's Foundation,

West Bengal. **Project Leader:** Dr. Ashutosh Murti

CENTRE FOR INNOVATION AND TECHNOLOGY

1. Innovation Awards, Information Dissemination and International Conference under "Component 6" of Pandit Madan Mohan Malaviya National Mission on Teachers and Teaching (PMMMNMTT). **Sponsoring Agency:** Department of Higher Education, Ministry of Human Resource Development, Government of India, New Delhi. **Project Leader:** Prof. G Mohan.
2. A Study on the "Evaluation of the functioning of Tobacco Board". **Sponsoring Agency:** Tobacco Board, Government of India, Guntur. **Project Leader:** Prof. G Mohan/ Mr. M Rajasekhar Reddy.
3. Science Policy Implementation & Research. **Sponsoring Agency:** Department of Science and Technology, New Delhi. **Project Leader:** Prof. Nirmalya Bagchi.
4. Evaluation Capacity and Analytics Support to GOAP and Other Governments. **Sponsoring Agency:** Bill and Melinda Gates Foundation, New Delhi. **Project Leader:** Prof. Nirmalya Bagchi.
5. Stakeholders Discussions for Finalization of Draft SRIMAN Policy Document. **Sponsoring Agency:** Department of Science & Technology, New Delhi. **Project Leader:** Prof. Nirmalya Bagchi.
6. Development of Question Bank: Section of Employees under Accelerated Career Progression Scheme (ACPS), 2018. **Sponsoring Agency:** Indian Oil Corporation Limited (IOCL), New Delhi. **Project Leader:** Prof. Nirmalya Bagchi.
7. Engagement for Conducting Third Party Evaluation of the Population Research Centers (PRCs). **Sponsoring Agency:** Ministry of Health and Family Welfare, New Delhi. **Project Leader:** Prof. Nirmalya Bagchi.

CENTER FOR MANAGEMENT STUDIES

1. Third Party Report on Societal Impact of CCMB and its Activities. **Sponsoring Agency:** CSIR - Centre for Cellular and Molecular Biology (CCMB) Hyderabad. **Project Leader:** Dr. P Shahaida.
2. Case Studies on Select Innovative Public Service Delivery Initiatives in Healthcare. **Sponsoring Agency:** Centre for Innovation in Public Systems, Hyderabad. **Project Leader:** Dr. P Shahaida.
3. Design and Carry out Customer Satisfaction Survey for Pawan Hans Limited. **Sponsoring Agency:** Pawan Hans Limited, New Delhi. **Project Leader:** Dr. P Shahaida.
4. Market Study for Vijaya Dairy Products in Telangana. **Sponsoring Agency:** Telangana State Dairy Development Co-operative Federation Limited, Hyderabad. **Project Leader:** Dr. P Shahaida.
5. Verification of Disbursement Linked Indicators for World Bank Funded MP Cars Project & Case Development on PSG Act in MP". **Sponsoring Agency:** State Agency for Public Services (SAPS), Madhya Pradesh, Madhya Pradesh. **Project Leader:** Dr. P Shahaida.
6. End-Term Impact Assessment Study of the Watershed project in Bellary, Karnataka. **Sponsoring Agency:** JSW Foundation, Karnataka. **Project Leader:** Dr. P Shahaida.
7. A Study of the Industrial Climate at Yanam - Economic, Financial & HR. **Sponsoring Agency:** Yanam Chamber of Commerce, Pondicherry. **Project Leader:** Prof. Prabhati Pati.
8. Engaging HR Consultant to Conduct Manpower Study at CPCL. **Sponsoring Agency:** Chennai Petroleum Corporation Limited, Chennai. **Project Leader:** Prof. Prabhati Pati.
9. Preparation and Submission of HRM Plan for Bharat Dynamics Limited (BDL) Hyderabad. **Sponsoring Agency:** Bharat Dynamics Limited (BDL), Hyderabad. **Project Leader:** Prof. Prabhati Pati.

10. Manpower, Recruitment and Succession Planning for Chenab Valley Power Projects Limited. **Sponsoring Agency:** Chenab Valley Power Projects Limited, Jammu. **Project Leader:** Prof. Prabhati Pati.
11. Formulating Strategic Planning Document, Vision and Mission for Chenab Valley Power Project Limited. **Sponsoring Agency:** Bharat Dynamics Limited (BDL), Hyderabad. **Project Leader:** Prof. Prabhati Pati.
12. Formulating HR Rules and Policies for Chenab Valley Power Projects Limited. **Sponsoring Agency:** Chenab Valley Power Projects Limited, Jammu. **Project Leader:** Prof. Prabhati Pati.
13. Preparation and Submission of HRM Succession Plan for the Year 2018 to 2023 for Electronics Corporation of India Limited (ECIL). **Sponsoring Agency:** Electronics Corporation of India Limited (ECIL), Hyderabad. **Project Leader:** Prof. Prabhati Pati.
14. Research Project to Modify Vendor Rating System in Alignment with the Organizational Objectives for Improvement in Supplier Performance for NMDC Limited. **Sponsoring Agency:** National Mineral Development Corporation Limited (NMDC), Government of India, Hyderabad. **Project Leader:** Prof. Vilas Shah
15. Post Bid Evaluation for Identification of Cartelization /Collusion in Relation Second Round of Auction of Coal Linkage to IPPs with PPA under SHAKTI B (ii) Second Round. **Sponsoring Agency:** Coal India Limited, Kolkata. **Project Leader:** Prof. Vilas Shah

CENTRE FOR PUBLIC POLICY, GOVERNANCE & PERFORMANCE

1. Preparing a Draft Innovation Policy for the Government of Andhra Pradesh. **Sponsoring Agency:** Andhra Pradesh State Innovation Society, Andhra Pradesh. **Project Leader:** Prof. M Chandrasekhar.
2. Technical Assistance to Project of Replicating PM Awarded Initiatives in the States / UT's. **Sponsoring Agency:** Ministry of Personnel,

Public Grievances & Pensions, New Delhi **Project Leader:** Prof. M Chandrasekhar.

3. Manual for District Level functionaries of the States /UT Governments defining their roles and related challenges in the implementation of centrally sponsored schemes. **Sponsoring Agency:** Department of Administrative Reforms & Public Grievances, New Delhi. **Project Leader:** Prof. Rama Rao.

CENTRE FOR POVERTY STUDIES & RURAL DEVELOPMENT

1. Preparation of Model DPR for Development of Koheda Market Yard and Evaluation of DPRs. **Sponsoring Agency:** Department of Agricultural Marketing (FAC), Government of Telangana, Hyderabad. **Project Leader:** Ms. Srilekha Ravvarapu.
2. Third Party Verification and Research on Impact of Horticulture Programme and Farm Ponds. **Sponsoring Agency:** Department of Panchayat Raj and Rural, Vijayawada. **Project Leader:** Ms. Srilekha Ravvarapu.
3. Study for Protecting the Welfare of the Rural Consumer CRCS Phase-II. **Sponsoring Agency:** Ministry of Consumer Affairs, New Delhi. **Project Leader:** Prof. H. Hemnath Rao.

CENTRE FOR HEALTHCARE MANAGEMENT

1. Management Review of Assessing the Capacity of BCC/IEC in the Health Medical and Family Welfare Departments of three States of Maharashtra, Karnataka and Telangana. **Sponsoring Agency:** United Nations Children's Fund (UNICEF), New Delhi. **Project Leader:** Dr. Subodh Kandamuthan.
2. Rapid Assessment of Basti Dawakhana Centres in GHMC Limits. **Sponsoring Agency:** National Urban Health Mission, Government of Telangana, Hyderabad. **Project Leader:** Dr. Subodh Kandamuthan.
3. Capacity Building on Ayushman Bharat for State and Union Territories. **Sponsoring Agency:** Deutsche Gesellschaft fur International

Zusammenarbeit (GIZ), Germany. **Project Leader:** Dr. Subodh Kandamuthan.

CENTRE FOR MANAGEMENT OF LAND ACQUISITION, RESETTLEMENT AND REHABILITATION

1. Social Impact Assessment for Proposed Land Acquisition for Teesta Stage IV HE Project. **Sponsoring Agency:** Land Revenue & Disaster Management, Government of Sikkim, Sikkim. **Project Leader:** Prof. Reshmy Nair.
2. Study on Formulation of Rehabilitation and Resettlement R&R) Policy for Pancheshwar Multipurpose Project. **Sponsoring Agency:** Pancheshwar Development Authority (PDA), Nepal. **Project Leader:** Prof. Reshmy Nair.
3. National Conference on "Land Acquisition for Infrastructure Projects - Challenges and Way Forward". **Sponsoring Agency:** Coal India Limited, Kolkata. **Project Leader:** Prof. Reshmy Nair.
4. End Term Impact Evaluation of Land Acquisition and Rehabilitation and Resettlement Implementation under World Bank assisted KSHIP-II, Stage-I Projects. **Sponsoring Agency:** Karnataka State Highway Improvement Project (KSHIP), Bengaluru. **Project Leader:** Prof. Reshmy Nair.

Annexure 5-B

Research & Management Studies

(Projects Completed during April 2018–March 2019)

CENTRE FOR ENERGY, ENVIRONMENT, URBAN GOVERNANCE & INFRASTRUCTURE DEVELOPMENT

1. Consultancy Services to Meghalaya State Electricity Regulatory Commission (MSERC) Shillong for Determination of ARR and Tariffs for FY 2018-19 including True up for FY 2016-17 for MePGCL MePTCL/SLDC and MePDCL. **Sponsoring Agency:** Meghalaya State Electricity Regulatory Commission (MSERC), Shillong. **Project Leader:** Mr. K Balarama Reddi.
2. Quality & Quantity Inspections of works / schemes in Five Districts of Telangana State Northern Power Distribution Company Limited. **Sponsoring Agency:** Telangana State Northern Power Distribution Company Limited, Warangal. **Project Leader:** Mr. K Balarama Reddi.
3. Advisory Services to CESC. **Sponsoring Agency:** Calcutta Electric Supply Corporation (CESC), Kolkata. **Project Leader:** Mr. K Balarama Reddi.
4. Quality & Quantity Inspection of Works/ Schemes in the Jurisdiction of TSSPDCL - Hyderabad. **Sponsoring Agency:** Southern Power Distribution Company of Telangana Limited, Hyderabad. **Project Leader:** Mr. K Balarama Reddi.
5. Analysis of Power Prices in FY 2017 -18 and 2018-19 in terms of long terms Analysis of Power Prices in FY 2017-18 and FY 2018-19 in terms of long term PPAs executed under competitive bidding process during FY 2009-10 to FY 2011-12. **Sponsoring Agency:** Reliance Infrastructure Limited, Mumbai. **Project Leader:** Mr. K Balarama Reddi.
6. Determination of Grid connected SPV Rooftop Power Generation Tariff in Moizoram. **Sponsoring Agency:** Joint Electricity Regulatory Commission (JERC), Manipur and Mizoram. **Project Leader:** Mr. K Balarama Reddi.
7. Quality & Quantity Inspections of works / Schemes in five districts of Telangana State Northern Power Distribution Company Limited. **Sponsoring Agency:** Telangana State Northern Power Distribution Company Limited, Warangal. **Project Leader:** Mr. K Balarama Reddi.
8. Quality & Quantity Inspection of Works/ Schemes in the Jurisdiction of Southern Power Distribution Company of Telangana Limited, (TSSPDCL). **Sponsoring Agency:** Southern Power Distribution Company of Telangana Limited (TSSPDCL), Hyderabad. **Project Leader:** Mr. K Balarama Reddi.
9. Consultancy Services to Meghalaya State Electricity Regulatory Commission (MSERC) processing Tariff Petitions MePGCL, MePTCL/SLDC and MePDCL for earlier year's additional work". **Sponsoring Agency:** Meghalaya State Electricity Regulatory Commission (MSERC), Shillong. **Project Leader:** Mr. K Balarama Reddi.
10. Determination of feed-in-tariff for GCRTS and small solar power plants in Manipur. **Sponsoring Agency:** Joint Electricity Regulatory Commission (JERC), Manipur and Mizoram, Aizawl. **Project Leader:** Mr. P Rajagopal Reddy.
11. Strengthening the Implementation framework of the Energy Conservation Building Code. **Sponsoring Agency:** National Resources Defense Council (NRDC), New York. **Project Leader:** Mr. Rajkiran V Bilolikar.
12. Strengthening the mandatory ECBC compliance mechanism in the State of Telangana. **Sponsoring Agency:** Telangana New & Renewable Energy Development Corporation Limited (TNREDCL), Hyderabad. **Project Leader:** Mr. Rajkiran V Bilolikar.

13. Strengthening the mandatory ECBC compliance mechanism in the state of AP by establishing ECBC cell in Vijayawada. **Sponsoring Agency:** State Energy Conservation Mission (APSECM), Government of Andhra Pradesh, Vijayawada. **Project Leader:** Mr. Rajkiran V Bilolikar.
 14. Strengthening the mandatory ECBC compliance mechanism in the state of Telangana by establishing cell in Telangana. **Sponsoring Agency:** Telangana State Renewable Energy Development Corporation Limited, Hyderabad. New Delhi. **Project Leader:** Mr. Rajkiran V Bilolikar.
 15. Organizing Energy Conservation Awareness Workshops in Telangana. **Sponsoring Agency:** Telangana State Renewable Energy Development Corporation Limited, Hyderabad. **Project Leader:** Mr. Rajkiran V Bilolikar.
 16. Role of Energy Efficiency: Climate – Smart Cities. **Sponsoring Agency:** University of New South Wales, Australia. **Project Leader:** Mr. Rajkiran V Bilolikar.
 17. Preparation of Manual for AP Pollution Control Board. **Sponsoring Agency:** Andhra Pradesh Pollution Control Board, Hyderabad. **Project Leader:** Prof. G Bala Subramanyam.
 18. Advisory Support in the Environmental Area to M/s. Visakhapatnam Port Trust (VPT). **Sponsoring Agency:** Visakhapatnam Port Trust, Visakhapatnam. **Project Leader:** Prof. G Bala Subramanyam.
 19. Programme Cooperation Agreement for WASH in Schools Leadership Course. **Sponsoring Agency:** United Nations Children's Fund (UNICEF), New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala / Dr. Y Malini Reddy.
 20. Transaction Advisory Support for Structuring Public Private partnership in Urban Infrastructure Project. **Sponsoring Agency:** Hyderabad Road Development Corporation Limited (HRDCL), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
 21. Water, Sanitation and Hygiene (Wash) in Schools of Warangal under CSR Activity – Phase II. **Sponsoring Agency:** Oriental Insurance Company Limited, New Delhi. **Project Leader:** Dr. Y Malini Reddy.
 22. Development and Implementation of MHM Toolkit in Andhra Pradesh to reach 11,500 girls with education on menstrual hygiene management. **Sponsoring Agency:** United Nations Children's Fund (UNICEF), Germany. **Project Leader:** Dr. Y Malini Reddy.
- CENTRE FOR MANAGEMENT STUDIES**
23. Carrying out Survey on customer satisfaction for Mishra Dhatu Nigam Limited. **Sponsoring Agency:** Mishra Dhatu Nigam Limited, Hyderabad. **Project Leader:** Dr. P Shahaida.
 24. Independent Evaluation Study of the Bihar Right to Public Grievance Redressal Act (BRPGRA) 2015. **Sponsoring Agency:** Bihar Prashasanik Sudhar Mission Society, Bihar. **Project Leader:** Dr. P Shahaida.
 25. Evaluation Study of the Madhya Pradesh Chief Minister's Helpline System. **Sponsoring Agency:** State Agency for Public Services, Madhya Pradesh. **Project Leader:** Dr. P Shahaida.
- CENTRE FOR INNOVATION TECHNOLOGY (TECHNOLOGY POLICY MANAGEMENT AND INNOVATION AREA)**
26. Preparation of detailed project report 9 for the 'Supply of Hardware' sub scheme for post offices and postal accounts offices under IT induction and modernization scheme. **Sponsoring Agency:** Departments of Posts, Government of India, New Delhi. **Project Leader:** Prof. Nirmala Apsingkar.
 27. Short listing of Candidates for selection of exceptionally talented Indian students. **Sponsoring Agency:** Kendriya Vidyalaya Sangathan, Ministry of HRD, New Delhi. **Project Leader:** Prof. Nirmala Apsingkar.

CENTRE FOR POVERTY STUDIES & RURAL DEVELOPMENT

- 28 Conduct of study in respect of Public Health Institutions (PHIs) and rural education institutions in social sector assisted under RIDE in Andhra Pradesh. **Sponsoring Agency:** National Bank for Agriculture and Rural Development, Hyderabad. **Project Leader:** Ms. Srilekha Ravvarapu / Dr. Sutanuka Dev Roy.

CENTRE FOR HEALTH CARE MANAGEMENT

- 29 Capacity building on Hospital Infection Prevention and control for care around birth for staff of Government of Odisha. **Sponsoring Agency:** United Nations Children's Fund (UNICEF), Orissa. **Project Leader:** Dr. Bhawna Gulati

CENTRE FOR HUMAN RESOURCE DEVELOPMENT

- 30 Assessment exercise for promotion to senior cadres in LIC of India for the ensuing promotion round (2018-19). **Sponsoring Agency:** Life Insurance Corporation of India, Mumbai. **Project Leader:** Prof. Harsh Sharma.
- 31 Screening exercise for officers for Promotion to the cadres of GM (scale VII) and DGM (scale VI). **Sponsoring Agency:** General Insurers (Public Sector) Association of India, New Delhi. **Project Leader:** Prof. Harsh Sharma.
- 32 Competency Assessment for Dy. General Managers and Asst. General Managers of Allahabad Bank. **Sponsoring Agency:** Allahabad Bank, Kolkata. **Project Leader:** Prof. Harsh Sharma.
- 33 Screening exercise for promotion to senior cadres in Agriculture Insurance Company of India Limited. **Sponsoring Agency:** Agricultural Insurance Company of India Limited, New Delhi. **Project Leader:** Prof. Harsh Sharma.
- 34 Global Outreach Programme for CMDs/ MDs Senior Officials of State Power Utilities of Power Finance Corporation (PFC). **Sponsoring Agency:** Power Finance Corporation Limited, New Delhi. **Project Leader:** Prof. B Lakshmi.
- 35 International Study Tour for Senior Officials in the Power Sector. **Sponsoring Agency:** Rural

Electrification Corporation, New Delhi. **Project Leader:** Prof. B Lakshmi.

- 36 Human Resource Audit. **Sponsoring Agency:** Power Finance Corporation Limited, New Delhi. **Project Leader:** Prof. B Lakshmi.
- 37 Selection of Principals for backward residential schools of Andhra Pradesh. **Sponsoring Agency:** Mahatma Jyothiba Phule Andhra Pradesh Backward Classes Welfare Residential Educational Institutions Society, Vijayawada. **Project Leader:** Prof. B Lakshmi.

CENTRE FOR MANAGEMENT OF LAND ACQUISITION, RESETTLEMENT AND REHABILITATION

- 38 Support to University of Nairobi for Curriculum Development for LARR Course. **Sponsoring Agency:** World Bank Group, Kenya. **Project Leader:** Prof. Reshmy Nair.

Annexure 5-C

Research and Management Studies (Projects Received during April 2018–March 2019)

CENTRE FOR ENERGY, ENVIRONMENT, URBAN GOVERNANCE & INFRASTRUCTURE DEVELOPMENT

1. “Determination of Grid Connected SPV Rooftop Power Generation Tariff in Mizoram”. **Sponsoring Agency:** Joint Electricity Regulatory Commission (JERC) for Manipur and Mizoram, Aizawl. **Project Leader:** Mr. K Balarama Reddi.
2. Quality and Quantity Inspection of Works/ Schemes in TSNPDCL, Warangal. **Sponsoring Agency:** Telangana State Northern Power Distribution Company Limited (TSNPDCL), Warangal. **Project Leader:** Mr. K Balarama Reddi.
3. True up for 2017-19, APR for 2018-19 Determination of ARR and Tariffs for FY 2019-20 in Bihar. **Sponsoring Agency:** Bihar Electricity Regulatory Commission, Bihar. **Project Leader:** Mr. K Balarama Reddi.
4. Consultancy Services to Joint Electricity Regulatory Commission, Aizawl for Determination of ARR for 5 years and Tariffs for FY 2018-19 under MYT in Mizoram and Manipur States. **Sponsoring Agency:** Joint Electricity Regulatory Commission (JERC) for Manipur and Mizoram, Aizawl. **Project Leader:** Mr. K Balarama Reddi.
5. Consultancy Services to Meghalaya State Electricity Regulatory Commission, Shillong- Determination of ARR and Tariffs for MePGCL, MePTCL/SLDC and MePDCL FY 2018-19. **Sponsoring Agency:** Meghalaya State Electricity Regulatory Commission (MSERC), Shillong. **Project Leader:** Mr. K Balarama Reddi.
6. Consultancy for Determination of Power Intensive Load, Ludhiana. **Sponsoring Agency:** Punjab State Electricity Regulatory Commission (PSERC), Chandigarh. **Project Leader:** Mr. K Balarama Reddi.
7. Study of CESC’s Distribution Cost. **Sponsoring Agency:** Calcutta Electric Supply Corporation (CESC), Kolkata. **Project Leader:** Mr. K Balarama Reddi.
8. Quality and Quantity Inspection of Works Relating to Scheme/Programmes in Five Circles of TSSPDCL, Hyderabad. **Sponsoring Agency:** Southern Power Distribution Company of Telangana Limited, Warangal. **Project Leader:** Mr K Balarama Reddi.
9. Annual Advisory Services to CESC Kolkata for 2019. **Sponsoring Agency:** CESC Limited, Kolkata. **Project Leader:** Mr. K Balarama Reddi.
10. Quality and Quantity Inspection of Works Relating to Scheme/ Programmes in Five Circles of TSSPDCL, Hyderabad. **Sponsoring Agency:** Southern Power Distribution Company of Telangana Limited, Hyderabad. **Project Leader:** Mr. K Balarama Reddi.
11. Impact Analysis on Energy Conservation and Energy Efficiency Projects Undertaken by the State of Andhra Pradesh. **Sponsoring Agency:** Telangana State Southern Power Distribution Company Limited (TSSPDCL), Hyderabad. **Project Leader:** Mr. K Balarama Reddi.
12. Consultancy Services to JERC, Mizoram, Aizawl for “Updating the Report on Reforms and Restructuring of Power Sector in Mizoram”. **Sponsoring Agency:** Joint Electricity Regulatory Commission (JERC), Mizoram, Aizawl. **Project Leader:** Mr. K Balarama Reddi.
13. “Determination of feed-in-tariff for GCRTS and Small Solar Power Plants in Manipur”. **Sponsoring Agency:** Joint Electricity Regulatory Commission (JERC) for Manipur and Mizoram, Aizawl. **Project Leader:** Mr. K Balarama Reddi.
14. Analysis of Existing PPA and Prepare New PPA with 2 TS DISCOMS for SCCL. **Sponsoring**

- Agency:** The Singareni Collieries Company Limited, Hyderabad. **Project Leader:** Prof. Usha Ramachandra.
15. Strengthening and Restructuring Uttar Pradesh New & Renewable Energy Development Agency (UPNEDA). **Sponsoring Agency:** Uttar Pradesh New & Renewable Energy Development Agency (UPNEDA), Luck now. **Project Leader:** Prof. Usha Ramachandra.
 16. Organizing Energy Conservation Awareness Workshops in Telangana State. **Sponsoring Agency:** Telangana State Renewable Energy Development Corporation Limited, Hyderabad. **Project Leader:** Mr. Raj Kiran Bilolikar.
 17. Energy Conservation Building Code Implementation in the State of Telangana and Andhra Pradesh. **Sponsoring Agency:** Natural Resources Defense Council (NRDC), New York. **Project Leader:** Mr. Raj Kiran Bilolikar
 18. Establishment of ECBC Cell in Telangana. **Sponsoring Agency:** Bureau of Energy Efficiency (BEE), New Delhi. **Project Leader:** Mr. Raj Kiran Bilolikar.
 19. Establishment of ECBC Cell in Andhra Pradesh. **Sponsoring Agency:** Bureau of Energy Efficiency (BEE), New Delhi. **Project Leader:** Mr. Raj Kiran Bilolikar.
 20. Role of Energy Efficiency: Climate - Smart Cities. **Sponsoring Agency:** Bureau of University of New South Wales (UNSW), Australia. **Project Leader:** Mr. Raj Kiran Bilolikar.
 21. Impact Analysis on Energy Conservation and Energy Efficiency Projects Undertaken by the State of Andhra Pradesh. **Sponsoring Agency:** Telangana State Southern Power Distribution Company Limited (TSSPDCL), Hyderabad. **Project Leader:** Mr. Raj Kiran Bilolikar.
 22. Scaling Up BBS Implementation in NATCO Kothur. **Sponsoring Agency:** NATCO Pharma Limited, Kothur. **Project Leader:** Prof. G. Bala Subramanyam.
 23. BBS Program for Unit-VII at Jadcherla of M/s. Aurobindo Pharma Limited. **Sponsoring Agency:** Aurobindo Pharma Limited, Hyderabad. **Project Leader:** Prof. G. Bala Subramanyam.
 24. Study of Financial Position of Urban Local Bodies in Telangana. **Sponsoring Agency:** State Finance Commission, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
 25. Establishment of State Level Program Management Unit (PMU) for ICT enablement of Development Permission Management System (DPMS). **Sponsoring Agency:** Municipal Administration Department, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
 26. Provision of Smart Bus Shelters/Bays with High Quality Passenger Amenities in 13 Urban Local Bodies. **Sponsoring Agency:** Telangana Urban Finance and Infrastructure Development Corporation (TUFIDC), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
 27. Consulting and Technical Support for ICT Enablement of Hyderabad Metropolitan Development Authority (HMDA). **Sponsoring Agency:** Hyderabad Metropolitan Development Authority (HMDA), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
 28. Study for Intent for Supply, Installation and Commissioning of 300 KLD STP at LIH Colony, Warangal. **Sponsoring Agency:** Va Tech Wabag Limited, Chennai. **Project Leader:** Prof. Srinivas Chary Vedala.
 29. Preparation of detailed project reports, operational plan and providing implementation support to HMWSSB for co-treatment of faecal sludge at functional sewerage treatment plants in Hyderabad under QC and V circle, Khairatabad. **Sponsoring Agency:** Hyderabad Metro Water Supply & Sewerage Board, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
 30. City Wide Inclusive Sanitation -Narsapur-India. **Sponsoring Agency:** Bill and Melinda Gates Foundation (BMGF), USA. **Project Leader:** Prof. Srinivas Chary Vedala/ Dr. Y Malini Reddy.
 31. Scaling Faecal Sludge and Septage Management in India-Technical Support to State and City Governments. **Sponsoring Agency:** Water

Sanitation and Hygiene Institute(WASH Institute), New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala/ Dr. Y Malini Reddy.

32. Menstrual Hygiene Management Promotion in Schools in Warangal. **Sponsoring Agency:** Tata Lockheed Martin Aerostructures Limited, Hyderabad. **Project Leader:** Dr. Y Malini Reddy.
33. Development and Maintenance of Web Portal for National Awards to Teachers for MHRD. **Sponsoring Agency:** EdCIL (India) Limited, New Delhi. **Project Leader:** Dr. Y Malini Reddy.

CENTRE FOR MANAGEMENT STUDIES

34. Preparation and Submission of HRM Succession Plan for the Year 2018 to 2023 for Electronics Corporation of India Limited (ECIL). **Sponsoring Agency:** Electronics Corporation of India Limited (ECIL), Hyderabad. **Project Leader:** Prof. Prabhati Pati.
35. Independent Evaluation Study of the Bihar Right to Public Grievance Redressal Act (BRPGRA) 2015. **Sponsoring Agency:** Bihar Prashasanik Sudhar Mission Society, Bihar. **Project Leader:** Dr. P Shahaida.
36. "Evaluation Study of the Madhya Pradesh Chief Minister's Helpline System". **Sponsoring Agency:** State Agency for Public Services, Bhopal. **Project Leader:** Dr. P Shahaida.
37. End -Term Impact Assessment Study of the Watershed project in Bellary, Karnataka. **Sponsoring Agency:** JSW Foundation, Karnataka. **Project Leader:** Dr. P Shahaida.
38. Post Bid Evaluation for Identification of Cartelization /Collusion in Relation Second Round of Auction of Coal Linkage to IPPs with PPA under SHAKTI B (ii) Second Round. **Sponsoring Agency:** Coal India Limited, Kolkata. **Project Leader:** Prof. Vilas Shah.

CENTRE FOR HUMAN RESOURCES DEVELOPMENT

39. Screening Exercise for Officers for Promotion to Cadres of GM (Scale VII) and DGM (Scale VI)- Promotional Exercise 2018-19. **Sponsoring Agency:** General Insurers (Public Sector)

Association of India, New Delhi. **Project Leader:** Prof. Harsh Sharma.

40. Competency Assessment for Dy. General Managers and Asst. General Managers of Allahabad Bank. **Sponsoring Agency:** Allahabad Bank, Kolkata. **Project Leader:** Prof. Harsh Sharma.
41. Assessment Exercise for Promotion to Senior Cadres in Life Insurance Corporation of India for the ensuing Promotion Round (2019-20). **Sponsoring Agency:** Personnel Administration Department, Life Insurance Corporation of India, Mumbai. **Project Leader:** Prof. Harsh Sharma.
42. Screening Exercise for Officers for Promotion to Cadres of GM (Scale VII) and DGM (Scale VI) Promotional Exercise 2018-19. **Sponsoring Agency:** General Insurers' (Public Sector) Association of India, New Delhi. **Project Leader:** Prof. Harsh Sharma.
43. Formulation of Performance Management System (PMS) Policy for AAI Cargo Logistics & Allied Services Company Limited (AAICLAS). **Sponsoring Agency:** AAI Cargo Logistics & Allied Services Company Limited (AAICLAS), New Delhi. **Project Leader:** Prof. Harsh Sharma.
44. Screening Exercise for Assessment of Various Skills for Promotion to Senior Cadres in AIC. **Sponsoring Agency:** Agricultural Insurance Company of India Limited, New Delhi. **Project Leader:** Prof. Harsh Sharma.
45. International Study tour for CMDs/MDs/Senior Officials of State Power Utilities and Rural Electrification Corporation Limited. **Sponsoring Agency:** Rural Electrification Corporation Limited, New Delhi. **Project Leader:** Prof. Lakshmi B.
46. Global Outreach Training Program Outside India for Chief Executives/Senior Level Officer of State Power Utilities and Senior Executives of PFC. **Sponsoring Agency:** Power Finance Corporation Limited, New Delhi. **Project Leader:** Prof. Lakshmi B.

47. Human Resource Audit. **Sponsoring Agency:** Power Finance Corporation Limited, New Delhi. **Project Leader:** Prof. Lakshmi B.
48. Capacity Building of Officers of Bihar State Power Holding Company Limited. **Sponsoring Agency:** Bihar State Power Holding Company Limited, Bihar. **Project Leader:** Prof. Lakshmi B / Dr. Balbir Singh/ Dr. Sreerupa Sengupta.
49. MJPAPBCWREIS-Selection of Principals for Backward Residential Schools in AP. **Sponsoring Agency:** Mahatma Jyothiba Phule Andhra Pradesh Backward Classes Welfare Residential Educational Institutions Society, Vijayawada. **Project Leader:** Prof. Lakshmi B.
50. Impact Assessment Study of CSR Project of Power Finance Corporation (PFC). **Sponsoring Agency:** Power Finance Corporation (PFC), New Delhi. **Project Leader:** Dr. Balbir Singh/ Dr. Lakshmi B.

CENTRE FOR PUBLIC POLICY, GOVERNANCE AND PERFORMANCE

51. Engagement for Conducting Third Party Evaluation of the Population Research Centers (PRCs). **Sponsoring Agency:** Ministry of Health and Family Welfare, New Delhi. **Project Leader:** Prof. Nirmalya Bagchi.

CENTRE FOR INNOVATION AND TECHNOLOGY

52. A Study on the "Evaluation of the functioning of Tobacco Board". **Sponsoring Agency:** Tobacco Board, Ministry of Commerce and Industry, Guntur. **Project Leader:** Prof. G. Mohan / Mr. M Raja Shekar Reddy.
53. Short listing of Candidates for Selection of Exceptionally Talented Indian Students. **Sponsoring Agency:** Kendriya Vidyalaya Sangathan, Ministry of HRD Department of Education, New Delhi. **Project Leader:** Prof. Nirmala Apsingkar.
54. Development of Question Bank: Section of Employees under Accelerated Career Progression Scheme (ACPS)-2018. **Sponsoring Agency:** Indian Oil Corporation Limited, New Delhi. **Project Leader:** Prof. Nirmalya Bagchi.

55. Stakeholders Discussions for Finalization of Draft SRIMAN Policy Document. **Sponsoring Agency:** Department of Science & Technology, New Delhi. **Project Leader:** Prof. Nirmalya Bagchi

CENTRE FOR POVERTY STUDIES & RURAL DEVELOPMENT

56. Preparation of Model DPR for Development of Koheda Market Yard and Evaluation of DPRs. **Sponsoring Agency:** Department of Agricultural Marketing, Government of Telangana. **Project Leader:** Ms. Srilekha Ravvarapu.
57. Conduct of Study in respect of Public Health Institutions (PHI) and Rural Education Institution (REIs) in Social Sector Assisted under RIDF in Andhra Pradesh. **Sponsoring Agency:** NABARD, Hyderabad. **Project Leader:** Ms. Srilekha Ravvarapu.
58. Third Party Verification and Research on Impact of Horticulture Programme and Farm Ponds. **Sponsoring Agency:** Department of Panchayati Raj and Rural, Vijayawada. **Project Leader:** Ms. Srilekha Ravvarapu.

CENTRE FOR HEALTHCARE MANAGEMENT

59. Capacity Building on Hospital Infection Prevention and Control for Care around Birth for Staff of Odisha Government. **Sponsoring Agency:** United Nations Children's Fund (UNICEF), Orissa. **Project Leader:** Dr. Bhawna Gulati / Prof. Vilas Shah.
60. Capacity Building on Ayushman Bharat for State and Union Territories. **Sponsoring Agency:** Deutsche Gesellschaft fur International Zusammenarbeit (GIZ), Germany **Project Leader:** Dr. Subodh Kandamuthan.
61. Rapid Assessment of Basti Dawakhana Centre in GHMC Limited. **Sponsoring Agency:** National Urban Health Mission, Government of Telangana, Hyderabad. **Project Leader:** Dr. Subodh Kandamuthan.

**CENTRE FOR MANAGEMENT OF LAND ACQUISITION,
RESETTLEMENT AND REHABILITATION**

62. End Term Impact Evaluation of Land Acquisition and Rehabilitation and Resettlement Implementation Under World Bank assisted KSHIP-II, Stage-I Projects. **Sponsoring Agency:** Karnataka State Highway Improvement Project (KSHIP), Bengaluru. **Project Leader:** Prof. Reshmy Nair.
63. Support to University of Nairobi for Curriculum Development for LARR Course. **Sponsoring Agency:** World Bank Group, Kenya. **Project Leader:** Prof. Reshmy Nair.

CENTRE FOR ECONOMICS AND FINANCE

64. Evaluation Study of Take Home Ration Implemented by Women & Child Development Department, Government of Maharashtra. **Sponsoring Agency:** Directorate of Economics & Statistics, Mumbai. **Project Leader:** Dr. Sutanuka Dev Roy / Dr. Saswat Kishore Mishra.
65. Preparing Draft of (a) Financial BYE -LAWS (b) Procurement Manual © Tax and Remittance Policy. **Sponsoring Agency:** Pancheshwar Development Authority, Nepal. **Project Leader:** Prof. Mubeen Rafat / Prof. Vilas Shah.

Annexure 6
Endowed and Public Lectures
(April 2018 – March 2019)

A. ENDOWED LECTURES

1. *24 September 2018:* Prof S Venugopal Rao
Oration on the Occasion of Birth Centenary
(endowed by M/s Prof S Venugopal Rao Memorial
Charitable Trust): “Creative Governance” by Dr
Kiran Bedi, IPS (Retd), Hon’ble Lt. Governor,
Puducherry.

B. PUBLIC LECTURES

1. *5 December 2018:* ASCI Foundation Day
Lecture: “Opportunities and Challenges to
Governance from Technology Innovations” by
Prof Ajit P Rangnekar, Director General, Research
and Innovation Circle of Hyderabad (RICH).



December 5, 2018: Dr Ajit Rangnekar, Director General, Research and Innovation Circle of Hyderabad, delivering ASCI Foundation Day Lecture at Bella Vista



September 24, 2018: Dr Kiran Bedi, Lt. Governor of Puducherry, delivered the first Venugopal Rao Memorial lecture at Bella Vista



March 11, 2019: ASCI conducted a programme on "Ayushman Bharat: Pradhan Mantri Jan Arogya Yojana" for Railway Hospitals at New Delhi Centre



August 9, 2018: Participants of AMP on the lawns of Bella Vista



October 18, 2018: Student of PGDHM (Batch 11) in jubilant mood after their convocation at College Park Campus



April 29, 2018: Participants of ASCI-NRCR Certificate Course on LARR (April 16-29, 2018) during a field visit to the Three Gorges Project, the largest hydro project in the world, in China. The Programme was done in partnership with National Research Centre for Resettlement (NRCR), China's Hohai University with whom ASCI had an MoU in 2016



March 15, 2019: International participants of a programme engrossed in a class at Bella Vista



August 10, 2018: US Consulate General Ms.Katherine Hadda watering a sapling during her visit to Bella Vista



August 8, 2018: Civil Servants of Bangladesh, who took part in a training programme designed exclusively for them, with ASCI Chairman Mr K.Padmanabhaiah at CPC