



asci

Leadership through Learning

Administrative Staff College of India
Bella Vista : Hyderabad



ANNUAL REPORT
2017-2018



Jan 6, 2018: Mr. K.T Rama Rao, Minister for Municipal Administration and Urban Development, Industry & Commerce, IT, Handlooms & Textiles, Mining, NRI Affairs, Govt of Telangana, addressing a gathering in Bella Vista during the Third Party Assessors License Distribution Function related to Energy Conservation Building Code (ECBC)



Nov 9, 2017: Odisha MLAs attending a programme on "Effective Leadership for Achieving Health and Sustainable Development Goals" at Bella Vista



July 24, 2017: Dr. Kakarla Subbarao, Founder Director, Nizam Institute of Medical Sciences (NIMS), addressing the inaugural of the eleventh batch (2018-20) Post Graduate Diploma in Hospital Management (PGDHM) at ASCI's College Park Campus



May 22, 2017: Dr. Achyuta Samanta, Founder, Kalinga Institute of Social Sciences (KISS) and Kalinga Institute of Industrial Technology (KIIT University), Bhubaneswar, delivering key-note address during the 7th Foundation Day of Centre for Innovations in Public Systems (CIPS) set up in ASCI's College Park Campus on the recommendations of the 13th Finance Commission



July 5, 2017: ASCI signed an MoU with Indian Institute of Coal Management (IICM) to promote and enhance academic interest between the two institutes in the area of Land Acquisition, Resettlement and Rehabilitation (LARR) and Corporate Social Responsibility (CSR). ASCI's Registrar Mr. Kalyan K Roy (R) and IICM's Head Mr. Siddh Nath Singh signed the MoU at Bella Vista



ANNUAL REPORT 2017–2018

Administrative Staff College of India
Bella Vista : Hyderabad

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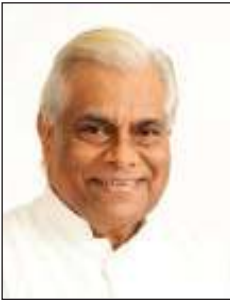
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61st ANNUAL REPORT 2017-2018

Chairman's Statement



On behalf of the Court of Governors, I have pleasure in presenting the 61st Annual Report and Audited Statement of Accounts of the Administrative Staff College of India (ASCI), for the year ending 31st March 2018.

Financial Results

The financial results of the College for the year ended 31st March 2018 show a net surplus (after providing for depreciation and accounting for prior period adjustment) of Rs. 22 lakhs as against 508 lakhs in the previous year. The total income of the College was Rs. 5694 lakhs as against Rs. 4886 lakhs in the previous year. The surplus of the current year has gone down as compared to the previous year because of two reasons: 1) expenditure details for 2016-17 were not submitted in time, and 2) there was a mismatch between income and expenditure in respect of long gestation projects.

These deficiencies have been taken note of, while steps have been taken to ensure similar such situation does not arise again.

Management Development Programmes

The College conducted a total of 178 training programmes to build capacity among government officials, top and middle level officers and senior personnel of public sector undertakings as well as private industry.

The College conducted 109 In-company (on campus and off-campus) training programmes that were customised to the requirement of a wide range of companies and other entities including, National Mineral Development Corporation Limited (NMDC), Indian Oil Corporation Ltd (IOCL), Power Grid Corporation of India Limited

(PGCIL), Oil India Limited (OIL), Tehri Hydro Development Corporation Limited (THDCL), Singareni Collieries Company Limited (SCCL), National Hydroelectric Power Corporation (NHPC), Asian Development Bank (ADB), State Bank of India (SBI), UCO Bank., etc besides clients in the private sector including INDUS Towers Limited and Granules Omnichem Private Limited.

The College has continued its capacity building activities for senior government officers of the States of Andhra Pradesh, Telangana, Assam, Rajasthan, Odisha, Madhya Pradesh, and Uttarakhand. Out of the 4500 participants of various programmes, 533 were foreign nationals. It reaffirms that various countries continued to repose faith in our training programmes.

The Centre for Management of Land Acquisition, Resettlement and Rehabilitation (CMLARR), a wing of the Centre for Energy, Environment, Urban Governance and Infrastructure Development (CEEUG&ID) hitherto, was accorded an independent Centre status in October 2017 as it could established itself as a high potential resource centre on LARR issues.

In partnership with the National Research Centre for Resettlement (NRCR), Hohai University, China, CMLARR organised the first successful joint certificate course on Improved Management of LARR along with a module in China. As part of the course, our participants made a visit to the world's largest hydropower project- the Three Gorges Project. Also, this Centre contributed to the Workshops on Land Policy Reform and Social Impact Assessment (SIA) in Egypt apart from developing a step-by step Guidelines on SIA for the Government of Egypt/World Bank. The College signed a Memorandum of Understanding with Indian Institute of Coal Management (IICM) to promote and enhance academic interest between the two institutes in the area of Land Acquisition, Resettlement and Rehabilitation (LARR) and Corporate Social Responsibility (CSR), in July, 2017.

The Centre for Healthcare Management (CHM) successfully completed yet another batch of the AICTE-approved two-year Post-Graduate Diploma in Hospital Management (PGDHM) programme. It significantly improved the value as well as the on-campus employability of the students. More than fifty live projects were done by PGDHM students in reputed hospitals and other health care institutions in various parts of the country such as Kokila Ben, Hinduja, Apollo, Manipal, Columbia Asia, Wockhardt, Fortis, Aster Prime, KIMS, Star, Maxcure, Fernandez, Care, etc.

The Centre has had yet another season of successful placements, with all the students getting absorbed with market-indexed compensation packages in reputed organisations in the Hospitals, Healthcare IT and Public Health.

The Centre for Innovations in Public Systems (CIPS), established within the campus of the College in pursuance of the recommendations of the Thirteenth Finance Commission of India, continued to document and advocate innovative practices through workshops and conferences. The review of data received from various States on innovations and attempts for business process re-engineering clearly indicate that there is no dearth of new ideas for improving the quality of governance in the country.

Dr. Achyuta Samanta, Founder, Kalinga Institute of Social Sciences (KISS) and Kalinga Institute of Industrial Technology (KIIT University), Bhubaneswar, delivered the key-note address during the 7th Foundation Day of CIPS on May 22, 2017.

The audited accounts of CIPS is appended to this report.

Research and Management Studies

The Research and Management Studies undertaken by the College for government departments, multilateral and international agencies, and industries are well-appreciated because of the quality of work. The College continued to help these institutes to bring in positive changes in their policies and practices through our valuable inputs based on our research.

The assignments we took up were instrumental in shaping policies, ushering in good governance, furthering

digital governance, documenting best practices in governance, capacity building of key personnel, screening employees for their promotions, management consulting, and in manpower planning.

During 2017-18, the number of new projects secured is 65 with a total value of Rs. 4412 lakhs. Of these, Research Studies accounted for Rs. 3554 lakhs, and the Management Studies accounted for 858 lakhs. The Centre for Energy, Environment, Urban Governance and Infrastructure Development continued to contribute more and thanks to the Centre's initiatives, The Bill and Melinda Gates Foundation (BMGF) identified the College as a knowledge partner in the areas of municipal service delivery, urban reforms, and public private partnerships.

The College successfully completed 54 Projects (14 Research Studies and 40 Management Studies) during the year as compared to 55 in the previous year and a total of 174 Studies (105 Research Projects and 69 Management Studies Projects) were carried over from 2016-17.

Lectures

Mr. Ashwani Lohani, Chairman, Railway Board, delivered the 61st Foundation Day lecture on "Governance and Management in Government Organisations" on December 6, 2017, while Dr YV Reddy, Former Governor, Reserve Bank of India (RBI), delivered 'KLN Prasad Memorial Lecture' on "State of Banking" on Feb 1, 2018.

Governance

During the year 2017-18, the General Body of the College Society met once, the Court of Governors (CoG) met four times. The College received valuable guidance and direction from its distinguished Court of Governors on various aspects of its activities and the development of infrastructure. I wish to thank all the members of the CoG and the members of the General Body for their support.

Looking Forward

I appreciate the Director General, faculty members, officers and staff at all levels for their contribution for the progress in this institution of national importance.

As you are aware, there is a heavy competition in the field of management training and research in India and abroad. Hence, the need of the hour is to gear up ourselves to meet the demands and challenges of industry by equipping ourselves with necessary skills and a thorough knowledge. The new opportunities facilitated by the technological revolution should be grabbed to improve our operational efficiency. To keep the ASCI flag flying high, the faculty indeed must develop core entrepreneurial competencies and bring forth innovative ideas. The College should continue to create highly skilled managers and executives for India and other countries by setting new standards in the field of management and management studies.

I wish every stakeholder of the College all the very best.



K Padmanabhaiah
Chairman
Court of Governors

Governance of the College

A. General Body

During 2017–18, the General Body of the College Society met once. The composition of the 94-member College Society as on 31st March 2018 was as follows:

Table 1: **College Society**

Member Category	Public Sector	Private Sector	Government
Honorary patrons for life	10	11	–
Patrons	–	1	–
Ordinary	27	28	13
Associate	–	4	–

The detailed list is presented as **Annexure-1**.

B. Court of Governors

During the year under review, the Court of Governors (CoG) met four times.

At the invitation of the Chairman, ASCI, CoG, Sri Has Mukh Adhia, IAS, Secretary (Finance), Ministry of Finance, Govt. of India; Sri C Chandramouli, IAS, Secretary, Department of Personnel and Training, Govt. of India; Sri Shailendra Kumar Joshi, IAS, Chief Secretary, Govt. of Telangana; and Sri R Subrahmanyam, IAS, Secretary, Department of Higher Education, Ministry of Human Resources Development, Govt. of India; joined the CoG in an ex-officio capacity.

The following CoG member left the College during the year: Dr Shekar Chaudhuri. The list of elected, co-opted and ex-officio members of the CoG as on 31st March 2018 is given in **Annexure-2**.

C. Personnel

During 2017–18, the College recruited two faculty members, who joined the following Centres:

- Prof G Bala Subrahmanyam, Centre for Energy, Environment, Urban Governance and Infrastructure Development;

- Dr Saswat Kishore Mishra, Assistant Professor, Centre for Management of Land Acquisition, Resettlement and Rehabilitation.

The following faculty member left the College during the year: Dr D Rama Rao, Prof Vilas Shah, Dr Arindam Das, Dr Dimple Grover, Dr M Srikanth and Dr Naveen Chandra N Srivastava.

Prof Vilas Shah, Advisor, joined the College during the year under review as on 31st March 2018.

The list of faculty members, officers in administration, and honorary visiting professors, advisors and consultants, as on 31st March 2018, is given in **Annexure-3**.

Academic Activities

A. Management Development Programmes

The College contributes to the management development of top, middle and senior personnel of leading public sector undertakings, governments as well as private industries. The College conducted 178 training programmes which includes announced, in-company (On and Off Campus), workshops and conferences. The 64 announced programmes the College conducted received about 1348 participants in the year under review. Programmes conducted in Human Resource Management, General Management, Economics & Finance, Marketing, Environment, Operations, Urban Governance, Infrastructure Management, Water and Sanitation, Information Technology, Energy, Health Studies & Innovation Technology and other disciplines were well received by the participants.

In addition to the open announced programmes, the College conducted 109 In-Company training programmes, i.e. customized programmes to suit the requirement of the clients, for a wide range of public sector units and other entities including NMDC, IOCL, PGCIL, OIL, THDCL, SCCL, NHPC, ADB, SBI, UCO Bank etc. The private sector clients include INDUS Towers Limited and Granules Omnichem Private Limited.

The College continued its capacity building activities for senior government officers under DST, ISS, IFS etc., in addition to Central Government officers and the States of Andhra Pradesh, Telangana, Assam, Rajasthan, Odisha, Madhya Pradesh and Uttarakhand.

Table-1 shows the aggregate income from management development activity in the three major categories of courses offered by the College and **Table-2** gives the profile of the participants who attended these courses.

Table 2
Profile of Participants

Sectors	No. of Participants
Government	2238
Public	867
Private	259
Banks	603
Foreign participants	533
Total	4500
Women participants	643

The number of courses offered and number of participants (centre-wise) is presented in **Table-3** and **Table-4** shows details of Workshops/Conferences conducted by the College.

Table 1
Aggregate Income from Management Development Activity - 2017-18

Programme Type	No. of Programmes	Training days	No. of Participants	Income (in ₹.)
Announced	64	336	1348	9,86,65,337
In-company on-campus	76	613	1875	12,48,29,066
In-company off-campus	33	91	724	1,43,07,566
Workshop/Conference	5	8	553	25,19,470
Long Duration Programme	1(PGDHM)			2,31,85,000
Total	178		4500	26,35,06,439

Table 3
Centre-Wise Data of Training Programmes - 2017-18

Centre Title	Announced Programmes		ICTP-On Campus		ICTP-Off Campus	
	No. of Courses	No. of Participants	No. of Courses	No. of Participants	No. of Courses	No. of Participants
Centre for Energy, Environment, Urban Governance & Infrastructure Development	17	346	10	234	4	133
Centre for Economics and Finance	3	36	7	129	7	63
Centre for Management Studies	30	661	10	285	4	97
Centre for Human Resources Development	3	43	21	521	18	431
Centre for Innovation and Technology	6	75	19	462		
Centre for Health Care Management	1	42	4	102		
Centre for Management of Land Acquisition, Resettlement and Rehabilitation(CMLARR)	4	145				
Centre for Public Policy, Governance and Performance	4	123				
Centre for Poverty Studies & Rural Development			1	19		

Table 4
Workshops / Conferences Conducted during 2017-18

Centre Title	Workshops / Conferences	
	Number	No. of Participants
Centre for Energy, Environment, Urban Governance & Infrastructure Development	4	390
Centre for Human Resources Development	1	163

During the year 2017-18, many new clients approached the College for conducting management development programmes customized to their organizational needs. The list of clients for whom customized development programmes were conducted is given in **Table-5**.

Table 5: **List of Clients**

BANKS

- Asian Development Bank (ADB)
- State Bank of India (SBI)
- United Commercial Bank (UCO)

PUBLIC SECTOR

- Air India Limited
- Bharat Sanchar Nigam Limited (BSNL)
- Coal India Limited (CIL)
- Indian Energy Exchange Limited (IEX)
- Indian Oil Corporation Limited (IOCL)
- National Hydro Electric Power Corporation (NHPC)
- National Mineral Development Corporation (NMDC)
- Northern Coalfields Limited
- Oil and Natural Gas Corporation (ONGC)
- Oil India Limited (OIL)
- Power Grid Corporation of India (PGCIL)
- Singareni Collieries Company Limited (SCCL)
- Tehri Hydro Development Corporation India Limited (THDCIL)

PRIVATE SECTOR

- Granules Omnichem Private Limited
- Indus Towers Limited

GOVERNMENT

- Commissioner & Director of Municipal Administration (CDMA), Government of Telangana
- Commissionerate of Collegiate Education, Government of Telangana
- Defence Research & Development Organisation (DRDO)
- Department of Finance, Government of Madhya Pradesh
- Department of Public Enterprises, Ministry of Heavy Industries and Public Enterprises, Government of India
- Department of Science and Technology, Government of India
- Employees' Provident Fund Organisation, Ministry of Labour and Employment (EPFO), Government of India
- Finance Department, Government of Assam
- Geological Survey of India (GSI)

- Greater Hyderabad Municipal Corporation (GHMC)
- Hyderabad Metropolitan Water Supply and Sewerage Board (HMWSSB)
- Indian Railways, Government of India
- Indian Space Research Organisation (ISRO)
- Intelligence Bureau, Ministry of Home Affairs, Government of India
- Meghalaya Institute of Governance, Meghalaya
- Ministry of Development of North Eastern Region (MoDoNER), Government of India
- Ministry of Environment, Forest & Climate Change (MoEF&CC), Government of India
- Ministry of External Affairs (MEA), Government of India
- Ministry of Housing and Urban Affairs (MoHUA), Government of India
- Ministry of Tourism, Government of India
- National Health Mission, Government of Odisha
- National Health Systems Resource Centre (NHSRC), Ministry of Health & Family Welfare, Government of India
- National Statistical Systems Training Academy (NSSTA), Ministry of Statistics and Programme Implementation, Government of India
- Public Health Engineering Department (PHED), Government of Rajasthan
- Siddipet Municipality, Government of Telangana

OTHERS

- Centre for Advocacy and Research (CFAR), New Delhi

INTERNATIONAL ORGANISATIONS

- Ministry of Public Administration, Government of Bangladesh

B. Research and Management Studies

The College has been focusing on areas of current concern and topical interest of the industry and governments. The income from Research and

Management Studies in 2017-18 has increased by 31% over the previous year 2016-17.

New Assignments

As in the past, the year under review witnessed a diversity of themes covered by various projects in functional as well as sectoral areas. They include the areas concerning Energy, Urban Infrastructure, Corporate Governance, Reforms, Service Delivery, Regulatory Issues, Risk Management and Human Resource Development among others. The sizeable number of assignments received in these diverse sectors is a testimony to the varied capabilities of the College. During 2017-18, the College received 65 new assignments (see **Table-6**) valued at Rs. 4411.78 lakhs. Of these, Research Studies accounted for Rs. 3554.11 lakhs, while Management Studies accounted for 857.67 lakhs.

Table-6
**Projects Received in
Research & Management Studies**

<i>Centre / Others</i>	<i>2017-18</i>	<i>2016-17</i>
Public Policy, Governance & Performance	2	3
Poverty Studies & Rural Development	1	2
Human Development	11	1
Economics & Finance	1	-
Energy, Environment, Urban Governance & Infrastructure Development	37	43
Innovation & Technology	2	3
Management Studies	9	13
Centre for Healthcare Management	2	3
Total	65	68

Assignments Carried Over

A total of 174 Research and Management Studies (105 Research Projects and 69 Management Projects) were carried over from the previous financial year to 2017-18. **Table-7** gives the centre-wise break-up of the number of assignments carried over.

Table-7
**Research & Management Studies
Projects carried over from 2016-17**

<i>Centre / Others</i>	<i>2017-18</i>	<i>2016-17</i>
Public Policy, Governance & Performance	4	3
Poverty Studies & Rural Development	3	3
Human Development	12	3
Economics & Finance	8	7
Energy, Environment, Urban Governance & Infrastructure Development	127	114
Innovation & Technology	5	6
Management Studies	14	24
Centre for Healthcare Management	1	2
Library	-	-
Others	-	-
Total	174	162

Assignments Completed

The College successfully completed 54 Projects (14 Research Studies and 40 Management Studies) during the year as compared to 55 in the previous year. **Table-8** gives the number of studies completed by various Centres of the College during 2017-18.

Table-8
**Projects Completed
Research & Management Studies**

<i>Centre / Others</i>	<i>2017-18</i>	<i>2016-17</i>
Public Policy, Governance & Performance	1	2
Poverty Studies & Rural Development	-	-
Human Development	6	-
Economics & Finance	1	1
Energy, Environment, Urban Governance & Infrastructure Development	29	41
Innovation & Technology	2	2
Management Studies	12	8
Health Care Management	3	1
Library	-	-
Total	54	55

Income Earned

The income earned from Research and Management Studies during the year amounted to Rs. 2614.00 lakhs.

Table-9 shows the break-up for 2016-17 and 2017-18

Table-9
**Income Earned from
Research & Management Studies**

<i>Activity</i>	<i>(Rs. in lakhs)</i>	
	<i>2016-17</i>	<i>2017-18</i>
Research Studies	1344.15	1866.50
Management Studies	639.06	747.50
Total	1983.21	2614.00

Table-10 gives the Centre-wise break-up of income earned in Research & Management Studies in 2017-18.

Table-10
**Center wise income earned in
Research and Management Studies in 2017-18**

<i>Name of the Centre</i>	<i>R & C Income 2017-18 (in Lakhs)</i>
Energy, Environment, Urban Governance & Infrastructure Development	2050.22
Management Studies	153.05
Innovation & Technology	79.54
Economics & Finance	89.13
Human Development	36.67
Health Care Management	30.54
Public Policy, Governance & Performance	47.23
Poverty Studies & Rural Development	50.45
Land Acquisition, Resettlement and Rehabilitation	77.17
Total	2614.00

Table-11 gives a break up of income earned in the four quarters from Research & Management Studies for the year 2017-18.

Table-11

<i>Quarter</i>	<i>RS</i>	<i>MS</i>
April - June	181.80	93.88
July - September	736.62	224.99
October - December	201.38	171.07
January - March	746.72	257.54
Total	1,866.52	747.48

Clients

Some of the major clients for whom assignments have been carried out in 2017-18 are :

1. Government of India: Department of Science and Technology, Council of Scientific and Industrial Research, Department of Administrative Reforms & Public Grievances, National Commission for Women, Ministry of Mines, Ministry of

Communications, Ministry of Textiles, Ministry of Housing and Urban Poverty Alleviation

2. State Governments of Telangana, Andhra Pradesh, West Bengal and Madhya Pradesh
3. Bill and Melinda Gates Foundation, Pancheshwar Development Authority, Nepal.
4. Multilateral Agencies like UNICEF
5. Power Corporations like CESC, TSSPDCL
6. Power Regulatory Commissions like : Bihar Electricity Regulatory Commission, Regulatory Commission for Manipur and Mizoram, Telangana State Electricity Regulatory Commission, Meghalaya State Electricity Regulatory Commission
7. Public sector undertakings like : The Oriental Insurance Company Limited, Life Insurance Corporation of India, Agriculture Insurance Company of India Limited, Coal India Limited, MIDHANI, Insurance Regulatory and Development Authority of India
8. Port Trusts like Vishakhapatnam Port Trust
9. Private Sector Companies : Aurobindo Pharma Limited, Tata Project Community Development Trust, Dr Reddy's Foundation
10. National Institute of Agricultural Extension Management, (MANAGE)

Activities of the Centres

I) Centre for Energy, Environment, Urban Governance and Infrastructure Development (CEEUG&ID)

The Centre for Energy, Environment, Urban Governance and Infrastructure Development (CEEUG&ID) continues to make significant contribution in training, research and consulting while creating meaningful on-ground impact for its national and international clients. In the year 2017-18, the Centre undertook several capacity building initiatives for senior policy makers and practitioners and engaged in policy development with Ministries of Government of India (GoI). It also initiated several large-scale action research projects and maintained its positioning as a credible technical and knowledge partner.

Area-wise activities of the Centre is as follows:

A) Urban Governance Area

The Area conducted training programmes on Change Management for Achieving Continuous (24X7) Water supply for all in Urban Areas, Faecal Sludge Septage Management in Urban Areas, PPP in Urban Infrastructure and Service Delivery, Integrated Municipal Solid Waste Management, GIS for Urban Development, Certification programme in Urban Management, Creating and Managing Digital Presence. The training programmes directly benefited 166 government functionaries and enhanced their capacities to fulfill their mandate more effectively and efficiently.

The Area also conducted several workshops on topical issues. Workshops were conducted on varied topics viz. Faecal Sludge and Septage Management 24/7 Water Supply, Waste Water Treatment and Solid Waste Management, Transformation of Aspirational Districts – Ramanathapuram, Washim and Bhupalapally, Sanitation towards ODF and ODF + and three workshops on Effective Implementation of the National Urban Health Mission. The workshops enhanced awareness levels of the participants and acted as platform for experts to learn from experiences of other cities, networking and collaboration. The series of workshops directly benefited close to 700 delegates from municipalities, corporates and social sector and scores of others, indirectly.

The Area undertook several prestigious projects working closely with international organizations such as Bill and Melinda Gates Foundation (BMGF), ICLEI (the leading global network of more than 1500 cities, towns and regions); union government including Ministry of Human Resource Development (MHRD) and Ministry of Housing and Urban Affairs for both Swachh Bharat Mission and Smart cities programme; State governments of Andhra Pradesh and Telangana for urban sanitation; and with corporates, particularly in helping them achieve impact through effective deployment of Corporate Social Responsibility investments. Below is a list of successfully completed (and ongoing) projects of the Area:

- Andhra Pradesh Engagement Phase II: Technical Assistance to Government of Andhra Pradesh for Urban Sanitation (Sponsored by Bill and Melinda Gates Foundation (BMGF)).
- City-Wide Sanitation Investment to transform Warangal to trigger City Level Change and replication (Sponsored by BMGF)
- Transaction Advisory and Technical Assistance Unit (TAU) for the “ICT Enablement of Cashless Revenue Collection System (CRCS) in HMWS&SB (Sponsored by HMWS&SB).
- Study on Content Development for Certification Program in Non-Sewered Sanitation Options for Urban Practitioners –(Sponsored by Stitching IHE Delft – Netherlands).
- Study on Formulating Solid & Liquid Waste Management & Development of Sustainable Operation Management System in one of the wildlife circuit destination and one of the Heritage Circuit Destinations (Sponsored by Madhya Pradesh Tourism Development).
- Study of Municipal Finances and Governance for Chhattisgarh State Finance Commission (Government of Chhattisgarh).
- Programme Cooperation Agreement for WASH in Schools Leadership Course (Sponsored by UNICEF, New Delhi).
- Establishment of State Level Program Management Unit (PMU) for ICT Enablement of Development

- Permission Management System (Sponsored by Government of Telangana).
- Mission Mode Project on Service Delivery Improvement in Hyderabad (Sponsored by Greater Hyderabad Municipal Corporation).
- Award of Consulting and Technical Support for ICT Enablement of HMDA (Sponsored by Hyderabad Metropolitan Development Authority).
- Promotion of Inclusive, Sustainable Growth & Diversity to Strengthen Local Governments (Promise to Strengthen Local Governments) (Sponsored by ICLEI South Asia, New Delhi).
- Capacity Building of Cities as part of the Sanitation Capacity Building Platform (Sponsored by National Institute of Urban Affairs).
- Consultancy Services for the selection of Project Management & Construction Supervision Consultants for Vizag Chennai Industrial Corridor (Sponsored by Government of Andhra Pradesh).
- City Wide Delivery of Sustainable and Equitable Sanitation Services in Warangal (Sponsored by BMGF).
- Decentralized Sanitation Management Support in selected river front towns in Andhra Pradesh and Technical Assistant to Swachh Bharat Mission (SBM) sub group at Niti Aayog.
- Establishment and support of Program Management Unit (PMU) for H-TRIMS Project (Sponsored by Greater Hyderabad Municipal Corporation).
- Study on Rationalising Domestic Water Usage in Navi Mumbai Municipal Corporation (NMMC) (Sponsored by NMMC).
- Transaction Advisory Support to Delhi Jal Board for Improving Delivery Mechanisms for Potable Water in informal Settlements.
- Study on Andhra Pradesh State Urban Mission (Sponsored by Andhra Pradesh Urban Finance & Infrastructure Development Corporation Limited).
- Detailed Project Report (DPR) for Pimpri Chinchwad Continuous (24/7) Pressurized Water Supply Project” (Sponsored by Pimpri-Chinchwad Municipal Corporation).
- Telangana State Urban Mission (Sponsored by TUFIDC).
- Study on Improving Health and Education Outcomes through “Water, Sanitation and Hygiene in Schools” (Sponsored by Rural Electrification Corporation).
- To Develop a Corporate Social Responsibility (CSR) Roadmap for Singareni Collieries Company Ltd.
- Study of Waste to Resources (W2R) projects for Municipal Solid Waste Management (Sponsored by IL&FS).
- Appraisal of Reforms Implementation in UIDSSMT towns of Odisha & Tamil Nadu (Sponsored by Ministry of Urban Development, Government of India).
- Project on Impact Assessment Study of Safe Drinking Water for all Program in AP, Telangana & Maharashtra (Sponsored by Tata Project Community Development Trust).
- Study on Healthy Water, Sanitation and hygiene behaviors using the Team Swachh Andhra Action Kit (Sponsored by UNICEF, gGmbH, Germany).
- Supporting Benchmarking of WASH in School in Sabarkantha District (Sponsored by UNICEF and Government of Gujarat).
- Project on ICT System for School Attendance Records Maintenance and Reporting (Sponsored by UNICEF).
- Inter Sectionality – Informed Framework for implementation of Effective Gender Mainstreaming in Water, Sanitation and Hygiene: Andhra Pradesh (Sponsored by WASH United).
- Water, Sanitation and Hygiene (WASH) in Schools of Warangal under CSR Activity.
- Development and Implementation of Menstrual Hygiene Management (MHM) Toolkit in Andhra Pradesh (Sponsored by UNICEF, gGmbH, Germany).
- Development and Maintenance of Web Portal for National Awards to Teachers for MHRD (Sponsored by EdCIL).
- Menstrual Hygiene Management Promotion in Schools in Warangal City (Sponsored by Tata Lockheed Martin Aerostructures Ltd.).
- Water, Sanitation and Hygiene (WASH) in Schools of Warangal under CSR Activity (Sponsored by Oriental Insurance Company Limited).

- Transaction Advisory Services to New Delhi Municipal Corporation for the Project on 24X7 Water Supply by Using Advance Metering Infrastructure Meters and Sensors (Sponsored by NDMC).
- Establishment of State Level Technical Cell for *Pradhan Mantri Awas Yojana* Housing for All (Urban) Mission in Kolkata (Sponsored by Ministry of Housing and Urban Affairs).

B) Energy Area

Energy Area has completed the prestigious assignment on “Impact Evaluation of Solar Street Lighting Scheme” of MNRE in the year under review. The recommendations were circulated by the Ministry of New and Renewable Energy to all States and State nodal agencies in India for effective implementation of the scheme. The efforts put in by the Area in Energy Conservation Building Code (ECBC) implementation converted into the implementation of mandatory compliance framework of ECBC for the first time in the country. The Government of Telangana started implementing it through online development permission management system from January 2018 creating role model for all the states for ECBC implementation in the country. The pilot experiment on “Cool Roof” implementation in “*Deverkonda Basti*” in Hyderabad got global attention.

In collaboration with IIT-H and NRDC, the Area took up a pilot study on “Cool roofs” in May and June 2017, towards the end of the heat season in Hyderabad and prior to the monsoon. This period is characterised a combination of high heat and humidity, often making indoor conditions extremely uncomfortable. With this, indoor air temperatures that were lower by an average of 2°C were observed in the homes with cool roofs as compared to similar homes without cool roofs.

C) Environment Area

The Area conducted training programmes in Environmental Impact Assessment of various infrastructure and river valley projects. It also carried out training for behavior based safety for industries. In addition, the Area carried out Management development programmes for scientific organizations like DST, GSI etc.

Projects undertaken by the Area include - Applications of geospatial technologies to health sector supported by DST, Evaluation of autonomous bodies under the Ministry of Mines, Evaluation of schemes under Indian Bureau of Mines. It also successfully completed the preparation of Manuals for AP Pollution control board, Handholding Support for Implementation of BBS for Aurobindo Pharma Limited, HHS for Establishing Management Framework Review System for PPEM and Behaviour-Based Safety Implementation in Pilot Area for NATO Pharma Limited.

The Area’s faculty was part of evaluation schemes for Indian Bureau of Mines (IBM) and the recommendations have been implemented by IBM, Nagpur. Evaluation of three autonomous institutions under the Ministry of Mines, ie. National Institute of Rock Mechanics, National Institute of Miners Health and Jawaharlal Nehru Aluminium Research Development and Design Centre, Nagpur, were also jointly done by the faculty. The recommendations, accepted by the Ministry, are being implemented by the institutions. The Area also completed a project on public health geo-informatics to integrate environmental, health and social data to improve public health research in the country along with 13 other institutions. This exercise providing inputs for the policy makers in health sector in different states across the country.

The MOEF&CC, GoI had sponsored programme on “Environmental Impact Assessment for Projects” for their officers. For the first time College had conducted a Workshop with the support of APPCB on “Solvent Management & Industry Practices” at Visakhapatnam. As many as 92 participants Representing 54 Pharma Industries had participated. One of the new areas identified for conducting programmes and taking up consultancy projects is “Behaviour-Based Safety” for manufacturing industry. The Area completed one project on “Pilot BBS Implementation in Unit-3 of M/s. Aurobindo Pharma Limited”. Subsequently the same client had awarded a repeat project and the same is being executed.

D) Infrastructure Development Area

The Area conducted two Programmes on “Urban Infrastructure Project Preparation and Management” apart from one on “Attaining the National Agenda-Housing for All.”

The Area carried forward a project on Capacity Building for Urban Local Bodies for Government of Odisha, sponsored by State Urban Development Agency (SUDA), Government of Odisha, Housing & Urban Development Department, Bhubaneswar and Capacity Building of ULB to Improve level of Basic Services Delivery Citizens for Municipal Corporation of Greater Mumbai, sponsored by Municipal Corporation of Greater Mumbai.

II) Centre for Management Studies (CMS)

The Centre for Management Studies (CMS) comprises, Human Resource Management, Marketing, Operations Management and Strategic Management. The Centre, which designed and delivered several new MDPs and R&C assignments, conducted a total of 46 programmes with 1185 participants.

A) Human Resources Area

The Announced Programmes in Human Resources Area include, Leadership Skills Development (2 Programmes), Individual Excellence for Organizational Effectiveness and Communication Skills for Managers.

The Area conducted customized In-company On-campus as well as Off-campus Programmes, which include Customized General Management Development Programme for the Executives of Oil India Limited (4 Programmes), Managing Creativity and Innovation for the Scientists of DRDO, Management and Organizational Behavior for the Officers of Intelligence Bureau.

B) Marketing Area

The Area conducted Announced Programmes on Customer Centric Brand Management and High Impact Sales Management.

The Area conducted customized In-company On-campus as well as Off-campus Programmes, which include “Coping with Difficult People: Employees and Customers” for Executives of PGCIL, MDP for Newly Promoted DGMs of UCO Bank. The MDP on “Strengthening Capacities to Capture Market Opportunities” For Principals/Faculty of the IHM/

IITTM/FCI had a Study Tour to Malaysia, Singapore & Indonesia.

C) Operations Management Area

The Area conducted Announced Programmes on Project and Contract Management, Procurement Procedures for the World Bank Aided Projects (3 programmes), Inventory Management, Materials and Supply Chain Management.

The Area was involved in three programmes on Asian Development Bank Procurement Procedures, Project and Contract Management.

D) Strategic Management Area

The Area conducted Announced Programmes on Driving Performance through Strategic Initiative and Driving Performance through Transformational Leadership.

It also conducted customized In-company On-campus Programme on Strategic Management for Leadership Excellence for Senior Officials in EPFO.

The Centre conducted several well-subscribed Announced Programmes which include General Management Programme for Scientists and Advanced Management.

The In-Company On-Campus GMPs offered by the Centre include, the GMP Middle Level Executives of Coal India Limited (5 Programmes), General Management Programme for AGMs and Senior Managers of NMDC (Batch I and II), Leadership Development Programme for Enhanced Public Service Delivery (Sponsored by Ministry of External Affairs, GoI)

New research projects taken up by the Centre include, Directorate General of Supplies & Disposals - Dept of Commerce- Govt. of India, Project to Modify vendor rating system in alignment with the organizational objectives for improvement in supplier performance for NMDC Ltd.

III) Centre for Economics and Finance

The Centre for Economics and Finance (CEF) operates through two Areas: International Trade & Finance, Industry, Macro-economic Policy & Public Finance Area and the Money, Banking, Corporate Finance & Governance Area.

A) International Trade & Finance, Industry, Macro-economic Policy & Public Finance Area

The Area has distinctive competencies in capacity building for the officers in State Governments across the country in the areas of financial systems, management and accountability. During the year, the Area has trained more than 70 officers from various State Govts.

The Area conducted a training programme for the Govt of Assam on Financial Systems, Management and Accountability with a study tour to Lee Kuan Yew (LKY) School of Public Policy in Singapore.

The Area conducted two programmes on Financial Management and Systems, covering 35 officers, from the Madhya Pradesh Finance Services and the Govt of Odisha. These programmes were well received and the participants were able to get new insights into the application of financial management concepts in Govt.

The Area contributed to capacity building in the area of planning strategies and techniques for the officers of Govt of Odisha. The programme was conducted for 15 participants and received excellent feedback on the new dimensions in planning techniques that were covered in the programme.

The Area also conducted a programme on Disbursement Procedures of Asian Development Bank with the objective of creating awareness of the best practices in the project implementing agencies of various Government Departments.

The Area jointly conducted the general management programme for women executives which was attended by 13 participants. Participants were able to apply the latest techniques in management and share experiences with successful women managers and entrepreneurs.

The Area also continued its research assignments under the prestigious European Union project the year under review. The Area conducted a series of workshops and distinguished lectures under the EU project on the following themes:

- Competition Impact Assessment for Policy Makers
- Advanced Issues in Competition Law
- Interaction between Competition Law and other Policy Areas

- Public Procurement and Competition

The Area successfully completed a project on “Protecting the Welfare of the Rural Consumers”, awarded by the Centre for Rural Consumer Studies, Ministry of Consumer Affairs, Food & Public Distribution, Govt of India. A workshop was also organized as part of the project.

The Area jointly conducted a longitudinal cohort study on “Making Integrated Transformation through Resourceful Agriculture (MITRA), sponsored by Dr. Reddy’s Foundation.

The Area was awarded an assignment on “Socio Economic Impact of Seven Select Technologies” by CSIR. The Area has successfully completed the survey of the laboratories and completed the final report.

The Area jointly conducted an assignment on “Promotion of Officers at Junior and Senior Levels of IRDAI”.

B) Money, Banking, Corporate Finance and Governance Area

The Area has demonstrated competencies in the frontier areas of corporate finance and banking domain. During the year, the Area has leveraged its competencies across various training programmes and research & consultancy assignments.

The long standing and extremely popular programme of the Area on Finance for Non-Finance executives attracted 16 participants this year from leading organisations in both public and private sectors.

The Area launched a new programme this year on Enterprise Risk Management which was well received by the participants. The participants were able to gain useful insights into the methods for identifying and mitigating risks.

The Area was able to retain its long standing private sector client – Indus Towers, for whom 7 programmes on Finance for Non Finance Executives was conducted across various locations. The Area received repeat business based on the outstanding feedback.

The Area was also able to retain its long standing client in the public sector – ONGC. The Area was awarded the programme on Advanced Financial Management for senior finance executives of ONGC after a competitive

bidding process, which was attended by 17 participants. The programme received an excellent feedback, as acknowledged by the client. The participants were highly appreciative of the programme content. In particular, sessions on latest topics such as Behavioural Finance and Ind-AS were well received.

The Area conducted a programme for senior finance executives of NHPC, on “Creating Value for Higher Business Performance” which was attended by 17 participants and was very well received.

The Area jointly with CMS, conducted a strategic retreat for top management of Air India which was attended by 13 senior executives and was highly appreciated. The in-depth analysis of the aviation sector and competitor strategies was the highlight of the programme.

The Area jointly conducted three training programmes for scientists from ISRO with the objective of developing competencies in the application of management in a space research organisation. The participants greatly benefited from the application of financial management concepts and techniques in managing their projects and understanding the importance of optimum utilisation of resources.

During the year, the Area commenced work on the prestigious project on research based advisory service for the Finance Dept in Govt of Andhra Pradesh. An in-depth analysis of the budget 2017-18 was presented to the Chief Minister. A report on identifying opportunities for non tax revenue was submitted.

The Area was awarded a prestigious project on the development of Financial Bylaws and Tax & Remittance Policy for the Indo- Nepal bilateral entity - Pancheshwar Development Authority. The project would contribute to enabling the entity to fund and execute the 5000 MW hydropower project.

IV) Centre for Innovation & Technology

The Centre for Innovation and Technology (CIT) has two areas namely, Information Technology and Technology Policy, Management and Innovation Area. The Technology Policy, Management and Innovation Area has focused on the needs of Capacity Building, Research and Consultancy for government organisations focused on Science and Technology development and Corporate Organization on Innovation Management.

The Department of Science and Technology (DST), GoI continued to keep faith in the Centre to train the Scientists and Technologists in the area of management. ASCI conducted seven programmes for DST in the year 2017-18. The Centre also continues to maintain strong association with other scientific organisations such as ISRO and GSI.

The Centre, which is recognised for its advisory role in the area of science policy and research, houses the Academy for Science, Policy Implementation and Research (ASPIRE) project.

The Information Technology Area conducts specialized programmes covering new topics such as e-Learning, Leveraging Big Data and e-Governance. The faculty of the IT area also provided IT related inputs to other Centres in training as well as consultancy. In the area of research and consultancy, e-Governance continues to be a thrust area.

The Centre conducted three MDPs with one week duration each for Senior and Junior level Officers of Geological Survey of India (GSI) during 2017-18. It also conducted Three programmes of two weeks each for Scientists/Engineers of ISRO. The Centre, for the first time, got a series of programme from Railway Board meant to Train the Trainers.

The Centre was involved in training activities in terms of programme direction, module coordination as well as handling sessions in various in-company on-campus/off-campus programmes.

The Centre continues to spear head the Management Development Programmes (MDPs) for Scientists and Technologists under the sponsorship of DST in 2017-18. The faculty belonging to CIT directed four programmes for DST, GoI. These were specialized programmes having titles Science Administration and Research Management, Managing Innovation and Technology for Competitiveness, Managing Technology Value Chains for Directors and Division Heads and Advanced Techno-Management Programme. The Centre faculty also directed three MDPs for Scientists of ISRO and three MDPs for senior and Junior level officers of GSI. The Centre continues to spear the announced programmes having titles e-Procurement, e-Learning and Digital Education, IT Enabled Knowledge Management, Research Excellence in Organizations Managing Strategic Innovation and Strategic R& D Management.

The Department of Higher Education under the Ministry of Human Resource Development (MHRD), GoI, extended the ongoing research project namely “Innovation Awards, Information Dissemination and International Conference” under Pandit Madan Mohan Malaviya National Mission on Teachers and Teaching (PMMNMTT) to train the teachers up to September, 2017. The project team would develop case studies on innovations in teaching and learning in higher education. Stage-I scrutiny and convening of panel for short listing was done in February, 2017. Shortlisted the Stage-II nominations for award selection.

The ongoing project of Science Policy Implementation & Research – ASPIRE for the DST, GoI continues for the fourth year. This is a prestigious project which had an impact on the STI Policy 2013 developed by Ministry of Science and Technology as well as in the 12th Five Year Plan of GoI. Developed a new policy for GoI titled SRIMAN (Scientific Research Infrastructure Management) and the draft policy has been accepted by the Department.

Other projects took up by CIT are:

- A project on Development of Digital Dashboards for Government of Telangana.
- “Evaluation of Umbrella Scheme of Postal Operations” for Department of Posts, GoI.
- A faculty member worked on the project “Evaluation of the five on-going schemes of Indian Bureau of Mines (IBM)” as a team member.
- Prepared a detailed Project Report for the “Supply of Hardware” sub scheme for Post offices and Postal Accounts Offices under IT Induction and Modernization Scheme.

V) Centre for Public Policy, Governance and Performance

The Centre continued to undertake creative assignments that further the boundaries of good governance in the country as well as in our neighbourhood. The Centre conducted a series of programmes on good governance and effective public administration for civil servants of Bangladesh. It also engaged with DoNER and provided tailor-made programme for civil servants of the North East region of the country to improve governance and improve economic management in the region.

The Centre also conducted assignment that ensured a direct impact on the lives of people by bringing changes in policies and strategy documents of various Governments. The assignments carried out by the Centre shaped the new Scientific Research Infrastructure Management Policy, which is in the process of being released by the Central Government and prepared large parts of the Vision Document of the State Government of Karnataka. The Centre is also shaping the way in which Analytics is being used in governments, primarily in the Health sector.

The Centre organised a series of workshops under the aegis of its Bill and Melinda Gates Foundation-sponsored project to analyse the implications of bringing in an insurance-based system to cover health care costs in the country. Important dignitaries from various stakeholders have expressed their views in such workshops, which in turn has shaped the thinking of policy makers.

The Centre will make an attempt to scale up its activities and try to reach a higher level of equilibrium. Plans are in place to enter geographies and areas that have not been explored in the past.

VI) Centre for Human Development (CHD)

The Centre for Human Development (CHD) comprises three Areas: Health Studies, Education Studies and Gender Studies.

The prestigious banking institution of the country, State Bank of India (SBI), for the first time, awarded 15 training programmes to train its Deputy General Managers. The Centre conducted leadership development programmes in the State Bank Institute of Management, Kolkata, from November 2017 to March 2018 and trained 400 DGMS of SBI.

The Centre conducted an unique two-week international programme exclusively for women professionals. The programme was attended by 31 women professionals from 20 countries such as Afghanistan, Bangladesh, Botswana, Bhutan, Cambodia, Laos, Fiji, Maldives, Tunisia, Kenya, Sri Lanka and others. Majority of the women professionals were from government departments such as department of police, education, women and child development, social welfare, law and public security.

The Centre conducted a 3-day programme for the officials working in the health sector with an aim to orient them towards good practices/ innovations in health

A week-long programme conducted by the Centre for young managers received an overwhelming response and was attended by 27 young executives. The programme provided an excellent platform for all young professionals to create personal and professional network which they can leverage throughout their careers.

The Centre carried out research and consultancy assignments in all the three focal areas – Health, Education and Gender. A 3-day awareness programme, meant for faculty of Government colleges, on the crucial topic of prevention of drug abuse drew an overwhelming response. Through this awareness programme, the Centre sensitised faculty from all districts of Telangana to start a campaign on drug prevention in their respective colleges.

One of the significant achievements of the Centre was, a 3-day leadership programme for MLAs of Odisha in collaboration with UNICEF. The workshop cum training programme, attended by 11 MLAs, dealt with issues like leadership, health and sustainable development, strategies to be adopted by Odisha for achieving the health-related goals in SDG, exposure to good practices in healthcare in Telangana. The MLAs mentioned that such an endeavour has helped them understand better the linkages between leadership, health and development; need for convergence between themes and departments and pledged their commitment towards strengthening healthcare related services in their respective constituencies.

Benchmarking and grading of Mahatma Jyothiba Phule Andhra Pradesh Backward Class Welfare Residential Educational Institutions was another unique study carried out by the Centre in the year under review. Two schools were chosen for the purpose – BC Residential School for Boys at Gorantla and BC Residential School for Girls at Arekal, to review the performance of the schools and to identify areas of future intervention.

In addition, the Centre was awarded three consulting assignments by Mahatma Jyothiba Phule Backward Class Welfare Residential Educational Institutions of Telangana and Andhra Pradesh. The consulting assignments comprised of recruitment of Principals, Degree and Junior College Lecturers for these institutions for the

States of Andhra Pradesh and Telangana. The Centre also took up Impact Assessment of Degree Online Services for the Commissionerate of Collegiate Education, Telangana.

The Centre also undertook a 3-month study to examine the impact of the Telangana Skills and Knowledge Centre. This was for the first time that such an extensive review was carried out by Commissionerate of Collegiate Education. The purpose of the study were: to understand level of awareness and knowledge created among students on skill and development; map the change in perception/attitude towards skill and development related issues among students and identify challenges and future areas of intervention. For the purpose of the impact assessment the state was divided into 4 regions – rural/ tribal/ semi urban/ urban. From each region 4 colleges were selected for the study. As part of the study sample of 1000 students were covered.

CHD has recommended measures for scalability and sustainability of the program which have been accepted by the higher education department of Telangana. The Centre did the Impact Assessment of Adolescent Health and Nutrition Education for the Commissionerate of Collegiate Education for a programme, popularly known as *Bhagya*, which it launched in 2015. The Centre carried out an impact assessment of the *Bhagya* programme to facilitate CCE to strengthen *Bhagya* initiative and make it a successful and sustainable initiative on health and nutrition for youth which can be replicated by other states. The suggestions of the Centre were accepted by the government.

VII) Centre for Healthcare Management (CHM)

The Centre for Healthcare Management (CHM) completed yet another year of successful conduct of the AICTE-approved Post-Graduate Diploma in Hospital Management (PGDHM) Programme and significantly improved the value and visibility of the programme. The Batch-XI (2016-18) of the programme had an intake of 37 students.

This programme makes students industry-ready by training them with a judicious mix of theoretical inputs, practice-oriented sessions, in-class assignments, exposure visits, case studies and analyses, theme-based group discussions, simulation exercises, management games, quizzes, role-plays, experience-sharing sessions and project presentations. A number of interactive sessions

were arranged with senior executives from hospitals and health-care institutions, so that students were able to relate their learning to real-life scenarios, work-place challenges and stakeholder expectations, more closely. More than fifty live projects were done by PGDHM students in various reputed hospitals and public health institutions such as Kokila Ben, Hinduja, Apollo, Manipal, Columbia Asia, Wockhardt, Fortis, Aster Prime, KIMS, Star, Maxcure, Fernandez, Care, JSV Innovation, Kolkata, National Health Mission Telangana etc., in addition to the summer internship and final internship projects.

The PGDHM Academic Advisory Board, headed by Dr Kakarla Subbarao, Founder Director, Nizam Institute of Medical Sciences (NIMS), provided continued and well-informed advice and guidance to improve the quality of the programme. It also ensured that the felt-needs of the industry are adequately addressed in the Programme on an ongoing basis.

The Centre has had yet another season of successful placements, with all the students getting absorbed with market-indexed compensation packages in reputed organisations in the Hospitals, Healthcare IT and Public Health. Students were placed in reputed institutions like Napier, All Global, Continental, Fernandez, Wockhardt, Maxcure, KIMS etc.

The Centre organised multiple events such as 'Walkathon' and "Ybrations" which attracted large-scale participation by graduates from reputed colleges and universities in the twin cities that deal in health and healthcare management issues as well as talks by eminent professionals.

The Centre trained Indian Statistical Service Probationers on Monitoring and Evaluation. In addition, there were two in company programmes on Financial Management in Health Sector for National Health Mission, Odisha and three in company programmes on National Quality Assurance Standards for National Health Systems Resource Centre (NHSRC), and National Health Mission.

The Centre undertook a UNICEF research project on Management Review of Behavioral Change Communication for the health departments in three states of Maharashtra, Karnataka and Telangana. It also undertook projects like Recruitment of General Manager and Assistant General Manager- Hospital Administration, Gandhi Hospital, Directorate Of Medical Education,

Government of Telangana and Time and Motion Study of ANMs of Andhra Pradesh.

VIII) Centre for Management of Land Acquisition, Resettlement and Rehabilitation (CMLARR)

The Centre for Management of Land Acquisition, Resettlement and Rehabilitation (CMLARR) got Centre Status in the College from October 2017. It continued to lead the capacity building initiatives on Land Acquisition, Resettlement and Rehabilitation in the country with national (both announced/in-company) and international programmes, workshops and research & consultancy initiatives.

In partnership with National Research Centre for Resettlement (NRCCR), Hohai University, China, the Centre organised the first successful Joint Certificate Course on Improved Management of LARR. As part of the course, which has a week-long tour in China, participants visited to the world's largest hydropower project, The Three Gorges Project. The Centre contributed to the Workshops on Land Policy Reform and Social Impact Assessment (SIA) in Egypt as well as developed a Step-by Step Guidelines on SIA for the Government of Egypt/ World Bank.

Continuing its partnership with the country's largest coal producer, the Centre organised two Customised courses for Singareni Collieries Company Ltd and Northern Coal fields Ltd.

As the country experiments with various forms of land assembly viz. land lease, pooling and purchase, the Centre completed a World Bank-sponsored nation-wide Study on Innovative Alternatives to Land Acquisition in India. During 2017-18, the Centre completed two SIA studies for mining projects. The Centre was engaged in conducting a comprehensive Model Study on Social Impact Assessment for the Government of Sikkim. It also received a project on Developing R & R policy for the prestigious Pancheshwar Multipurpose Project, an Indo- Nepal venture.

A two-day National Conference on "Land Acquisition for Infrastructure Projects- the challenges and way forward to contemporary project issues" in August was attended by more than 70 officials, including Revenue Secretaries from the States of Maharashtra, West Bengal, Odisha, Jharkhand, Madhya Pradesh etc.

During the year, the Centre also entered into MoUs with Pancheshwar Development Authority (Indo - Nepal venture) and Indian Institute of Coal Management (IICM), Ranchi.

IX) Centre for Poverty Studies and Rural Development (CPSRD)

The Centre for Poverty Studies and Rural Development (CPSRD) is mandated to work on development in rural and agriculture sectors, with a special focus on poverty alleviation. The Centre's goals were set in line with the global and national development agenda of eradicating poverty and hunger by 2030 through a variety of environmentally compatible and sustainable development initiatives.

CPSRD had launched a series of capacity building programmes for North Eastern Officials on Rural Industrial Development and Entrepreneurship with sponsorship from the Ministry of Development of North Eastern Region (MDoNER), New Delhi. With an aim to cater to the needs of development officers from across sectors including agriculture, allied and industries, the programmes brought out the role of Government in industrial development, covering a range of topics from "idea to impact".

As one of its new initiatives, CPSRD entered into a Memorandum of Understanding (MoU) with Indian Council of Agricultural Research (ICAR), Government of India to undertake collaborative research and training programmes. A customized "Senior Executive Development Programme" with a central theme of "Leadership Development" was conceptualized under the association during 2017-18. The programmes, uniquely designed to suit the research, development and commercialization needs of ICAR and their senior officers, included International visits to various South East Asian Countries, Australia and New Zealand. The year 2017-18 had laid foundation for these programmes which were to be rolled out in early 2018-19.

On applied research activities, the Centre successfully completed two research studies, sponsored by National Institute of Rural Development (NIRD) and National Institute of Agricultural Extension Management (MANAGE). The study sponsored by NIRD titled "Socio Economic and Gender based evaluation of Category B Assets under MGNREGA in Telangana" was carried forward from 2016-17 and it involved primary research

involving 750 farmer households across five erstwhile districts of the State. The study sponsored by MANAGE, "Impact of Climate Change and Knowledge Networks in Indian Agriculture (CCKN – IA)" evaluated the impact of the programme by undertaking primary survey of 300 farmer beneficiaries and captured the socio-economic impact using Before – After research method.

The Centre conducted two Management consulting assignments during the period under review. The assignments were entrusted by the Department of Administrative Reforms and Public Grievances (DARPG), Government of India. While one of the tasks was to evaluate the plan schemes of DARPG for continuation in the thirteenth plan while the second was to develop role manuals for district level functionaries for effective implementation of centrally sponsored schemes. Both the projects were successfully completed by the Centre and the work performed was widely recognised and acclaimed.

M. Anandam & Co.,
Chartered Accountants

INDEPENDENT AUDITORS' REPORT

Report on the Financial Statements

We have audited the accompanying financial statements of **Administrative Staff College of India** which comprise the Balance Sheet as at March 31, 2018 and the Income and Expenditure Account for the year ended on that date.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position and financial performance of the Institute in accordance with the Generally Accepted Accounting Policies and Standards. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Society's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of the accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion and to the best of our information and according to the explanation given to us, the said financial statements give a true and fair view in so far as it relates to:

- a) In the case of the Balance sheet, of the state of affairs of the College as at March 31st, 2018.
- b) In the case of the Income and Expenditure account, of the excess of Income over Expenditure for the year ended on that date.

For **M. Anandam & Co.,**
Chartered Accountants
(Firm Regn. No. 000125S)

M. R. VIKRAM
Partner
Membership No. 021012

Place : Secunderabad,
Date : 10.09.2018

Balance Sheet as at 31st March 2018

		(Amount in ₹)	
		As at 31.3.2018	As at 31.3.2017
SOURCES OF FUNDS			
1 FUNDS			
a. Corpus Fund	A	6,41,90,631	6,41,90,631
b. Endowment Fund - Specific	B	3,39,20,087	3,28,83,474
c. ASCI Development Fund		9,71,39,902	4,62,98,221
Transferred from Income and Expenditure Account		22,35,796	5,08,41,680
		9,93,75,698	9,71,39,902
d. Reserve For Contingencies		1,63,30,566	1,63,30,566
e. GOI Loan Repayment Reserve		3,78,26,410	3,78,26,410
f. Investment Fluctuation Reserve		5,00,000	5,00,000
		25,21,43,392	24,88,70,983
2 LOAN FUNDS			
a. Loan from GOI	C	2,00,00,000	2,50,00,000
TOTAL		27,21,43,392	27,38,70,983
APPLICATION OF FUNDS			
3 FIXED ASSETS			
a. Gross Block		30,21,36,928	28,81,24,425
b. Less : Depreciation		20,47,74,045	19,56,38,327
		9,73,62,883	9,24,86,098
c. Add : Capital Work in Progress		—	19,34,167
		9,73,62,883	9,44,20,265
4 INVESTMENTS			
5 CURRENT ASSETS, LOANS AND ADVANCES			
a. Inventories - Stock at Cost		24,11,674	28,46,434
b. Sundry Debtors	F	12,74,19,127	10,97,89,729
c. Accrued Income & Mobilization Advance Due	G	87,62,221	99,95,461
d. Cash and Bank Balances	H	37,37,90,056	23,67,71,779
e. Loans and Advances	I	9,08,50,071	7,78,03,084
f. Other Current Assets	J	2,36,28,162	1,42,07,394
		62,68,61,311	45,14,13,881
6 LESS : CURRENT LIABILITIES AND PROVISIONS			
a. Current Liabilities	K	43,53,67,009	26,67,80,069
b. Provisions	L	10,27,18,886	9,11,88,187
		53,80,85,895	35,79,68,256
7 NET CURRENT ASSETS(5 - 6)			
TOTAL		8,87,75,416	9,34,45,625
		27,21,43,392	27,38,70,983
NOTES TO ACCOUNTS			
T			

In terms of our report attached

For M. ANANDAM & CO.,

Chartered Accountants

(Firm Reg. No. 000125S)

M R VIKRAM

Partner

(Membership No. 021012)

VENKANNA PULUGUJU

Finance Officer

KALYAN KUMAR ROY

Registrar & Secretary

NIRMALA APSINGIKAR

Director General

K PADMANABHAIH

Chairman

Hyderabad, September 10, 2018

Income and Expenditure Account for the year ended March 31, 2018

		(Amount in ₹)	
	Schedule	Year ended March 31, 2018	Year ended March 31, 2017
INCOME			
Training Programmes Income	M	24,03,21,437	22,45,36,783
Research Studies (Applied Research) Income		18,66,50,191	13,44,15,802
Management Studies Income		7,47,50,446	6,39,06,672
Income from PGDHM		2,31,85,000	1,73,57,500
Membership Subscription		70,000	95,000
Income from Investments	N	1,73,04,047	1,11,68,226
Miscellaneous Income	O	2,70,69,523	3,71,03,042
		56,93,50,644	48,85,83,025
EXPENDITURE			
Salaries and Allowances	P	19,74,12,401	20,84,74,163
Travel and Accommodation	Q	5,51,48,129	3,83,39,765
Food Expenses		55,06,512	62,81,238
Rates and Taxes		29,91,317	30,33,482
Electricity and Water		1,10,26,900	1,04,81,294
Repairs and Maintenance		96,42,424	74,59,666
Hired Services	R	20,61,32,107	11,68,18,455
Visiting Specialists Expenses		71,25,018	65,31,252
Advertisement		8,29,136	22,84,549
Communication Expenses		29,02,055	29,01,454
Printing and Stationery		82,69,245	79,12,253
Subscription to Technical Journals		14,52,229	17,14,271
Auditors Fees		2,00,000	2,00,000
General Expenses	S	1,14,04,684	1,38,45,937
Finance Costs		-	1,04,096
Provision for Doubtful Debts and Advances		2,32,17,034	-
Bad debts Written Off		-	-
		54,32,59,190	42,63,81,875
Surplus / (Deficit) for the year before depreciation and Prior period adjustment		2,60,91,454	6,22,01,150
Depreciation		96,90,865	70,69,670
Surplus / (Deficit) for the year before prior period adjustments		1,64,00,589	5,51,31,480
Prior Period Adjustments (Net)		1,41,64,793	42,89,799
SURPLUS / (DEFICIT) AVAILABLE FOR APPROPRIATION		22,35,796	5,08,41,680
Transferred to ASCI Development Fund		22,35,796	5,08,41,680
NOTES TO ACCOUNTS	T		

In terms of our report attached
For M. ANANDAM & CO.,
 Chartered Accountants
 (Firm Reg. No. 000125S)

M R VIKRAM
 Partner
 (Membership No. 021012)

VENKANNA PULUGUJJU
 Finance Officer

KALYAN KUMAR ROY
 Registrar & Secretary

NIRMALA APSINGIKAR
 Director General

K PADMANABHAI AH
 Chairman

Hyderabad, September 10, 2018

Schedules Forming Part of the Balance Sheet As at March 31, 2018

					(Amount in ₹)
SCHEDULE-A	As at March 31, 2017	Additions	Total	Deductions	As at March 31, 2018
CORPUS FUND					
Corpus Fund	6,41,90,631	-	6,41,90,631	-	6,41,90,631
PREVIOUS YEAR	6,41,90,631	-	6,41,90,631	-	6,41,90,631
SCHEDULE-B	As at March 31, 2017	Additions	Total	Deductions	As at March 31, 2018
ENDOWMENT FUND - SPECIFIC					
C C Desai Memorial Fund	12,00,000	-	12,00,000	-	12,00,000
L & T Industrial Economics Fund	5,00,000	-	5,00,000	-	5,00,000
Public Sector Research Fund *	12,00,000	-	12,00,000	-	12,00,000
MMTC Chair Fund	5,00,000	-	5,00,000	-	5,00,000
Bharat Business International Chair Fund	15,00,000	-	15,00,000	-	15,00,000
Tarun Sondhi Memorial Fellowship Fund	9,46,678	-	9,46,678	-	9,46,678
Dr. Y Nayudamma Memorial Lecture Fund	1,00,000	-	1,00,000	-	1,00,000
BHEL Chair Fund	12,00,000	-	12,00,000	-	12,00,000
ONGC Chair Fund	12,00,000	-	12,00,000	-	12,00,000
ITC Chair Fund	12,00,000	-	12,00,000	-	12,00,000
SAIL Chair Fund	12,00,000	-	12,00,000	-	12,00,000
IPCL Chair Fund	12,00,000	-	12,00,000	-	12,00,000
Rajiv Gandhi Memorial Lecture Fund	5,00,000	-	5,00,000	-	5,00,000
NLC Chair Fund	15,00,000	-	15,00,000	-	15,00,000
Dr. Ambedkar Memorial Lecture Fund	8,00,000	-	8,00,000	-	8,00,000
K L N Prasad Memorial Lecture Fund	4,00,000	-	4,00,000	-	4,00,000
Shanti Narasimham Medical Centre for Women Fund	6,30,000	-	6,30,000	-	6,30,000
Total (refer notes to schedule E)	1,57,76,678	-	1,57,76,678	-	1,57,76,678
Unutilised Interest on Endowment funds	1,71,06,796	10,64,926	1,81,71,722	28,313	1,81,43,409
	3,28,83,474	10,64,926	3,39,48,400	4,000	3,39,20,087
Previous Year	3,12,18,868	13,06,616	3,25,25,484	-	3,25,25,484

* ₹ 4,00,000 each from Oil & Natural Gas Commission, Indian Oil Corporation Limited and Rashtriya Chemicals & Fertilizers Ltd.

Schedules Forming Part of the Balance Sheet As at March 31, 2018*(Amount in ₹)*

	As at March 31, 2018	As at March 31, 2017
SCHEDULE - C		
LOAN FROM GOI (Refer Note 4 of Sch T)		
Opening Balance	2,50,00,000	3,00,00,000
Less: Repaid during the year	(50,00,000)	(50,00,000)
Closing Balance	2,00,00,000	2,50,00,000
SCHEDULE - D		
Provided in the following page		
SCHEDULE - E		
INVESTMENTS (Unquoted)		
Long Term Investments (at cost)		
1 UTI - Master Share - Dividend (No of Units = 2,16,604.623; valued at cost NAV - ₹ 75,31,559.35 (March 31, 2017 ₹ 70,08,589)	55,24,425	55,24,425
	55,24,425	55,24,425
Short Term Investments (at lower of cost and fair value)		
2 Fixed Deposits with Banks (see note below)	8,04,80,668	8,04,80,668
	8,60,05,093	8,60,05,093
Note : Aggregate of Investments include :		
(a) Endowment Fund - Specific (refer schedule B)	1,57,76,678	1,57,76,678
(b) Unutilized balance of Interest Free Loan from Govt. of India	57,15,393	53,47,534

Schedules Forming Part of The Balance Sheet As at March 31, 2018

**SCHEDULE-D
Fixed Assets***(Amount in ₹)*

Particulars	GROSS BLOCK (AT COST)				DEPRECIATION				NET BLOCK	
	As at March 31 2017	Additions	Deductions	As at March 31 2018	Up to March 31 2017	For the Year	On Deductions	Up to March 31 2018	As at March 31 2018	As at March 31 2017
Land-Freehold	6,15,700	—	—	6,15,700	—	—	—	—	6,15,700	6,15,700
Land-Leasehold	1,46,754	—	—	1,46,754	—	—	—	—	1,46,754	1,46,754
Building-Purchased	20,18,318	—	—	20,18,318	20,18,318	—	—	20,18,318	—	—
Other Buildings	11,32,50,909	19,34,167	—	11,51,85,076	3,08,98,279	27,88,127	—	3,36,86,406	8,14,98,670	8,23,52,630
Computer System	4,21,72,381	48,33,332	—	4,70,05,713	3,98,91,029	23,64,429	—	4,22,55,458	47,50,255	2,73,963
Audio Visual Aids	94,20,113	8,66,714	—	1,02,86,827	82,62,472	6,40,316	—	89,02,788	13,84,039	3,59,319
Furniture & Fixtures	1,88,25,350	6,84,547	—	1,95,09,897	1,40,39,140	7,23,421	—	1,47,62,561	47,47,336	43,08,118
Air Conditioning	1,59,91,671	4,35,385	—	1,64,27,056	1,36,73,885	6,20,384	—	1,42,94,269	21,32,787	19,93,885
Electrical Accessories	1,01,68,511	24,98,700	—	1,26,67,211	87,44,743	5,08,621	—	92,53,364	34,13,847	12,40,315
Library	3,34,38,001	39,110	—	3,34,77,111	3,20,05,914	4,24,709	—	3,24,30,623	10,46,488	13,97,788
Office Equipment, Utensils etc	75,30,727	3,94,868	—	79,25,595	67,21,035	2,48,028	—	69,69,063	9,56,532	7,35,912
Vehicles	29,14,386	—	5,55,147	23,59,239	22,36,918	3,26,656	5,55,147	20,08,427	3,50,812	—
Miscellaneous	3,16,31,605	28,80,827	—	3,45,12,432	3,10,73,912	10,46,174	—	3,21,20,086	23,92,346	5,57,692
Total	28,81,24,426	1,45,67,650	5,55,147	30,21,36,929	18,95,65,644	96,90,865	5,55,147	19,87,01,362	10,34,35,567	9,39,82,076
Previous Year	28,35,47,721	56,31,967	10,55,263	28,81,24,425	18,95,65,644	70,69,670	9,96,988	19,56,38,326	9,24,86,099	

Note: Pending fixation of compensation payable, no adjustment has been made in the accounts for 1360.30 sq.yards of Freehold Land (Bella Vista) acquired by the Municipal Cororation of Hyderabad.

Schedules Forming Part of the Balance Sheet As at March 31, 2018*(Amount in ₹)*

	As at March 31, 2018	As at March 31, 2017
SCHEDULE - F		
SUNDRY DEBTORS (UNSECURED)		
<i>Considered Good</i>		
Dues from Clients - Management Studies	6,43,09,196	6,44,69,315
Dues from Sponsors of Research Projects	5,26,00,663	2,22,52,627
Dues from Training programmes	5,63,50,090	5,27,94,008
Sundry Accounts	64,59,681	63,03,740
	17,97,19,630	14,58,19,690
Less : Provision for Doubtful Debts	5,23,00,503	3,60,29,961
	12,74,19,127	10,97,89,729
Note:		
Debts outstanding for a period exceeding six months	3,55,69,806	4,36,77,081
Others	9,18,49,321	6,61,12,648
	12,74,19,127	10,97,89,729
SCHEDULE - G		
ACCRUED INCOME & MOBILIZATION ADVANCE DUE		
Training programmes	4,00,000	4,32,245
Research Income	—	35,53,516
Management Studies	83,62,221	60,09,700
	87,62,221	99,95,461
SCHEDULE - H		
CASH & BANK BALANCES		
Cash on Hand (including balances in imprest)	1,30,249	1,45,984
BALANCE WITH SCHEDULED BANKS:		
Current Accounts	3,62,160	12,967
Savings Accounts	1,58,76,547	1,85,82,982
Deposit Accounts	35,74,21,100	21,80,29,845
	37,37,90,056	23,67,71,779

Schedules Forming Part of the Balance Sheet As at March 31, 2018*(Amount in ₹)*

	As at March 31, 2018	As at March 31, 2017
SCHEDULE - I		
LOANS & ADVANCES (unsecured)		
a. Considered Good		
Loans and Advances to Staff	1,85,66,110	1,50,95,873
Advances for Supplies and Services	54,72,464	14,01,017
Medical Claims Receivable	14,82,208	19,69,728
Pre-paid Expenses	22,65,106	22,80,799
Deposits with Public Bodies and Others	42,72,960	41,14,264
Tax Deducted at Source	5,87,91,224	5,29,41,404
	9,08,50,071	7,78,03,084
b. Considered Doubtful	64,854	64,854
	9,09,14,925	7,78,67,938
Less : Provision for Doubtful Advances	64,854	64,854
	9,08,50,071	7,78,03,084
SCHEDULE - J		
OTHER CURRENT ASSETS		
Interest Accrued on Investments	2,10,93,590	1,18,76,250
Deposits with Public Bodies and Others	86,871	95,594
Loan to Staff	24,47,700	22,35,550
	2,36,28,162	1,42,07,394
SCHEDULE - K		
CURRENT LIABILITIES		
Sundry Creditors	8,30,97,115	5,27,05,766
Advance Receipts and Unexpired Income	33,36,70,893	20,40,22,371
Due to Trustees, Provident Fund	31,59,114	32,03,514
Due under Pension Fund Scheme	2,02,627	1,88,305
Security and Other Deposits	36,23,146	36,80,587
Other Liabilities	1,16,14,114	29,79,526
	43,53,67,009	26,67,80,069
SCHEDULE - L		
PROVISIONS		
For Gratuity to Employees (Refer Note 7(a) of Sch T)	4,47,29,740	4,00,29,298
For Leave Encashment (Refer Note 7(b) of Sch T)	5,79,89,146	5,11,58,889
	10,27,18,886	9,11,88,187

Schedules Forming Part of the Income and Expenditure Account for the Year Ended March 31, 2018

(Amount in ₹)

	Year Ended March 31, 2018	Year Ended March 31, 2017
SCHEDULE - M		
Income From Training Programmes		
Income from Courses and Seminars	9,86,65,341	6,87,05,519
Income from Incompany Programmes	14,16,56,096	15,58,31,264
	<u>24,03,21,437</u>	<u>22,45,36,783</u>
SCHEDULE - N		
INCOME FROM INVESTMENTS (GROSS)		
Dividend	7,58,116	6,49,814
Interest	1,76,10,856	1,18,25,028
	<u>1,83,68,973</u>	<u>1,24,74,842</u>
Less : Amount carried forward (Refer Note.1 below)	10,64,926	13,06,616
	<u>1,73,04,047</u>	<u>1,11,68,226</u>
Notes :		
1. Unutilized Income from Investment of Specific Endowments is carried forward where there is stipulation to that effect. (Refer Sch B)		
SCHEDULE - O		
MISCELLANEOUS INCOME		
Interest on Loans to Employees	7,02,257	6,43,422
Other Interest	6,88,304	6,95,865
License fee	40,49,878	45,47,078
Provision for doubtful debts no longer required written back	68,25,250	1,44,61,437
Sundry Receipts	1,03,01,078	1,22,79,057
Income from services rendered to Center for Innovation in Public Systems	45,02,756	44,76,183
	<u>2,70,69,523</u>	<u>3,71,03,042</u>

**Schedules Forming Part of the Income and Expenditure Account for the
Year Ended March 31, 2018**

(Amount in ₹)

	Year Ended March 31, 2018	Year Ended March 31, 2017
SCHEDULE - P		
SALARIES AND ALLOWANCES		
Salaries and Allowances	15,59,64,236	15,15,87,005
Contribution to Provident Fund	1,44,46,981	1,44,17,009
Provision for Gratuity to Employees	89,31,301	80,75,392
Provision for Other Terminal Benefits	1,15,24,371	2,80,09,145
STAFF WELFARE EXPENSES		
Medical Expenses	34,47,484	36,09,756
Other Welfare Expenses	30,98,028	27,75,856
	19,74,12,401	20,84,74,163
SCHEDULE - Q		
TRAVEL AND ACCOMODATION		
Travel and Accomodation	5,56,52,416	4,02,29,625
Less : Expenses Recovered	5,04,287	18,89,860
	5,51,48,129	3,83,39,765
SCHEDULE - R		
HIRED SERVICES		
Hired Services-Agencies	6,11,01,459	4,75,45,065
Hired Services-Projects	13,09,11,758	5,64,22,401
Hired Services-Others	1,41,18,890	1,28,50,989
	20,61,32,107	11,68,18,455
SCHEDULE - S		
GENERAL EXPENSES		
Legal Expenses	1,57,500	5,89,000
Insurance	3,61,076	3,33,038
Staff Recruitment	60,234	1,25,929
Uniforms and Liveries	3,23,783	1,66,702
Laundry and Cleaning Materials	10,01,739	12,12,123
Entertainment Expenses	30,82,826	34,04,547
Staff Development Expenses	1,48,814	2,84,460
Miscellaneous Expenses	62,68,711	77,30,138
	1,14,04,684	1,38,45,937

SCHEDULE - T**Notes forming part of the Accounts****1. Corporate Information**

In 1953, a committee of the All India Council for Technical Education recommended that an Administrative Staff College be established in India, on the lines of the Administrative Staff College at Henley-on-Thames in England.

On 18 May 1956, Administrative Staff College of India was registered as a society under the Societies Registration Act. Academic activities started on 6th December 1957 (celebrated each year as ASCI Foundation Day).

2. Significant Accounting Policies

(i) All revenues, costs, assets and liabilities are accounted for on accrual basis.

(ii) Revenue Recognition

a) Income from Training Programmes, Seminars and In-Company Programmes is recognized on proportionate completion basis.

b) Income from Research and Management Studies where billing is frequency based is recognized on proportionate completion basis. Income other than from research Studies, excludes recovery of expenses.

c) Income from Research and Management Studies where billing is milestone based is recognized on achieving and invoicing the milestone.

d) Income from Investments includes income from Investments of Endowed Chairs, but excludes unutilized income carried forward where there is stipulation to that effect.

(iii) Gratuity and Leave Liability

Provision for Gratuity and Leave encashment is made on the basis of valuation provided by LIC of India.

(iv) Depreciation

Depreciation is provided on straight-line method (SLM) at rates based on estimated useful life of assets as given below. A full year depreciation is charged in the year of addition and no depreciation is charged in the year of deletion. No depreciation is charged on leasehold land.

Asset Block	Estimated Life (In Years)
Buildings	40
Other Buildings	40
Computer System	3
Audio Visual Aids	3
Furniture & Fixtures	10
Air conditioning	7
Electrical Accessories	10
Library Books	7
Office & Kitchen Equipment	10
Vehicles	5
Miscellaneous	5

Assets costing less than ₹5,000, excluding Library Books have been fully charged to Income and Expenditure Account.

(v) **Fixed Assets**

Fixed Assets are stated at their original cost of acquisition including all expenses attributable to bringing the assets to their intended use.

(vi) **Investments**

Investments are stated (a) Long term Investment 'at cost', provision is made to recognize a diminution, other than the temporary in the value of such investments and (b) Short term Investments are 'at lower of cost and fair value'.

(vii) **Inventories**

Inventories are valued at cost on First in First out (FIFO) basis. Inventory consists of items of maintenance and consumables of staff canteen.

(viii) **Taxation**

Pursuant to the notification no 74/2007 dated March 23, 2007 issued by under section 10 of the Income Tax Act, 1961, the central government has exempted any income earned by/belief of Administrative Staff College of India from tax liability. Accordingly, the College does not have any tax liability on its income earned during the year.

Other Notes

3. **Contingent liabilities not provided for:**

- (a) Guarantees given by banks on behalf of the College outstanding as on March 31, 2018 is ₹31,46,760 (March 31, 2017 ₹37,94,142)
- (b) Claims against the college not acknowledged as liability as on March 31, 2018 is ₹1,68,816 (March 31, 2017, ₹1,68,816)

4. The unsecured loan of ₹5,00,00,000 from the Government of India was received on the following terms.

- (a) The loan is repayable after a period of five years from the date of disbursement (i.e. April 5, 2007) in ten equal annual installments of ₹50,00,000 each. An amount of ₹3,00,00,000 has been repaid till 31st March, 2018.
- (b) The College may invest any unutilized money from the loan amount in Government Securities or in fixed deposits in any of the nationalized banks or public sector enterprises. As on March 31, 2018, the unutilized amount and interest thereon aggregating to ₹57,20,862 (Previous Year ₹53,47,534) has been invested in fixed deposits with State Bank of Hyderabad.

5. Working capital loan (Cash Key Account) with a limit of ₹1,00,00,000 from State Bank of Hyderabad is secured by Fixed Deposit of ₹1,35,00,000. The loan carries an interest of 1% over and above the Fixed Deposit Interest rate.

6. The cumulative provision for doubtful debts held as on March 31, 2018 is ₹5,23,00,503 (March 31, 2017 is ₹3,60,29,961). An amount of ₹68,25,250 has been written back on account of recoveries from parties.

7. a) **Gratuity**

The College formed the "ASCI Employees Group Gratuity Trust" for the purposes of funding the liability attributable to Gratuity. The trust, in turn, has taken a policy with Life Insurance Corporation of India under the LIC's Group Gratuity Scheme ("the Scheme").

The gratuity liability as at March 31, 2018 has been determined by LIC of India at ₹5,41,41,157. Against this liability, the plan assets are of ₹94,11,417 which represents amounts funded by the trustees with Life Insurance Corporation of India. The balance unfunded liability of ₹4,47,29,740 (March 31, 2017 ₹4,00,29,298) has been accounted for and reflected in the accounts as provision for gratuity liability.

b) **Leave**

The College has taken Group Leave Encashment policy with LIC of India for providing leave encashment benefits under the LIC's "ASCI Employees Group Leave Encashment-cum-Life Assurance (Cash Accumulation) Scheme" ("the Scheme").

The leave liability as at March 31, 2018 has been determined by LIC of India at ₹6,18,41,278. Against this liability, the plan assets are of ₹38,52,132 which represents amounts funded by the college with Life Insurance Corporation of India. The balance unfunded liability of ₹5,79,89,146 (March 31, 2017 ₹5,11,58,889) has been accounted for and reflected in the accounts as provision for leave liability.

8. Physical verification of fixed assets has been carried out during the year.
9. Out of the total Income earned during the year, an amount of ₹45,02,756/- has been earned on account of the services rendered to Centre for Innovations in Public System.
10. The college has taken a group medical policy for its employees. Total claims receivable from the insurance companies amount to ₹14,82,208/- out of which an amount of ₹11,93,341 is outstanding for more than one year.
11. The college has not created any provision towards incentives payable to Faculty Members (Previous Year: Nil).
12. Figures for the previous year have been regrouped wherever necessary.

M. Anandam & Co.,
Chartered Accountants

INDEPENDENT AUDITORS' REPORT

Report on the Financial Statements

We have audited the accompanying financial statements of **Centre for Innovations In Public Systems** which comprise the Balance Sheet as at March 31, 2018 and the Income and Expenditure Account for the year ended on that date, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position and financial performance of the Institute in accordance with the Generally Accepted Accounting Policies and Standards. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Company's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of the accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion and to the best of our information and according to the explanation given to us the said financial statements give a true and fair view in so far as it relates to:

- (a) In the case of the Balance sheet, of the state of affairs of the Society's as at March 31st, 2018
- (b) In the case of the Income and Expenditure account, of the excess of Expenditure over Income for the year ended on that date.

For **M. Anandam & Co.,**
Chartered Accountants
(Firm Regn. No. 000125S)

M. R. VIKRAM
Partner
Membership No. 021012

Place : Secunderabad
Date : 10.09.2018

Centre for Innovations in Public Systems

Balance Sheet as at 31st March, 2018

(Amount in ₹)

Particulars	Schedule	As at 31.3.2018	As at 31.3.2017
1 FUNDS			
a. GRANT - IN - AID	A	20,00,00,000	20,00,00,000
b. Surplus of Income over Expenditure			
Beginning of the year		3,69,03,802	9,13,834
Less: (Deficit)/Excess of Income over Expenditure		(2,14,63,698)	3,59,89,968
		<u>1,54,40,104</u>	<u>3,69,03,802</u>
		21,54,40,104	23,69,03,802
APPLICATION OF FUNDS			
1 FIXED ASSETS	B		
a. Gross Block		54,55,677	58,18,168
b. Less: Depreciation		39,08,761	37,10,610
		<u>15,46,916</u>	<u>21,07,558</u>
2 INVESTMENTS	C	19,62,00,000	20,02,00,000
3 CURRENT ASSETS, LOANS AND ADVANCES			
a. Interest Accrued on Investments		20,85,108	20,69,563
b. Cash and Bank Balances	D	30,51,335	1,30,02,224
c. Loans and Advances	E	76,41,298	70,45,596
d. Sundry Debtors		1,46,20,648	3,69,01,675
		<u>2,73,98,390</u>	<u>5,90,19,058</u>
4 LESS: CURRENT LIABILITIES	F	97,05,201	2,44,22,814
NET CURRENT ASSETS (3-4)		1,76,93,188	3,45,96,244
		<u>21,54,40,104</u>	<u>23,69,03,802</u>
NOTES TO ACCOUNTS	L		

In terms of our report attached

For M. ANANDAM & CO

Chartered Accountants
Firm Regd. No. 000125S

For and on behalf of Advisory Council

M.R. VIKRAM

Partner
Membership No. 021012

C. Achalender Reddy

Director (I/c), CIPS

Prof. Nirmala Apsingikar

Director General (I/c) ASCI &
Head Steering Committee, CIPS

Place : Hyderabad
Date : 10.09.2018

Centre for Innovations in Public Systems

Income and Expenditure Account for the year ended March 31, 2018

(Amount in ₹)

Particulars	Schedule	Year ended March 31, 2018	Year ended March 31, 2017
INCOME			
Income from Investments	G	1,57,31,930	1,47,25,299
Research Project Income	H	1,53,72,718	3,96,07,988
Other Income	I	8,53,622	7,32,168
		3,19,58,270	5,50,65,455
EXPENDITURE			
Salaries and Allowances		1,22,84,420	62,28,656
Staff Recruitment		44,693	4,30,563
Travelling Expenses		40,75,224	22,94,824
Hired Services		66,29,741	39,55,011
Website Development Charge		1,13,838	13,168
Visiting Specialist Expenses		5,39,200	3,07,360
Communication Expenses		5,68,716	5,39,745
Printing and Stationery		4,31,121	1,87,359
Statutory Audit Fees		1,25,000	1,43,750
Establishment Charges	J	45,02,756	39,21,951
General Expenses	K	2,66,904	3,58,065
Bad Debts written off		2,25,58,713	—
Fixed Assets written off		2,01,168	—
Prior Period Expenses		4,37,392	—
		5,27,78,887	1,83,80,452
Surplus for the period before Depreciation		(2,08,20,617)	3,66,85,003
Depreciation	B	6,43,081	6,95,035
Surplus/(Deficit) of Income over expenditure carried to Balance Sheet		(2,14,63,698)	3,59,89,968

In terms of our report attached

For M. ANANDAM & COChartered Accountants
Firm Regd. No. 000125S**For and on behalf of Advisory Council****M.R. VIKRAM**Partner
Membership No. 021012**C. Achalender Reddy**

Director (I/c), CIPS

Prof. Nirmala ApsingkarDirector General (I/c) ASCI &
Head Steering Committee, CIPSPlace : Hyderabad
Date : 10.09.2018

Centre for Innovations in Public Systems

Cash Flow Statement for the year ended 31st March, 2018

(Amount in ₹)

Particulars	March 31, 2018	March 31, 2017
Net Profit before Tax	(2,14,63,698)	3,59,89,968
Adjustments for:		
Depreciation and Amortization	6,43,081	6,95,035
Fixed assets written off	2,01,168	—
Operating profit before working capital changes	(2,06,19,449)	3,66,85,003
Adjustments for changes in working capital		
(Increase)/Decrease in Trade receivables	2,22,81,027	(3,31,01,900)
(Increase)/Decrease in Loans & Advances	(5,95,702)	(11,83,828)
Increase/(Decrease) in Current Liabilities	(1,47,17,613)	1,73,47,672
Increase/(Decrease) in Provisions	—	—
Net Cash flow generated from operations	(1,36,51,737)	1,97,46,947
Cash flow from investing activities		
(Purchase)/Sale of fixed assets	(2,83,607)	(1,37,246)
Net cash from investing activities	(2,83,607)	(1,37,246)
Cash flow from financing activities		
Increase/(Decrease) in fixed Deposits	40,00,000	(1,50,00,000)
Interest Accrued on fixed Deposits	(15,545)	(10,56,059)
Net cash from financing activities	39,84,455	(1,60,56,059)
Net increase / (decrease) in Cash and Cash Equivalents	(99,50,889)	35,53,642
Cash and Cash Equivalents at the beginning of the year	1,30,02,224	94,48,582
Cash and Cash Equivalents at the end of the year	30,51,335	1,30,02,224

Centre for Innovations in Public Systems

Schedules Forming Part of the Balance Sheet as at March 31, 2018

(Amount in ₹)

	As at March 31, 2018	As at March 31, 2017
SCHEDULE - A		
GRANT - IN - AID	20,00,00,000	20,00,00,000
	20,00,00,000	20,00,00,000
SCHEDULE - C		
INVESTMENTS		
- State Bank of Hyderabad	5,35,00,000	5,35,00,000
- Bank of Baroda	2,87,00,000	2,87,00,000
- Canara Bank	4,10,00,000	4,10,00,000
- Andhra Bank	4,90,00,000	5,30,00,000
- IDBI Bank Ltd	40,00,000	40,00,000
- Union Bank of India	2,00,00,000	2,00,00,000
	19,62,00,000	20,02,00,000
SCHEDULE - D		
CASH AND BANK BALANCES		
Cash on Hand	5,543	1,682
Balance with Schedule Banks:		
In Saving Accounts	30,45,792	1,30,00,542
In Deposit Accounts		
	30,51,335	1,30,02,224
SCHEDULE - E		
LOANS AND ADVANCES (unsecured)		
Loans & Advances to Staff	39,450	4,54,923
Other Advances	1,06,570	1,00,000
Advances for Capital Expenditure	-	1,07,954
Advances for Supplies and Services	7,62,222	8,06,812
Prepaid Expenses	-	-
Tax Deducted at Source	67,33,057	55,75,907
	76,41,298	70,45,596
SCHEDULE - F		
CURRENT LIABILITIES		
Sundry Creditors:		
Payable to Administrative Staff College of India	51,58,824	50,05,911
Audit Fee Payable	1,25,000	1,45,625
BOB Credit Card	22,759	-
Provision for Expenses	8,67,781	15,33,266
Salary Payable	4,42,653	-
Other Liabilities	3,49,741	-
Advane against Project Income	22,59,772	1,75,59,129
Statutory Liabilities	4,78,671	1,78,883
	97,05,201	2,44,22,814

Centre for Innovations in Public System (CIPS)
Schedules forming part of the Balance Sheet as at March 31, 2018

SCHEDULE-D
Fixed Assets

(Amount in ₹)

Particulars	GROSS BLOCK (AT COST)				DEPRECIATION				NET BLOCK	
	Balance as at April 1, 2017	Additions	Deletions	Balance as at March 31, 2018	Balance as at April 1, 2017	For the Year	Deductions	Balance as at March 31, 2018	Balance as at March 31, 2018	Balance as at March 31, 2017
Computers	9,86,837	1,84,407	—	11,71,244	9,86,837	13,640	—	10,00,477	1,70,767	—
Furniture & Fixtures	22,67,188	99,200	4,06,850	19,59,538	10,16,712	1,79,752	2,44,110	9,52,354	10,07,184	12,50,476
Air Conditioning	2,22,500	—	2,22,500	—	1,90,770	—	1,90,770	—	—	31,730
Electrical Accessories	1,04,750	—	—	1,04,750	61,012	10,475	—	71,487	33,263	43,738
Office Equipments	22,36,893	—	16,748	22,20,145	14,55,278	4,39,214	10,050	18,84,442	3,35,703	7,81,615
Total	58,18,168	2,83,607	6,46,098	54,55,677	37,10,609	6,43,081	4,44,930	39,08,761	15,46,917	21,07,559
Previous Year	56,80,922	1,37,246	—	58,18,168	30,15,575	6,95,035	—	37,10,610	121,07,559	26,65,347

Centre for Innovations in Public Systems
Schedules Forming Part of Income and Expenditure Account for the
Year Ended March 31 2018

(Amount in ₹)

Particulars	Year Ended March 31, 2018	Year Ended March 31, 2017
SCHEDULE - G		
INCOME FROM INVESTMENTS (GROSS)		
Interest on Deposits with Banks	1,57,31,930	1,47,25,299
	<u>1,57,31,930</u>	<u>1,47,25,299</u>
SCHEDULE - H		
RESEARCH PROJECT INCOME		
Income from Research Projects	1,53,72,718	3,96,07,988
	<u>1,53,72,718</u>	<u>3,96,07,988</u>
SCHEDULE - I		
OTHER INCOME		
Interest on Saving Account with Bank	8,53,622	7,32,168
	<u>8,53,622</u>	<u>7,32,168</u>
SCHEDULE - J		
ESTABLISHMENT CHARGES		
Establishment Charges	45,02,756	39,21,951
	<u>45,02,756</u>	<u>39,21,951</u>
SCHEDULE - K		
General Expenses		
Books for projects	43,626	480
Miscellaneous Expenses	1,81,481	3,05,298
Repairs & Maintenance	41,798	52,287
	<u>2,66,904</u>	<u>3,58,065</u>

Centre for Innovations in Public Systems

SCHEDULE - L

Notes forming part of the Accounts

1. Corporate Information

Government of India, Ministry of Finance vide their Order No: F.11 (1)/FCD/2010 dated 29 July, 2010 has granted a sum of Rs.20 Crores to Administrative Staff College of India (ASCI), Hyderabad, for setting up and operation of a Centre for Innovation in Public Systems. The objectives of the Centre and the nature of expenses to be incurred are specified in the letter No.12132/47/FC. I/2010 dated 21 August, 2010 from Government of Andhra Pradesh.

These financial statements are prepared to disclose the receipt and utilization of the above specific grant provided by the Government. The funds form part of the resources of the Administrative Staff College of India.

2. Significant Accounting Policies

(i) All revenues, costs, assets and liabilities are accounted for on accrual basis.

(ii) Revenue Recognition

- a) Interest income is accounted on accrual basis. Income from investments represents interest accrued on fixed deposits with banks.
- b) Income from Research Project Income is recognized on proportionate completion basis.

(iii) Fixed Assets

Fixed Assets are stated at their original cost of acquisition including all expenses attributable to bringing the assets to their intended use.

(iv) Depreciation

Depreciation is provided on straight-line method (SLM) at rates based on estimated useful life of assets as given below.

Asset Block	Estimated Life (In Years)
Computers	3
Furniture & Fixtures	10
Air Conditioning	7
Electrical Accessories	10
Office Equipments	10
Sound Equipment	5

Assets costing less than Rs. 5,000/- have been fully charged to Income and Expenditure Account.

(v) Investments

Short term investments are stated at 'lower of cost and fair value'.

3. Other Notes

(i) As per the Concept Note and Guidelines for setting up of the Centre for Innovations in Public Systems, the funds granted will be held and managed by ASCI. Hence, the bank and Fixed Deposit accounts are held in the name of "Administrative Staff College of India, CIPS".

- (ii) Provision for Bad debts amounting to Rs.2.25 crores is made during the year relating to Miety (Mission Mode Project).
- (iii) TDS Receivable is subject to reconciliation.
- (iv) Previous year's figures have been regrouped / reclassified wherever necessary to correspond with the current year's classification / disclosure.

For M.Anandam & Co.,

Chartered Accountants
Firm Regd No.000125S

M.R.Vikram

Partner
M.No.021012

Place: Hyderabad
Date: 10.09.2018

For and on behalf of Advisory Council

C. Achalender Reddy

Director (I/c), CIPS

Prof. Nirmala Apsingikar

Director General (I/c), ASCI &
Head Steering Committee, CIPS.

Annexures

Annexure 1
Members of the College Society
(as on 31st March 2018)

A. HONORARY PATRONS FOR LIFE

1. BASF India Ltd.
2. Bata India Ltd.
3. Bharat Heavy Electricals Ltd.
4. Bharat Petroleum Corp. Ltd.
5. Coal India Ltd.
6. DCM Ltd.
7. Escorts Ltd.
8. General Insurance Corp. of India
9. Hindustan Unilever Ltd.
10. HMT Ltd.
11. Hindustan Steelworks Construction Co. Ltd.
12. Indian Farmers Fertilizer Co-op. Ltd.
13. IDBI Bank Ltd
14. ITC Ltd.
15. Life Insurance Corp. of India
16. Madura Coats Ltd.
17. Reserve Bank of India
18. State Bank of India
19. Tata Motors Ltd.
20. Tata Steel
21. VST Industries Ltd.

B. PATRONS

22. DCM Shriram Consolidated Ltd.

C. ORDINARY MEMBERS

23. Air India
24. Andhra Bank
25. Andhra Pradesh State Road Transport Corp.
26. Andrew Yule & Co. Ltd.
27. ABB India Ltd.
28. Ashok Leyland Ltd.

29. ACC Ltd.
30. Bank of Baroda
31. Bank of India
32. BOC India Ltd.
33. Brooke Bond Lipton India Ltd.
34. Reliance Infrastructure Ltd.
35. Canara Bank
36. CESC Ltd.
37. Chennai Petroleum Corp. Ltd.
38. Coromandel International Ltd.
39. Council of Scientific & Industrial Research
40. Crompton Greaves Ltd.
41. East India Pharmaceutical Works Ltd.
42. Electronics Corp. of India Ltd.
43. Hinduja Foundation
44. Eveready Industries India Ltd.
45. Food Corp. of India.
46. GKW Ltd.
47. GlaxoSmithKline Pharmaceuticals Ltd.
48. Government of Assam
49. Government of Jammu & Kashmir
50. Government of Karnataka
51. Government of Kerala
52. Government of Madhya Pradesh
53. Government of Maharashtra
54. Government of Punjab
55. Government of Rajasthan
56. Government of Tamil Nadu
57. Government of Telangana
58. Government of Uttar Pradesh
59. Government of West Bengal
60. Graphite India Ltd.

61. Gulf Oil Corp. Ltd.
62. Heavy Engineering Corp. Ltd.
63. Hindalco Industries Ltd.
64. Hindustan Copper Ltd.
65. Hindustan Petroleum Corp. Ltd.
66. Hyderabad Industries Ltd.
67. AkzoNobel India Ltd.
68. Ess Dee Aluminium Ltd.
69. Indian Aluminum Co. Ltd.
70. Indian Oil Institute of Petroleum Management
71. Indian Overseas Bank
72. ICICI Bank Ltd.
73. Maharashtra State Road Transport Corp.
74. Mahindra & Mahindra Ltd.
75. MMTC Ltd
76. NMDC Ltd.
77. ONGC Ltd.
78. Philips Carbon Black Ltd.
79. Praga Tools Ltd.
80. Punjab National Bank
81. SI Group India Ltd.
82. Singareni Collieries Co. Ltd.
83. Syndicate Bank
84. Tata Power Co. Ltd.
85. Telangana State Road Transport Corp.
86. Tractors India Ltd.
87. Torrent Power Ltd.
88. Tube Investments of India Ltd.
89. Usha International Ltd.
90. Williamson Magor & Co. Ltd

D. ASSOCIATE MEMBERS

91. Bakelite Hylam Ltd.
92. Mawana Sugars Ltd.
93. Spencer & Co. Ltd.
94. Victoria Mills Ltd.

Annexure 2

Court of Governors (as on 31 March 2018)

M. Narasimham, MA (Economics) (Cambridge), D Litt (*Honoris Causa*) (Sri Krishnadevaraya Univ): Chairman-Emeritus, Court of Governors, ASCI. Former Chairman, Court of Governors, ASCI; Finance Secretary, Govt. of India; Governor, Reserve Bank of India; Vice-President, Asian Development Bank; and Principal, ASCI. Awarded Padma Vibhushan in 2000.

A. ELECTED MEMBERS

K. Padmanabhaiah, IAS (retd.), MSc (Andhra Univ.), Master's Degree in Financial Mgmt (Bombay Univ.): Chairman, Court of Governors, ASCI; and former Home Secretary, Govt. of India. Awarded Padma Bhushan in 2008.

Ravi Bhoothalingam, B Sc (Hons) (Delhi University), M A (Experimental Psychology) (Cambridge University); Founder and Chairman, Manas Advisory; Former President, Oberoi Group of Hotels.

Cyrus J Guzder, M A (Hons), (Cambridge University), Chairman & Managing Director, AFL Pvt. Ltd., a pioneer in the Air and Ocean forwarding and Supply Chain Management in India. He established the DHL Worldwide Express operations in India as also the Logistics business that was subsequently acquired by FedEx Express India. He was also Chairman, Carlson Wagonlit Travel India and has headed the National Civil Aviation Committee and the National Logistics Committee of CII. He was a Founder Director of the Indian Institute of Human Settlements up to June 2014.

Vepa Kamesam,. Former Chairman, Governing Council, Institute of Development & Research in Banking Technology; Managing Director, Institute of Insurance and Risk Management; Dy. Governor, Reserve Bank of India.

Vijay Kelkar, PhD (Berkeley, California): Chairman, India Development Foundation, Forum of Federations, Ottawa, Canada; Former Chairman, 13th Finance Commission. Awarded Padma Vibhushan in 2011.

V. Krishnamurthy, FIE, PhD (Soviet Academy of Sciences), DSc (*Honoris Causa*) (BHU), DLitt (*Honoris Causa*) (Pondicherry): Chairman, National Manufacturing Competitiveness Council, Govt. of India. Member, National Advisory Council and PM's Council on Trade & Industry. Awarded Padma Vibhushan in 2007.

P. M. Murty, B Sc (Hons) (Calcutta University); PGDM (IIM, Kolkata); Former Managing Director & CEO, Asian Paints Limited.

Siripurapu K. Rao, MA (Economics) (Cambridge), PhD (Cambridge): Former Director-General, ASCI; Director, Strategic Planning & Evaluation Division, Commonwealth Secretariat; and Economic Adviser, Ministry of Commerce, Govt. of India.

J Nrupender Rao, Engineering Graduate (Mechanical Engineering) (IIT, Kharagpur), Master's Degree (Industrial Engineering and Operations Research) (Purdue University): Promoter and Chairman, Pennar Group, Hyderabad.

Palle Rama Rao, MSc (Andhra), PhD (BHU), DEngg. (*Honoris Causa*), DSc (*Honoris Causa*): ISRO Dr. Brahm Prakash Distinguished Professor, International Advanced Research Centre for Powder Metallurgy & New Materials. Former V-C, University of Hyderabad; Chairman, Atomic Energy Regulatory Board; and Secretary, Dept. of Science & Technology, Govt. of India. Awarded Padma Vibhushan in 2011.

C. S. Rao, IAS (Retd), Former Chairman, Insurance Regulatory Development Authority; Principal Secretary, Irrigation & Finance, GoAP; Secretary (Expenditure), Secretary (Revenue), Min of Finance, Govt. of India.

T. Navaneeth Rao, MSc PhD, CChem/FRSC (London): Chairman, Local Area Environment Committee (Hyderabad), constituted by the Supreme Court. Former V-C, Osmania University; Chairman, SRT Rural Institute; Director & President, Institute of Public Enterprise.

B. V. R. Mohan Reddy: Executive Chairman, Cyient Limited. Awarded Padma Shri in 2017.

Richard B Saldanha, Mechanical Engineer; Former Chairman and CEO, Unilever Peru; Board Member of Unilever Latin America; Managing Director, Haldia Petrochemicals Ltd; Executive Director, Blackstone India; Executive Director, BCCL.

K. J. Udeshi, MA (Eco) (Bombay Univ.), CAIIB, PGD in Bank Management: former Deputy Governor, RBI and Member, Financial Sector Legislative Reforms Commission.

B. CO-OPTED MEMBERS (EX-OFFICIO)

Hasmukh Adhia, IAS: Secretary (Finance), Ministry of Finance, Govt. of India.

C Chandramouli, IAS: Secretary, Dept. of Personnel & Training, Govt. of India.

Shailendra Kumar Joshi, IAS: Chief Secretary, Govt. of Telangana.

R. H. Khwaja, IAS (Retd): BA (Hons) (St. Stephen's College, Delhi), PG (History) (Aligarh Muslim Univ, Aligarh): Director-General, ASCI, former Chairman and Managing Director, Singareni Collieries Co., Ltd, Secretary, Ministries of Tourism and Mines, Govt. of India.

R Subramanyam, IAS: Secretary (Education), Department of Higher Education, Ministry of Human Resource Development, Govt. of India.

C. REGISTRAR & SECRETARY - CoG

Kalyan Kumar Roy, Masters (Commerce) (University of Kolkata); Certificate course on HR Management (XLRI, Jamshedpur).

Annexure 3

Personnel at ASCI

(as on 31st March 2018)

A. PROFESSOR EMERITUS

M. Narasimham, MA (Economics) (Cambridge); *Chairman-Emeritus*, Court of Governors, ASCI.

B. DIRECTOR-GENERAL

R. H. Khwaja, IAS (Retd): BA (Hons) (St. Stephen's College, Delhi), PG (History) (Aligarh Muslim Univ, Aligarh): *Director-General*, ASCI.

C. DEANS

Valli Manickam, MCA (IGNOU), MSc (Inorganic Chem.) (Madras Univ.), MPhil (Chem.), PhD (Environmental Sc. & Tech.) (both JNTU, Hyd): *Professor & Dean of Training Programs (Short and Long)*

Nirmalya Bagchi, MBA (Jadavpur Univ.), PG Course (Statistical Methods & Applications) (Indian Statistical Institute, Calcutta), PhD (Buss. Mgmt.) (Univ. of Calcutta): *Professor & Dean of Research & Management Studies*

D. CENTRE DIRECTORS

Nirmalya Bagchi, MBA (Jadavpur Univ.), PG Course (Statistical Methods & Applications) (Indian Statistical Institute, Calcutta), PhD (Buss. Mgmt.) (Univ. of Calcutta): *Professor & Director, Centre for Public Policy, Governance & Performance.*

Subodh Kandamuthan, MSc (Development Economics) (Pondi-cherry Central Univ.), MPhil (Applied Economics) (CDS, Thiruvananthapuram); PhD (Economics) (Institute for Soc. & Eco. Change, Bangalore): *Associate Professor & Director, Centre for Health Care Management.*

B. Lakshmi, Masters in Hospital Admn. (MHA) (New South Wales), MPhil, PhD (Human Resource Mgmt.) (both Univ. of Madras), AFAIM: *Professor & Director, Centre for Human Resources Development & Centre for Poverty Studies and Rural Development.*

Gopalratnam Mohan, BTech (BHU, Benaras), PGDM (Fin. & Mktg.) (Xavier Institute of Mgmt., Bhubaneswar):

Professor & Director, Centre for Innovation & Technology.

Reshmy Nair, MA (Economics) (Mahatma Gandhi Univ., Kottayam, Kerala), MPhil and PhD (Economics) (both JNU, New Delhi): *Professor, & Director, Centre for Management of Land Acquisition, Resettlement and Rehabilitation.*

Prabhati Pati, MA (Psychology), MPhil (Utkal Univ.), PhD (Organizational Behaviour) (IIT-Kharagpur): *Professor & Director, Centre for Management Studies.*

Mubeen Rafat, BSc (Statistics) (Univ. of Bombay), MMS (JBIMS, Univ. of Bombay): *Professor & Director, Centre for Economics & Finance.*

Srinivas Chary Vedala, BE (Civil), (Osmania Univ.), MTech (Environmental Planning) (CEPT, Ahmedabad), PG Diploma (Urban Environmental Planning) (Univ. of Pennsylvania), USAID Fellow, Chevining Fellow, Ashoka Fellow: *Professor & Director, Centre for Energy, Environment, Urban Governance & Infrastructure Development.*

E. AREA CHAIRPERSONS

Nirmala Apsingikar, BSc (Hons.) (Physics) (IIT-Kharagpur), PGDM (IIM-B'lore): *Professor & Chairperson, Information Technology Area, Centre for Innovation & Technology.*

Nirmalya Bagchi, MBA (Jadavpur Univ.), PG Course (Statistical Methods & Applications) (Indian Statistical Institute, Calcutta), PhD (Buss. Mgmt.) (Univ. of Calcutta): *Professor & Chairperson, Technology Policy, Management & Innovation Area, Centre for Innovation & Technology.*

Valli Manickam, MCA (IGNOU), MSc (Inorganic Chem.) (Madras Univ.), MPhil (Chem.), PhD (Environmental Sc. & Tech.) (both JNTU, Hyd): *Professor & Chairperson, Environment Area, Centre for Energy, Environment, Urban Governance & Infrastructure Development.*

Prabhathi Pati, MA (Psychology), MPhil (Utkal Univ.), PhD (Organizational Behaviour) (IIT-Kharagpur): Professor & *Chairperson, Managerial Communication Area, Centre for Management Studies.*

M. S. Raghavendra, BTech (Architecture) (JNTU), MTech (Urban Planning) (JNTU), PhD (Urban Planning) (Cambridge Univ.): Professor & *Chairperson, Infrastructure Development Area, Centre for Energy, Environment, Urban Governance & Infrastructure Development.*

Usha Ramachandra, MA (Economics), MPhil, PhD (all Univ. of Hyderabad): Professor & *Chairperson, Energy Area, Centre for Energy, Environment, Urban Governance & Infrastructure Development.*

P. Shahaida, Graduate in Pharmacy (Bangalore Univ.), MBA (Marketing) (PG Centre Davanagere, Kuvempu Univ.), M.Phil (Management) (Alagappa Univ.), PhD (Services Marketing Area) (Univ. of Mysore): Associate Professor & *Chairperson, Marketing Area, Centre for Management Studies.*

Srinivas Chary Vedala, BE (Civil) (Osmania Univ.), MTech (Environmental Planning) (CEPT, Ahmedabad), PG Diploma (Urban Environmental Planning) (Univ. of Pennsylvania), USAID Fellow, Chevining Fellow, Ashoka Fellow: Professor & *Chairperson, Urban Governance Area, Centre for Energy, Environment, Urban Governance & Infrastructure Development.*

F. PROFESSORS

G. Balasubramanyam, B.Tech (JNTU), M.Tech (NIT, Warangal): Professor, Environment Area, Centre for Energy, Environment, Urban Governance and Infrastructure Development.

Mylavarapu Chandrasekhar, BE (Mech.) (Osmania Univ.), MTech (Prod. Engg.) (JNTU, Hyd), MTech (M&S) (IIT-Delhi), PhD (IIT-Mumbai): Professor, Centre for Public Policy, Governance & Performance.

B. V. N. Sachendra, BTech (Mech.) (JNTU, Hyd), MBA (Prod. & Mktg.) (SV Univ., Tirupati): Professor, *Procurement, Operations, Materials & Project Management, & Information Systems Area, Centre for Management Studies.*

Harsh Sharma, MSc (Organic Chem.), MA (Industrial Sociology) (both Chaudhary Charan Singh Univ., Meerut), PGD in Buss. Admn. (Jaipuria Institute of Mgmt., Lucknow), Diploma in Training & Mgmt., PhD (HR) (Guru Gobind Singh Indraprastha Univ., Delhi): Professor, Centre for Human Resources Development.

G. ASSOCIATE PROFESSORS

Ashita Allamraju, BA (Economics) (Delhi Univ.), MA & MPhil (Economics) (both Delhi School of Economics), PhD (Economics) (Univ. of Hyderabad) : Associate Professor, *International Trade & Finance, Industry, Macro-economic Policy & Public Finance Area, Centre for Economics & Finance.*

Rajkiran V. Bilolikar, BE (Govt. Engg. College, Aurangabad), MBA (Power Management) (National Power Training Institute, Ministry of Power, GoI, Faridabad): Associate Professor, *Energy Area, Centre for Energy, Environment, Urban Governance & Infrastructure Development.*

Bhawna Gulati Muradia, MBBS (J J M Medical College, Rajiv Gandhi University of Health Sciences, Karnataka); MBA (Hospital/Health Management) (Jamia Hamdard, Hamdard University) (Rank #1, Gold Medalist); Harvard Business Management Mentor Programme (Online) (Healthcare Management) (Harvard Business Publishing): Associate Professor, Centre for Health Care Management.

Y. Malini Reddy, Bachelor of Arts (Hons) (Delhi Univ.), Post Graduate Diploma in Garment Manufacturing Technology (National Institute of Fashion Technology), PhD (ICFAI Univ., Dehradun), Management Teacher Programme (Marketing, Institute of Management Teachers, ICFAI Univ., Dehradun): Associate Professor, *Urban Governance Area, Centre for Energy, Environment, Urban Governance & Infrastructure Development.*

M. Raja Shakar Reddy, BE (Hons) (BITS, Pilani), MBA (Asian Institute of Mgmt, Manila, Philippines), Project Management Professional (Project Mgmt Institute, USA), Pursuing PhD (JNTU, Hyderabad): Associate Professor, *Technology Policy, Management & Innovation Area, Centre for Innovation & Technology.*

Sutanuka Dev Roy, BSc Honors (Economics) (Bethune College, Kolkata), MSc (Economics) (Univ. of Calcutta),

MA and PhD (Economics) (both Clark Univ., Massachusetts, USA): *Associate Professor, International Trade & Finance, Industry, Macro-economic Policy & Public Finance Area, Centre for Economics & Finance.*

Pankaj Kumar Sampat, B E (Civil) (Birla S P Univ.), LSG Diploma (Municipal) (AILSG), M Plan (Planning-Infrastructure) and PhD (Planning-Water) (both CEPT) : *Associate Professor, Urban Governance Area, Centre for Energy, Environment, Urban Governance & Infrastructure Development.*

P. Subhashini, Masters in Human Resources Mgmt., (Pondicherry Univ.), MA (Psychology) (Osmania Univ.), PhD (Psychology) (Osmania Univ.): *Associate Professor, Centre for Human Resources Development.*

J. Swarnalatha, MA (Economics) (Osmania Univ.), Masters in Foreign Trade (Pondicherry Univ.), PGD in Buss. Mgmt. (HR and Indstl. Buss.) (Vignana Jyothi Institute of Management, Hyd), MPhil (Industrial Psychology) (TISS, Mumbai): *Associate Professor, Centre for Human Resources Development.*

H. ASSISTANT PROFESSORS

Humera Anjum, BA (International Relations), MA, M Phil and PhD (International Relations) (all Univ. of Hyderabad): *Assistant Professor, Centre for Public Policy, Governance & Performance.*

Dushyant Mahadik, BE (Mech. Engg) (Shivaji Univ., Kohlapur, Maharashtra), MTech (Areospace Propulsion) (IIT, Bombay), PGD in Mgmt (Infrastructure Finance) (IIM, Ahmedabad), Exchange MBA (Strategy) (McCombs School of Business, Univ. of Texas, Austin, USA): *Assistant Professor, Money, Banking, Corporate Finance & Governance Area, Centre for Economics & Finance.*

Dr Saswat Kishore Mishra, BA (Economics Hons), MA, MPhil (Analytical and Applied Economics) (all from Utkal Univ); and PhD (Development Economics) (IIT Kharagpur): *Assistant Professor, Centre for Management of Land Acquisition, Resettlement and Rehabilitation.*

Jayanta K Mohapatra, BBA (Honors), MBA (Strategic Management and Financial Management), PhD (Strategic

Management) (all from Vani Vihar, Utkal Univ): *Assistant Professor, Strategic Management Area, Centre for Management Studies.*

Ashutosh Binshu Murti, Bachelor of Business Administration (Sikkim Manipal Univ.), Advance Diploma in Computer Application, Master of Science (HRM) (IBS, Hyderabad), M Phil (HRM) and PhD (HRM) (both TISS, Mumbai): *Assistant Professor, Centre for Human Resources Development.*

Sreerupa Sengupta, BA (Sociology), (University of Calcutta); M A (Sociology), (Delhi School of Economics); M Phil (Women Studies) and PhD (Arts), (Jadavpur University): *Assistant Professor, Centre for Human Resources Development.*

Balbir Singh, Bachelor of Homoeopathic Medicine and Surgery (L B S Medical College, Bhopal), PGD in Hospital Administration (Medvarsity and Apollo Hospitals Education and Research Foundation), PGD in Preventive and Promotive Healthcare Wellness Rx and Apollo Hospitals Educational & Research Foundation), M B A in Health Care Management (Apollo Institute of Healthcare Mgmt), EDP on Project Management (IIT Delhi), UGC – Net qualified: *Assistant Professor, Centre for Human Resources Development.*

Avik Sinha, Bachelor of Engineering (ECE) (National Institute of Technology, Durgapur), PG Diploma in Mgmt (Finance and Service Operations) (Institute for Tech and Mgmt, Mumbai), Fellow Prog in Mgmt (Economics) (IIM, Indore) : *Assistant Professor, International Trade & Finance, Industry, Macro-economic Policy & Public Finance Area, Centre for Economics & Finance.*

Srilekha Ravvarapu, B Sc (Agriculture) (Tamil Nadu Agricultural Univ.); Post Graduate Diploma in Mgmt. (Agribusiness Mgmt.), (National Institute of Agricultural Extension Mgmt. (MANAGE)): *Assistant Professor, Centre for Poverty Studies and Rural Development.*

I. HONORARY VISITING PROFESSORS, SENIOR CONSULTANTS, ADVISORS AND ADJUNCT FACULTY

P. Abraham, IAS (retd.): MA (Andhra Univ.), Diploma (Systems Mgmt.): *Honorary Advisor.* Chairman, Maharashtra State Power Generation Co. Chairman, Expert Appraisal Committee for River Valley and Hydro-electric Projects, Ministry of Environment & Forests,

Govt. of India. Former Secretary, Ministry of Power, Govt. of India, Chairman, MSEB, Member, Union Public Service Commission.

S. Chakravarthi, IAS (retd.): MA (Maths and Statistics) (Annamalai Univ.), LL.B (Delhi Univ.), Ph.D (Management) (IIT, New Delhi), Public Administration and Public Enterprises (Univ. of Manchester, UK and Harvard Univ., USA) : *Honorary Visiting Professor*. Advisor/Consultant on Competition Policy and Law. Former Special Chief Secretary & Member of MRTTP Commission, Govt. of Andhra Pradesh.

Vijay Duvvuri: Mechanical Engineer (Madras Univ.): *Honorary Visiting Professor*. Director, FuTPrints Training and Consultancy.

Mohan Guruswamy: Harvard Graduate: *Honorary Visiting Professor*. Distinguished Fellow at the United Service Institution of India, New Delhi. Held senior positions in Government and Industry.

Kamal Kumar, IPS (retd.): *Honorary Advisor*. Former Director, SVP National Police Academy, Hyderabad.

N Ramesh Kumar, IAS (retd.): Post Graduate (Economics), Ph.D (Economics), BL Degree (Osmania Univ.) : *Honorary Visiting Professor*. State Election Commissioner of Andhra Pradesh; former Special Chief Secretary to Governor of Andhra Pradesh and Telangana.

Maj Gen Dr R Siva Kumar (retd), *Honorary Advisor*. BE, PhD, FIE, FIS, FCA (Ind), FAPAS, Sr MCSI, MISRS, MIME, MISG, MIDSA, DIM, C.Eng, PGDCMP, PGDPHM (ITC), Chief Executive Officer (NSDI) and Head (NRDMS) and Mission Coordinator, National GIS, Department of Science and Technology, Ministry of Science and Technology.

S. Narayanan, IAS (retd.): *Honorary Visiting Professor*. Former Indian Ambassador to WTO.

Arun Nigavekar: *Honorary Visiting Professor*. Raja Ramanna Fellow, Trustee & Senior Advisor. Former Chairperson, UGC; Vice Chancellor, Pune University. Founder Director, NAAC, Bangalore.

Shraddha Prasad: Master of Management Studies (Finance) (Mumbai Univ.), Master of Science (Physics) (MS Univ., Vadodara), Post-Graduate Diploma in

Industrial Management (Vadodara), Post-Graduate Diploma in Theology : *Honorary Visiting Professor*. former Consultant in a Head-hunting firm; Project Coordinator with UNFPA (a UNDP) for Madhya Pradesh State; Faculty (Fin. & HR) FOMS.

K. Ramakrishna, MBBS: *Advisor-CMU & PGDHM*.

K. Balarama Reddi, BE (Univ. of Madras), FIE: *Honorary Senior Consultant*. Former Chairman, AP State Electricity Board.

T. L. Sankar, IAS (retd.), MSc (Univ. of Madras), MA (Development Economics) (Williams College, Massachusetts, USA): *Honorary Visiting Professor*. Former Principal, ASCI.

Vilas Shah, MTech (Industrial Engg. & Operations Research) (IIT-Bombay), BE (Mech.) (Poona Univ.), LLB (Poona Univ.), Inter ICWA: Advisor, Centre for Management Studies.

Krishnan Srinivasan, IFS (retd.): *Honorary Visiting Professor*. Former Secretary, Ministry of External Affairs, Govt. of India; Deputy Secretary-General, Commonwealth Secretariat.

G. Thyagarajan, FRSC, FNAE, PhD (Chem.) (Osmania Univ.), Post-doctoral research (Univ. of California, Berkeley): *Honorary Visiting Professor*. Chairman, Research Council, Central Institute of Mining and Fuel Research. Former Science Advisor to the Commonwealth Secretary-General; Research Council Chairman, CFTRI, NISCOM, RRL, Jorhat.

Narayan Valluri, IAS (retd.): *Honorary Advisor*. Former Member Secretary, Expenditure Reforms Commission, Govt. of India.

J. EDITOR AND PRO

Ramu Survajjula, BSc (Kakatiya Univ, Hyd), Bachelor & Master of Communication & Journalism (Osmania Univ.), PG Diploma in Journalism (Asian College of Journalism Chennai), PhD in Communication Journalism (Osmania Univ.)

K. OFFICERS IN ADMINISTRATION

Kalyan Kumar Roy: Masters (Commerce) (University of Kolkata), Certificate course on HR Management (XLRI, Jamshedpur): *Registrar & Secretary*.

Namrata P Somani: B Com (Mumbai Univ.), Chartered Accountant: *Finance Officer.*

Mary Elliot: BA, MBA (Bharatiya Vidya Bhavan's College of Communication & Mgmt, Hyderabad): *Sr. Administrative Officer, College Park Campus*

Ompal Singh: BA (OU), LLB (BRAOU), MBA (HRM - IGNOU), PhD (Mgmt – Banasthali Univ.): *Assistant Registrar*

K. Anil Kumar: *Maintenance Engineer & Administrative Officer (i/c), Bella Vista Campus.*

T. V. V. Murali Machiraju: *Officer, Establishment Unit.*

C. Sreenivasa Murthy: *Sr Officer, Housekeeping.*

Komala S Raj: *Principal Executive Secretary to DG.*

K. Usha Rani: *Principal Executive Secretary to DG.*

B. Y. Reddy: *Senior Officer, Mess.*

R. Subramanian: *Principal Executive Secretary to DoRS.*

K. Swarnalatha: *Principal Executive Secretary to Chairman, Emeritus and Chairman, CoG.*

G. Srinivas Yadav: *Programmes Officer.*

P. Srinivas Yadav: *Principal Executive Secretary to R & S.*

R. Amarnath: *Assistant Officer, Accounts.*

P. V. Jai Gopal: *Assistant Officer, Accounts.*

G. Lalitha Hariprasad: *Superintendent, Procurement & Stores.*

Sumit Kumar Jha: *Resident Manager – New Delhi Centre.*

M Ramshirish: *Assistant Librarian.*

G. Sreenivasa Reddy: *Superintendent, Transport & Security.*

D.V.S.S.S. Somajayulu: *Assistant Officer, Accounts.*

P. V. S. Subrahmanyeswar: *Assistant Officer, Accounts.*

V. Naga Swapna: *Superintendent, Programmes Office.*

P. Venkanna: *Assistant Officer, Accounts.*

Annexure 4 Management Development Programmes (April 2017–March 2018)

ANNOUNCED PROGRAMMES

1. 10–24 April 2017: ASCI-NRCR Joint Certification Course on Improved Management of Land Acquisition, Resettlement & Rehabilitation (LARR): **Programme Director:** Prof. Reshmy Nair.
2. 17–19 April 2017: Programme on Integrated Solid Waste Management: **Programme Director:** Prof. Srinivas Chary Vedala.
3. 26–28 April 2017: Programme on Social Impact Assessment: **Programme Director:** Prof. Reshmy Nair.
4. 10–12 May 2017: Programme on Managing Recruitment, Selection and Induction: **Programme Director:** Dr. Ashutosh Murti.
5. 25–27 May 2017: Orientation on GIS, Remote Sensing, GPS & Surveying for Managers **Programme Directors:** Prof. Srinivas Chary Vedala / Major. Shiva Kiran.
6. 01–03 June 2017: Programme on Faecal Sludge Septage Management: **Programme Directors:** Prof. Srinivas Chary Vedala / Dr. Y Malini Reddy.
7. 12–14 June 2017: Programme on Environmental Impact Assessment for Projects: **Programme Director:** Prof. G Bala Subramanyam.
8. 19–23 June 2017: Programme on Creating and Managing Digital Presence: **Programme Director:** Dr. Y Malini Reddy.
9. 28–30 June 2017: Programme on Towards Zero Waste- Decentralised Solid Waste Management: **Programme Directors:** Prof. Srinivas Chary Vedala / Major. Shiva Kiran.
10. 03–07 July 2017: Programme on Regulating Electricity Tariffs and Related Issues: **Programme Director:** Prof. Usha Ramachandra.
11. 03–05 July 2017: Programme on e-Procurement: **Programme Director:** Prof. G Mohan.
12. 10–21 July 2017: Programme on Procurement Procedures for World Bank Aided Projects: **Programme Directors:** Prof. B V N Sachendra / Prof. B S Chetty.
13. 10 July–04 August 2017: General Management Programme for Senior Executives (SEC) – 129: **Programme Directors:** Dr. P Subhashini / Dr. Dimple Grover.
14. 10–15 July 2017: Programme on High Impact CSR - Need Assessment to Impact Evaluation: **Programme Director:** Prof. Reshmy Nair.
15. 24–26 July 2017: Programme on Enhancing Managerial Effectiveness: **Programme Director:** Dr. P Subhashini.
16. 24–26 July 2017: Programme on Inventory Management: **Programme Director:** Prof. B V N Sachendra.
17. 24–26 July 2017: Programme on Driving Performance through Strategic Initiatives: **Programme Director:** Dr. Jayanta K Mohapatra.
18. 31 July–04 August 2017: Programme on Leadership Skills Development: **Programme Director:** Prof. Prabhati Pati.
19. 31 July–04 August 2017: Programme on Building High Performance in Organizations through Work Life Balance: **Programme Director:** Dr. Dimple Grover.
20. 07–09 August 2017: Programme on Research Excellence in Organizations: **Programme Director:** Dr. M Raja Shekhar Reddy.
21. 07 August–24 September 2017: Advanced Management Programme: Empowering Proven Leaders to Drive Strategic Renewal for Sustainable

- Growth - (Study Tour to EU): **Programme Directors:** Prof. B V N Sachendra / Prof. Harsh Sharma.
22. 10–12 August 2017: Programme on Urban Infrastructure Project Preparation and Management: **Programme Director:** Prof. M S Raghavendra.
 23. 21–23 August 2017: Programme on Ethics and Values in Administration: **Programme Director:** Prof. Lakshmi B.
 24. 21–23 August 2017: Programme on Public Private Partnership in Urban Infrastructure & Service Delivery: **Programme Director:** Prof. Srinivas Chary Vedala.
 25. 04–06 September 2017: Programme on HR Audit & Analytics: **Programme Director:** Ms. J Swarnalatha.
 26. 04–08 September 2017: Programme on Project and Contract Management: **Programme Director:** Prof. Vilas Shah
 27. 11–13 September 2017: Programme on Personal Effectiveness: **Programme Director:** Dr. P Subhashini.
 28. 04–06 October 2017: Programme on Customer Centric Brand Management: **Programme Director:** Dr. P Shahaida.
 29. 05–07 October 2017: Programme on GIS for Governance- Decision Support System: **Programme Directors:** Prof. Srinivas Chary Vedala / Major. Shiva Kiran.
 30. 09–13 October 2017: Programme on Effective Land Acquisition, Resettlement & Rehabilitation (LARR): **Programme Director:** Prof. Reshmy Nair.
 31. 23–27 October 2017: Programme on Leading with Emotional Intelligence: **Programme Director:** Dr. P Subhashini.
 32. 30 October–03 November 2017: Programme for Young Managers: **Programme Directors:** Dr. Sreerupa Sengupta / Dr. Balbir Singh.
 33. 06–17 November 2017: Programme on Procurement Procedures for World Bank Aided Projects: **Programme Directors:** Prof. Vilas Shah / Dr. B S Chetty.
 34. 15–17 November 2017: Programme on Best Practices and Innovations in Health Care Delivery: **Programme Director:** Dr. Balbir Singh.
 35. 15–23 November 2017: International Certification Programme- Change Management for Achieving Continuous Water Supply for All in Urban Areas: **Programme Director:** Prof. Srinivas Chary Vedala.
 36. 20–24 November 2017: MDP for Women Executives: **Programme Director:** Dr. Sutanuka Dev Roy.
 37. 20–22 November 2017: Programme on Improving Work Culture: **Programme Director:** Dr. P Subhashini.
 38. 23–25 November 2017: Programme on Attaining the National Agenda - Housing for All: **Programme Director:** Prof. M S Raghavendra.
 39. 27–29 November 2017: Programme on Environmental Impact Assessment for River Valley and Irrigation Projects: **Programme Director:** Prof. G Bala Subramanyam.
 40. 27 November–01 December 2017: Programme on Materials and Supply Chain Management: **Programme Director:** Prof. B V N Sachendra.
 41. 27 November–01 December 2017: Programme on Individual Excellence for Organizational Effectiveness: **Programme Director:** Prof. Prabhati Pati.
 42. 04–06 December 2017: Programme on Finance for Non-Finance Executives: **Programme Director:** Prof. Mubeen Rafat.
 43. 04–08 December 2017: Programme on Leadership Engagement and Development: **Programme Director:** Ms. J Swarnalatha.

44. 11–13 December 2017: Programme on Conflict Management and Negotiation Skills: **Programme Director:** Prof. Harsh Sharma.
45. 11–13 December 2017: Programme on Strategic R & D Management: **Programme Director:** Dr. M Raja Shekhar Reddy.
46. 18–22 December 2017: Programme on Leadership Skills Development: **Programme Director:** Prof. Prabhati Pati.
47. 18–22 December 2017: Programme on High Impact Sales Management: **Programme Director:** Dr. P Shahaida.
48. 08 January–02 February 2018: General Management Programme for Senior Executives (SEC) – 130: **Programme Directors:** Dr. P Subhashini / Mr. Rajkiran V Bilolikar.
49. 08–12 January 2018: Programme on Project and Contract Management: **Programme Director:** Prof. B V N Sachendra
50. 10–12 January 2018: Certificate Course in Healthcare Quality: **Programme Director:** Dr. Bhawna Gulati
51. 18–20 January 2018: Programme on GIS for Urban Development: **Programme Directors:** Prof. Srinivas Chary Vedala / Major. Shiva Kiran.
52. 29–31 January 2018: Programme on IT Enabled Knowledge Management: **Programme Director:** Prof. Nirmala Apsingikar.
53. 29 January–02 February 2018: Programme on Communication Skills for Managers: **Programme Director:** Prof. Prabhati Pati.
54. 29 January 2018: Programme on Solvent Management and Industry Practices at Visakhapatnam – APPCB: **Programme Director:** Prof. G Bala Subramanyam.
55. 05–09 February 2018: Programme on Business Risk Management: **Programme Director:** Mr. Dushyant Mahadik.
56. 05–07 February 2018: Programme on Enhancing Interpersonal Effectiveness through Transactional Analysis: **Programme Director:** Ms. J Swarnalatha.
57. 12–14 February 2018: Programme on Positive Organizational Behaviour: **Programme Director:** Dr. P Subhashini.
58. 12–23 February 2018: Programme on Procurement Procedures for World Bank Aided Projects: **Programme Directors:** Prof. B V N Sachendra / Dr. B S Chetty.
59. 19–23 February 2018: Programme on Decision Making for Effective Leadership: **Programme Director:** Dr. P Subhashini.
60. 19–23 February 2018: Programme on Driving performance through Transformational Leadership: **Programme Director:** Dr. Jayanta K Mohapatra.
61. 21–23 February 2018: Programme on Public Private Partnership in Urban Infrastructure & Service Delivery: **Programme Director:** Prof. Srinivas Chary Vedala.
62. 14–16 March 2018: Programme on Leveraging Big Data and Analytics: **Programme Directors:** Prof. Nirmala Apsingikar / Dr. Ashutosh Murti.
63. 15–17 March 2018: Programme on Urban Infrastructure Project Preparation and Management: **Programme Director:** Prof. M S Raghavendra.
64. 26–28 March 2018: Programme on e-learning and Digital Education: **Programme Director:** Prof. G Mohan.
- CUSTOMISED ORGANISATION-SPECIFIC PROGRAMMES (ON-CAMPUS):**
1. 05–07 April 2017: Programme on Managerial Effectiveness for the Engineers of PHED, Rajasthan: **Programme Director:** Dr. P Subhashini.
2. 10–14 April 2017: Programme on Planning Strategies and Planning Techniques for the Officers of the Planning & Convergence Department, Government of Odisha: **Programme Director:** Dr. Sutanuka Dev Roy.

3. 11-13 April 2017: Program on Procurement and Consultant Selection Procedures - ADB: **Programme Director:** Prof. Vilas Shah.
4. 17-28 April 2017: Programme on Financial Systems, Management and Accountability in Government - (Study Tour to Singapore Tyo Lee Quan Yew School of Public Policy): **Programme Director:** Dr. Ashita Allamraju.
5. 20-22 April 2017: Certificate Program in Urban Management for Senior Municipal Officials, CDMA, Government of Telangana: **Programme Director:** Prof. Srinivas Chary Vedala.
6. 08-19 May 2017: Customised General Management Development Programme for Executives of Oil Inida Limited: **Programme Director:** Prof. Prabhati Pati.
7. 08-12 May 2017: Programme on Training of Resource Persons and Community Organizers in Urban Sanitation for the Officials of CFAR: **Programme Directors:** Prof. Srinivas Chary Vedala / Dr. Y Malini Reddy.
8. 09-11 May 2017: Programme on Disbursement Procedures – ADB: **Programme Director:** Dr. Sutanuka Dev Roy.
9. 21-30 May 2017: Capacity Building Programme on Good Governance and Effective Public Administration: **Programme Directors:** Prof. D Rama Rao / Dr. Humera Anjum.
10. 22-26 May 2017: Programme on Financial Management in Health Sector NHM - (Batch - I): **Programme Director:** Dr. Bhawna Gulati.
11. 23-24 May 2017: Programme on Gender Procedures – ADB: **Programme Director:** Dr. Sreerupa Sengupta.
12. 03-12 June 2017: Capacity Building Programme on Good Governance & Effective Public Administration for the Officers of the Govt. of Bangladesh: **Programme Directors:** Dr. Humera Anjum / Prof. D Rama Rao.
13. 05-09 June 2017: Programme on Financial Management in Health Sector NHM (Batch - II): **Programme Director:** Dr. Bhawna Gulati.
14. 05-16 June 2017: GMP for Middle Level Executives of Coal India Limited: **Programme Director:** Prof. Prabhati Pati.
15. 19-23 June 2017: Management Development Programme for JAG Level Officers of GSI: **Programme Directors:** Prof. Nirmala Apsingkar / Prof. Valli Manickam.
16. 22-24 June 2017: Programme on Environmental Impact Assessment for Projects (MOEF&CC): **Programme Director:** Prof. G Bala Subramanyam.
17. 26-30 June 2017: Programme on Financial Systems, Management and Accountability in Govt of Odisha: **Programme Director:** Dr. Ashitha Allamraju.
18. 28-30 June 2017: Programme on Coping with Difficult People : Employees and Customers for Executives of PGCIL: **Programme Directors:** Dr. P Shahaida / Dr. P Subhashini.
19. 28-30 June 2017: Programme on Effective Communication in a Business Environment: **Programme Director:** Dr. Dimple Grover.
20. 03-08 July 2017: General Management Programme for AGMs and Senior Managers of NMDC: **Programme Director:** Prof. B V N Sachendra.
21. 03-15 July 2017: Management Development Programme for Scientists/Engineers of ISRO: **Programme Directors:** Prof. Nirmala Apsingkar / Mr. Dushyant Mahadik.
22. 17-21 July 2017: Management Development Programme for Women JAG Level Officers of GSI: **Programme Directors:** Prof. Nirmala Apsingkar / Prof. Valli Manickam.
23. 17-28 July 2017: Customised Course on Improved Management of Land Acquisition, Resettlement & Rehabilitation (LARR) for Officers of Coal India Limited: **Programme Director:** Prof. Reshmy Nair.
24. 31 July-05 August 2017: Management Development Programme for Newly Promoted

- DGM's of UCO Bank: **Programme Director:** Dr. P Shahaida.
25. 07–19 August 2017: GMP for Middle Level Executives of Coal India Limited: **Programme Director:** Prof. Prabhati Pati.
26. 21 August–6 September 2017: MDP on Strengthening Capacities To Capture Market Opportunities for Principals/Faculty of the IHM/IITTM/FCI and Officers of NCHM, ITDC and Ministry of Tourism, Govt of India: **Programme Director:** Dr. P Shahaida.
27. 21 August–01 September 2017: Customized General Management Development Programme for Executives of OIL India Limited: **Programme Director:** Prof. Prabhati Pati.
28. 04–29 September 2017: Programme on High Impact Leadership/Managerial Skill Development – ITEC: **Programme Director:** Ms. J Swarnalatha.
29. 11–15 September 2017: MDP for JAG Level Officers of GSI: **Programme Directors:** Prof. Nirmala Apsingkar / Prof. Valli Manickam.
30. 18–20 September 2017: Programme on Strategies for Creating Value towards Higher Business Performance for Executives of NHPC Ltd: **Programme Director:** Prof. Mubeen Rafat.
31. 25–29 September 2017: Programme on Environmental Economics and Accounting - (MOEF&CC), Government of India: **Programme Director:** Prof. Valli Manickam.
32. 09–20 October 2017: Programme on Creating Change Makers : Enhancing Skills of Women Professionals: **Programme Director:** Dr. Sreerupa Sengupta.
33. 09–13 October 2017: Programme on Mastering Difficult Interactions at Workplace : Employees and Customers for Executives of PGCIL: **Programme Directors:** Dr. P Shahaida / Dr. P Subhashini.
34. 23 October–03 November 2017: Programme on Leadership Engagement and Development – ITEC: **Programme Director:** Ms. J Swarnalatha.
35. 23 October–03 November 2017: General Management Programme for Middle Level Executives of Coal India Limited: **Programme Directors:** Prof. Prabhati Pati / Dr. Ashutosh Murti.
36. 30 October–02 November 2017: Programme on Power Market in India: Issues and Challenges – IEX: **Programme Director:** Prof. Usha Ramachandra.
37. 05–14 November 2017: Capacity Building Programme on Good Governance and Effective Public Administration for the Officers of the Government of the People's Republic of Bangladesh: **Programme Directors:** Prof. Nirmalya Bagchi / Dr. Humera Anjum.
38. 06–17 November 2017: GMP for Middle Level Executives of Coal India Limited: **Programme Directors:** Prof. Prabhati Pati / Dr. Jayanta K Mohapatra.
39. 06–18 November 2017: Management Development Programme for Scientists/Engineers of ISRO: **Programme Directors:** Prof. Nirmala Apsingkar / Mr. Dushyant Mahadik.
40. 13–17 November 2017: Programme on Financial Management and Financial Systems of Department of Finance, Government of Madhya Pradesh: **Programme Directors:** Dr. Ashita Allamraju / Dr.Sutanuka Dev Roy.
41. 13–18 November 2017: Management Development Programme for Newly Promoted AGM's of UCO Bank- Batch I: **Programme Director:** Dr. P Shahaida.
42. 20–25 November 2017: General Management Programme for AGMs and Senior Managers of NMDC: **Programme Director:** Prof. B V N Sachendra.
43. 27 November–01 December 2017: MDP for Engineers of PHED, Rajasthan: **Programme Director:** Dr. P Subhashini.

44. 27 November–08 December 2017: Customized Course on Improved Management of Land Acquisition, Resettlement & Rehabilitation (LARR) for Officers of Coal India Limited: **Programme Director:** Prof. Reshmy Nair.
45. 04–15 December 2017: General Management Programme for Middle Level Executives of Coal India Limited: **Programme Director:** Prof. Prabhati Pati.
46. 04–16 December 2017: MDP for Scientists/Engineers of ISRO: **Programme Directors:** Prof. Nirmala Apsingkar / Mr. Dushyant Mahadik.
47. 06–08 December 2017: Programme on Strategic Management for Leadership Excellence for Senior Officials in the Level of ACC/RPFC - I – EPFO: **Programme Director:** Dr. Jayanta K Mohapatra.
48. 12–21 December 2017: Capacity Building Programme on Good Governance and Effective Public Administration for the Officers of the Government of the People's Republic of Bangladesh: **Programme Directors:** Prof. Nirmalya Bagchi / Dr. Humera Anjum.
49. 13–15 December 2017: NHSRC & ASCI JOINTLY PRESENT Management Development Programme For National Quality Assurance Standards : **Programme Director:** Dr. Bhawna Gulati.
50. 21–23 December 2017: Programme on Leadership Development and Effectiveness for Executives of PGCIL: **Programme Director:** Prof. Harsh Sharma.
51. 26–29 December 2017: Programme on Monitoring and Evaluation for Indian Statistical Service (ISS) Probationers: **Programme Director:** Dr. Subodh Kandamuthan.
52. 25–29 December 2017: Management Development Programme for Junior Level Engineers (PHED), Government of Rajasthan: **Programme Director:** Dr. P Subhashini.
53. 01–06 January 2018: Management Development Programme for Newly Promoted AGM's of UCO Bank: **Programme Director:** Dr. P Shahaida.
54. 08–19 January 2018: General Management Programme for Scientists – DST: **Programme Directors:** Dr. M Raja Shekhar Reddy / Dr. P Shahaida.
55. 09–20 January 2018: General Management Development Programme for Executives of Oil India Limited: **Programme Directors:** Prof. Prabhati Pati / Dr. Ashutosh Murti.
56. 15 January–08 February 2018: Programme on High Impact Leadership / Managerial Skill Development: **Programme Director:** Ms. J Swarnalatha.
57. 15-19 January 2018: Programme on Managing Creativity and Innovation for Scientists of DRDO: **Programme Directors:** Dr Prabhati Pati / Dr Jayanta K Mohapatra
58. 22 January– 02 February 2018: Programme on Managing Innovation and Technology for Competitiveness – DST: **Programme Directors:** Prof. Nirmalya Bagchi / Dr. Humera Anjum.
59. 22–26 January 2018: Management Development Programme for THDCIL Executives: **Programme Directors:** Prof. Usha Ramachandra / Mr. Rajkiran V Bilolikar.
60. 05–09 February 2018: General Management Programme for Women Scientists – DST: **Programme Directors:** Prof. Nirmala Apsingkar / Dr. Sreerupa Sengupta.
61. 04–13 February 2018: Capacity Building Programme on Good Governance and Effective Public Administration for the Officers of the Government of the People's Republic of Bangladesh: **Programme Directors:** Prof. Nirmalya Bagchi / Dr. Humera Anjum.
62. 12–16 February 2018: Programme on Managing Technology Value Chains for Directors and Division Heads-DST: **Programme Director:** Prof. G Mohan.
63. 12–16 February 2018: Programme on Advance Corporate Finance for ONGC Executives: **Programme Director:** Prof. Mubeen Rafat.

64. 19 February–16 March 2018: Programme on Advanced Techno Management for Scientists-DST: **Programme Directors:** Prof. Nirmalya Bagchi / Prof. Valli Manickam.
65. 19–23 February 2018: Capacity Building Programme on Developing Rural Industries and Entrepreneurship (MoDoNER): **Programme Director:** Ms. Srilekha Ravvarapu.
66. 19–23 February 2018: Programme on Training of Trainers for CTIs/ZRTIs - Indian Railways, Government of India: **Programme Director:** Prof. G Mohan.
67. 21–23 February 2018: Programme on Public Private Partnerships for Executives of BSNL: **Programme Director:** Prof. Usha Ramachandra.
68. 22–24 February 2018: Programme on Effective Implementation of NUHM - Training of Trainers: **Programme Directors:** Prof. Srinivas Chary Vedala / Dr. Y Malini Reddy.
69. 26–28 February 2018: Management Development Programme - National Quality Assurance Standards (NQAS): **Programme Director:** Dr. Bhawna Gulati.
70. 26 February–09 March 2018: Customized General Management Development Programme for Executives of Oil India Limited: **Programme Directors:** Prof. Prabhati Pati / Dr. Jayant K Mohapatra.
71. 26 February–09 March 2018: Leadership Development Programme for Enhanced Public Service Delivery – ITEC: **Programme Directors:** Prof. Harsh Sharma / Prof. B V N Sachendra.
72. 26 February–06 March 2018: Capacity Building Programme on Good Governance and Effective Public Administration for the Officers of the Government of the People’s Republic of Bangladesh: **Programme Directors:** Prof. Nirmalya Bagchi / D.r Humera Anjum.
73. 05–09 March 2018: Programme on Science Governance and Management-DST: **Programme Director:** Prof. Nirmala Apsingkar.
74. 12–23 March 2018: Programme on Science Administration and Research Management – DST: **Programme Directors:** Prof. G Mohan / Dr. M Raja Shekhar Reddy.
75. 19–23 March 2018: Programme on Training of Trainers for CTIs/ZRTIs - Batch 2 - Indian Railways, Government of India: **Programme Director:** Prof. G Mohan.
76. 25 March–03 April 2018: Capacity Building Programme on Good Governance and Effective Public Administration for the Officers of the Government of the People’s Republic of Bangladesh: **Programme Director:** Dr. Humera Anjum.
- CUSTOMISED ORGANISATION-SPECIFIC PROGRAMMES (OFF-CAMPUS):**
1. 03–04 April 2017: Programme on Finance for Non Finance Executives of Indus Towers Limited – Lucknow: **Programme Director:** Prof. Mubeen Rafat.
 2. 13–14 April 2017: Programme on Finance for Non Finance Executives of Indus Towers Limited – Hyderabad: **Programme Director:** Prof. Mubeen Rafat.
 3. 01–03 May 2017: Programme on Strategic Retreat for the Executives of Air India: **Programme Directors:** Dr. P Shahaida / Prof. Mubeen Rafat.
 4. 10–11 May 2017: Programme on Finance for Non Finance Executives for their Executives of Indus Towers Limited: **Programme Director:** Prof. Mubeen Rafat.
 5. 27 June 2017: Programme on Behaviour Based Safety for Improving Safety Culture for their Executives Granules Omnichem Private Limited: **Programme Director:** Prof. G Bala Subramanyam.
 6. 28–30 June 2017: Programme on Project and Contract Management for the officials of

- Meghalaya Institute of Governance: **Programme Director:** Prof. Vilas Shah.
7. 05-07 July 2017: Training Programme on Public Procurement (Kothagudem): **Programme Director:** Prof. Vilas Shah.
 8. 10-12 July 2017: Training Programme on Public Procurement (Ramagundam): **Programme Director:** Prof. Vilas Shah.
 9. 17-18 July 2017: Programme on Finance for Non Finance Executives: **Programme Director:** Prof. Mubeen Rafat.
 10. 23-26 July 2017: Capacity Building on 24/7 Water Supply, Waste Water Treatment and Solid Waste Management for Municipal Officials and Elected Representatives of Siddipet Municipality: **Programme Directors:** Prof. Srinivas Chary Vedala / Dr.Y Malini Reddy.
 11. 04-06 October 2017: Programme on Management and Organizational Behavior for Officers of Intelligence Bureau-New Delhi: **Programme Directors:** Dr. P Subhashini / Prof. Prabhati Pati.
 12. 02-03 November 2017: Programme on Finance for Non Finance Executives of Indus Towers Limited: **Programme Director:** Prof. Mubeen Rafat.
 13. 15-17 November 2017: Leadership Development Program for AGMs, DGMs & GMs for State Bank of India-Kolkata: **Programme Directors:** Prof. Lakshmi B / Dr. P Subhashini.
 14. 22-24 November 2017: Leadership Development Program for AGMs, DGMs & GMs - SBI - Kolkata: **Programme Directors:** Prof. Lakshmi B / Dr. Sreerupa Sengupta.
 15. 29 November-01 December 2017: Leadership Development Program for AGMs, DGMs & GMs for State Bank of India-Kolkata: **Programme Directors:** Prof. Lakshmi B / Dr. Balbir Singh.
 16. 04-06 December 2017: Leadership Development Program for DGMs for State Bank of India-Kolkata: **Programme Director:** Prof. Lakshmi B.
 17. 13-15 December 2017: Leadership Development Program for AGMs, DGMs & GMs - SBI - Kolkata: **Programme Directors:** Prof. Lakshmi B / Dr. Sreerupa Sengupta.
 18. 14-15 December 2017: Programme on Finance for Non Finance Executives for Indus Towers Limited - Kolkata: **Programme Director:** Prof. Mubeen Rafat
 19. 19-21 December 2017: Leadership Development Program for DGMs of SBI - Kolkata: **Programme Director:** Prof. Lakshmi B.
 20. 27-29 December 2017: Programme on Land Diversion & Land Acquisition, Resettlement, Rehabilitation (LARR) for Mining Project (SCCL): **Programme Director:** Prof. Reshmy Nair.
 21. 28-30 December 2017: Leadership Development Program for DGMs of SBI - Kolkata: **Programme Directors:** Prof. Lakshmi B / Dr. Balbir Singh.
 22. 03-05 January 2018: Leadership Development Program for DGMs of SBI - Kolkata: **Programme Directors:** Prof. Lakshmi B / Ms. Srilekha Ravvarapu.
 23. 08-10 January 2018: Leadership Development Program for DGMs of SBI - Kolkata: **Programme Directors:** Prof. Lakshmi B / Ms. Srilekha Ravvarapu.
 24. 11-12 January 2018: Programme on Finance for Non Finance Executives for Indus Towers Limited - Kolkata: **Programme Director:** Prof. Mubeen Rafat.
 25. 16-18 January 2018: Leadership Development Program for DGMs of SBI - Kolkata: **Programme Directors:** Prof. Lakshmi B / Dr. Balbir Singh.
 26. 18-20 January 2018: Programme on Creating High Performing Managers for the Executives of Indian Oil Corporation Limited (IOCL) - Gurgaon: **Programme Directors:** Dr. P Shahaida / Dr.P Subhashini.

27. 30–31 January 2018: Workshop on Land Acquisition, Resettlement, Rehabilitation (LARR) for Dealing Officers - Northern Coalfields Limited: **Programme Director:** Prof. Reshmy Nair.
28. 31 January–03 February 2018: Leadership Development Program for DGMs of SBI – Kolkata: **Programme Directors:** Prof. Lakshmi B / Dr. Balbir Singh.
29. 06–08 February 2018: Leadership Development Program for DGMs of SBI – Kolkata: **Programme Director:** Dr. Sreerupa Sengupta.
30. 14–16 February 2018: Leadership Development Program for DGMs of SBI – Kolkata: **Programme Director:** Dr. Balbir Singh.
31. 19–21 February 2018: Leadership Development Program for DGMs of SBI-Kolkata: **Programme Director:** Dr. Sreerupa Sengupta.
32. 26–28 February 2018: Leadership Development Program for DGMs of SBI-Kolkata: **Programme Director:** Ms. Srilekha Ravvarapu.
33. 19–21 March 2018: Programme on Organisational Management for the SAG/HAG Level Officers of GSI: **Programme Director:** Prof. Nirmala Apsingkar.
5. 24 March 2018: Consultation on District Development Action Plan for three priority Districts, sponsored by Ministry of Urban Affairs, GoI: **Programme Director:** Prof. Srinivas Chary Vedala.

**CUSTOMISED ORGANISATION-SPECIFIC WORKSHOP/
CONFERENCE:**

1. 21 June 2017: Workshop on Spatial Data Infrastructure - Hyderabad City: **Programme Director:** Major. Shiva Kiran.
2. 13 July 2017: Enhancing Effectiveness of NUHM in Telangana for officials of Urban Local Bodies: **Programme Directors:** Prof. Srinivas Chary Vedala / Dr. Y Malini Reddy.
3. 02–04 August 2017: Sensitization of Drug Abuse Prevention for the teaching Faculty of Govt. Degree Colleges and Polytechnic Colleges: **Programme Director:** Prof. Lakshmi B.
4. 12–13 February 2018: Workshop on Sustainable Forest Management: Criteria and Indicators: **Programme Director:** Prof. Valli Manickam.

Annexure 5-A
Research and Management Studies
(Carried Over from April 2017-March 2018)

CENTER FOR ENERGY, ENVIRONMENT, URBAN GOVERNANCE & INFRASTRUCTURE DEVELOPMENT

1. Evaluation of Applications for License for Mula Pravara Electric Co-Operative Society. **Sponsoring Agency:** Maharashtra Electricity Regulatory Commission, Mumbai. **Project Leader:** Mr. K Balarama Reddi.
2. Consultancy Service to Bihar Electricity Regulatory Commission (BERC) for Determination of Tariff for FY 2018-19 and other works as continued in the RFP. **Sponsoring Agency:** Bihar Electricity Regulatory Commission, Bihar. **Project Leader:** Mr. K Balarama Reddi.
3. Consultancy Services to Meghalaya State Electricity Regulatory Commission (MSERC) Shillong for Determination of ARR and Tariffs for FY 2018-19 including True up for FY 2016-17 for MePGCL MePTCL/SLDC and MePDCL. **Sponsoring Agency:** Meghalaya State Electricity Regulatory Commission, Meghalaya. **Project Leader:** Mr. K Balarama Reddi.
4. Quality & Quantity Inspections of works / schemes in Five districts of Telangana State Northern Power Distribution Company Limited. **Sponsoring Agency:** Telangana State Northern Power Distribution Company Limited, Warangal. **Project Leader:** Mr. K Balarama Reddi.
5. Quality & Quantity Inspection of Works/ Schemes in the Jurisdiction of Telangana State Southern Power Distribution Company Limited (TSSPDCL). **Sponsoring Agency:** Telangana State Southern Power Distribution Company Limited, Hyderabad. **Project Leader:** Mr. K Balarama Reddi.
6. Assignment to Identify and Evaluate Generation Assets of CESC Limited. **Sponsoring Agency:** CESC Limited, Kolkata. **Project Leader:** Mr. K Balarama Reddi.
7. Analysis Power Price in FY2017-18 and 2018-19 in terms of long term PPAs Executed under competitive bidding process during FY 2009-10 to FY 2011-12. **Sponsoring Agency:** Reliance Infra Structure Limited, Mumbai. **Project Leader:** Mr. K Balarama Reddi.
8. Annual Advisory Services to CESC Limited. **Sponsoring Agency:** CESC Limited, Kolkata. **Project Leader:** Mr. K Balarama Reddi.
9. Consultancy Services to Meghalaya State Electricity Regulatory Commission (MSERC), Shillong- Determination of ARR and Tariffs for MePGCL, MePTCL/SLDC and MePDCL FY-2017-18. **Sponsoring Agency:** Meghalaya State Electricity Regulatory Commission (MSERC), Shillong. **Project Leader:** Mr. K Balarama Reddi.
10. Quality and Quantity Inspections of Works Relating to Five Rural Circles of Telangana State Southern Power Distribution Company Limited (TSSPDCL). **Sponsoring Agency:** Telangana State Southern Power Distribution Company Limited (TSSPDCL), Hyderabad. **Project Leader:** Mr. K Balarama Reddi.
11. Business Plan for Singareni Thermal Power Plant - Stage 1: Pre- Commissioning. **Sponsoring Agency:** Singareni Collieries Company Limited, Hyderabad. **Project Leader:** Prof. Usha Ramachandra.
12. AP PPP Policy Framework and Guidelines Formulation. **Sponsoring Agency:** Government of AP - Finance Department, Hyderabad. **Project Leader:** Prof. Usha Ramachandra.
13. Estimation of Agricultural Consumption for the State of Telangana - Telangana State Southern Power Distribution Company Limited (TSSPDCL) & Telangana State Northern Power Distribution Company Limited (TSNPDC). **Sponsoring Agency:** Telangana State Electricity Regulatory Commission, Hyderabad. **Project Leader:** Prof. Usha Ramachandra.

14. Study on Impact of Tariffs and Formulation of Advice to the Government on the use of Electricity in Sri Lanka. **Sponsoring Agency:** LIRNEasia, Sri Lanka. **Project Leader:** Prof. Usha Ramachandra.
15. Implementation of ECBC - Capacity Building and Handholding Support for Empanelment. **Sponsoring Agency:** New Renewable Energy Development Corporation of AP Limited, Hyderabad. **Project Leader:** Mr. Rajkiran V Bilolikar.
16. Strengthening the Implementation framework of the Energy Conservation Building Code (ECBC). **Sponsoring Agency:** National Resources Defense Council (NRDC), New York. **Project Leader:** Mr. Rajkiran V Bilolikar.
17. Strengthening the Mandatory ECBC Compliance Mechanism in the State of Telangana by Establishing ECBC Cell in Telangana. **Sponsoring Agency:** Telangana New & Renewable Energy Development Corporation Limited (TNREDCL), Hyderabad. **Project Leader:** Mr. Rajkiran V Bilolikar.
18. Strengthening the Mandatory ECBC Compliance Mechanism in the State of Andhra Pradesh by Establishing ECBC Cell in Vijayawada. **Sponsoring Agency:** State Energy Conservation Mission (APSEM) & Energy I&I, Vijayawada. **Project Leader:** Mr. Rajkiran V Bilolikar.
19. Strengthening the Mandatory ECBC Compliance Mechanism in the State of Telangana by Establishing ECBC Cell in Telangana. **Sponsoring Agency:** Telangana New & Renewable Energy Development Corporation Limited (TNREDCL), Hyderabad. **Project Leader:** Mr. Rajkiran V Bilolikar.
20. Implementation of ECBC in Telangana State - Showcasing the Transition towards ECBC Complied Buildings through T – HUB. **Sponsoring Agency:** Telangana New Renewable Energy Development Corporation Limited, Hyderabad. **Project Leader:** Mr. Rajkiran V Bilolikar.
21. Quality Check for Bhu Bharati Work Products. **Sponsoring Agency:** Commissioner of Survey Settlement & Land Records, Hyderabad. **Project Leader:** Prof. Valli Manickam.
22. Geospatial Analysis and Impact of MGNREGA on Water Conservation and Rejuvenation of Water Bodies. **Sponsoring Agency:** National Institute of Rural Development and Panchayati Raj(NIRDPR), Hyderabad. **Project Leader:** Prof. Valli Manickam.
23. People's Biodiversity Registers in Krishna District, Andhra Pradesh. **Sponsoring Agency:** Andhra Pradesh State Biodiversity Board, Andhra Pradesh. **Project Leader:** Prof. Valli Manickam.
24. Evaluation of Autonomous Bodies under Ministry of Mines. **Sponsoring Agency:** Ministry of Mines, New Delhi. **Project Leader:** Prof. Valli Manickam.
25. Climate Change Adaptation for Natural Resource Management. **Sponsoring Agency:** Department of Science Technology, New Delhi. **Project Leader:** Prof. Valli Manickam.
26. Geospatial Technology Application to Public Health. **Sponsoring Agency:** Department of Science Technology, New Delhi. **Project Leader:** Prof. Valli Manickam.
27. Inputs for Formation of National Geospatial Policy. **Sponsoring Agency:** Department of Science and Technology, New Delhi. **Project Leader:** Prof. Valli Manickam.
28. National Conference on “Land Acquisition for Infrastructure Projects Challenges and Way Forward” on August 18-19, 2017 at CPC Hyderabad. **Sponsoring Agency:** Coal India Limited, Kolkata. **Project Leader:** Prof. Reshmy Nair.
29. Social Impact Assessment Study and Preparation of Social Impact Management Plan for Management Barytes Expansion and Extension Projects. **Sponsoring Agency:** Andhra Pradesh Mineral Development Corporation Limited, Hyderabad. **Project Leader:** Prof. Reshmy Nair.

30. Social Impact Assessment for Proposed Land Acquisition for Teesta Stage IV HE Project. **Sponsoring Agency:** Land Revenue & Disaster Management, Sikkim. **Project Leader:** Prof. Reshmy Nair.
31. Formulation of R & R Policy for Pancheshwar Multipurpose Project. **Sponsoring Agency:** Pancheshwar Development Authority (PDA), Nepal. **Project Leader:** Prof. Reshmy Nair.
32. Book Project on Mission Kakatiya. **Sponsoring Agency:** Irrigation and CAD Department, Government of Telangana, Hyderabad. **Project Leader:** Dr. Narendran Kodandapani.
33. Drought Fire Relationships for the Western Ghats Hotspot of Biodiversity. **Sponsoring Agency:** Council of Scientific and Industrial Research, Extramural Research Division, New Delhi. **Project Leader:** Dr. Narendran Kodandapani.
34. Establishment of State Institute of Environment Management for Training, Research & Development. **Sponsoring Agency:** UP Pollution Control Board, Lucknow. **Project Leader:** Prof. G Bala Subramanyam.
35. Advisory Support in the Environmental Area Visakhapatnam Port Trust (VPT). **Sponsoring Agency:** Visakhapatnam Port Trust, Visakhapatnam. **Project Leader:** Prof. G Bala Subramanyam.
36. Preparation of Manual for Andhra Pradesh Pollution Control Board. **Sponsoring Agency:** Andhra Pradesh Pollution Control Board, Hyderabad. **Project Leader:** Prof. G Bala Subramanyam.
37. BBS Programme for Unit 3 & Unit 12. **Sponsoring Agency:** Aurobindo Pharma Limited, Hyderabad. **Project Leader:** Prof. G Bala Subramanyam.
38. EHS Competency Development for Line Managers & Supervisors. **Sponsoring Agency:** Natco Pharma Limited, Hyderabad. **Project Leader:** Prof. G Bala Subramanyam.
39. Preparation of Draft Tender Document for Refurbishing 10MLD STP - Component 1
Sponsoring Agency: Visakhapatnam Port Trust, Vishakhapatnam. **Project Leader:** Prof. G Bala Subramanyam.
40. Preparation for City Development & Reforms Plan for Six Cities. **Sponsoring Agency:** Centre for Good Governance – Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
41. Preparation of Andhra Pradesh Urban Development and Poverty Reduction Strategy. **Sponsoring Agency:** Centre for Good Governance – Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
42. Preparation of Rapid Readiness Assessment and Detailed Project Reports for Improvement of Water Supply Systems in Bhubaneswar and Puri towns. **Sponsoring Agency:** Government of Orissa, Bhubaneswar. **Project Leader:** Prof. Srinivas Chary Vedala.
43. Capacity Development for Preparation of City Development Plans. **Sponsoring Agency:** Kerala Institute of Local Administration (KILA), Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
44. Establishment of State Level Program Management Unit (PMU) for ICT Enablement of Development Permission Management System (DPMS). **Sponsoring Agency:** Government of Telangana, Telangana. **Project Leader:** Prof. Srinivas Chary Vedala.
45. Implementation of National Programme on Capacity Building for Urban Poverty Alleviation in the context of JNNURM/SYSRY & Other Schemes. **Sponsoring Agency:** Ministry of Housing & Poverty Alleviation, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
46. Preparation of City Development Plan for Bhilai-Durg. **Sponsoring Agency:** State Urban Development Agency (SUDA), Government. of Chhattisgarh, Raipur. **Project Leader:** Prof. Srinivas Chary Vedala.
47. Preparation of City Development Plan for Rajahmundry. **Sponsoring Agency:** Municipal Corporation Rajahmundry, Rajahmundry. **Project Leader:** Prof. Srinivas Chary Vedala.

48. Preparation of the Revised Integrated City Development Plan. **Sponsoring Agency:** Greater Hyderabad Municipal Corporation, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
49. Appraisal of Reforms Implementation in UIDSSMT towns of Orissa & Tamilnadu. **Sponsoring Agency:** Ministry of Urban Development (MoUD) – Government of India, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
50. Appraisal of Reforms under JNNURM (AP, Maharashtra & Goa). **Sponsoring Agency:** Ministry of Urban Development (MoUD) – Government of India, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
51. Technical Assistance for Preparation of City Sanitation Plans to Five Towns (Srikakulam, Eluru, Ongole, Nellore & Vizianagaram) in AP. **Sponsoring Agency:** Municipal Administration & Urban Development Department – Government of AP, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
52. Consulting and Technical Support for ICT Enablement of HMDA. **Sponsoring Agency:** Hyderabad Metropolitan Development Authority (HMDA) -Government of Telangana, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
53. Consultancy Services for the Selection of Project Management and Construction Supervision Consultants for Vizag Chennai Industrial Corridor. **Sponsoring Agency:** Department of Industries, Commerce and Export Promotion, Government of Andhra Pradesh. **Project Leader:** Prof. Srinivas Chary Vedala.
54. Preparation of City Sanitation Plan for Moradabad City. **Sponsoring Agency:** Moradabad Municipal Corporation, Moradabad. **Project Leader:** Prof. Srinivas Chary Vedala.
55. Capacity Building Support -Service Level Benchmarking Framework. **Sponsoring Agency:** Municipal Administration Department, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
56. CBS for Preparation of Ward Development Plans for Three Wards. **Sponsoring Agency:** Greater Hyderabad Municipal Corporation, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
57. Preparation of CSP for Allahabad City. **Sponsoring Agency:** Allahabad Municipal Corporation, Allahabad. **Project Leader:** Prof. Srinivas Chary Vedala.
58. Support to Andhra Pradesh Infrastructure Authority (APIA) for Advancing Private Public Projects in Andhra Pradesh. **Sponsoring Agency:** AP Infrastructure Authority, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
59. Establishing Project Implementation Unit for Projects under UIDSSMT in the State of Kerala. **Sponsoring Agency:** Kerala Sustainable Urban Development Project (KSUDP) – Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
60. Mission Mode Project on Service Delivery Improvement In Hyderabad. **Sponsoring Agency:** Greater Hyderabad Municipal Corporation (GHMC) – Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
61. Handholding Support in Implementation of Smart City Project. **Sponsoring Agency:** Port Blair Smart Project Limited, Andaman & Nicobar. **Project Leader:** Prof. Srinivas Chary Vedala.
62. Formulation of Standard Operating Procedures (SoPs) for Critical Activities of Water Supply and Sewerage Functions. **Sponsoring Agency:** Hyderabad Metropolitan Water and Sewerage Board (HMWS&SB), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
63. Capacity Building Support for Preparation of Ward Development Plans for Greater Hyderabad Municipal Corporation (GHMC). **Sponsoring Agency:** Greater Hyderabad Municipal Corporation, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala..
64. Pre-Feasibility Study of moving towards Continuous Water Supply in Lucknow & Allahabad Cities. **Sponsoring Agency:** Government of UP, Uttar Pradesh. **Project Leader:** Prof. Srinivas Chary Vedala.

65. Study on Comprehensive House Hold Survey for Water Supply, Sewerage & Solid Waste Management in HMWS&SB Service Area. **Sponsoring Agency:** Hyderabad Metropolitan Water Supply & Sewerage Board, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
66. Promotion of Inclusive, Sustainable Growth & Diversity to Strengthen Local Governments (PROMISE to Strengthen Local Governments). **Sponsoring Agency:** ICLEI South Asia, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
67. Establishment and Support of Programme Management Unit (PMU). **Sponsoring Agency:** Greater Hyderabad Municipal Corporation, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
68. Andhra Pradesh Engagement Phase II: Technical Assistant to Government of AP for Urban Sanitation. **Sponsoring Agency:** Bill and Melinda Gates Foundation, USA. **Project Leader:** Prof. Srinivas Chary Vedala.
69. Preparation of Detailed Project Report for Achieving 24/7 Water Supply in Pimpri Chinchwad Municipal Corporation. **Sponsoring Agency:** Pimpri Chinchwad Municipal Corporation, Pune. **Project Leader:** Prof. Srinivas Chary Vedala.
70. Establishing Project Implementation Unit for UIDSSMT in the State of Kerala. **Sponsoring Agency:** Kerala Sustainable Urban Development Project (KSUDP), Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
71. Strengthening of Capacity Development Mechanisms for Bridging the Gap between Planning and Investment of Urban Infrastructure Investments. **Sponsoring Agency:** Cities Development Initiative for Asia, Philippines. **Project Leader:** Prof. Srinivas Chary Vedala.
72. Study on Comprehensive Capacity Building Programme (CCBP) under JNNURM. **Sponsoring Agency:** Ministry of Urban Development, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
73. PMU for ICT Enablement of HMDA Building Approval System, Hyderabad. **Sponsoring Agency:** Hyderabad Metropolitan Development Authority (HMDA), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
74. To Develop a Corporate Social Responsibility (CSR) Roadmap. **Sponsoring Agency:** Singareni Collieries Company Limited, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
75. Preparation of Slum Free City Plan of Action (SFCPoA) under RAY. **Sponsoring Agency:** Guwahati Municipal Corporation, Guwahati. **Project Leader:** Prof. Srinivas Chary Vedala.
76. Building Capacities of Public / Private Sector Organizations. **Sponsoring Agency:** Infrastructure Leading & Financial Services Limited, Mumbai. **Project Leader:** Prof. Srinivas Chary Vedala.
77. Workshop on Structuring and Implementing Waste to Energy. **Sponsoring Agency:** L & FS Energy Development Co-Limited, Gurgaon. **Project Leader:** Prof. Srinivas Chary Vedala.
78. Project on Management Unit (PMU) for Implementing E - Challan and Traffic Improvement System. **Sponsoring Agency:** Cyberabad Police Commissionerate, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
79. Study of Waste to Resources (W2R) Projects for Municipal Solid Waste Management. **Sponsoring Agency:** Infrastructure Leasing & Financial Services Limited, Mumbai. **Project Leader:** Prof. Srinivas Chary Vedala.
80. National Urban Water & Sanitation Award 2013. **Sponsoring Agency:** Ministry of Urban Development, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
81. City Wide Plan for Equitable and Sustainable Sanitation Services in Warangal, Andhra Pradesh, India. **Sponsoring Agency:** Bill & Melinda Gates Foundation, USA. **Project Leader:** Prof. Srinivas Chary Vedala.

82. Programme Management Unit - to Assist SLNA under JNNURM. **Sponsoring Agency:** Kerala Sustainable Urban Development Project (KSUDP), Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
83. Telangana State Urban Mission. **Sponsoring Agency:** Andhra Pradesh Urban Finance and Infrastructure Development Corporation (APUFIDC), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
84. Andhra Pradesh State Urban Mission. **Sponsoring Agency:** Andhra Pradesh Urban Finance and Infrastructure Development Corporation (APUFIDC), **Project Leader:** Prof. Srinivas Chary Vedala.
85. Hiring the Services of an Integrated Project Advisory and Management Consultant for Development of New Capital for the State of A.P. **Sponsoring Agency:** Infrastructure Corporate of Andhra Pradesh Ltd (INCAP), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
86. Rationalizing Domestic Water Usage in Navi Mumbai Municipal Corporation. **Sponsoring Agency:** Navi Mumbai Municipal Corporation, Mumbai. **Project Leader:** Prof. Srinivas Chary Vedala.
87. Study on Improving Health and Education Outcomes through “ Waste Sanitation and Hygiene in Schools. **Sponsoring Agency:** Rural Electrification Corporation Ltd - New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
88. Programme Cooperation Agreement for WASH in Schools Leadership Course. **Sponsoring Agency:** United Nations Children’s Fund (UNICEF), New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
89. Transaction Advisory Support to Delhi Jal Board for Improving Delivery Mechanisms for Potable Water in Informal Settlements. **Sponsoring Agency:** Delhi Jal Board, New Delhi **Project Leader:** Prof. Srinivas Chary Vedala.
90. City Wide Plan for Equitable and Sustainable Sanitation Services in Warangal -Phase 2. **Sponsoring Agency:** Bill & Melinda Gates Foundation and DFID, USA. **Project Leader:** Prof. Srinivas Chary Vedala.
91. Project Implementation Unit for Projects under UIDSSMT in the State of Kerala. **Sponsoring Agency:** Kerala Sustainable Urban Development Project (KSUDP), Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
92. Decentralized Sanitation Management Support in Selected River Front Towns in AP and Technical Assistant to Swatch Bharat Mission (SBM) Subgroup at Niti Ayog. **Sponsoring Agency:** Bill & Melinda Gates Foundation, USA. **Project Leader:** Prof. Srinivas Chary Vedala.
93. Study of Municipal Finances and Governance for Chhattisgarh State Finance Commission **Sponsoring Agency:** Chhattisgarh State Finance Commission, Chhattisgarh. **Project Leader:** Prof. Srinivas Chary Vedala.
94. ICT Enablement of Cashless Revenue Collection System (CRCS) in Hyderabad Metropolitan Water Supply & Sewerage Board (HMWS&SB). **Sponsoring Agency:** Hyderabad Metropolitan Water Supply & Sewerage Board, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
95. Formulating Sustainable Solid & Liquid Waste Management Plan for Bhandhavgarh National Park and Orchha Heritage Destination for Madhya Pradesh Tourism Board. **Sponsoring Agency:** Madhya Pradesh Tourism Board, Madhya Pradesh. **Project Leader:** Prof. Srinivas Chary Vedala.
96. Transaction Advisory Support for Structuring Public Private partnership in Urban Infrastructure Project. **Sponsoring Agency:** Hyderabad Road Development Corporation Limited (HRDCL), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
97. Short term actions 2017 Bill Melinda Gates Foundation (BMGF) 2. **Sponsoring Agency:** Stichting IHE Delft, Netherlands. **Project Leader:** Prof. Srinivas Chary Vedala.
98. City Wide Sanitation Investment to Transform Warangal to Trigger City Level Change and Replication. **Sponsoring Agency:** Bill &

- Melinda Gates Foundation, Warangal. **Project Leader:** Prof. Srinivas Chary Vedala.
99. Establishing State Level Technical (SLTC) under PMAY - HFA (U) in West Bengal. **Sponsoring Agency:** State Urban Development Agency, West Bengal. **Project Leader:** Dr. Pankaj Sampat.
- 100 Transaction Advisory Support to Municipal Corporation of Karimnagar (MCK) for Achieving Continuous (24x7) Water Supply on PPP Mode. **Sponsoring Agency:** Municipal Corporation of Karimnagar(MCK), Telangana. **Project Leader:** Dr. Pankaj Sampat.
- 101 Providing Transaction Advisory Support for Selection of Contractor for Replacement of House Service Connections and NRW Assessment (Pilot) for achieving Continuous (24X7) Water Supply for Phase 1. **Sponsoring Agency:** New Delhi Municipal Council, New Delhi. **Project Leader:** Dr. Pankaj Sampat.
- 102 Research Fellow at Asian Institute of Management. **Sponsoring Agency:** Asian Institute of Management, Philippines. **Project Leader:** Dr. Y. Malini Reddy.
- 103 Study on Benchmarking of School Sanitation. **Sponsoring Agency:** Government of West Bengal. **Project Leader:** Dr. Y. Malini Reddy.
- 104 Impact Assessment Study of Safe Drinking Water for all Programme in Andhra Pradesh, Telangana & Maharashtra. **Sponsoring Agency:** TATA Project Community Development Trust, Hyderabad. **Project Leader:** Dr. Y. Malini Reddy.
- 105 Water, Sanitation and Hygiene (Wash) in Schools of Warangal under CSR Activity – Phase II. **Sponsoring Agency:** Oriental Insurance Company Limited, New Delhi. **Project Leader:** Dr. Y. Malini Reddy.
- 106 Study on Inter Sectionality – Informed Framework for Implementation of Effective Gender Mainstreaming in Water, Sanitation and Hygiene: Andhra Pradesh. **Sponsoring Agency:** Centre for Studies of Science Tech and Policy, Karnataka. **Project Leader:** Dr. Y. Malini Reddy.
- 107 Supporting Benchmarking of WASH in School in Sabarkantha Districts. **Sponsoring Agency:** United Nations Children’s Fund (UNICEF), Gujara. **Project Leader:** Dr. Y. Malini Reddy.
- 108 Development and Implementation of MHM Toolkit in Andhra Pradesh to reach 11,500 girls with education on menstrual hygiene management. **Sponsoring Agency:** WASH United gGmbH, Germany. **Project Leader:** Dr. Y. Malini Reddy.
- 109 City Sanitation Plan in Urban AP. **Sponsoring Agency:** Andhra Pradesh Municipal Development Project, Hyderabad. **Project Leader:** Ms. Vasavi Narla.
- 110 Preparation of Slum Free City for Agartala City under Rajiv Awas Yojana (RAY). **Sponsoring Agency:** Government. of Tripura, Agartala. **Project Leader:** Ms. Vasavi Narla.
- 111 Capacity Building for Urban Local Bodies for Government of Odisha. **Sponsoring Agency:** State Urban Development Agency (SUDA) Government of Odisha, Housing & Urban Development Department, Bhubaneswar. **Project Leader:** Prof. M S Raghavendra.
- 112 Capacity Building of ULB to Improve level of Basic Services Delivery Citizens for Municipal Corporation of Greater Mumbai. **Sponsoring Agency:** Municipal Corporation of Greater Mumbai, Mumbai. **Project Leader:** Prof. M S Raghavendra.
- 113 Operationalising Programme Management Unit for JNNURM, SLNA. **Sponsoring Agency:** Government of Odisha. Bhubaneswar. **Project Leader:** Prof. M S Raghavendra.
- 114 Establishment of Capacity Delivery Unit and State Reforms & Performance Management Centre for Government of Odisha. **Sponsoring Agency:** Government of Odisha, Bhubaneswar. **Project Leader:** Prof. M S Raghavendra.
- 115 Establishment of SLTC and CLTCs for PMAY in Odisha. **Sponsoring Agency:** Government of Odisha Mission Director AWAAS, Bhubaneswar, Odisha. **Project Leader:** Prof. M S Raghavendra.

- 116 Establishment and operationalization of the State Level Technical Cell (SLTC) and City Level Technical Cells (CLTS) for Research Activities in Pradhan Mantri Awas Yojana (PMAY) Programme. **Sponsoring Agency:** PMAY -HFA (Urban) Mission Directorate, Guwahati, Assam. **Project Leader:** Prof. M S Raghavendra.
- 117 Programme Management Unit. **Sponsoring Agency:** Kerala Sustainable Urban Development Project (KSUDP), Kerala. **Project Leader:** Ms. Vijaya Venkataraman.
- 118 Institutional Support for the Provision of Urban Water Supply and Sewerage. **Sponsoring Agency:** Kerala Sustainable Development Project, Kerala. **Project Leader:** Ms. Vijaya Venkataraman.
- 119 Peer Experience and Reflective Learning (PEARL) Project, Setting Up of an Help Desk for JNNURM CITIES. **Sponsoring Agency:** National Institute of Urban Affairs, New Delhi. **Project Leader:** Ms. Vijaya Venkataraman.
- 120 Preparation of Training Module for Accounting Reforms. **Sponsoring Agency:** Kerala Sustainable Urban Development Project (KSUDP), Kerala. **Project Leader:** Ms. Vijaya Venkataraman.
- 121 Developing Water Quality Protocol for Improving Systems in Water Quality. **Sponsoring Agency:** Delhi Jal Board, New Delhi. **Project Leader:** Ms. Vijaya Venkataraman.
- 122 Development of City Development Plans in Kerala. **Sponsoring Agency:** Kerala State Urban Development Programme, Kerala. **Project Leader:** Ms. Vijaya Venkataraman.
- 123 Implementation of Certification programme in Urban Management. **Sponsoring Agency:** Kerala State Urban Development Programme, Kerala. **Project Leader:** Ms. Vijaya Venkataraman.
- 124 Preparation of CSP for 20 Towns in Kerala. **Sponsoring Agency:** Government of Kerala. **Project Leader:** Ms. Vijaya Venkataraman.
- 125 Evolution of Benchmarks and a System of Gradation of States and Evaluation of Reform Friendliness of States. **Sponsoring Agency:** Ministry of Water Resources, New Delhi. **Project Leader:** Ms. Vijaya Venkataraman.
- 126 Programme Management Unit. **Sponsoring Agency:** Kerala Sustainable Urban Development Project (KSUDP), Kerala. **Project Leader:** Ms. Vijaya Venkataraman.
- 127 Programme Implementation Unit – UIDSSMT. **Sponsoring Agency:** Kerala State Urban Development Programme, Kerala. **Project Leader:** Ms. Vijaya Venkataraman.

CENTER FOR ECONOMIC AND FINANCE

1. National Foundation for Corporate Governance Reform for SLOEs of Karnataka. **Sponsoring Agency:** National Foundation for Corporate Governance, New Delhi. **Project Leader:** Prof. Mubeen Rafat.
2. Corporate Governance in State Level Enterprises in AP. **Sponsoring Agency:** National Forum for Corporate Governance, New Delhi. **Project Leader:** Prof. Mubeen Rafat.
3. Research Report on Corporate Governance Practices in SMEs. **Sponsoring Agency:** National Forum for Corporate Governance, New Delhi. **Project Leader:** Prof. Mubeen Rafat.
4. Research Based Advisory Services to Government of Andhra Pradesh. **Sponsoring Agency:** Government of Andhra Pradesh, Finance Department, Amaravati. **Project Leader:** Prof. Mubeen Rafat.
5. Scheme for Action Research & Studies on Judicial Reforms - Analysis of Causes for Pendency. **Sponsoring Agency:** Department of Justice, National Mission, Government of India, New Delhi. **Project Leader:** Mr. Dushyant Mahadik.
6. Capacity Building Initiative in the Competition Area under Trade Development Programme in India. **Sponsoring Agency:** European Union, Golf Links, New Delhi. **Project Leader:** Dr. Ashita Allamraju.

7. Socio Economic Impact Assessment of Select Technologies of the Council of Scientific & Industrial Research. **Sponsoring Agency:** Council of Scientific and Industrial Research(CSIR), New Delhi. **Project Leader:** Dr. Ashita Allamraju.
8. Development Roadmap for the Andhra Pradesh. **Sponsoring Agency:** Confederation of Real Estate Development Associations of India (CREDAI), Andhra Pradesh. **Project Leader:** Ms. M V Anjali.

CENTER FOR HUMAN DEVELOPMENT

1. Assessment Exercise for Promotion to Senior Cadres in Life Insurance Corporation of India for the Ensuing Promotion Round (2018-19). **Sponsoring Agency:** Life Insurance Corporation of India, Mumbai. **Project Leader:** Prof. Harsh Sharma.
2. Manpower Assessment & Organization Restructuring Study. **Sponsoring Agency:** Cement Corporation of India Limited, New Delhi. **Project Leader:** Prof. Harsh Sharma.
3. Identification of Training Needs of all Ranks of Indian Police Officers. **Sponsoring Agency:** Bureau of Police Research & Development, New Delhi. **Project Leader:** Prof. Harsh Sharma.
4. National Commission of Women - Situational Analysis of Women and Girls in Six States / UT of India – Odisha. **Sponsoring Agency:** National Commission for Women, New Delhi. **Project Leader:** Prof. B Lakshmi.
5. Conduct of Impact Assessment of Degree Online Services Telangana (DOST). **Sponsoring Agency:** Collegiate Education Government of Telangana, Hyderabad. **Project Leader:** Prof. B Lakshmi.
6. Modernization of Printing Presses with Availability of Manpower and Upgradation of Machinery. **Sponsoring Agency:** Commissioner of Printing, Stationery and Stores Purchase Department, Hyderabad. **Project Leader:** Dr. Balbir Singh.
7. Impact Assessment Study of Telangana Skills & Knowledge Centre (TSKC). **Sponsoring Agency:** Commissioner ate of Collegiate Education, Govt of Telangana, Hyderabad. **Project Leader:** Dr. Balbir Singh.
8. Skilling Women in India: Evaluation of Selected Regional Vocational Training Institutes. **Sponsoring Agency:** National Commission for Women, New Delhi. **Project Leader:** Dr. Balbir Singh.
9. Impact Assessment Study of Adolescent Health & Nutrition Education. **Sponsoring Agency:** Commissionerate of Collegiate Education, Govt of Telangana, Hyderabad. **Project Leader:** Dr. Sreerupa Sen Gupta.
10. Impact Evaluation and Efficiency of one Stop Centers (Assessing the Efficacy and Impact of Selected one stop centers in India). **Sponsoring Agency:** National Commission for Women, New Delhi. **Project Leader:** Dr. Sreerupa Sen Gupta.
11. Assessing Gender Sensitivity in Media Organization & Content: Evaluation of Selected Print Media Houses in Four Metropolitan Cities in India. **Sponsoring Agency:** Ministry of Women & Child Development, New Delhi. **Project Leader:** Dr. Sreerupa Sen Gupta.
12. Longitudinal Cohort Study - Making Integrated Transformation through Resourceful Agriculture. **Sponsoring Agency:** Dr. Reddy's Foundation, West Bengal. **Project Leader:** Dr. Ashutosh Murti.

CENTER FOR INNOVATION AND TECHNOLOGY

1. Innovation Awards, Information Dissemination and International Conference under “Component 6” of Pandit Madan Mohan Malaviya National Mission on Teachers and Teaching (PMMMNTT). **Sponsoring Agency:** Department of Higher Education, Ministry of Human Resource Development - Government. of India, New Delhi. **Project Leader:** Prof. G Mohan.
2. Science Policy Implementation & Research. **Sponsoring Agency:** Department of Science and Technology, New Delhi. **Project Leader:** Prof. Nirmalya Bagchi.

3. Development of Digital Dashboards - Research Proposal to Map Information Flow in Seven Identified Departments. **Sponsoring Agency:** Department of Information Technology, Electronics and Commutation, Government of Telangana, Hyderabad. **Project Leader:** Prof. Nirmalya Bagchi.
4. Evaluation Capacity and Analytics Support to GoAP and Other Governments. **Sponsoring Agency:** Bill and Melinda Gates Foundation, New Delhi. **Project Leader:** Prof. Nirmalya Bagchi.
5. Preparation of Detailed Project Report for the 'Supply of Hardware Sub- scheme for Post Offices and Postal Accounts Offices under IT induction and Modernization Scheme. **Sponsoring Agency:** Department of Posts, New Delhi. **Project Leader:** Prof. Nirmala Apsingkar.
6. & Case Development on PSG Act in MP". **Sponsoring Agency:** State Agency for Public Services (SAPS), Madhya Pradesh, Madhya Pradesh. **Project Leader:** Dr. P Shahaida.
7. A Study of the Industrial Climate at Yanam - Economic, Financial & HR. **Sponsoring Agency:** Yanam Chamber of Commerce, Puducherry. **Project Leader:** Prof. Prabhati Pati.
8. Community Policing in Hyderabad. **Sponsoring Agency:** Sardar Vallabhbhai Patel National Police Academy, Hyderabad. **Project Leader:** Prof. Prabhati Pati.
9. Engaging HR Consultant to Conduct Manpower Study at CPCL. **Sponsoring Agency:** Chennai Petroleum Corporation Limited, Chennai. **Project Leader:** Prof. Prabhati Pati.

CENTER FOR MANAGEMENT STUDIES

1. Third Party Report on Societal Impact of CCMB and its Activities. **Sponsoring Agency:** CSIR - Centre for Cellular and Molecular Biology (CCMB) Hyderabad. **Project Leader:** Dr. P Shahaida.
2. Case Studies on Select Innovative Public Service Delivery Initiatives in Healthcare. **Sponsoring Agency:** Centre for Innovation and Public System (CIPS), Hyderabad. **Project Leader:** Dr. P Shahaida.
3. Design and Carry out Customer Satisfaction Survey for Pawan Hans Limited. **Sponsoring Agency:** PAWAN HANS Limited, New Delhi. **Project Leader:** Dr. P Shahaida.
4. Market Study for Vijaya Dairy Products in Telangana. **Sponsoring Agency:** Telangana State Dairy Development Co- operative Federation Limited, Hyderabad. **Project Leader:** Dr. P Shahaida.
5. Carrying out Survey on Customer Satisfaction for Mishra Dhatu Nigam Limited. **Sponsoring Agency:** Mishra Dhatu Nigam Limited, Hyderabad. **Project Leader:** Dr. P Shahaida.
6. Verification of Disbursement Linked Indicators for World Bank Funded Madhya Pradesh Citizen Access to Responsive Services (MPCARS) Project
10. Preparation and Submission of HRM Plan for Bharat Dynamics Limited (BDL) Hyderabad. **Sponsoring Agency:** Bharat Dynamics Limited (BDL), Hyderabad. **Project Leader:** Prof. Prabhati Pati.
11. Manpower, Recruitment and Succession Planning for Chenab Valley Power Projects Limited. **Sponsoring Agency:** Chenab Valley Power Projects Limited, Jammu. **Project Leader:** Prof. Prabhati Pati.
12. Formulating Strategic Planning Document, Vision and Mission for Chenab Valley Power Project Limited. **Sponsoring Agency:** Bharat Dynamics Limited (BDL), Hyderabad. **Project Leader:** Prof. Prabhati Pati.
13. Formulating HR Rules and Policies for Chenab Valley Power Projects Limited. **Sponsoring Agency:** Chenab Valley Power Projects Limited, Jammu. **Project Leader:** Prof. Prabhati Pati.
14. Research Project to Modify Vendor Rating System in Alignment with the Organizational Objectives for Improvement in Supplier Performance for NMDC Limited. **Sponsoring Agency:** National Mineral Development Corporation Limited (NMDC), Government of India, Hyderabad. **Project Leader:** Prof. Vilas Shah.

CENTER FOR PUBLIC POLICY, GOVERNANCE & PERFORMANCE

1. Preparing a Draft Innovation Policy for the Government of Andhra Pradesh. **Sponsoring Agency:** Andhra Pradesh State Innovation Society, Andhra Pradesh. **Project Leader:** Prof. M Chandrasekhar.
2. Technical Assistance to project of Replicating PM Awarded Initiatives in the States / Ut's. **Sponsoring Agency:** Ministry of Personnel, Public Grievances & Pensions, New Delhi **Project Leader:** Prof. M Chandrasekhar.
3. Manual for District Level Functionaries of the States /UT Governments Defining their Roles and Related challenges in the implementation of centrally sponsored schemes. **Sponsoring Agency:** Department of Administrative Reforms & Public Grievances, New Delhi. **Project Leader:** Dr. Rama Rao.
4. Preparation of the 'Governance' Segment of Karnataka Vision 2025 Document. **Sponsoring Agency:** KPMG Advisory Services Private Limited, Karnataka. **Project Leader:** Dr. Humera Anjum.

CENTER FOR POVERTY STUDIES & RURAL DEVELOPMENT

1. Socio Economic and Gender Based Evaluation of "Individual" Category B Assets Under MGNREGA in Telangana. **Sponsoring Agency:** National Institute of Rural Development and Panchayati Raj(NIRDPR), Hyderabad. **Project Leader:** Ms. Srilekha Ravvarapu.
2. Impact Assessment of Climate Change Knowledge Network in Indian Agriculture (CCKN – IA). **Sponsoring Agency:** National Institute of Agricultural Extension Management (MANAGE), Hyderabad. **Project Leader:** Ms. Srilekha Ravvarapu.
3. Study for Protecting the Welfare of the Rural Consumer CRCS Phase -II. **Sponsoring Agency:** Ministry of Consumer Affairs, New Delhi. **Project Leader:** Prof. H Hemnath Rao.

CENTER FOR HEALTHCARE MANAGEMENT

1. Management Review of Assessing the Capacity of BCC/IEC in the Health, Medical and Family Welfare Departments of three States of Maharashtra, Karnataka and Telangana. **Sponsoring Agency:** United Nations Children's Fund (UNICEF), New Delhi. **Project Leader:** Dr Subodh Kandamuthan.

Annexure 5-B
Research & Management Studies
(Completed during April 2017–March 2018)

CENTER FOR ENERGY, ENVIRONMENT, URBAN GOVERNANCE & INFRASTRUCTURE DEVELOPMENT

1. Quality and Quantity Inspections of Works Relating to Five Rural Circles of TSSPDCL, Hyderabad. **Sponsoring Agency:** TSSPDCL, Hyderabad. **Project Leader:** Mr. K Balarama Reddi.
2. Study of Workload and Manpower Requirements for Karnataka Power Transmission Corporation Limited and 5 ESCOMs. **Sponsoring Agency:** Karnataka Power Transmission Corporation Limited, Karnataka. **Project Leader:** Mr. K Balarama Reddi.
3. DERC - Assistance to DERC in Scrutiny, Analysis and Disposal of Tariff /ARR/ True up Petitions of BRPL, BYPL, TPDDL, NDMC and DTL for FY 2015-16. **Sponsoring Agency:** Delhi Electricity Regulatory Commission, New Delhi. **Project Leader:** Mr. K Balarama Reddi.
4. Consultancy Services to BERC for Determination of Tariffs for F.Y. 2017-18. **Sponsoring Agency:** Bihar Electricity Regulatory Commission, Bihar. **Project Leader:** Mr. K Balarama Reddi.
5. Analysis of Filing of Telangana Transco on APR / FPT for Transmission Tariff for FY 2017-18. **Sponsoring Agency:** Telangana State Electricity Regulatory Commission, Hyderabad. **Project Leader:** Mr. K Balarama Reddi.
6. Consultancy Services to BERC, Patna for Determination of ARR and Transmission Tariffs for Bihar Grid Company Limited (BGCL) for FY 2017-18. **Sponsoring Agency:** Bihar Electricity Regulatory Commission, Bihar. **Project Leader:** Mr. K Balarama Reddi.
7. Annual Advisory Services to CESC Ltd. **Sponsoring Agency:** CESC, Kolkata. **Project Leader:** Mr. K Balarama Reddi.
8. Consultancy Services to JERC for (Manipur and Mizoram States, Aizwal) for Processing MYT Petitions for 2nd control period FY 2018-19 YO FY 2022-23. **Sponsoring Agency:** Joint Electricity Regulatory Commission (JERC) from Manipur and Mizoram, Aizawl. **Project Leader:** Mr. K Balarama Reddi.
9. Capacity Development for Project Implementation. **Sponsoring Agency:** Asian Development Bank, New Delhi. **Project Leader:** Prof. Usha Ramachandra.
10. Strengthening the Implementation Framework of the Energy Conservation Building Code. **Sponsoring Agency:** Natural Resources Defense Council, New York. **Project Leader:** Mr. Rajkiran V Bilolikar.
11. APCRDA, Vijayawada - Requirements of World Bank Independent Evaluation of Land Pooling Scheme (LPS) in the capital City 'Amaravati'. **Sponsoring Agency:** A P Capital Region Development Authority, Vijayawada. **Project Leader:** Mr. Rajkiran V Bilolikar.
12. Conducting the Field Survey to carry out for the performance Evaluation of Street Lighting Systems installed between 2010-11 and 2015-16. **Sponsoring Agency:** Ministry of New and Renewable Energy (MNRE), New Delhi. **Project Leader:** Mr Rajkiran V Bilolikar.
13. Alternate Land Procurement Mechanisms: The RFCTLARR Act 2013 vs Land Pooling Mechanisms for Housing Sector. **Sponsoring Agency:** National Housing Bank, New Delhi. **Project Leader:** Prof. Reshmy Nair.
14. Study on Innovative Alternative Approaches to Land Acquisition in India. **Sponsoring Agency:** World Bank Group, USA. New Delhi. **Project Leader:** Prof. Reshmy Nair.

15. Smart Cities Mission - Consultancy Assignment to Finalize Smart City Proposals for 12 Corporations selected in Tamilnadu. **Sponsoring Agency:** Tamilnadu Urban Finance and Infrastructure Development Corporation Limited (TUFIDCO), Chennai. **Project Leader:** Prof. Srinivas Chary Vedala.
16. Preparation of City Sanitation Plan for Bareilly City. **Sponsoring Agency:** Bareilly Municipal Corporation, Uttar Pradesh. **Project Leader:** Prof. Srinivas Chary Vedala.
17. Capacity Building of Cities as part of the Sanitation Capacity Building platform. **Sponsoring Agency:** National Institute of Urban Affairs, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
18. Employment of WASH Project Officer to Manage the Implementation of the Team Swachh Andhra Action Kit in AP. **Sponsoring Agency:** WASH United GmbH, Germany. **Project Leader:** Prof. Srinivas Chary Vedala.
19. Implementation of Water, Sanitation and Hygiene in Schools Programme. **Sponsoring Agency:** Sarva Siksha Abhiyan, Telangana. **Project Leader:** Dr. Malini Reddy.
20. Water Sanitation and Hygiene (WASH) in Schools of Warangal under CSR Activity. **Sponsoring Agency:** Oriental Insurance Company Limited, New Delhi. **Project Leader:** Dr. Malini Reddy.
21. ICT System for School Attendance Records Maintenance and Reporting. **Sponsoring Agency:** United Nations Children's Fund (UNICEF), West Bengal. **Project Leader:** Dr. Malini Reddy.
22. Restructuring and Strengthening APPCB after Bifurcation. **Sponsoring Agency:** A P Pollution Control Board, Vijayawada. **Project Leader:** Prof. G Bala Subranamyam.
23. Behavior Based Safety Implementation in Pilot Study Sponsoring. **Agency:** Natco Pharma Limited, Telangana, Hyderabad. **Project Leader:** Prof. G Bala Subranamyam
24. HHS for Establishing Management Framework Review System for PPEM. **Sponsoring Agency:** Visakhapatnam Port Trust, Andhra Pradesh. **Project Leader:** Prof. G Bala Subranamyam.
25. Handholding Support for Implementation of Behavior Based Safety. **Sponsoring Agency:** Aurobindo Pharma Limited, Hyderabad. **Project Leader:** Prof. G Bala Subranamyam.
26. Evaluation of Ongoing Schemes of Indian Bureau of Mines (IBM) for Continuation Beyond 12th five year plan. **Sponsoring Agency:** Indian Bureau of Mines (IBM), GoI. **Project Leader:** Prof. Valli Manickam.
27. Symposium on Geospatial Public Health. **Sponsoring Agency:** Department of Science & Technology (DST), New Delhi. **Project Leader:** Prof. Valli Manickam.
28. Preparation of Comprehensive Documentation for Mission Kakatiya. **Sponsoring Agency:** Irrigation & CAD Department, Telangana. **Project Leader:** Dr. Narendra Kodandapani.
29. National Requirement of Manpower for Police for 8 hour shift. **Sponsoring Agency:** Bureau of Police Research & Development, Andhra Pradesh. **Project Leader:** Shri. Kamal Kumar.

CENTRE FOR MANAGEMENT STUDIES

1. Creating Enabling Environment and Building Capacities of Planning Units for Decentralized District Planning in Odisha. **Sponsoring Agency:** United Nations Children's Fund (UNICEF), Odisha. **Project Leader:** Prof. Harsh Sharma.
2. Assessment Exercise for Promotion to the Cadre of ZM(O) and placement in the scale of ZM(S) for the ensuing Promotion Round (2017-18). **Sponsoring Agency:** Life Insurance Corporation of India, Mumbai. **Project Leader:** Prof. Harsh Sharma.
3. Screening Exercise for Promotion to Officers of Scale V in Agriculture Insurance Company of India Ltd " on 17th February 2018 at CPC. **Sponsoring Agency:** Agriculture Insurance Company of India Limited, New Delhi. **Project Leader:** Prof. Harsh Sharma.

4. Screening Test for Officers of PSGICs for Promotional Exercise 2017-18 for Promotion to the Cadres of GM (Scale VII) and DGM (Scale VI). **Sponsoring Agency:** General Insurers (Public Sector) Association of India, (GIPSA), New Delhi. **Project Leader:** Prof. Harsh Sharma .
5. Hiring of Services for Organization and Restructuring the Employment Conditions. **Sponsoring Agency:** National Institute of Fashion Technology (NIFT), New Delhi. **Project Leader:** Prof. Harsh Sharma.
6. Design and Carry out Customer Satisfaction Survey for Pawan Hans Limited. **Sponsoring Agency:** PAWAN HANS Limited, New Delhi. **Project Leader:** Dr. P Shahaida.
7. Preparation of Annual Report 2014-15 for CSR Initiatives of BDL. **Sponsoring Agency:** Bharat Dynamics Limited (BDL), Hyderabad. **Project Leader:** Dr. P Shahaida.
8. Assessment of ICRISAT Project at Kudgi. **Sponsoring Agency:** Power Grid Corporation of India Limited, Karnataka. **Project Leader:** Dr. P Shahaida.
9. Assessment of POWERGRID CSR Initiatives with ICRISAT at Kurnool District. **Sponsoring Agency:** Power Grid Corporation of India Limited, Hyderabad. **Project Leader:** Dr. P Shahaida.
10. Assessment of Enabling Parameters of PM's Trophy Scheme. **Sponsoring Agency:** PM Trophy Secretariat Economic Research Unit-Ministry of Steel, New Delhi. **Project Leader:** Prof. Vilas Shah.
11. Research Project in Public Procurement Policy (DGS&D). **Sponsoring Agency:** Directorate General of Supplies & Disposals - Dept of Commerce, New Delhi. **Project Leader:** Prof. Vilas Shah.
12. Post Bid Evaluation for Identification of Cartelization / Collusion in Relation to Auction of Coal Linkages to IPPs. **Sponsoring Agency:** Coal India Limited, Kolkata. **Project Leader:** Prof. Vilas Shah.

CENTER FOR INNOVATION TECHNOLOGY (TECHNOLOGY POLICY MANAGEMENT AND INNOVATION AREA)

1. Preparation of Detailed Project Report (DPR) for Setting up of National Institute of Skill
2. Development (NISD). **Sponsoring Agency:** Ministry of Skill Development & Entrepreneurship, New Delhi. **Project Leader:** Prof. Nirmalya Bagchi.
3. Evaluation of Umbrella Scheme - Postal Operations. **Sponsoring Agency:** Department of Posts, New Delhi. **Project Leader:** Prof. G. Mohan.

CENTER FOR PUBLIC POLICY, GOVERNANCE AND PERFORMANCE

1. Evaluation of Plan Schemes of Department of Administrative Reforms and Public Grievances (DARPG) for continuance beyond 12th Five Year Plan. **Sponsoring Agency:** Department of Administrative Reforms and Public Grievances. **Project Leader:** Prof. D Rama Rao.

CENTER FOR POVERTY STUDIES & RURAL DEVELOPMENT

1. Evaluation of Technical Education Quality Improvement Programme. **Sponsoring Agency:** World Bank, NPIU - National Project Implementation Unit, New Delhi. **Project Leader:** Dr. H Hemnath Rao.

CENTER FOR HEALTH CARE MANAGEMENT

1. Recruitment of Hospital Administrators for Gandhi Hospital. **Sponsoring Agency:** The Director of Medical Education, Telangana. **Project Leader:** Dr. Bhawna Gulati.
2. Time and Motion Study of ANMs of Three Districts of Andhra Pradesh. **Sponsoring Agency:** Health, Medical & Family Welfare Department, Andhra Pradesh. **Project Leader:** Dr. Bhawna Gulati.
3. Written Tests for Promotion of Staff at Junior and Senior Level of Insurance Regulatory and Development Authority of India. **Sponsoring Agency:** Insurance Regulatory & Development Authority of India, Hyderabad. **Project Leader:**

Dr. Subodh Kandamuthan / Dr. Sutanuka Dev Roy.

CENTER FOR HUMAN RESOURCE DEVELOPMENT

1. Bharat Dynamics Limited (BDL)CSR Annual report 2015-16. **Sponsoring Agency:** Bharat Dynamics Limited (BDL) Hyderabad, Telangana. **Project Leader:** Dr. Balbir Singh.
2. Quality Material and Newborn Care Services to Reduce Neonatal Deaths Prioritizing the most vulnerable communities and Groups. **Sponsoring Agency:** United Nations Children's Fund, Odish. **Project Leader:** Dr. Balbir Singh.
3. MJPTBWREIS - Residential Schools - Selection of Principals to Newly Sanctioned Schools. **Sponsoring Agency:** Mahatma Jyothiba Phule Telangana Backward Classes Welfare Residential Educational Institutions Society, Hyderabad. **Project Leader:** Prof. B Lakshmi.
4. Residential Schools - Selection of Degree and Junior Lecturers duly conducting DEMO. **Sponsoring Agency:** Mahatma Jyothiba Phule Telangana Backward Classes Welfare Residential Educational Institutions Society, Hyderabad. **Project Leader:** Prof. B Lakshmi.
5. Selection of Principals for Backward Residential Schools of Andhra Pradesh. **Sponsoring Agency:** Mahatma Jyothiba Phule Andhra Pradesh Backward Classes Welfare Residential Educational Institutions Society, Vijayawada. **Project Leader:** Prof. B Lakshmi.
6. Pilot Study in 2 BC Residential Schools in Kurnool District. **Sponsoring Agency:** Mahatma Jyothiba Phule Andhra Pradesh Backward Classes Welfare Residential Educational Institutions Society, Vijayawada. **Project Leader:** Prof. B Lakshmi.

Annexure 5-C
Research and Management Studies
(Projects Received during April 2017–March 2018)

CENTER FOR ENERGY, ENVIRONMENT, URBAN GOVERNANCE & INFRASTRUCTURE DEVELOPMENT

1. Quantity and Quality Inspection of Works Relating to Schemes/Programmes in Five Circles of Telangana State Southern Power Distribution Company Limited. **Sponsoring Agency:** Telangana State Southern Power Distribution Company Limited (TSSPDCL), Hyderabad. **Project Leader:** Mr. K Balarama Reddi.
2. True Up for 2016-17, APR for 2017-18 Determination of ARR and Tariffs for FY 2018-19 in Bihar. **Sponsoring Agency:** Bihar Electricity Regulatory Commission (BERC), Patna. **Project Leader:** Mr. K Balarama Reddi.
3. Consultancy Services to Joint Electricity Regulatory Commission, Aizawl for determination of ARR for 5 years and Tariffs for FY 2018-19 under MYT in Mizoram and Manipur States. **Sponsoring Agency:** Joint Electricity Regulatory Commission (JERC) for Manipur and Mizoram, Aizawl. **Project Leader:** Mr. K Balarama Reddi.
4. Consultancy Services to Meghalaya State Electricity Regulatory Commission, Shillong-Determination of ARR and Tariffs for MePGCL, MePTCL/SLDC and MePDCL FY 2018-19. **Sponsoring Agency:** Meghalaya State Electricity Regulatory Commission (MSERC), Shillong. **Project Leader:** Mr. K Balarama Reddi.
5. Quantity and Quality Inspection of Works/ Schemes in Telangana State Northern Power Distribution Company Limited. **Sponsoring Agency:** Telangana State Northern Power Distribution Company Limited (TSNPDCL), Warangal. **Project Leader:** Mr. K Balarama Reddi.
6. Annual Advisory Services to CESC Kolkata for 2018. **Sponsoring Agency:** CESC Limited, Kolkata. **Project Leader:** Mr. K Balarama Reddi.
7. Quality and Quantity Inspection of Work/Schemes in TSSPDCL, Hyderabad. **Sponsoring Agency:** Southern Power Distribution Company of Telangana Limited, Hyderabad. **Project Leader:** Mr. K Balarama Reddi.
8. Assignment to Identify and Evaluate Generation assets of CESC Limited. **Sponsoring Agency:** CESC, Kolkata. **Project Leader:** Mr. K Balarama Reddi.
9. Analysis Power Price in FY 2017-18 and 2018-19 in Terms of Long Term PPAs Executed Under Competitive Bidding Process during FY 2009-10 to FY 2011-12. **Sponsoring Agency:** Reliance Infrastructure Limited, Mumbai. **Project Leader:** Mr. K Balarama Reddi.
10. Estimation of Agricultural Consumption for the State of Telangana (TSSPDCL & TSNPDCL). **Sponsoring Agency:** Telangana State Electricity Regulatory Commission, Hyderabad. **Project Leader:** Prof. Usha Ramachandra.
11. Strengthening the Mandatory Energy Conservation Building Code (ECBC) Compliance Mechanism in the State of Andhra Pradesh by establishing Energy Conservation Building Code (ECBC) Cell in Vijayawada. **Sponsoring Agency:** State Energy Conservation Mission, Vijayawada. **Project Leader:** Mr. Raj Kiran Bilolikar.
12. Strengthening the Mandatory Energy Conservation Building Code (ECBC) Compliance Mechanism in the State of Telangana. **Sponsoring Agency:** Telangana State Renewable Energy Development Corporation Limited, Hyderabad. **Project Leader:** Mr. Raj Kiran Bilolikar.
13. Evaluation of Ongoing Schemes of Indian Bureau of Mines (IBM) for Continuation beyond 12th Five Year Plan. **Sponsoring Agency:** Indian Bureau of Mines, Nagpur. **Project Leader:** Prof. Valli Manickam.

14. Evaluation of Autonomous Bodies under Ministry of Mines. **Sponsoring Agency:** Ministry of Mines, Government of India, New Delhi. **Project Leader:** Prof. Valli Manickam.
15. Symposium on Geospatial Public Health. **Sponsoring Agency:** Department of Science & Technology, New Delhi. **Project Leader:** Prof. Valli Manickam.
16. Climate Change Adaptation for Natural Resource Management under National Mission on Strategic Knowledge for Climate Change(NMSKCC). **Sponsoring Agency:** Department of Science & Technology, New Delhi. **Project Leader:** Prof. Valli Manickam.
17. Advisory Support in the Environment Area Visakhapatnam Port Trust(VPT). **Sponsoring Agency:** Visakhapatnam Port Trust, Visakhapatnam. **Project Leader:** Prof. G. Bala Subramanyam.
18. BBS Program for Unit 3 &12 of M/s. Aurobindo Pharma Limited. **Sponsoring Agency:** Aurobindo Pharma Limited, Hyderabad. **Project Leader:** Prof. G. Bala Subramanyam.
19. Study of Municipal Finances and Governance for Chhattisgarh State Finance Commission. **Sponsoring Agency:** Chhattisgarh State Finance Commission, Chhattisgarh. **Project Leader:** Prof. Srinivas Chary Vedala.
20. Advisory and Technical Assistance Unit(TAU) for the ICT enablement of Cashless Revenue Collection System(CRCS) in HMWS&SB. **Sponsoring Agency:** Hyderabad Metropolitan Water and Sewerage Board (HMW&SB), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
21. Formulating Sustainable Solid & Liquid Waste Management Plan for Bandhavgarh National Park and Orchha Heritage Destination for Madhya Pradesh Tourism Board. **Sponsoring Agency:** Madhya Pradesh Tourism Board (MPTB), Madhya Pradesh. **Project Leader:** Prof. Srinivas Chary Vedala.
22. Employment of WASH Project Officer to Manage the Implementation of the Team Swachh Andhra Action Kit in Andhra Pradesh. **Sponsoring Agency:** WASH United GmbH, Berlin, Germany. **Project Leader:** Prof. Srinivas Chary Vedala.
23. Study on Content Development for Certification Program in Non-Sewered Sanitation Options for Urban Practitioners. **Sponsoring Agency:** Stichting IHE Delft, Netherlands. **Project Leader:** Prof. Srinivas Chary Vedala.
24. City Wide Sanitation Investment to transform Warangal to Trigger City Level change and replication. **Sponsoring Agency:** Bill and Melinda Gates Foundation, Warangal. **Project Leader:** Prof. Srinivas Chary Vedala.
25. Transaction Advisory Support for Structuring Public Private Partnership in Urban Infrastructure Project. **Sponsoring Agency:** Hyderabad Road Development Corporation Limited, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
26. Impact Assessment Study of Safe Drinking Water for all Program in Andhra Pradesh, Telangana & Maharashtra. **Sponsoring Agency:** TATA Project Community Development Trust, Hyderabad. **Project Leader:** Dr. Y Malini Reddy.
27. ICT System for School Attendance Records Maintenance and Reporting. **Sponsoring Agency:** United Nations Children's Fund (UNICEF), West Bengal. **Project Leader:** Dr. Y Malini Reddy.
28. Study on Intersectionality-Informed Framework for Implementation of Effective Gender Mainstreaming in WASH: Andhra Pradesh. **Sponsoring Agency:** The Center for Study of Science, Karnataka. **Project Leader:** Dr. Y Malini Reddy.
29. Supporting Benchmarking of WASH in School in Sabarkantha District. **Sponsoring Agency:** United Nations Children's Fund (UNICEF), Gujarat. **Project Leader:** Dr. Y Malini Reddy.
30. Development and Implementation of Menstrual Hygiene Management (MHM) Toolkit in Andhra Pradesh. **Sponsoring Agency:** United Nations Children's Fund (UNICEF), Germany. **Project Leader:** Dr. Y Malini Reddy.

31. Water, Sanitation and Hygiene (WASH) in School of Warangal under CSR Activity. **Sponsoring Agency:** Oriental Insurance Company Limited, New Delhi. **Project Leader:** Dr. Y Malini Reddy.
32. Establishment State Level Technical (SLTC) Under PMAY -HFA (U) in West Bengal. **Sponsoring Agency:** State Urban Development Agency, Kolkata. **Project Leader:** Dr. Pankaj Sampath.
33. Study on Transaction Advisory Support to Achieving Continuous (24*7) Water Supply on Public Private Partnership Mode. **Sponsoring Agency:** Municipal Corporation of Karimnagar (MCK), Telangana. **Project Leader:** Dr. Pankaj Sampath.
34. Providing Transaction Advisory Support for Selection of Contractor for Replacement of House Service Connections and NRW Assessment (Pilot) for achieving Continuous (24X7) Water Supply for Phase 1". **Sponsoring Agency:** Municipal Council, New Delhi. **Project Leader:** Dr. Pankaj Sampath.
35. Establishment and Operationalisation of SLTC and DLTCs for Pradhan Mantri Awas Yojana (PMAY) in Assam. **Sponsoring Agency:** Pradhan Mantri Awas Yojana-Housing for All. **Project Leader:** Prof. M.S Raghavendra.
39. Screening Exercise for Promotion to Officers of Scale V in AIC. **Sponsoring Agency:** Agriculture Insurance Company of India Limited, New Delhi. **Project Leader:** Prof. Harsh Sharma.
40. Post Bid Evaluation for Identification of Cartelization/Collusion in Relation to Auction of Coal Linkages to IPPS. **Sponsoring Agency:** Coal India Limited, Kolkata. **Project Leader:** Prof. Vilas Shah.
41. Market Study for Vijaya Dairy Products in Telangana. **Sponsoring Agency:** Telangana State Dairy Development Cooperative Federation Limited, Hyderabad. **Project Leader:** Dr. P Shahaida.
42. Carrying out Survey on Customer Satisfaction for Mishra Dhatu Nigam Limited. **Sponsoring Agency:** Mishra Dhatu Nigam Limited, Hyderabad. **Project Leader:** Dr. P Shahaida.
43. Verification of Disbursement Linked Indicators for World Bank funded MP Cars Project & Case Development on PSG Act in MP. **Sponsoring Agency:** State Agency for Public Services (SAPS), Madhya Pradesh. **Project Leader:** Dr. P Shahaida.

CENTER FOR MANAGEMENT STUDIES

36. Screening Exercise for Officers of PSGICs for Promotional Exercise 2017-18 for Promotion to the Cadres of GM (Scale VII) and DGM (Scale VI). **Sponsoring Agency:** General Insurers (Public Sector) Association of India (GIPSA), New Delhi. **Project Leader:** Prof. Harsh Sharma.
37. Hiring of Services for Organization and Restructuring and Employment Conditions-A Study for National Institute of Fashion Technology (NIFT). **Sponsoring Agency:** National Institute of Fashion Technology, New Delhi. **Project Leader:** Prof. Harsh Sharma.
38. Assessment Exercise for Promotion to Senior Cadres in Life Insurance Corporation of India for the ensuing Promotion Round 2018-19. **Sponsoring Agency:** Life Insurance Corporation of India, Mumbai. **Project Leader:** Prof. Harsh Sharma.

44. Longitudinal Cohort Study-Making Integrated Transformation Through Resourceful Agriculture. **Sponsoring Agency:** Dr. Reddy Foundation, Hyderabad. **Project Leader:** Dr. Ashutosh Murti.

CENTER FOR HUMAN DEVELOPMENT

45. MJPTBCWREIS-Residential Schools-Selection of Principals to Newly Sanctioned Schools. **Sponsoring Agency:** Mahatma Jyothiba Phule Telangana Backward Classes Welfare Residential Educational Institutions Societ, Hyderabad. **Project Leader:** Prof. Lakshmi B.
46. MJPTBCWREIS-B.C. Residential Schools-Selection of Degree & Jr. Lecturers Duly Conducting Demo. **Sponsoring Agency:** Mahatma Jyothiba Phule Telangana Backward Classes Welfare Residential Educational Institutions Society, Hyderabad. **Project Leader:** Dr. Lakshmi B.

47. MJPTBCWREIS-Selection of Principals for Backward Residential Schools of Andhra Pradesh. **Sponsoring Agency:** Mahatma Jyothiba Phule Andhra Pradesh Backward Classes Welfare Residential Educational Institutions Society, Hyderabad. **Project Leader:** Prof. Lakshmi B.
48. Pilot Study-MJPAPBCWREIS Vijayawada-Conduct of Grading in BC Residential Schools in Kurnool District. **Sponsoring Agency:** Mahatma Jyothiba Phule Andhra Pradesh Backward Classes Welfare Residential Educational Institutions Society, Hyderabad. **Project Leader:** Prof. Lakshmi B.
49. Degree Online Services Telangana (DOST). **Sponsoring Agency:** Collegiate Education, Government of Telangana, Hyderabad. **Project Leader:** Prof. Lakshmi B.
50. Modernization of Printing Presses with Availability of Manpower and Up gradation of Machinery. **Sponsoring Agency:** Printing, Stationery and Stores Purchase Department, Hyderabad. **Project Leader:** Dr. Balbir Singh.
51. Impact Assessment Study of Telangana Skills and Knowledge (TSKC). **Sponsoring Agency:** Commissionerate of Collegiate Education, Hyderabad. **Project Leader:** Dr. Balbir Singh.
52. Quality Material and Newborn Care Services to Reduce Neonatal Deaths Prioritizing the most Vulnerable Communities and Groups. **Sponsoring Agency:** United Nations Children's Fund, Odisha. **Project Leader:** Dr. Balbir Singh.
53. Impact Evaluation Regional Vocational Training Institutes. **Sponsoring Agency:** National Commission for Women, New Delhi. **Project Leader:** Dr. Balbir Singh.
54. Impact Evaluation and Efficacy of One Stop Centers. **Sponsoring Agency:** National Commission for Women, New Delhi. **Project Leader:** Dr. Sreerupa Sengupta.
55. Impact Assessment Study of Adolescent Health and Nutrition Education. **Sponsoring Agency:** Commissionerate of Collegiate Education, Hyderabad. **Project Leader:** Dr. Sreerupa Sengupta.

CENTER FOR PUBLIC POLICY, GOVERNANCE AND PERFORMANCE

56. Manual for District Level Functionaries of the States/UT Governments Defining their Roles and Related Challenges in the Implementation of Centrally Sponsored Schemes(CSS). **Sponsoring Agency:** Department of Administrative Reforms and Public Grievances, New Delhi. **Project Leader:** Dr. D Rama Rao.
57. Preparation of the Governance Segment of Karnataka Vision 2025 Document. **Sponsoring Agency:** KPMG Advisory Service Private Limited, Karnataka. **Project Leader:** Dr. Humera Anjum.

CENTER FOR INNOVATION AND TECHNOLOGY

58. Evaluation of Umbrella Scheme of Department of Posts- Postal Operations. **Sponsoring Agency:** Department of Posts, Ministry of Communications, New Delhi. **Project Leader:** Prof. G Mohan.
59. Preparation of Detailed Project Report for the "Supply of Hardware "Sub Scheme for Post Offices and Postal Accounts Offices under IT Induction and Modernization Scheme. **Sponsoring Agency:** Department of Posts (Technology Division), Ministry of Communications, New Delhi. **Project Leader:** Prof. Nirmala Apsingkar.

CENTER FOR POVERTY STUDIES & RURAL DEVELOPMENT

60. Impact Assessment of Climate Change Knowledge Network in Indian Agriculture (CCKN-IA). **Sponsoring Agency:** National Institute of Agricultural Extension Management (MANAGE), Hyderabad. **Project Leader:** Ms. Srilekha Ravvarapu.

CENTRE FOR HEALTHCARE MANAGEMENT

61. Time and Motion Study of ANMs in 3 Districts of Andhra Pradesh. **Sponsoring Agency:** Health, Medical & Family Welfare Department, Andhra Pradesh. **Project Leader:** Dr. Bhawna Gulati.
62. Written Test (Preparation, Conduct and Evaluation) for IRDA Senior and Junior Officials in the areas of Insurance, Health Insurance,

Economics and Management. **Sponsoring Agency:** Insurance Regulatory and Development Authority of India, Hyderabad. **Project Leader:** Dr. Subodh Kandamuthan.

CENTRE FOR MANAGEMENT OF LAND ACQUISITION, RESETTLEMENT AND REHABILITATION

63. Study on Formulation of Rehabilitation and Resettlement(R&R) Policy for Pancheshwar Multipurpose Project. **Sponsoring Agency:** Pancheshwar Development Authority (PDA), Nepal. **Project Leader:** Prof. Reshmy Nair.
64. National Conference on “Land Acquisition for Infrastructure Projects-Challenges and Way Forward”. **Sponsoring Agency:** Coal India Limited, Kolkata. **Project Leader:** Prof. Reshmy Nair.

CENTRE FOR ECONOMICS AND FINANCE

65. Socio-Economic Impact Assessment of Select Technologies of the Council of Scientific & Industrial Research (CSIR). **Sponsoring Agency:** Council of Scientific & Industrial Research (CSIR), New Delhi. **Project Leader:** Dr. Ashita Allamraju.

Annexure 6
Endowed and Public Lectures
(April 2017–March 2018)

A. ENDOWED LECTURES

1. *1 February 2018*: K L N Prasad Memorial Lecture (endowed by M/s K L N Trust): “State of Banking” by Dr Y Venugopal Reddy, former Governor, Reserve Bank of India.

B. PUBLIC LECTURES

1. *22 May 2017*: CIPS Foundation Day Lecture by Dr Achyuta Samanta, Founder, Kalinga Institute of Social Sciences (KISS) and Kalinga Institute of Industrial Technology (KIIT), Bhubaneswar, Odisha.
2. *6 December 2017*: ASCI Foundation Day Lecture: “Governance and Management in Government Organizations”, by Sri Ashwani Lohani, Chairman, Railway Board, Ministry of Railways, Government of India, New Delhi.



December 6, 2017: Mr. K. Padmanabhaiah, Chairman, ASCI CoG, addressing ASCI employees, faculty and staff to mark the 61st Foundation Day (Right Photo). Mr. Ashwani Lohani, Chairman, Railway Board, delivering the Foundation Day lecture on "Governance and Management in Government Organisations."



Feb 1, 2018: Dr YV Reddy, Former Governor, Reserve Bank of India (RBI), delivering 'KLN Prasad Memorial Lecture' on the "State of Banking" at Bella Vista



Feb 26, 2018 : ASCI Chairman Mr. K Padmanabhaiah with the High Commissioner of Bangladesh to India, Dr Syed Muazzem Ali, at Bella Vista



October 9, 2017: International participants engaged in a discussion during a programme on "Change Makers", Sponsored by the Ministry of External Affairs, at Bella Vista



Participants of ASCI's programmes with an international component during a visit in Italy in September, 2017 (right) and Israel (left) in November, 2017



January 26, 2018: International participants taking part in Republic Day celebrations at Bella Vista



November 9, 2017: Participants from various countries taking part in training sessions on World Bank Procurement at College Park Campus