



Administrative Staff College of India
Bella Vista : Hyderabad

ANNUAL REPORT 2016-2017





July 5, 2016: Mr. K.T. Rama Rao, Minister for Information Technology, Municipal Administration and Urban Development, Govt of Telangana, receiving a memento from Mr. K. Padmanabhaiah, Chairman, ASCI CoG, at a workshop on Replication of PM-Awarded Good Governance Initiatives



February 9, 2017: A workshop conducted by ASCI on "National Scientific Research and Infrastructure Policy" at New Delhi



February 27, 2017: Central University of Jammu Vice-Chancellor Prof. Ashok Aima during a visit to Bella Vista



August 8, 2016: Mr. Sutirtha Bhattacharya, CMD of Coal India Ltd (CIL), addressing the participants of an Advanced Management Programme



April 4, 2016: Mr. Sandeep Tula, Director of Personnel, NMDC Limited, addressing the executive trainees at ASCI's College Park Campus



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Chairman's Statement



On behalf of the Court of Governors, I have pleasure in presenting the Sixtieth Annual Report and Audited Statement of Accounts of the Administrative Staff College of India (ASCI), for the year ending 31st March 2017.

Financial Results

The financial results of the College for the year ended 31st March 2017 show a net surplus (after providing for depreciation and accounting for prior period adjustment) of Rs. 508 lakh as against Rs. 59 lakh in the previous year. The jump in the surplus after the turnaround we achieved last year was a result of concerted efforts put by the Deans, faculty members and administration. The total income of the College was Rs. 4886 lakh as against Rs. 4141 lakh in the previous year.

Management Development Programmes

The College conducted a total of 168 training programmes to build capacity among government officials, top and middle level officers and senior personnel of public sector undertakings as well as private industry.

As against 98 programmes last year, the College conducted 114 In-company training programmes that were customised to the requirement of a wide range of companies and other entities including, Coal India Limited (CIL), Indian Oil Corporation Ltd. (IOC), National Mineral Development Corporation Limited (NMDC), National Thermal Power Corporation Limited (NTPC), Oil India Limited (OIL), Power Grid Corporation of India Limited (PGCIL), National Hydroelectric Power Corporation (NHPC), Tehri Hydro Development Corporation Limited (THDCL), Asian Development Bank (ADB), Canara Bank, Central Bank of India, Oriental

Bank of India, United Corporation Bank. Clients in the private sector include, Ajax Fiori Engineering Pvt Limited, Indus Towers Limited, and MRF Limited.

The College has continued its capacity building activities for senior government officers of the States of Andhra Pradesh, Bihar, Jammu & Kashmir, Kerala, Madhya Pradesh, Maharashtra, Sikkim, Telangana, and Uttarakhand. Out of the 4405 participants of various programmes, 615 were foreign nationals. It only indicates that various countries continued to repose faith in our training programmes.

The Centre for Management of Land Acquisition, Resettlement and Rehabilitation (CMLARR), supported by the World Bank, established itself as a high potential resource centre on LARR issues. The Centre, which led the initiatives on LARR in the country by taking up extensive capacity building on the new Land Acquisition Act for various stakeholders, signed an MoU with National Research Centre for Resettlement (NRCR), China, to develop a module for joint international programmes. Another MoU with Hohai University, China, is aimed at creating research network for effective management of social issues in infrastructure development.

The Centre for Healthcare Management (CHM) successfully completed yet another batch of the AICTE-approved two-year Post-Graduate Diploma in Hospital Management (PGDHM) programme. It significantly improved the value as well as the on-campus-employability of the participants. More than fifty live projects were done by PGDHM students in reputed hospitals and other health care institutions in various parts of the country such as Kokila Ben, Hinduja, Apollo, Medanta, Columbia Asia, Wockhardt, Global, Continental, Fortis, Aster CMI, Aster Prime, KIMS, Star, Maxcure, Sunshine, Fernandez, Srikara, Lepira Society, National Health Mission Uttarakhand, Aravind Eye Care, Access Health International etc.

The Centre had yet another season of successful placements, with all the students getting absorbed with market-indexed compensation packages in reputed organisations in the Hospitals, Healthcare IT and Public Health. The College conducted a Business Management Course for the officers of Armed Forces from June 6 to November 18 in the year under review.

The Centre for Innovations in Public Systems (CIPS), established within the campus of the College in pursuance of the recommendations of the Thirteenth Finance Commission of India, continued to document and advocate innovative practices through workshops and conferences. The review of data received from various States on innovations and attempts for business process re-engineering clearly indicate that there is no dearth of new ideas for improving the quality of governance in the country. Sri C Viswanath, IAS, Secretary, Dept. of Administrative Reforms and Public Grievances & Dept. of Pensions & Pensioners' Welfare, Govt. of India, delivered the CIPS Foundation Day lecture on 20th May 2016. The audited accounts of CIPS is appended to this report.

Research and Management Studies

The Research and Management Studies undertaken by the College for government departments, both in the Centre and States, multilateral and international agencies, and industries are well-appreciated as they are predominantly action-oriented and demand-driven. We continued to help these institutes to bring in positive changes in their policies and practices through our valuable inputs based on our research.

The assignments we took up were instrumental in shaping policies, ushering in good governance, furthering digital governance, documenting best practices in governance, capacity building of key personnel, screening employees for their promotions, management consulting, and in manpower planning.

During 2016-17, the number of new projects secured has increased by 40% and stands at 68 new assignments (28 more assignments than in 2015-16) with a total value of Rs. 6038.35 lakh in the areas of WASH, Urban Governance, Transaction Advisory, Smart City, Urban

Sanitation, Infrastructure and Housing, Traffic Management, Science Policy Development, Innovation Policy Development, Competition and its associated areas, Pollution Mitigation and Environment Management, Corporate Social Responsibility, Manpower Planning, Screening of Employees for Promotion Suitability, Preparing Detailed Project Report for setting up National Institutions, Government Advisory, Corporate Advisory, Evaluation Analytics, Developing Digital Dashboards, Developing Policies for Procurement, Setting Power Tariff and issues thereof, LARR, Project Management, Non Conventional Energy and related issues, Strategy Development for large organisations, assisting government departments in Financial Management and Monitoring, Social Impact Assessment, Assessing Gender Sensitivity, Assessment of Public Health Infrastructure in States, Judicial Reforms and Causes for Pendency, Replication of successful projects and other important areas of the Government and Industry. Of these, Research Studies accounted for Rs. 5110.24 lakhs, and the Management Studies accounted for 928.11 lakh.

The College successfully completed 55 Projects (13 Research Studies and 42 Management Studies) during the year as compared to 43 in the previous year and a total of 162 Studies (63 Research Projects and 99 Management Studies Projects) were carried over from 2015-16.

International institutions that awarded prestigious assignments to the College include, The World Bank, ADB, UNICEF, UNDP, European Union, and DFID. The Bill and Melinda Gates Foundation (BMGF) identified the College as a knowledge partner in the areas of municipal service delivery, urban reforms, and public private partnerships.

Governance

During the year 2016-17, the General Body of the College Society met once, the Court of Governors (CoG) met five times. The College received valuable guidance and direction from its distinguished Court of Governors on various aspects of its activities and the development of infrastructure. I wish to thank all the members of the CoG, and the members of the General Body for their support.

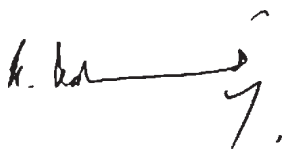
Lectures

Dr (Smt) Soumya Swaminathan, Secretary, Department of Health Research and Director General, Indian Council of Medical Research, New Delhi, delivered the ASCI Foundation Day Lecture on “Affordable Healthcare for the Poor in India” on 21 December 2016, while Smt Rita A Teotia, IAS, Commerce Secretary, Ministry of Commerce & Industry, Govt. of India, delivered C C Desai Memorial Lecture (endowed by M/s Gulf Oil Corporation Ltd), on “Implications of India’s Current Trade Agreements” on 2 August 2016.

Looking Forward

The Director General, faculty members, officers and staff at all levels worked hard to ensure a turnaround on financial front. In the face of stiff competition in the field of management training and research, entrepreneurial initiatives and out-of-the-box thinking are needed to maintain the brand image of ASCI. The College will continue to adopt innovative practices to create highly skilled managers and executives for India and other countries.

I wish every stakeholder of the College all the very best.



K Padmanabhaiah

Chairman
Court of Governors

Governance of the College

A. General Body

During 2016–17, the General Body of the College Society met once. The composition of the 94-member College Society as on 31st March 2017 was as follows:

Table 1: **College Society**

Member Category	Public Sector	Private Sector	Government
Honorary patrons for life	10	11	–
Patrons	–	1	–
Ordinary	27	28	13
Associate	–	4	–

The detailed list is presented in **Annexure-1**.

B. Court of Governors

During the year under review, the Court of Governors (CoG) met five times including one special meeting.

At the invitation of the Chairman, ASCI, CoG, Sri J Nrupender Rao, Promoter & Chairman, Pennar Group; Sri B V R Mohan Reddy, Executive Chairman, Cyient Ltd; Sri Ashok Lavasa, IAS, Secretary (Finance), Ministry of Finance, Govt. of India; Sri B P Sharma, IAS: Secretary, Department of Personnel and Training, Govt. of India; and Sri S P Singh, IAS, Chief Secretary, Govt. of Telangana, joined the CoG, the latter in an ex-officio capacity.

The following CoG member left the College during the year: Sri Deepak S Parekh. The list of elected, co-opted and ex-officio members of the CoG as on 31st March 2017 is given in **Annexure-2**.

C. Personnel

During 2016–17, the College recruited nine faculty members, who joined the following Centres:

- Dr D Rama Rao, Professor, Centre for Poverty Studies and Rural Development;

- Dr M Srikanth, Associate Professor, Centre for Economics & Finance;
- Sri M Raja Shakar Reddy, Associate Professor, Centre for Innovation & Technology;
- Dr Pankaj Kumar Sampat, Associate Professor, Centre for Energy, Environment, Urban Governance and Infrastructure Development;
- Dr Ashutosh Binshu Murti, Assistant Professor, Centre for Management Studies;
- Sri Avik Sinha, Assistant Professor, Centre for Economics & Finance;
- Ms Srilekha Ravvarapu, Assistant Professor, Centre for Poverty Studies and Rural Development;
- Dr Naveenchandra N Srivastava, Assistant Professor, Centre for Energy, Environment, Urban Governance and Infrastructure Development;
- Dr Humera Anjum, Assistant Professor, Centre for Public Policy, Governance and Performance.

The following faculty members left the College during the year: Dr K N Viswanatham and Dr Narendran Kodandapani.

Sri S. Chakravarthi, IAS (retd.); Sri Vijay Duvvuri; Sri Mohan Guruswamy; Dr. N Ramesh Kumar, IAS (retd.); and Smt Shraddha Prasad, joined the College during the year under review as on 31st March 2017.

The list of faculty members, officers in administration, and honorary visiting professors, advisors and consultants, as on 31st March 2017, is given in **Annexure-3**.

Academic Activities

A. Management Development Programmes

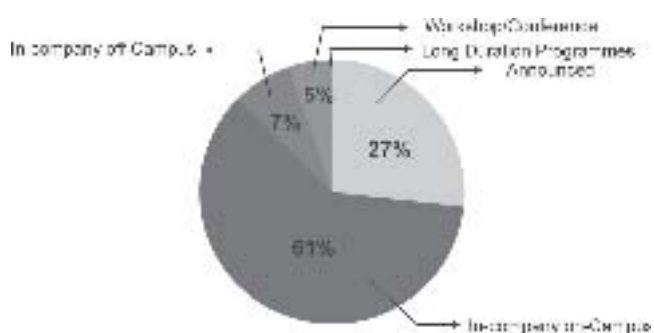
The College continues to contribute to the management development of top, middle and senior personnel of leading public sector undertaking, government as well as private industries. The College conducted 168 programmes with a total of 15,212 training man-day's in 2016-17. The 45 announced programmes, i.e., open programmes, to which companies and other entities send nominations were conducted across various disciplines such as Human Resources, Marketing, Environment, Operations, Urban Governance, Infrastructure Management, Water and Sanitation, Developing Smart Cities, Natural Resources Management, General Management, Information Technology, Energy, Health Studies, Economics and Finance, Innovation & Technology and were well received by the Client organisations.

The College conducted 114 In-company training programmes i.e., programmes customised to the requirement of the clients for a wide range companies and other entities including, Coal India Limited, Indian Oil Corporation Ltd., NMDC, NTPC, OIL, PGCIL, NHPC, THDCL, PSPCL, ADB, Canara Bank, Central Bank of India, Oriental Bank of India, United Corporation Bank. Clients in the private sector include Ajax Fiori Engineering Pvt Limited, Indus Towers Limited, MRF Limited. The College has continued its capacity building

activities for senior government officers of the states of Telangana, Uttarakhand, Maharashtra, Jammu & Kashmir, Madhya Pradesh, Kerala, Sikkim, Bihar and Andhra Pradesh.

Table 1 shows the aggregate income from management development activity in the three major categories of course offered by the College while the profile of participants is given in **Table 2**.

Programmes 2016-17



Profile of Clients/Participants

Table 1
Aggregate Income from Management Development Activity - 2016-17

Programme Type	No. of Programmes	Training days	No. of Participants	Income (in ₹.)
Announced	45	263	877	6,87,05,519
In-company on-campus	102	835	2522	14,68,52,077
In-company off-campus	12	27	553	42,00,363
Workshop/ Conference	09	19	453	28,65,778
Long Duration Programmes	2	-	-	1,92,70,546
Total	170	1144	4405	24,18,94,283

Table 2
Profile of Participants

<i>Sectors</i>	<i>No. of Participants</i>
Government	2488
Public	1079
Private	214
Banks	624
Total	4405
Women participants	402
Foreign participants	615

The diversity of the subject areas covered by the College is presented in **Table 3**. Further **Table 4** and **Table 5** set out the areas of customised programmes. **Table 6** gives the details of workshop/conferences conducted by the College.

Table 3
Announced Programmes - 2016-17

<i>Centre</i>	<i>No. of Courses</i>	<i>No. of Participants</i>
Centre for Energy, Environment, Urban Governance & Infrastructure Development	8	163
Centre for Economics and Finance	2	21
Centre for Management Studies	21	366
Centre for Innovation and Technology	5	67
Centre for Human Development	0	0
Centre for Health Care Management	1	23
Centre for Public Policy, Governance and Performance	0	0
Centre for Poverty and Rural Development	0	0
Management Development Programmes (MDP)	8	237
Total	45	877

Table 4
Customised On-campus Programmes-2016-17

<i>Centre</i>	<i>No. of Courses</i>	<i>No. of Participants</i>
Centre for Energy, Environment, Urban Governance & Infrastructure Development	16	370
Centre for Economics and Finance	14	285
Centre for Management Studies	41	1084
Centre for Human Development	12	303
Centre for Innovation and Technology	10	224
Centre for Poverty and Rural Development	0	0
Centre for Health Care Management	1	16
Centre for Public Policy, Governance and Performance	8	240
Total	102	2522

Table 5
Customised Off-campus Programmes-2016-17

<i>Centre</i>	<i>No. of Courses</i>	<i>No. of Participants</i>
Centre for Energy, Environment, Urban Governance & Infrastructure Development	2	298
Centre for Economics and Finance	6	114
Centre for Management Studies	2	46
Centre for Human Development	0	0
Centre for Innovation and Technology	2	95
Centre for Health Care Management	0	0
Centre for Public Policy, Governance and Performance	0	0
Centre for Poverty and Rural Development	0	0
Total	12	553

Table 6
Workshops / Conferences - 2016-17

Area	No. of Courses	No. of Participants
Centre for Energy, Environment, Urban Governance & Infrastructure Development	7	370
Centre for Management Studies	1	23
Centre for Poverty and Rural Development	1	60
Total	9	453

Many new client organisations have approached College during the year under report for tailoring Management Development Programmes to their organizational learning needs. **Table 7** and **8** provide the list of corporate, government as well as multi-lateral organisations that supported various MDPs during the year 2016-17.

Table 7
Corporate Organisations - 2016-17

Public Sector	Private Sector
1. Coal India Limited	1. Ajax Fiori Engineering (I) Pvt. Ltd
2. Indian Oil Corporation Limited	2. Indus Towers Limited
3. National Mineral Development Corporation Limited (NMDC)	3. Madras Rubber Factory Limited (MRF)
4. National Thermal Power Corporation Limited (NTPC)	
5. Oil India Limited	
6. Power Grid Corporation of India Limited (PGCIL)	
7. National Hydroelectric Power Corporation (NHPC)	
8. Tehri Hydro Development Corporation Limited (THDCL)	
9. Asian Development Bank	
10. Canara Bank	
11. Oriental Bank of Commerce	
12. United Bank of India	
13. United Commercial Bank	

Table 8
Non-Corporate Agencies - 2016-17

International	Government
1. Ceylon Electricity Board Government of Sri Lanka	1. Department of Science & Technology, GoI, New Delhi
2. Ministry of Public Administration, Government of Bangladesh	2. Department of Economic Affairs, Ministry of Finance, GoI
3. Bangladesh Food Safety Authority, Government of Bangladesh	3. Department of Science & Technology, GoI, New Delhi
	4. Punjab State Power Corporation Limited (PSPCL)
	5. Central Institute of Tool Design (CITD)
	6. Defence Research and Development Organisation (DRDO), Government of India
	7. Department of Agricultural Marketing, Government of Telangana
	8. Department of Economic Affairs, Ministry of Finance, Government of India
	9. Department of Finance, Government of Madhya Pradesh
	10. Department of Science & Technology, GoI, New Delhi
	11. Directorate of Economics & Statistics, Government of Uttarakhand
	12. Directorate of Economics and Statistics, Department of Planning, Govt of Maharashtra
	13. Directorate of Economics and Statistics, Government of Jammu and Kashmir
	14. Finance Department, Government of Madhya Pradesh
	15. Geological Survey of India, Government of India
	16. Government of Telangana
	17. Health Medical & Family Welfare Dpt.NHM, GoAP
	18. Hyderabad Metropolitan Water Supply & Sewerage Board (HMWS&SB), Government of Telangana
	19. Indian Council of Medical Research, New Delhi
	20. Indian Energy Exchange Limited (IEX)
	21. Indian Space Research Organisation (ISRO)
	22. Kerala State Road Transport Corporation (KSRTC), Government of Kerala
	23. Land Acquisition, Rehabilitation and Resettlement, Government of Bihar
	24. Land Acquisition, Rehabilitation and Resettlement, Government of Sikkim
	25. Ministry of Defence (Navy), Government of India
	26. Ministry of Environment, Forest and Climate Change, Government of India
	27. Ministry of External Affairs (ITEC/SCAAP), GoI
	28. National Statistical Systems Training Academy (NSSTA), Government of India, New Delhi
	29. Roads and Construction Department, Govt. of Bihar
	30. Securities and Exchange Board of India
	31. Technical Education Quality Improvement Programme (TEQIP) State Project Facilitation Unit, Government of Andhra Pradesh

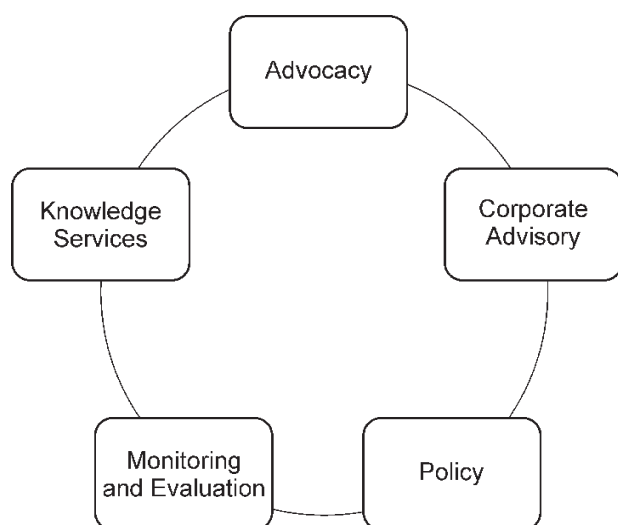
B. Research and Management Studies

The College has been assisting government departments, both in the Centre and States, multilateral and international agencies, and industries by conducting research and management studies assignments that assist them in making a change for the better. These assignments help the College make a positive change in the various organisations in which it intervenes and helps it to establish knowledge leadership.

Today, we are the preferred destination for research and management studies support for many departments of the government of India and governments in states. In 2016-17, our assignments have been instrumental in shaping policies, ushering in good governance, furthering digital governance, documenting best practices in governance, capacity building of key personnel, screening employees for their promotions, management consulting, manpower planning, and have been quoted in Judgments.

We continue to deliver value for all our stakeholders. Our income of 2016-17 in Research and Management Studies represents a 16% increase over last year. The number of new projects secured has increased by 40% and stands at 68 new assignments (28 more assignments than in 2015-16). The total value of projects secured is Rs. 6038.35 lakhs.

The College continues to assist its clients through assignments that can be broadly categorized as advocacy, corporate advisory, policy studies, monitoring and evaluation studies and knowledge services.



New Assignments

During 2016-17, the College received 68 new assignments (see **Table 1**) valued at Rs. 6038.35 lakhs in the areas of WASH, Urban Governance, Transaction Advisory, Smart City, Urban Sanitation, Infrastructure and Housing, Traffic Management, Science Policy Development, Innovation Policy Development, Competition and its associated areas, Pollution Mitigation and Environment Management, Corporate Social Responsibility, Manpower Planning, Screening of Employees for Promotion Suitability, Preparing Detailed Project Report for setting up National Institutions, Government Advisory, Corporate Advisory, Evaluation Analytics, Developing Digital Dashboards, Developing Policies for Procurement, Setting Power Tariff and issues thereof, LARR, Project Management, Non Conventional Energy and related issues, Strategy Development for large organisations, assisting government departments in Financial Management and Monitoring, Social Impact Assessment, Assessing Gender Sensitivity, Assessment of Public Health Infrastructure in States, Judicial Reforms and Causes for Pendency, Replication of successful projects and other important areas of the Government and Industry. Of these, Research Studies accounted for Rs. 5110.24 lakhs, and Management Studies accounted for 928.11 lakhs.

Table 1
**Projects Received in
Research & Management Studies**

<i>Centre / Others</i>	<i>2016-17</i>	<i>2015-16</i>
Public Policy, Governance & Performance	3	2
Poverty Studies & Rural Development	2	1
Human Development	1	1
Economics & Finance	-	1
Energy, Environment, Urban Governance & Infrastructure Development	43	26
Innovation & Technology	3	1
Management Studies	13	8
Centre for Healthcare Management	3	-
Total	68	40

Assignment Carried Over

A total of 162 Research and Management Studies (63 Research Projects and 99 Management Studies Projects) were carried over from the previous financial year to 2015-16. **Table 2** gives the centre – wise break – up of the number of assignments carried over.

Table 2
**Research & Management Studies
Projects carried over from 2015-16**

Name of the Centre/Others	2016-17	2015-16
Public Policy, Governance & Performance	3	5
Poverty Studies & Rural Development	3	-
Human Development	3	2
Economics & Finance	7	7
Energy, Environment, Urban Governance & Infrastructure Development	114	110
Innovation & Technology	6	4
Management Studies	24	15
Centre for Healthcare Management	2	-
Library	-	-
Others	-	2
Total	162	145

Assignments Completed

The College successfully completed 55 Projects (13 Research Studies and 42 Management Studies) during the year as compared to 43 in the previous year (see **Table 3** for number of studies completed by various centres of the College during 2016-17).

Table 3
**Projects Completed
Research & Management Studies**

Name of the Centre / Others	2016-17	2015-16
Public Policy, Governance & Performance	2	2
Poverty Studies & Rural Development	-	-
Human Development	-	-
Economics & Finance	1	1
Energy, Environment, Urban Governance & Infrastructure Development	41	25
Innovation & Technology	-	23
Management Studies	8	8
Health Care Management	1	2
Library	-	2
Total	55	43

Income Earned

The income earned from Research and Management Studies during the year amounted to Rs. 1983.22 lakhs. **Table 4** shows the break-up for 2015-16 and 2016-17.

Table 4
Income Earned from Research & Management Studies

Activity	(Rs. in lakhs)	
	2015-16	2016-17
Research Studies	782.03	1344.15
Management Studies	930.78	639.07
Total	1712.81	1983.22

Table 5 gives the centre wise break-up of income earned in Research & Management Studies in 2016-17

Table 5
Centre wise income earned in Research & Management Studies in 2016-17

Name of the Centre	R&C Income (Rs. in lakhs)
Public Policy, Governance & Performance	35.45
Poverty Studies & Rural Development	-
Human Development	6.85
Economics & Finance	202.25
Energy, Environment, Urban Governance & Infrastructure Development	1545.91
Innovation & Technology	115.60
Management Studies	61.78
Centre for Healthcare Management	15.38
Total	1983.22

Break up of income earned in the four quarters from Research & Management Studies for the year 2016-17.

Activity	RS	MS
(Rs. in lakhs)		
April - June	8.36	94.14
July - Sep	490.12	94.83
Oct - Dec	143.78	204.81
Jan - Mar	701.89	245.29
Total	1344.15	639.07

The leading clients for the College in 2016-17:

International Clients

- Asian Development Bank
- Bill and Melinda Gates Foundation
- DFID
- European Union
- ICLEI South Asia
- INTEGRATION, Energy & Environment, GMBH
- LIRNEasia
- Natural Resources Defense Council
- UNDP
- UNICEF
- World Bank

Central Government Ministries and Departments

- Ministry of New and Renewable Energy
- Ministry of Skill Development and Entrepreneurship
- Ministry of Steel
- Ministry of Women and Child
- Department of Higher Education
- Department of Science and Technology
- Development
- Directorate General of Supplies & Disposals - Dept of Commerce

Industry and Services

- Agricultural Insurance Corporation of India
- AP Mineral Development Corporation Limited
- Aurobindo Pharma Limited
- Bharat Dynamics Limited
- Cement Corporation of India
- CESC Kolkata
- Chenab Valley Power Projects Ltd
- GIPSA
- Goodricke Group Ltd
- Infrastructure Corporation of AP – INCAP
- Infrastructure Leasing & Financial Services Ltd
- Kolkata Port Trust
- Life Insurance Corporation of India
- Medisys EduTech Private Ltd
- NATCO Pharma Ltd.
- National Housing Bank
- NMDC
- Oriental Insurance Company Limited
- Pawan Hans Limited
- Power Grid Corporation of India Ltd..
- Reliance Infrastructure Limited
- Singareni Collieries Company Ltd
- Tamilnadu Urban Finance and Infrastructure Development Corporation Limited (TUFIDCO)
- Telangana New Renewable Energy Development Corp. Private Ltd
- TSSPDCL
- Visakhapatnam Port

State Governments and their agencies

- Andhra Pradesh Capital Region Development Authority
 - Andhra Pradesh Pollution Control Board
 - AP Pollution Control Board
 - AP State Innovation Society
 - Cyberabad Police Commissionerate
 - Govt. of Andhra Pradesh
 - Govt. of Odisha
 - Govt. of Sikkim
 - Govt. of Telangana
 - Govt. West Bengal
 - Greater Hyderabad Municipal Corporation
 - HMWSSB
 - Hyderabad Metropolitan Development Authority
 - Port Blair Municipal Corporation
 - AP State Biodiversity Board
-

Power regulatory commissions in the States of	Other organisations
<ul style="list-style-type: none"> ● Assam, ● Gujarat, ● Delhi, ● Bihar, ● Manipur and Mizoram ● Telangana ● Meghalaya 	<ul style="list-style-type: none"> ● Centre for Cellular and Molecular Biology ● CSIR ● CIPS ● National Institute of Urban Affairs ● NIRD

Outlook for the Future:

ASCI looks forward to strengthening its capacity building offerings for post-experience management development in the public, private and government sectors in India and abroad. The Announced Programmes that have primarily targeted public sector enterprises in the past, continued to attract the attention of the private sector too. ASCI faculty would strive to offer programmes that are thematically contemporary and relevant to the participating organisations.

The College would intensify its interface with clients in the public and government sectors to improve the quality and relevance of the In-Company Training Programmes, both On-Campus and Off-Campus. Efforts would be made to strengthen existing partnerships and forge new ones with new clients and older clients who need to be drawn back to ASCI. Existing partnerships with the Department of Science and Technology (DST) and the Department of Personnel and Training (DoPT), would be strengthened as we look towards offering additional capacity building initiatives. Partnerships with the World Bank and the Asian Development Bank (ADB) would be carried forward with newer offerings relevant to the projects funded by these institutions. Attempts would be made to extend these capacity building offerings to other multi-lateral funding institutions.

The College has MoUs with several organisations, both in India and abroad, for collaboration particularly in the area of training. We are determined to operationalise the MoUs and take up activities in the short term as well as plan for the longer term. This would enhance the visibility of the College and provide opportunities for the faculty to network and explore newer pedagogies.

The College continues to work with State Governments in capacity building initiatives and efforts would be made to reach out to other state governments. Efforts would

be made to work with Government departments at the State and central levels to facilitate the implementation of GoI programmes Swatchh Bharat, Made in India, AMRUT, Smart Cities, etc.

The Management Development Programmes conducted by the different Centres of the College and the Research and Management Studies carried out by the various Areas within the Centres are presented in the following section. Details of the faculty members who directed the MDPs referred to and those who led and conducted the studies are also provided.

Activities of the Centres

1) Centre for Energy, Environment, Urban Governance and Infrastructure Development (CEEUG&ID)

The Centre for Energy, Environment, Urban Governance and Infrastructure Development (CEEU&ID) continues to make significant contribution in training, research and consulting and create meaningful on-ground impact for its national and international clients. In the year 2016-17, the Centre undertook several capacity building initiatives for senior policy makers and practitioners and engaged in policy development with Ministries of GoI. It also initiated several large-scale action research projects and maintained its positioning as a credible technical and knowledge partner.

Area-wise activities of the Centre is as follows:

A) Urban Governance Area

The Urban Governance Area conducted training programmes on Change Management for Achieving Continuous (24X7) Water supply for all in Urban Areas, Achieving Universal Urban Sanitation, Integrated Solid Waste Management, Urban Management and Public Private Partnerships (PPP) in Urban Infrastructure and Service Delivery.

A series of workshops conducted by the Area came in handy for the officials and other participants to share knowledge while deliberating the key issues of public importance.

The Area conducted workshops on Decentralised Solid Waste Management, Charminar Pedestrianization and New Generation Tramway, GIS for Urban Development, Rain Water Harvesting for the Officials of HMWS&SB, Hyderabad and an intensive 3-day Workshop for 300 elected representatives, including the top leadership in the government of the ruling Telangana Rashtra Samithi Party. The training programmes and workshops directly benefited close to 600 delegates from municipalities, corporates and social sector and scores of others, indirectly.

The Area undertook several projects working closely with international organisations such as UNICEF, Bill and Melinda Gates Foundation (BMGF), ICLEI (the leading

global network of more than 1500 cities, towns and regions); union government including Ministry of Human Resource Development (MHRD) and Ministry of Housing and Urban Affairs for both Swachh Bharat Mission and Smart cities programme; State governments of Andhra Pradesh for urban sanitation; and with corporates, particularly in helping them achieve impact through effective deployment of Corporate Social Responsibility investments. The Area successfully completed the following projects during the year:

- Andhra Pradesh Engagement Phase II: Technical Assistance to Government of Andhra Pradesh for Urban Sanitation (Sponsored by BMGF)
- Programme Cooperation Agreement for WASH in Schools Leadership Course (Sponsored by UNICEF, New Delhi)
- Establishment of State Level Programme Management Unit (PMU) for ICT enablement of Development Permission Management System (DPMS)- Government of Telangana
- Mission Mode Project on Service Delivery Improvement in Hyderabad (Sponsored by Greater Hyderabad Municipal Corporation)
- Award of Consulting and Technical Support for ICT Enablement of Hyderabad Metropolitan Development Authority (Sponsored by HMDA)
- Promotion of Inclusive, Sustainable growth & Diversity to Strengthen Local Governments (Sponsored by ICLEI South Asia, New Delhi)
- Capacity Building of Cities as part of the Sanitation Capacity Building Platform (Sponsored by National Institute of Urban Affairs, New Delhi)
- Consultancy Services for the selection of Project Management & Construction Supervision Consultants for Vizag Chennai Industrial Corridor (Sponsored by Dept of Industries, Commerce & Export Promotion, Government of Andhra Pradesh)
- City-wide Delivery of Sustainable and Equitable Sanitation Services in Warangal (Sponsored by BMGF)

- Decentralised Sanitation Management Support in selected river front towns in Andhra Pradesh and Technical Assistance to Swatchh Bharat Mission (SBM) sub group at Niti Aayog
- Project Management Unit (PMU) for Implementing E-Challan & Traffic Improvement (Sponsored by Government of Telangana)
- Establishment and support of Programme Management Unit (PMU) for H-TRIMS Project (Sponsored by GHMC)
- Study on Rationalising Domestic Water Usage in Navi Mumbai Municipal Corporation (Sponsored by NMMC)
- Transaction Advisory Support to Delhi Jal Board for Improving Delivery Mechanisms for Potable Water in informal Settlements (Sponsored by Delhi Jal Board)
- Study on Integrated Project Advisory and Management Consultant for Development of New Capital City for the State of Andhra Pradesh (Sponsored by Infrastructure Corporation of Andhra Pradesh Ltd)
- Study on Andhra Pradesh State Urban Mission (Sponsored by Andhra Pradesh Urban Finance & Infrastructure Development Corporation Limited)
- Detailed Project Report (DPR) for Pimpri Chinchwad Continuous (24/7) Pressurised Water Supply Project (Sponsored by Pimpri- Chinchwad Municipal Corporation)
- Telangana State Urban Mission (Sponsored by Telangana Urban Finance & Infrastructure Development Corporation Limited)
- Study on Improving Health and Education Outcomes through Water, Sanitation and Hygiene in Schools (Sponsored by Rural Electrification Corporation, New Delhi)
- Preparation of Slum Free City Plan of Action (SFCPoA) under RAY (Sponsored by Guwahati Municipal Corporation)
- A Corporate Social Responsibility (CSR) Roadmap for Singareni Collieries Company Ltd (SCCL)
- Study of Waste to Resources (W2R) projects for Municipal Solid Waste Management (MSWM) (Sponsored by IL&FS)
- Appraisal of Reforms Implementation in UIDSSMT towns of Orissa & Tamil Nadu (Sponsored by Ministry of Urban Development, Government of India)
- Consultancy Services for Smart Cities Mission (Sponsored by TUFIDCO, Government of Tamil Nadu)

B) Energy Area

The Area conducted a Programme on Setting Electricity Tariffs and Regulatory Accounting for Officers of CEB & LECO, Sri Lanka, besides programmes on Regulating Electricity Tariffs & Related Issues, and on Power Markets in India: Issues and Challenges for Indian Energy Exchange (IEX). A series of programmes were conducted for NTPC officials, senior officers of THDCIL, and for newly promoted Senior Engineers of PSPCL.

A Business Plan for SCCL and Implementation of Energy Conservation Building Code (ECBC) in Telangana State – showcasing the transition towards ECBC complied buildings through T-HUB were the projects completed by the Area.

The new projects received include, Transition towards ECBC complied built environment through handholding support to GoTS (a pilot at GHMC), Strengthening the Implementation Framework of the ECBC, Capacity Development for Project Implementation– Asian Development Bank, and a study on Impact of Tariffs and Formulation of Advice to the Government on the use of Electricity in Sri Lanka.

C) Environment Area

The Department of Science and Technology (DST), GoI, recognised the College as one of the National Centres for imparting knowledge to various stakeholders in the field of Climate Change Adaptation for Natural Resource management for a period of three years. The Area is executing a project on public health geo-informatics to integrate environmental, health and social data to improve public health research in the country along with 13 other institutions. The Area developed a decision-support systems as part of the project. National Geospatial Policy was formulated and submitted to DST for implementation in the year under review.

NIRD awarded a project to develop a framework using geospatial technologies for evaluation of works

undertaken in water bodies in the states Andhra Pradesh and Telangana under MNREGA.

D) Infrastructure Area

The Infrastructure Area conducted two announced programmes on Urban Infrastructure Project Development and Management and Homes for All: Attaining the National Agenda. A programme, titled: Homes for All, in Odisha was attended by 200 participants.

The Area developed 18 Capacity Development and Infrastructure Investment & Finance Reports for 10 towns and cities in Odisha.

It also concluded a large infrastructure support project for Odisha during 2016-17, and commenced operations on 32 Technical Support Units for Homes for All in the State. The support units comprise 80 professionals at State and district levels.

Key achievements of the Technical Support Units for the Housing and Urban Development Department include:

- formation and registration of District Urban Housing Societies in 30 Districts, with District Collector as the Secretary of the Society,
- conduct of Governing Body meetings of Odisha Urban Housing Mission,
- development of dashboard for all components of the Mission – the initiative is cited as national good practice and is documented by GoI and circulated to all states,
- conduct of regional capacity building programmes for project stakeholders including PD, DRDA/DUDA and District Collectors,
- support in development of Direct Benefit Transfer (DBT) application,
- identification of vacant land in Government/PSU land to the extent of over 200 acres using GIS applications,
- development and administration of IEC campaign on Homes for All Mission, and
- obtain approval of more than 50,000 homes from GoI (the state traditionally delivered around 2,000 homes per year previously).

The Area's performance in Odisha is duly recognised by the Government of India and has translated into more projects for the College on "Homes for All" in Assam and Bengal.

Centre for Management of Land Acquisition, Resettlement and Rehabilitation (CMLARR)

The Centre for Management of Land Acquisition, Resettlement and Rehabilitation (CMLARR), established itself as a high potential resource centre on LARR issues. The Centre took up new Projects with APMDC, Government of Sikkim, World Bank and CRDA in 2016-17.

The World Bank supported a 4-day visit of a two-member ASCI team to National Research Centre for Resettlement (NRCR), China, that led to signing of MoU between NRCR and ASCI and finalisation of a Module for Joint International Programmes. The aim of the MoU signed with Hohai University is to support cooperation and create research network for effective management of social issues in infrastructure development. It is agreed to jointly conduct international professional training in involuntary resettlement, and social/environmental safeguards, in cooperation with the World Bank/Other international organisations and collaborate in Research and Consultancy Studies in LARR.

CMLARR institutionalised partnership with Coal India Ltd, the largest coal producer in the world, contributing around 82 percent of the coal production in India. As a part of this partnership, the CMLARR team visited all subsidiaries, held extensive consultations with all stakeholders, prepared a comprehensive Customised Courseware and provided comprehensive inputs for CIL R & R Policy-2016. Two fortnightly courses were conducted in 2016-17.

A 5-day announced programme on LARR was attended by 52 officers from more than 25 organisations. The other three announced programmes on SIA, Insurance and CSR also attracted good participation. The Centre organised two dedicated workshops in Bihar and Sikkim, sponsored by the respective State governments, for the benefit of district Collectors and senior officers. As many as 346 participants attended a dozen training programmes directed by the Centre.

A website (www.rlarrdc.org.in) maintained by the Centre is used as a reference by clients and many stakeholders on LARR issues. The Website brings together the latest

developments on the Act and the rules framed by various state governments. Queries raised by various stakeholders are also clarified.

Research and consultancy projects taken up by the Centre include, National Housing Bank Study, Social Impact Assessment Studies for APMDC, SIA Studies for Govt. of Sikkim, and Innovative Alternatives for Land Acquisition in India (World Bank).

II) Centre for Management Studies (CMS)

The Centre for Management Studies (CMS) comprises four Areas: Human Resource Management, Marketing, and Operations Management and Strategic Management.

The Centre designed and delivered several new MDPs and R&C assignments during the year under review. A total of 68 programmes were conducted with 1616 participants.

A) Human Resources Area

The Announced Programmes in Human Resources Area include, Leadership Through Self Discovery, Leadership Skills Development, Communication Skills for Managers, Building and Leading Effective Teams, Transactional Analysis for Interpersonal Effectiveness, Effective Trade Union Management, Values Driven Leadership, Leading with Emotional Intelligence, Improving Work Culture, and Individual Excellence for Organisational Effectiveness.

The HR Area conducted customised In-company On-campus as well as Off-campus Programmes, which include Leadership Development Programme for the DGMs of UCO Bank (3 programmes), Motivation and Communication for the Executives of Oil India Limited at Duliajan, MDP for Senior Managers of Ajax Fiori Engg. (I) P.Ltd (2 programmes), Bootcamp for the Effectiveness of Emerging Team of Supervisors, Programme for Young Manager – Team MRF, Programme on Industrial Relations and Labour Laws for Indian Navy Officials, MDP for Executive Trainees of NMDC, LDP for Enhanced Public Service Delivery for the Officers of Govt. of Afghanistan (Sponsored by Ministry of External Affairs), LDP for Enhanced Public Service Delivery (Sponsored by Ministry of External Affairs) (2 programmes), Programme on Human Resource Management for DRDO Officials, Coping with Difficult People: Employees and Customers for Executives of

PGCIL (2 Programmes), MDP for Executives in Scale-V AGMs of Canara Bank (2 programmes), Leadership Training Programme for Senior Officials of SEBI, Leadership Development and Engagement (ITEC), Leadership Development Programme for DGMs & GMs of Oriental Bank of Commerce, High Impact Leadership/Management Skills Development (ITEC/SCAAP) (2 Programmes).

B) Marketing Area

Marketing Area conducted Announced Programmes which includes Enhancing Sales Performance through Effective Leadership. The customised In-company On-campus as well as Off-campus Programmes taken up by the Area include, Customised Capacity Enhancement Programme for Executives of United Bank of India, MDP for Fostering Care and Passion for Senior Executives of IOCL.

C) Operations Management Area

The Operations Management Area conducted three programmes on Procurement Procedures for the World Bank-Aided Projects besides programmes on Inventory Management, Project and Contract Management (2 programmes), Materials and Supply Chain Management.

This Area conducted customised In-company On-campus as well as Off-campus Programmes on Asian Development Bank Procurement Procedures, Asian Development Bank Project and Contract Management, Executive Development Programme for Executive Trainees of NMDC Ltd (3 Programmes), a programme on Senior Engineers of Road Construction Department, Government of Bihar, Management Development Programme for ISRO Scientists.

D) Strategic Management Area

Strategic Management Area conducted a programme on Developing Strategic Mindset for Functional Managers and another on Strategic Decision Making for Executives (E1-E5) of NHPC Ltd.

The Centre conducted several well-subscribed Announced Programmes which include the General Management Programme for Senior Executives (Session 127 and 128), Advanced Management Programme: Empowering Proven Leaders to Drive Strategic Renewal for Sustainable Growth with a study tour to EU.

Carried over research projects of the Centre include, Developing Capacity Building Plan and Training Module for decentralized District Planning – UNICEF, A research project on “Public Procurement policies for Government of India” was successfully carried out and a white paper based on the research was submitted to DG(S&D). A project on Implementing Vendor rating system for NMDC was taken up during this year.

New consultancy projects of the centre include, Manpower Recruitment and Succession Planning for Chenab Valley Power Projects Ltd, Formulating HR Rules & Policies for Chenab Valley Power Projects Ltd, Formulating Strategic Planning Document, Vision and Mission for Chenab Valley Power Projects Limited, Screening Test for Officers of PSGICs for Promotion to the Cadres of Scale VI and Scale VII (GIPSA), Preparation of Manual for APPCB, Assessment Exercise for Promotion to the cadre of ZM(O) and placement in the scale of ZM(S) for the ensuing promotion round (2017018) (LIC of India), Screening Test of Officers in Scale V & VI in Agriculture Insurance Company of India, Manpower Assessment and Organisation Restructuring Study, Enabling Parameters of PMs Trophy Scheme, Post Bid Evaluation for identification of Cartelization/ Collusion in relation to auction of Coal Linkate to IPPs, and Assessment of ICRISAT Project at Kudgi.

A prestigious consultancy assignment for assessment of enabling parameters for “PM’s Trophy for best Integrated Steel Plant” was carried out by the Centre.

III) Centre for Economics and Finance (CEF)

The Centre operates through two Areas: International Trade & Finance, Industry, Macro-economic Policy & Public Finance Area and the Money, Banking, Corporate Finance & Governance Area.

A) International Trade & Finance, Industry, Macro-economic Policy & Public Finance Area

The Area contributed to building an awareness of the impact and analysis of economic policy across sectors in the College’s clientele, through its MDP and research activities. During the year, the Area conducted a programme on Macroeconomic Policy for Indian Economic Services officers. The participants of the programme were highly appreciative of the in-depth analysis of the economic policy and its impact. The Area contributed to capacity building in the banking sector by

conducting a joint programme on Capacity Enhancement for United Bank of India. The Area contributed to the programme by providing an analysis of the economic environment and its impact on the banking sector.

The Area developed distinct competencies in delivering concept and technique based programmes for State Governments. During the year, the Area conducted a programme on Economic Concepts for Department of Planning, Govt of Maharashtra, which provided a comprehensive coverage of the economic concepts underlying the planning and budgeting process. The Area conducted two programmes on Financial Management and Systems, covering 36 officials, for the Finance Dept of Govt of Madhya Pradesh. The Area conducted three programmes on Fiscal Variable and Budget analysis for the Department of Planning, Govt of Maharashtra and Govt of Uttarakhand, covering 68 officers. These programmes were designed to demonstrate the application of econometric analysis in forecasting the economic and fiscal variables in the preparation of State budgets.

The Area conducted a highly specialised programme on the Indices and Indicators for the Department of Planning, Govt of Maharashtra, which was designed to provide a comprehensive analysis of the role of indices and indicators in formulation and evaluation of public policy in accordance with the Sustainable Development Goals of the State.

The Area continues its capacity building and research activities under the EU project that was awarded in 2013. During the year, a review of the project was undertaken by the delegation of European Union, and we received an excellent feedback from the client.

B) Money, Banking, Corporate Finance and Governance Area

The Area has developed distinct competencies in application of project financing and risk management techniques in Government projects. During the year, the Area was able to demonstrate its skills in the application of management concepts across various sectors such as space research, infrastructure, construction and judiciary.

The Area continues to conduct its extremely popular programme on Finance for Non Finance executives, which attracted clients from leading organisations in both public and private sectors.

A programme on Strategies for Cost Leadership was very well received by the participants. Another programme on Disbursement Procedures of Asian Development Bank was conducted with the objective of creating awareness of the procedures in the project implementing agencies of various Government Departments.

The Area also conducted a training programme on Improved R&D and Industry Interaction for faculty of TEQIP –II Institutions. The programme provided valuable insights into developing strategies to improve the interaction between industry and academia.

The Area jointly conducted EDP for Executives of NMDC with the objective of enhancing knowledge and skills of their executives in the functional areas of management.

The Area jointly conducted three training programmes for ISRO, with the objective of developing competencies in the application of management in a space research organisation, covering 78 scientists. The key takeaways, as stated by the participants, were the application of project management techniques in managing their projects and understanding the importance of optimum utilisation of resources.

The Area jointly conducted a 24-week Programme on Business Management for the retired officers of Indian Armed Forces, to equip them with functional management concepts and leadership skills in getting suitable placements in industry.

The Area conducted a 5-day programme on Construction Management, funded by Asian Development Bank, which was attended by 29 participants from project implementation agencies in the Construction sector of Govt Departments. The objective of the programme was to demonstrate application of management concepts in the construction industry.

The Area also conducted a 5-day programme on Financial Management for officers of Department of Economics and Statistics, Jammu and Kashmir.

During the year, the Area was awarded a prestigious project on research based advisory service by the Finance Dept in Govt of Andhra Pradesh. This project envisages the analysis of data to suggest opportunities for revenue enhancement, measures to improve effectiveness of

public expenditures and develop innovative methods of funding capital expenditures.

The Area was awarded a project on the Analysis of causes of delay in disposal of court cases, from the Ministry of Law and Justice, Government of India, under a scheme for Action Research and Studies on Judicial Reforms. The project would have a significant impact in providing data on the functioning of the judiciary and the problems faced in disposal of court cases.

The Area also worked on a study of rural consumers, which highlights the problems faced by them and their exploitation by the trading and financial services community. The recommendations would have a far reaching impact in terms of protecting the rural consumer from restrictive and exploitative trade and money lending practices.

IV) Centre For Innovation & Technology (CIT)

The Centre for Innovation and Technology (CIT) has two Areas: Information Technology, and Technology Policy, Management and Innovation Area. The Technology Policy, Management and Innovation Area has focused on the needs of Capacity Building, Research and Consultancy for government organisations focused on Science and Technology development and Corporate Organisation on Innovation Management. The Department of Science and Technology (DST), GoI, continued to entrust the task of training Scientists and Technologists in the area of management. The Centre also continues to maintain strong association with other scientific organisations such as ISRO and DRDO.

The Centre houses the Academy for Science, Policy Implementation and Research (ASPIRE) project.

The Information Technology (IT) Area conducts specialised programmes covering new topics such as e-Learning, Leveraging Big Data and e-Governance. The faculty of the IT area also provided IT related inputs to other Centres in training as well as consultancy. In the area of research and consultancy e-Governance continues to be a thrust area.

The CIT led the proposal writing and negotiation with Geological Survey of India (GSI) for the conduct of MDPs for Senior and Junior level Officers of GSI during 2016-17. Three programmes of one week duration each were awarded, and directed by CIT.

It also led the programme review, proposal writing and negotiation with ISRO for the conduct of MDPs for Scientists/Engineers of ISRO during third quarter of 2016-17.

The Area was involved in training activities in terms of programme direction, module coordination as well as handling sessions in various in-company on-campus/off-campus programmes.

The Centre continues to spearhead the Management Development Programmes (MDPs) for Scientists and Technologists under the sponsorship of DST in 2016-17. The CIT directed four specialised programmes on Science Administration and Research Management, Managing Innovation and Technology for Competitiveness, Managing Technology Value Chains and Advanced Techno-Management Programme for DST, GoI. The Centre also directed two MDPs for Scientists of ISRO and three MDPs for senior and Junior level officers of GSI. The Centre dealt with announced programmes on e-Procurement, e-Learning and Digital Education, IT Enabled Knowledge Management, Managing Strategic Innovation and Strategic R&D Management. The Centre also conducted Capacity Building Programme on Good Governance & Effective Public Administration for the Officers of the Govt. of Bangladesh, sponsored by the Ministry of Public Administration, Government of Bangladesh. An In-Service Training Programme on Innovations in Public Service Delivery, sponsored by Department of Personnel & Training (DoPT) and Off-campus programme on Two Day Conclave on Faculty Development for Technology Centres Under Ministry of Micro, Small & Medium Enterprises (MSME) were also held.

Research and Management Studies took up by the Centre are as follows:

The Department of Higher Education under the Ministry of Human Resource Development (MHRD), GoI, extended the ongoing research project namely “Innovation Awards, Information Dissemination and International Conference” under Pandit Madan Mohan Malaviya National Mission on Teachers and Teaching (PMMNMTT) to train the teachers up to September, 2017. The project team would develop case studies on innovations in teaching and learning in higher education. Stage-I scrutiny and convening of panel for shortlisting was done in February, 2017. Shortlisted the Stage-II nominations for award selection.

The ongoing project of Science Policy Implementation & Research – ASPIRE for the DST, GoI, continues for the fourth year. This is a prestigious project which had an impact on the STI Policy-2013 developed by Ministry of Science and Technology as well as in the 12th Five Year Plan of GoI. A workshop was conducted on National Scientific Infrastructure Policy in New Delhi. DST is now reviewing the report on “National Scientific Research Equipment Policy”. Other projects took up by CIT are.

- Digital Dashboard for Govt. of Telangana project was received and work was initiated.
- A project on evaluation capacity and analytic support to Govt. of A.P. and other governments were received from Bill & Melinda Gates Foundation.
- Leading DPR for National Institute for Skill Development (NISD) project.

V) Centre for Public Policy, Governance and Performance (CPPGP)

The Centre for Public Policy, Governance and Performance (CPPGP) contributed in a major way to the activity profile of the College with high visibility programmes and projects.

The Ministry of Public Administration (MoPA), Govt. of Bangladesh chosen the Centre as its knowledge partner. The Centre successfully organised nine Management Development Programmes for the civil servants of the Government of Bangladesh (GoB), titled, “Capacity Building Programme on Good Governance and Effective Public Administration”. As many as 264 Civil Service Officers of Government of Bangladesh were trained under these programmes during 2016-17.

The Centre continued to contribute to the capacity building initiatives of DST, Govt. of India. Under the aegis of the Department, the Centre conducted one training programme titled, “Science Governance and Management” for scientists, technologists, engineers and academics from public-funded S&T institutions.

The Centre was guiding and coordinating the work of the Centre for Poverty Studies and Rural Development (CPSRD) of the College, in the role of a mentor.

To exemplify its efforts in Governance, the Centre successfully implemented a prestigious project on the replication of good governance initiatives recognised with

PM's Awards for Excellence in Public Administration, sponsored by the Department of Administrative Reforms and Public Grievances (DARPG), GoI. The task involved extending technical assistance and handholding support to states and union territories in their replication efforts.

ASCI team had visited the various States and UTs, interacted with the project leaders and gained first-hand knowledge of the 14 initiatives that were awarded good governance initiatives and their impact. Following this, they visited replicating States and UTs and engaged with the Leadership, Nodal and Stakeholders concerned and conducted sensitization, awareness and capacity-building workshops, and extended technical assistance facilitation for effective implementation of the initiatives. As a result, the replication of the initiatives were completed in 271 sites across States and UTs. The results are available at www.pmawardsreplication.in.

Further, the Centre partnered with DARPG, GoI, in preparing the knowledge content for their regional conferences titled, "Path Breaking and High Impact Initiatives in Citizen Centric Services Delivery" and "Workshop on Public Delivery -Implementation of Right to Services Act in States" held at Guwahati and Jammu and Kashmir, respectively.

During the year, DARPG entrusted ASCI with one more project titled "Development of Manuals for District Level functionaries defining their roles and responsibilities in implementation of Centrally Sponsored Schemes". The purpose of the Development Manual is to act as a comprehensive handbook for use by the District Collector & key District-level functionaries to enable clear and quick learning about the Schemes, implementation modalities, roles and responsibilities of the various functionaries as well as stakeholders, target beneficiaries, resource requirements, etc. ASCI team, in discussion with various officials and other stakeholders in Ahmedabad, Vadora, Anand and Choteudepur districts of Gujarat, developed an outline and structure for the manuals.

The Centre along with the Centre for Innovations in Public Systems (CIPS) had developed draft "Innovation Policy" for the Andhra Pradesh Innovation Society. The assignment had benchmarked national and international good practices in promoting and nurturing innovations in Government.

The CPPGP entered into a Memorandum of Understanding (MoU) with the Central University of

Jammu to undertake a series of research studies and training programmes.

VI) Centre for Human Development (CHD)

The Centre for Human Development (CHD) comprises three Areas: Health Studies, Education Studies and Gender Studies.

The Centre took up leadership development programmes, monitoring and evaluation of public health and education related programmes and schemes and impact assessment studies.

The Centre conducted the Advanced Management Programme-2016 with international study tour in Milano, Rome, Venice, Zurich, Paris and Amsterdam and a good number of participants from Maharatna and Navratna companies participated in the programme.

The Centre conducted 6 ICTPs for the officers of Central Bank of India which included Executive Development Programmes for SRMs and RMs, separate programmes for Scale-IV officers and Scale-V Officers and Agriculture Finance Officers of Central Bank of India.

For the first time in the College, the CHD developed a Capacity Building Programme for the Directors of The Indian Council of Medical Research (ICMR), the apex body for formulation, promotion, and coordination in biomedical research in the country. The six-day programme for the Directors of ICMR was well-received by the participants.

The CHD, in collaboration with Asian Development Bank, organised a two-day training programme on gender policies and gender audit. The purpose of the unique programme, attended by 22 participants from different States of India, are: a) To enhance understanding of basic concepts related to gender, appreciation of the necessity of gender mainstreaming in a given sector and sensitise participants about strategies for implementing, monitoring and reporting on gender at an individual level; and b) To enhance commitment of participants towards designing, implementing, monitoring and reporting the Gender Action Plan at the institutional level. The Centre also designed and conducted a two-week programme for women scientists.

The Centre played a key role in the replication of PM-awarded best initiatives across the country.

The Centre handled gender, health and sports-related initiatives that were replicated across States and UTs in India. The Centre prepared Replication Strategy Framework of – *Saving the Womb, Save the Girl Child, Surguja Fulwari and Lado Campaign* and coordinated and conducted a regional workshop for north eastern states in the Assam Administrative Staff College, Guwahati.

The Directorate of Women Empowerment, Government of Madhya Pradesh, mentioned the inputs provided by ASCI in their final presentation for the CAPAM awards. The Centre contributed to decentralised district planning in the state of Odisha. The CHD, with the support from UNICEF, played a major role in strengthening the capacities of government officials and local self governments to develop child-friendly development plans. As part of the assignment, 70 Master Trainers were trained and Capacity Building Plan along with Training Modules were also developed.

VII) Centre for Healthcare Management (CHM)

The Centre for Healthcare Management (CHM) completed yet another year of successful conduct of the AICTE-approved Post-Graduate Diploma in Hospital Management (PGDHM) and significantly improved the value and visibility of the programme.

The Hospital Management programme is a judicious mix of theoretical inputs, practice-oriented sessions, in-class assignments, exposure visits, case studies and analyses, theme-based group discussions, simulation exercises, management games, quizzes, role-plays, experience-sharing sessions and project presentations.

A number of interactive sessions were arranged with senior executives from hospitals and health-care institutions, to help students relate their learning to real-life scenarios, work-place challenges and stakeholder expectations, more closely. The curriculum was designed to build the requisite knowledge and skills and develop suitable attributes and competencies in the students so as to enable them to succeed in their careers as effective administrators and managers in the various domains of the healthcare sector.

Live projects in hospitals and public health institutions were incorporated in the PGDHM curriculum. More than fifty live projects were done by the students in various

hospitals and public health institutions all over India in 2016-17 in addition to the summer internship and final internship projects. Students did live projects and summer internships in reputed hospitals and other healthcare institutions such as Kokila Ben, Hinduja, Apollo, Medanta, Columbia Asia, Wockhardt, Global, Continental, Fortis, Aster CMI, Aster Prime, KIMS, Star, Maxcure, Sunshine, Fernandez, Srikara, Leptra Society, National Health Mission Uttarakhand, Aravind Eye Care, Access Health International etc.

The ASCI PGDHM Academic Advisory Board, headed by Padma Shri Dr Kakarla Subbarao, founder Director, Nizam Institute of Medical Sciences (NIMS), provided well-informed advice and guidance to constantly enhance the quality of the programme so that the course content, curriculum and pedagogy are up-to-date, providing holistic and enriched learning to the students. The Board also ensured that the felt-needs of the industry are adequately addressed in the Programme on an ongoing basis. The other industry members of the ASCI PGDHM Board are, Padma Bhushan Dr Nageshwar Reddy, Chairman, Asian Institute of Gastroenterology and Dr Raju Narayanaswamy IAS, Principal Secretary to Government of Kerala.

The Centre has had yet another season of successful placements, with all the students getting absorbed with market-indexed compensation packages in reputed organisations in the Hospitals, Healthcare IT and Public Health. Students were placed in reputed institutions like Deloitte, Napier, All Scripts, Primera, Wockhardt, Global, Maxcure, KIMS etc.

The CHM also undertook various other MDP activities. The Indian Statistical Service Probationers were trained by the Centre on “Monitoring and Evaluation.” An announced programme on “Quality in Health Care” and an in-company programme on “Certificate on Health Care Quality” for AP health officials were held.

The Centre, which has a tie-up with Economic Times Cases (ET cases), developed two case studies along with PGDHM students. These case studies, titled: “Quality Improvement in Healthcare: Can ‘Lean’ Lead the Way?” and “Disaster Management at Hospitals: CARE Hospitals’ Response to Hudhud” were published in ET both nationally and internationally.

The Centre is undertaking a UNICEF research project on “Management review of Behavioral Change

Communication for the Health Departments” in Maharashtra, Karnataka and Telangana. Besides, the Centre conducted the recruitment of General Managers (Hospital Administration), Gandhi Hospital, Directorate of Medical Education, Govt. of Telangana.

VIII) Centre for Poverty Studies and Rural Development (CPSRD)

The Centre for Poverty Studies and Rural Development (CPSRD) is mandated to work on development in rural and agriculture sectors, with a focus on poverty alleviation. During the year 2016-17, the Centre had undertaken a series of trainings and research studies in collaboration with the Centres for Human Development and Centre for Public Policy, Governance and Performance, respectively.

The Centre spearheaded two Management Development Programmes (MDPs) for Agricultural Finance Officers of Central Bank of India on marketing of agricultural and rural credit products, processing of loans, credit appraisal and recovery management.

The Centre contributed to Department of Agricultural Marketing, Govt of Telangana in its efforts to bring in reforms in Agriculture Markets. Towards this, the Centre had organised a two-day workshop on “e-National Agriculture Markets (e-NAM)” for the officers and market secretaries of the Department of Agricultural Marketing, Govt of Telangana. The workshop focussed on the overview of e-NAM, critical success factors, challenges in implementing e-NAM, change management and team management.

During 2016-17, the CPSRD was awarded a research study (title: Socio-Economic and Gender based evaluation of Category-B assets under MGNREGA in the State of Telangana) by the National Institute of Rural Development (NIRD), Ministry of Rural Development. The study dealt with evaluation of individual assets created under MGNREGA in Telangana focusing on land development, horticulture and sericulture plantations and water conservation at the farm level. The study involves primary survey of 750 farmer households across five erstwhile districts of Telangana. During the financial year, the project team undertook secondary research to fine-tune the methodological approach.

The CPSRD also entered into a Memorandum of Understanding (MoU) with the Department of

Agricultural Marketing, Government of Telangana, to undertake a series of research studies and training programmes. Accordingly, the Centre advised the Department on evaluating the good and proven national practices in agricultural marketing to be integrated in the then proposed amendments in agricultural produce marketing act of the State of Telangana.

The Centre actively participated and contributed to the research and consulting projects of the Centre for Public Policy, Governance and Performance. To mention a few, the Centre had contributed in the project titled, “Technical Assistance for Replication of Good Governance Initiatives” and “Development of Manuals for District Level functionaries defining their roles and responsibilities in implementation of Centrally Sponsored Schemes”, sponsored by the Department of Administrative Reforms, Performance and Governance (DARPG), Government of India. The Centre also contributed to “Development of Draft Innovation Policy” sponsored by the Andhra Pradesh Innovation Society, Government of Andhra Pradesh.

M. Anandam & Co.,
Chartered Accountants

INDEPENDENT AUDITORS' REPORT

Report on the Financial Statements

We have audited the accompanying financial statements of Administrative Staff College of India which comprise the Balance Sheet as at March 31, 2017 and the Income and Expenditure Account for the year ended on that, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position and financial performance of the Institute in accordance with the Generally Accepted Accounting Policies and Standards. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Company's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of the accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion and to the best of our information and according to the explanation given to us, except for the effects of the matters described in the Basis of Qualified Opinion paragraph the said financial statements give a true and fair view in so far as it relates to:

- a) In the case of the Balance sheet, of the state of affairs of the College as at March 31st, 2017
- b) In the case of the Income and Expenditure account, of the excess of Income over Expenditure for the year ended on that date.

For **M. Anandam & Co.,**
Chartered Accountants
(Firm Regn. No. 000125S)

M. R. VIKRAM
Partner
Membership No. 021012

Place : Secunderabad,
Date : 26th July, 2017

Balance Sheet as at 31st March 2017

(Amount in ₹)

	Schedule		As at 31.3.2017	As at 31.3.2016
SOURCES OF FUNDS				
1 FUNDS				
a. Corpus Fund	A		6,41,90,631	6,41,90,631
b. Endowment Fund - Specific	B		3,28,83,474	3,15,80,858
c. ASCI Development Fund		4,62,98,221		4,04,02,869
Transferred from Income and Expenditure Account		5,08,41,680		58,95,352
		<hr/>	9,71,39,902	4,62,98,221
d. Reserve For Contingencies			1,63,30,566	1,63,30,566
e. GOI Loan Repayment Reserve			3,78,26,410	3,78,26,410
f. Investment Fluctuation Reserve			5,00,000	5,00,000
			<hr/> 24,88,70,983 <hr/>	<hr/> 19,67,26,686 <hr/>
2 LOAN FUNDS				
a. Loan from GOI	C		2,50,00,000	3,00,00,000
TOTAL			<hr/> 27,38,70,983 <hr/>	<hr/> 22,67,26,686 <hr/>
APPLICATION OF FUNDS				
3 FIXED ASSETS	D			
a. Gross Block		28,81,24,425		28,35,47,721
b. Less : Depreciation		19,56,38,327		18,95,65,645
		<hr/>		<hr/>
		9,24,86,098		9,39,82,076
c. Add : Capital Work in Progress		19,34,167		19,29,167
		<hr/>	9,44,20,265	9,59,11,243
4 INVESTMENTS	E		8,60,05,093	8,55,38,546
5 CURRENT ASSETS, LOANS AND ADVANCES				
a. Inventories - Stock at Cost		28,46,434		20,50,478
b. Sundry Debtors	F	10,97,89,729		11,31,46,722
c. Accrued Income & Mobilization Advance Due	G	99,95,461		20,89,000
d. Cash and Bank Balances	H	23,67,71,779		9,70,85,787
e. Loans and Advances	I	7,78,03,084		5,98,16,111
f. Other Current Assets	J	1,42,07,394		1,08,87,286
		<hr/>	45,14,13,881	28,50,75,384
6 LESS : CURRENT LIABILITIES AND PROVISIONS				
a. Current Liabilities	K	26,67,80,069		17,98,37,269
b. Provisions	L	9,11,88,187		5,99,61,218
		<hr/>	35,79,68,256	23,97,98,487
7 NET CURRENT ASSETS(5 - 6)			9,34,45,625	4,52,76,897
TOTAL			<hr/> 27,38,70,983 <hr/>	<hr/> 22,67,26,686 <hr/>
NOTES TO ACCOUNTS	S			

In terms of our report attached
For M. ANANDAM & CO.,
Chartered Accountants
(Firm Reg. No. 000125S)

M R VIKRAM
Partner
(Membership No. 021012)

NAMRATA SOMANI
Finance Officer

KALYAN KUMAR ROY
Registrar & Secretary

RAJEN HABIB KHWAJA
Director General

K PADMANABHAIHAH
Chairman

Hyderabad, July 26, 2017

Income and Expenditure Account for the year ended March 31, 2017

(Amount in ₹)

	Schedule	Year ended March 31, 2017	Year ended March 31, 2016
INCOME			
Training Programmes Income	M	22,45,36,783	18,10,80,340
Research Studies (Applied Research) Income		13,44,15,802	7,82,03,975
Management Studies Income		6,39,06,672	9,30,78,116
Income from PGDHM		1,73,57,500	1,77,17,000
Membership Subscription		95,000	65,000
Income from Investments	N	1,11,68,226	1,18,72,012
Miscellaneous Income	O	3,71,03,042	3,20,69,922
		48,85,83,025	41,40,86,365
EXPENDITURE			
Salaries and Allowances	P	20,84,74,163	20,30,66,099
Travel and Accommodation	Q	3,83,39,765	3,34,36,928
Food Expenses		62,81,238	54,51,743
Rates and Taxes		30,33,482	30,07,471
Electricity and Water		1,04,81,294	1,01,55,441
Repairs and Maintenance		74,59,666	56,62,158
Hired Services	R	11,68,18,455	9,58,54,465
Visiting Specialists Expenses		65,31,252	40,75,323
Advertisement		22,84,549	6,21,535
Communication Expenses		29,01,454	27,36,472
Printing and Stationery		79,12,253	68,79,181
Subscription to Technical Journals		17,14,271	29,49,230
Auditors Fees		2,00,000	2,00,000
General Expenses	S	1,38,45,937	86,82,553
Finance Costs		1,04,096	16,685
Provision for Doubtful Debts and Advances		-	1,17,38,361
Bad debts Written Off		-	34,57,878
		42,63,81,875	39,79,91,523
Surplus / (Deficit) for the year before depreciation and Prior period adjustment		6,22,01,150	1,60,94,842
Depreciation		70,69,670	70,69,068
Surplus / (Deficit) for the year before prior period adjustments		5,51,31,480	90,25,774
Prior Period Adjustments (Net)		42,89,799	31,30,422
SURPLUS / (DEFICIT) AVAILABLE FOR APPROPRIATION		5,08,41,680	58,95,352
Transferred to ASCI Development Fund		5,08,41,680	58,95,352

NOTES TO ACCOUNTS

T

In terms of our report attached

For M. ANANDAM & CO.,

Chartered Accountants

(Firm Reg. No. 000125S)

M R VIKRAM

Partner

(Membership No. 021012)

NAMRATA SOMANI

Finance Officer

KALYAN KUMAR ROY

Registrar & Secretary

RAJEN HABIB KHWAJA

Director General

K PADMANABHAIAH

Chairman

Hyderabad, July 26, 2017

Schedules Forming Part of the Balance Sheet As at March 31, 2017

					(Amount in ₹)
SCHEDULE-A	As at March 31, 2016	Additions	Total	Deductions	As at March 31, 2017
CORPUS FUND					
Corpus Fund	6,41,90,631	-	6,41,90,631	-	6,41,90,631
PREVIOUS YEAR	6,41,90,631	-	6,41,90,631	-	6,41,90,631
SCHEDULE-B					
ENDOWMENT FUND - SPECIFIC	As at March 31, 2016	Additions	Total	Deductions	As at March 31, 2017
C C Desai Memorial Fund	12,00,000	-	12,00,000	-	12,00,000
L & T Industrial Economics Fund	5,00,000	-	5,00,000	-	5,00,000
Public Sector Research Fund *	12,00,000	-	12,00,000	-	12,00,000
MMTC Chair Fund	5,00,000	-	5,00,000	-	5,00,000
Bharat Business International Chair Fund	15,00,000	-	15,00,000	-	15,00,000
Tarun Sondhi Memorial Fellowship Fund	9,46,678	-	9,46,678	-	9,46,678
Dr. Y Nayudamma Memorial Lecture Fund	1,00,000	-	1,00,000	-	1,00,000
BHEL Chair Fund	12,00,000	-	12,00,000	-	12,00,000
ONGC Chair Fund	12,00,000	-	12,00,000	-	12,00,000
ITC Chair Fund	12,00,000	-	12,00,000	-	12,00,000
SAIL Chair Fund	12,00,000	-	12,00,000	-	12,00,000
IPCL Chair Fund	12,00,000	-	12,00,000	-	12,00,000
Rajiv Gandhi Memorial Lecture Fund	5,00,000	-	5,00,000	-	5,00,000
NLC Chair Fund	15,00,000	-	15,00,000	-	15,00,000
Dr. Ambedkar Memorial Lecture Fund	8,00,000	-	8,00,000	-	8,00,000
K L N Prasad Memorial Lecture Fund	4,00,000	-	4,00,000	-	4,00,000
Shanti Narasimham Medical Centre for Women Fund	6,30,000	-	6,30,000	-	6,30,000
Total (refer notes to schedule E)	1,57,76,678	-	1,57,76,678	-	1,57,76,678
Unutilised Interest on Endowment funds	1,58,04,180	13,06,616	1,71,10,796	4,000	1,71,06,796
	3,15,80,858	13,06,616	3,28,87,474	4,000	3,28,83,474
Previous Year	3,12,18,868	16,71,677	3,28,90,545	-	3,28,90,545

* ₹ 4,00,000 each from Oil & Natural Gas Commission, Indian Oil Corporation Limited and Rashtriya Chemicals & Fertilizers Ltd.

Schedules Forming Part of the Balance Sheet As at March 31, 2017*(Amount in ₹)*

	As at March 31, 2017	As at March 31, 2016
SCHEDULE - C		
LOAN FROM GOI (Refer Note 4 of Sch T)		
Opening Balance	3,00,00,000	3,50,00,000
Less: Repaid during the year	(50,00,000)	(50,00,000)
Closing Balance	2,50,00,000	3,00,00,000
SCHEDULE - D		
Provided in the following page		
SCHEDULE - E		
INVESTMENTS (Unquoted)		
Long Term Investments (at cost)		
1 UTI - Master Share - Dividend (No of Units = 2,16,604.623; valued at cost NAV - ₹ 70,08,589.14 (March 31, 2016 ₹ 65,24,955))	55,24,425	55,24,425
	55,24,425	55,24,425
Short Term Investments (at lower of cost and fair value)		
2 Fixed Deposits with Banks (see note below)	8,04,80,668	8,00,14,121
	8,60,05,093	8,55,38,546
Note : Aggregate of Investments include :		
(a) Endowment Fund - Specific (refer schedule B)	1,57,76,678	1,57,76,678
(b) Unutilized balance of Interest Free Loan from Govt. of India	53,47,534	49,73,695

Schedules Forming Part of The Balance Sheet As at March 31, 2017

**SCHEDULE-D
Fixed Assets**

(Amount in ₹)

Particulars	GROSS BLOCK (AT COST)				DEPRECIATION				NET BLOCK	
	As at March 31 2016	Additions	Deductions	As at March 31 2017	Up to March 31 2016	For the Year	On Deductions	Up to March 31 2017	As at March 31 2017	As at March 31 2016
Land-Freehold	6,15,700	—	—	6,15,700	—	—	—	—	6,15,700	6,15,700
Land-Leasehold	1,46,754	—	—	1,46,754	—	—	—	—	1,46,754	1,46,754
Building-Purchased	20,18,318	—	—	20,18,318	20,18,318	—	—	20,18,318	—	—
Other Buildings	11,32,50,909	—	—	11,32,50,909	3,08,98,279	27,40,085	—	3,36,38,364	7,96,12,545	8,23,52,630
Computer System	4,01,64,992	20,07,389	—	4,21,72,381	3,98,91,029	8,57,819	—	4,07,48,848	14,23,533	2,73,963
Audio Visual Aids	86,21,791	7,98,322	—	94,20,113	82,62,472	5,40,024	—	88,02,496	6,17,617	3,59,319
Furniture & Fixtures	1,83,47,258	4,78,092	—	1,88,25,350	1,40,39,140	7,04,272	—	1,47,43,412	40,81,938	43,08,118
Air Conditioning	1,56,67,770	3,23,901	—	1,59,91,671	1,36,73,885	5,90,302	—	1,42,64,187	17,27,484	19,93,885
Electrical Accessories	99,85,058	1,83,453	—	1,01,68,511	87,44,743	2,63,847	—	90,08,590	11,59,921	12,40,315
Library	3,34,03,701	36,625	2,326	3,34,38,000	3,20,05,914	5,53,777	2,326	3,25,57,365	8,80,635	13,97,788
Office Equipment, Utensils etc	74,56,947	1,70,905	97,125	75,30,727	67,21,035	2,14,041	38,850	68,96,226	6,34,501	7,35,912
Vehicles	22,36,918	16,33,280	9,55,812	29,14,386	22,36,918	3,26,656	9,55,812	16,07,762	13,06,624	—
Miscellaneous	3,16,31,605	—	—	3,16,31,605	3,10,73,912	2,78,847	—	3,13,52,759	2,78,846	5,57,692
Total	28,35,47,721	56,31,967	10,55,263	28,81,24,425	18,95,65,644	70,69,670	9,96,988	19,56,38,327	9,24,86,098	9,39,82,076
Previous Year	28,28,17,989	7,67,706	37,974	28,35,47,721	18,25,25,165	70,69,068	28,588	18,95,65,644	9,39,82,077	

Note: Pending fixation of compensation payable, no adjustment has been made in the accounts for 1360.30 sq.yards of Freehold Land (Bella Vista) acquired by the Municipal Cororation of Hyderabad.

Schedules Forming Part of the Balance Sheet As at March 31, 2017*(Amount in ₹)*

	As at March 31, 2017	As at March 31, 2016
SCHEDULE - F		
SUNDRY DEBTORS (UNSECURED)		
<i>Considered Good</i>		
Dues from Clients - Management Studies	6,44,69,315	7,77,13,587
Dues from Sponsors of Research Projects	2,22,52,627	4,06,58,887
Dues from Training programmes	5,27,94,008	4,28,01,605
Sundry Accounts	63,03,740	61,53,331
	14,58,19,690	16,73,27,410
Less : Provision for Doubtful Debts	3,60,29,961	5,41,80,688
	10,97,89,729	11,31,46,722
Note:		
Debts outstanding for a period exceeding six months	4,36,77,081	1,82,10,359
Others	6,61,12,648	9,49,36,363
	10,97,89,729	11,31,46,722
SCHEDULE - G		
ACCRUED INCOME & MOBILIZATION ADVANCE DUE		
Training programmes	4,32,245	—
Research Income	35,53,516	—
Management Studies	60,09,700	20,89,000
	99,95,461	20,89,000
SCHEDULE - H		
CASH & BANK BALANCES		
Cash on Hand (including balances in imprest)	1,45,984	5,19,136
BALANCE WITH SCHEDULED BANKS:		
Current Accounts	12,967	1,77,343
Savings Accounts	1,85,82,982	63,63,829
Deposit Accounts	21,80,29,845	9,00,25,480
	23,67,71,779	9,70,85,787

Schedules Forming Part of the Balance Sheet As at March 31, 2017

(Amount in ₹)

	As at March 31, 2017	As at March 31, 2016
SCHEDULE - I		
LOANS & ADVANCES (unsecured)		
a. Considered Good		
Loans and Advances to Staff	1,50,95,873	1,42,68,034
Advances for Supplies and Services	14,01,017	4,78,412
Medical Claims Receivable	19,69,728	35,48,931
Pre-paid Expenses	22,80,799	22,52,981
Deposits with Public Bodies and Others	41,14,264	35,85,802
Tax Deducted at Source	5,29,41,404	3,56,81,951
	7,78,03,084	5,98,16,111
	64,854	64,854
	7,78,67,938	5,98,80,965
	64,854	64,854
	7,78,03,084	5,98,16,111
Less : Provision for Doubtful Advances		
	7,78,03,084	5,98,16,111
SCHEDULE - J		
OTHER CURRENT ASSETS		
Interest Accrued on		
Investments	1,18,76,250	87,28,433
Deposits with Public Bodies and Others	95,594	1,17,913
Loan to Staff	22,35,550	20,40,939
	1,42,07,394	1,08,87,286
SCHEDULE - K		
CURRENT LIABILITIES		
Sundry Creditors	5,27,05,766	7,51,91,850
Advance Receipts and Unexpired Income	20,40,22,371	9,31,91,792
Due to Trustees, Provident Fund	32,03,514	28,08,011
Due under Pension Fund Scheme	1,88,305	1,90,431
Security and Other Deposits	36,80,587	35,76,173
Other Liabilities	29,79,526	48,79,012
	26,67,80,069	17,98,37,269
SCHEDULE - L		
PROVISIONS		
For Gratuity to Employees (Refer Note 7(a) of Sch T)	4,00,29,298	3,18,58,398
For Leave Encashment (Refer Note 7(b) of Sch T)	5,11,58,889	2,81,02,820
	9,11,88,187	5,99,61,218

Schedules Forming Part of the Income and Expenditure Account for the Year Ended March 31, 2017

(Amount in ₹)

	Year Ended March 31, 2017	Year Ended March 31, 2016
SCHEDULE - M		
Income From Training Programmes		
Income from Courses and Seminars	6,87,05,519	8,17,42,175
Income from Incompany Programmes	15,58,31,264	9,93,38,165
	22,45,36,783	18,10,80,340
SCHEDULE - N		
INCOME FROM INVESTMENTS (GROSS)		
Dividend	6,49,814	6,06,493
Interest	1,18,25,028	1,16,27,511
	1,24,74,842	1,22,34,004
Less : Amount carried forward (Refer Note.1 below)	13,06,616	3,61,992
	1,11,68,226	1,18,72,012
Notes :		
1. Unutilized Income from Investment of Specific Endowments is carried forward where there is stipulation to that effect. (Refer Sch B)		
SCHEDULE - O		
MISCELLANEOUS INCOME		
Interest on Loans to Employees	6,43,422	6,57,434
Other Interest	6,95,865	7,35,699
License fee	45,47,078	36,05,507
Provision for doubtful debts no longer required written back	1,44,61,437	47,31,894
Sundry Receipts	1,22,79,057	1,65,79,389
Income from services rendered to Center for Innovation in Public Systems	44,76,183	57,60,000
	3,71,03,042	3,20,69,922

Schedules Forming Part of the Income and Expenditure Account for the Year Ended March 31, 2017

(Amount in ₹)

	Year Ended March 31, 2017	Year Ended March 31, 2016
SCHEDULE - P		
SALARIES AND ALLOWANCES		
Salaries and Allowances	15,15,87,005	17,27,04,608
Contribution to Provident Fund	1,44,17,009	1,34,59,517
Provision for Gratuity to Employees	80,75,392	59,65,163
Other Terminal Benefits	2,80,09,145	51,59,105
STAFF WELFARE EXPENSES		
Medical Expenses	36,09,756	38,32,375
Other Welfare Expenses	27,75,856	19,45,332
	<u>20,84,74,163</u>	<u>20,30,66,099</u>
SCHEDULE - Q		
TRAVEL AND ACCOMODATION		
Travel and Accomodation	4,02,29,625	3,37,97,391
Less : Expenses Recovered	18,89,860	3,60,463
	<u>3,83,39,765</u>	<u>3,34,36,928</u>
SCHEDULE - R		
HIRED SERVICES		
Hired Services-Agencies	4,75,45,065	3,96,80,644
Hired Services-Projects	5,64,22,401	4,96,20,210
Hired Services-Others	1,28,50,989	65,53,611
	<u>11,68,18,455</u>	<u>9,58,54,465</u>
SCHEDULE - S		
GENERAL EXPENSES		
Legal Expenses	5,89,000	2,29,500
Insurance	3,33,038	1,30,909
Staff Recruitment	1,25,929	41,802
Uniforms and Liveries	1,66,702	1,42,079
Laundry and Cleaning Materials	12,12,123	8,40,902
Entertainment Expenses	34,04,547	25,82,843
Staff Development Expenses	2,84,460	14,190
Miscellaneous Expenses	77,30,138	47,00,328
	<u>1,38,45,937</u>	<u>86,82,553</u>

SCHEDULE - T

Notes forming part of the Accounts

1. Corporate Information

In 1953, a committee of the All India Council for Technical Education recommended that an Administrative Staff College be established in India, on the lines of the Administrative Staff College at Henley-on-Thames in England.

On 18 May 1956, Administrative Staff College of India was registered as a society under the Societies Registration Act. Academic activities started on 6th December 1957 (celebrated each year as ASCI Foundation Day).

2. Significant Accounting Policies

(i). All revenues, costs, assets and liabilities are accounted for on accrual basis.

(ii). Revenue Recognition

- a) Income from Training Programmes, Seminars and In-Company Programmes is recognized on proportionate completion basis.
- b) Income from Research and Management Studies where billing is frequency based is recognized on proportionate completion basis. Income other than from research Studies, excludes recovery of expenses.
- c) Income from Research and Management Studies where billing is milestone based is recognized on achieving and invoicing the milestone.
- d) Income from Investments includes income from Investments of Endowed Chairs, but excludes unutilized income carried forward where there is stipulation to that effect.

(iii). Gratuity and Leave Liability

Provision for Gratuity and Leave encashment is made on the basis of valuation provided by LIC of India.

(iv). Depreciation

Depreciation is provided on straight-line method (SLM) at rates based on estimated useful life of assets as given below. A full year depreciation is charged in the year of addition and no depreciation is charged in the year of deletion. No depreciation is charged on leasehold land.

Asset Block	Estimated Life (In Years)
Buildings	40
Other Buildings	40
Computer System	3
Audio Visual Aids	3
Furniture & Fixtures	10
Air conditioning	7
Electrical Accessories	10
Library Books	7
Office & Kitchen Equipment	10
Vehicles	5
Miscellaneous	5

Assets costing less than ₹5,000, excluding Library Books have been fully charged to Income and Expenditure Account.

(v). **Foreign Currency Transactions**

Monetary assets and liabilities are not restated at year end and consequently the resultant foreign exchange gains / losses are not recognized.

(vi). **Fixed Assets**

Fixed Assets are stated at their original cost of acquisition including all expenses attributable to bringing the assets to their intended use.

(vii). **Investments**

Investments are stated (a) Long term Investment 'at cost', provision is made to recognize a diminution, other than the temporary in the value of such investments and (b) Short term Investments are 'at lower of cost and fair value'.

(viii). **Inventories**

Inventories are valued at cost on First in First out (FIFO) basis. Inventory consists of items of maintenance and consumables of staff canteen.

(ix). **Taxation**

Pursuant to the notification no 74/2007 dated March 23, 2007 issued by under section 10 of the Income Tax Act, 1961, the central government has exempted any income earned by/belief of Administrative Staff College of India from tax liability. Accordingly, the College does not have any tax liability on its income earned during the year.

Other Notes**3. Contingent liabilities not provided for:**

- (a) Guarantees given by banks on behalf of the College outstanding as on March 31, 2017 ₹37,94,142 (March 31, 2016 ₹72,77,436)
- (b) Claims against the college not acknowledged as liability as on March 31, 2017 ₹1,68,816 (March 31, 2016, ₹1,68,816)

4. The unsecured loan of ₹5,00,00,000 from the Government of India was received on the following terms.

- (a) The loan is repayable after a period of five years from the date of disbursement (i.e. April 5, 2007) in ten equal annual installments of ₹50,00,000 each. An amount of ₹2,50,00,000 has been repaid till 31st March, 2017.
- (b) The College may invest any unutilized money from the loan amount in Government Securities or in fixed deposits in any of the nationalized banks or public sector enterprises. As on March 31, 2017, the unutilized amount and interest thereon aggregating to ₹53,47,534 has been invested in fixed deposits with State Bank of Hyderabad.

5. Working capital loan (Cash Key Account) with a limit of ₹1,00,00,000 from State Bank of Hyderabad is secured by Fixed Deposit of ₹1,35,00,000. The loan carries an interest of 1% over and above the Fixed Deposit Interest rate.**6. The cumulative provision for doubtful debts held as on 31.03.2017 is ₹3,60,29,961 (Previous year - ₹5,41,80,688/-) An amount of ₹36,89,290 has been written off during the year against the provision already held and ₹1,44,57,791 has been written back on account of recoveries from parties.**

7. a) **Gratuity**

The College formed the “ASCI Employees Gratuity Trust” for the purposes of funding the liability attributable to Gratuity. The trust, in turn, has taken a policy with Life Insurance Corporation of India under the LIC’s Group Gratuity Scheme (“the Scheme”).

The gratuity liability as at March 31, 2017 has been determined by LIC of India at ₹5,18,54,035. Against this liability, the plan assets are of ₹1,18,24,737 which represents amounts funded by the trustees with LIC of India. The balance unfunded liability of ₹4,00,29,298 (March 31, 2016 ₹3,18,58,398) has been accounted for and reflected in the accounts as provision for gratuity liability.

b) **Leave**

The College has taken Group Leave Encashment policy with LIC of India for providing leave encashment benefits under the LIC’s “Employees Group Leave Encashment–cum–Life Assurance (Cash Accumulation) Scheme” (“the Scheme”).

The leave liability as at March 31, 2017 has been determined by LIC of India at ₹5,40,43,645. Against this liability, the plan assets are of ₹28,84,756 which represents amounts funded by the college with LIC of India. The balance unfunded liability of ₹5,11,58,889 (March 31, 2016 ₹2,81,02,820) has been accounted for and reflected in the accounts as provision for leave liability.

8. Physical verification of fixed assets and inventories has not been carried out during the year.
9. Out of the total Income earned during the year, an amount of ₹36,73,394/- (Net) has been earned on account of the services rendered to Centre for Innovations in Public System. There was a revision of method of calculation of charges payable by CIPS in the meeting dated 9th Dec 2016, which was retrospectively effected from financial year 2015-16.
10. The college has taken a group medical policy for its employees. Total claims receivable from the insurance companies amount to ₹19,69,728/- out of which an amount of ₹7,76,387 is outstanding for more than one year. An amount of ₹27,72,544 is written off during the year which was accumulated up to financial year 2014-15.
11. The college has not created any provision towards incentives payable to Faculty Members (Previous Year ₹35,00,000).
12. Figures for the previous year have been regrouped wherever necessary.

M. Anandam & Co.,
Chartered Accountants

INDEPENDENT AUDITORS' REPORT

Report on the Financial Statements

We have audited the accompanying financial statements of **Centre for Innovations In Public Systems** which comprise the Balance Sheet as at March 31, 2017 and the Income and Expenditure Account for the year ended on that date, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position and financial performance of the Institute in accordance with the Generally Accepted Accounting Policies and Standards. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Company's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of the accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion and to the best of our information and according to the explanation given to us the said financial statements give a true and fair view in so far as it relates to:

- (a) In the case of the Balance sheet, of the state of affairs of the Society's as at March 31st, 2017
- (b) In the case of the Income and Expenditure account, of the excess of Income over Expenditure for the year ended on that date.

For **M. Anandam & Co.,**
Chartered Accountants
(Firm Regn. No. 000125S)

M. R. VIKRAM
Partner
Membership No. 021012

Place : Secunderabad
Date : 26.07.2017

Centre for Innovations in Public Systems

Balance Sheet as at 31 March, 2017

(Amount in ₹)

Particulars	Schedule	As at 31.3.2017	As at 31.3.2016
1 FUNDS			
a. GRANT - IN - AID	A	20,00,00,000	20,00,00,000
b. Surplus of Income over Expenditure			
As per last Balance Sheet		9,13,834	(1,58,70,214)
Add : Surplus of Income over Expenditure		3,59,89,968	1,67,84,048
		3,69,03,802	9,13,834
		23,69,03,802	20,09,13,834
APPLICATION OF FUNDS			
1 FIXED ASSETS	B		
a. Gross Block		58,18,168	56,80,922
b. Less: Depreciation		37,10,610	30,15,575
		21,07,558	26,65,347
2 INVESTMENTS	C	20,02,00,000	18,52,00,000
3 CURRENT ASSETS, LOANS AND ADVANCES			
a. Interest Accrued on Investments		20,69,563	10,13,504
b. Cash and Bank Balances	D	1,30,02,224	94,48,582
c. Loans and Advances	E	70,45,596	58,61,768
d. Sundry Debtors		3,69,01,675	37,99,775
		5,90,19,058	2,01,23,629
4 LESS: CURRENT LIABILITIES	F	2,44,22,814	70,75,142
NET CURRENT ASSETS (3-4)		3,45,96,244	1,30,48,487
		23,69,03,802	20,09,13,834
NOTES TO ACCOUNTS	L		

In terms of our report attached

For M. ANANDAM & CO
Chartered Accountants
Firm Regd. No. 000125S

For and on behalf of Advisory Council

M.R. VIKRAM
Partner
Membership No. 021012

Dr. Nivedita P. Haran
Director, CIPS

Rajen Habib Khwaja
Director General ASCI &
Head Steering Committee, CIPS

Place : Hyderabad
Date : 26.07.2017

Centre for Innovations in Public Systems

Income and Expenditure Account for the year ended March 31, 2017

(Amount in ₹)

Particulars	Schedule	Year ended March 31, 2017	Year ended March 31, 2016
INCOME			
Income from Investments	G	1,47,25,299	1,60,61,551
Research Project Income	H	3,96,07,988	3,02,38,404
Other Income	I	7,32,168	3,05,242
		55,065,455	46,605,197
EXPENDITURE			
Salaries and Allowances		62,28,656	62,81,804
Staff Recruitment		4,30,563	2,90,209
Travelling Expenses		22,94,824	47,43,519
Hired Services		39,55,011	90,94,240
Website Development Charge		13,168	—
Visiting Specialist Expenses		3,07,360	10,91,734
Communication Expenses		5,39,745	5,92,367
Printing and Stationery		1,87,359	16,15,832
Statutory Audit Fees		1,43,750	1,45,800
Establishment Charges	J	39,21,951	45,77,458
General Expenses	K	3,58,065	5,97,660
		18,380,452	29,030,623
Surplus for the period before Depreciation		3,66,85,003	1,75,74,574
Depreciation	B	6,95,035	7,90,526
Surplus/(Deficit) of Income over expenditure carried to Balance Sheet		3,59,89,968	1,67,84,048

In terms of our report attached

For M. ANANDAM & CO
Chartered Accountants
Firm Regd. No. 000125S

For and on behalf of Advisory Council

M.R. VIKRAM
Partner
Membership No. 021012

Dr. Nivedita P. Haran
Director, CIPS

Rajen Habib Khwaja
Director General ASCI &
Head Steering Committee, CIPS

Place : Hyderabad
Date : 26.07.2017

Centre for Innovations in Public Systems

Cash Flow Statement for the year ended 31 March, 2017

(Amount in ₹)

Particulars	March 31, 2017	March 31, 2016
Net Profit before Tax	3,59,89,968	1,67,84,048
Adjustments for:		
Depreciation and Amortization	6,95,035	7,90,526
Operating profit before working capital changes	3,66,85,003	1,75,74,574
Adjustments for changes in working capital		
(Increase)/Decrease in Trade receivables	(3,31,01,900)	(29,41,470)
(Increase)/Decrease in Loans & Advances	(11,83,828)	(17,81,318)
Increase/(Decrease) in Current Liabilities	1,73,47,672	38,22,258
Increase/(Decrease) in Provisions	-	-
Net Cash flow generated from operations	1,97,46,947	1,66,74,044
Cash flow from investing activities		
(Purchase)/Sale of fixed assets	(1,37,246)	(10,959)
Net cash from investing activities	(1,37,246)	(10,959)
Cash flow from financing activities		
Increase/(Decrease) in fixed Deposits	(1,50,00,000)	1,17,02,374
Interest Accrued on fixed Deposits	(10,56,059)	30,26,546
Net cash from financing activities	(1,60,56,059)	(86,75,828)
Net increase / (decrease) in Cash and Cash Equivalents	35,53,642	79,87,257
Cash and Cash Equivalents at the beginning of the year	94,48,582	14,61,325
Cash and Cash Equivalents at the end of the year	1,30,02,224	94,48,582

Centre for Innovations in Public Systems

Schedules Forming Part of the Balance Sheet as at March 31, 2017

(Amount in ₹)

	As at March 31, 2017	As at March 31, 2016
SCHEDULE - A		
GRANT - IN - AID	20,00,00,000	20,00,00,000
	20,00,00,000	20,00,00,000
SCHEDULE - C		
INVESTMENTS		
- State Bank of Hyderabad	5,35,00,000	5,35,00,000
- Bank of Baroda	2,87,00,000	2,87,00,000
- Canara Bank	4,10,00,000	4,10,00,000
- Andhra Bank	5,30,00,000	5,80,00,000
- IDBI Bank Ltd	40,00,000	40,00,000
- Union Bank of India	2,00,00,000	-
	20,02,00,000	18,52,00,000
SCHEDULE - D		
CASH AND BANK BALANCES		
Cash on Hand	1,682	2,583
Balance with Schedule Banks:		
In Saving Accounts	1,30,00,542	94,45,999
In Deposit Accounts		
	1,30,02,224	94,48,582
SCHEDULE - E		
LOANS AND ADVANCES (unsecured)		
Loans & Advances to Staff	4,54,923	1,28,501
Other Advances	1,00,000	2,27,887
Advances for Capital Expenditure	1,07,954	1,07,954
Advances for Supplies and Services	8,06,812	9,57,222
Prepaid Expenses	-	-
Tax Deducted at Source	55,75,907	44,40,204
	70,45,596	58,61,768
SCHEDULE - F		
CURRENT LIABILITIES		
Sundry Creditors:		
Payable to Administrative Staff College of India	50,05,911	43,77,367
Audit Fee Payable	1,45,625	1,43,750
Provision for Expenses	15,33,266	24,80,404
Advance against Project Income	1,75,59,129	-
Statutory Liabilities	1,78,883	73,621
	2,44,22,814	70,75,142

Centre for Innovations in Public System (CIPS)
Schedules forming part of the Balance Sheet as at March 31, 2017

SCHEDULE-B
Fixed Assets

(Amount in ₹)

Particulars	GROSS BLOCK (AT COST)			DEPRECIATION			NET BLOCK	
	Balance as at April 1, 2016	Additions	Balance as at March 31, 2017	Balance as at April 1, 2016	For the year	Balance as at March 31, 2017	Balance as at March 31, 2017	Balance as at March 31, 2016
Computers	9,86,837	-	9,86,837	9,84,671	2,166	9,86,837	-	2,166
Furniture & Fixtures	21,29,942	1,37,246	22,67,188	8,07,002	2,09,710	10,16,712,	12,50,476	13,22,939
Air Conditioning	2,22,500	-	2,22,500	1,58,975	31,795	1,90,770	31,730	63,525
Electrical Accessories	1,04,750	-	1,04,750	50,537	10,475	61,012	43,738	54,213
Office Equipments	22,36,893	-	22,36,893	10,14,389	4,40,889	14,55,278	7,81,615	12,22,504
Total	56,80,922	1,37,246	58,18,168	30,15,575	6,95,035	37,10,610	21,07,559	26,65,347
Previous Year	56,69,963	10,959	56,80,922	22,25,049	7,90,526	30,15,575	26,65,348	34,44,914

Centre for Innovations in Public Systems
Schedules Forming Part of Income and Expenditure Account for the
Year Ended March 31 2017

(Amount in ₹)

Particulars	Year Ended March 31, 2017	Year Ended March 31, 2016
SCHEDULE - G		
INCOME FROM INVESTMENTS (GROSS)		
Interest on Deposits with Banks	1,47,25,299	1,60,61,551
	<u>1,47,25,299</u>	<u>1,60,61,551</u>
SCHEDULE - H		
RESEARCH PROJECT INCOME		
Income from Research Projects	3,96,07,988	3,02,38,404
	<u>3,96,07,988</u>	<u>3,02,38,404</u>
SCHEDULE - I		
OTHER INCOME		
Interest on Saving Account with Bank	7,32,168	3,05,242
	<u>7,32,168</u>	<u>3,05,242</u>
SCHEDULE - J		
ESTABLISHMENT CHARGES		
Establishment Charges	39,21,951	45,77,458
	<u>39,21,951</u>	<u>45,77,458</u>
SCHEDULE - K		
General Expenses		
Books for projects	480	2,529
Miscellaneous Expenses	3,05,298	5,51,424
Repairs & Maintenance	52,287	43,707
	<u>3,58,065</u>	<u>5,97,660</u>

Centre for Innovations in Public Systems

SCHEDULE - L

Notes forming part of the Accounts

1. Corporate Information

Government of India, Ministry of Finance vide their Order No: F.11 (1)/FCD/2010 dated 29 July, 2010 has granted a sum of Rs.20 Crores to Administrative Staff College of India (ASCI), Hyderabad, for setting up and operation of a Centre for Innovation in Public Systems. The objectives of the Centre and the nature of expenses to be incurred are specified in the letter No.12132/47/FC. I/2010 dated 21 August, 2010 from Government of Andhra Pradesh.

These financial statements are prepared to disclose the receipt and utilization of the above specific grant provided by the Government. The funds form part of the resources of the Administrative Staff College of India.

2. Significant Accounting Policies

(i) All revenues, costs, assets and liabilities are accounted for on accrual basis.

(ii) Revenue Recognition

- a) Interest income is accounted on accrual basis. Income from investments represents interest accrued on fixed deposits with banks.
- b) Income from Research Project Income is recognized on proportionate completion basis.

(iii) Fixed Assets

Fixed Assets are stated at their original cost of acquisition including all expenses attributable to bringing the assets to their intended use.

(iv) Depreciation

Depreciation is provided on straight-line method (SLM) at rates based on estimated useful life of assets as given below.

Asset Block	Estimated Life (In Years)
Computers	3
Furniture & Fixtures	10
Air Conditioning	7
Electrical Accessories	10
Office Equipments	10
Sound Equipment	5

Assets costing less than Rs. 5,000/- have been fully charged to Income and Expenditure Account.

(v) Investments

Short term investments are stated at 'lower of cost and fair value'.

3. Other Notes

- (i) As per the Concept Note and Guidelines for setting up of the Centre for Innovations in Public Systems, the funds granted will be held and managed by ASCI. Hence, the bank and Fixed Deposit accounts are held in the name of "Administrative Staff College of India, CIPS".

- (ii) Service Tax is not being charged on Consultancy and Workshop Projects. Institute has not filed service tax returns.
- (iii) Income includes service rendered to Miety (Mission Mode Project) amounting Rs.359.00 is subject to approval from project authorities.
- (iv) Previous year's figures have been regrouped / reclassified wherever necessary to correspond with the current year's classification / disclosure.

For M.Anandam & Co.,

Chartered Accountants
Firm Regd No.000125S

M.R.Vikram

Partner
M.No.021012

Place: Hyderabad
Date: 26.07.2017

For and on behalf of Advisory Council

Dr. Nivedita P. Haran

Director, CIPS

Rajen Habib Khwaja

Director General ASCI &
Head Steering Committee, CIPS.

Annexures

Annexure 1
Members of the College Society
(as on 31st March 2017)

A. HONORARY PATRONS FOR LIFE

1. BASF India Ltd.
2. Bata India Ltd.
3. Bharat Heavy Electricals Ltd.
4. Bharat Petroleum Corp. Ltd.
5. Coal India Ltd.
6. DCM Ltd.
7. Escorts Ltd.
8. General Insurance Corp. of India
9. Hindustan Unilever Ltd.
10. HMT Ltd.
11. Hindustan Steelworks Construction Co. Ltd.
12. Indian Farmers Fertilizer Co-op. Ltd.
13. IDBI Bank Ltd
14. ITC Ltd.
15. Life Insurance Corp. of India
16. Madura Coats Ltd.
17. Reserve Bank of India
18. State Bank of India
19. Tata Motors Ltd.
20. Tata Steel
21. VST Industries Ltd.

B. PATRONS

22. DCM Shriram Consolidated Ltd.

C. ORDINARY MEMBERS

23. Air India
24. Andhra Bank
25. Andhra Pradesh State Road Transport Corp.
26. Andrew Yule & Co. Ltd.
27. ABB India Ltd.
28. Ashok Leyland Ltd.
29. ACC Ltd.

30. Bank of Baroda
31. Bank of India
32. BOC India Ltd.
33. Brooke Bond Lipton India Ltd.
34. Reliance Infrastructure Ltd.
35. Canara Bank
36. CESC Ltd.
37. Chennai Petroleum Corp. Ltd.
38. Coromandel International Ltd.
39. Council of Scientific & Industrial Research
40. Crompton Greaves Ltd.
41. East India Pharmaceutical Works Ltd.
42. Electronics Corp. of India Ltd.
43. Hinduja Foundation
44. Eveready Industries India Ltd.
45. Food Corp. of India.
46. GKW Ltd.
47. GlaxoSmithKline Pharmaceuticals Ltd.
48. Government of Assam
49. Government of Jammu & Kashmir
50. Government of Karnataka
51. Government of Kerala
52. Government of Madhya Pradesh
53. Government of Maharashtra
54. Government of Punjab
55. Government of Rajasthan
56. Government of Tamil Nadu
57. Government of Telangana
58. Government of Uttar Pradesh
59. Government of West Bengal
60. Graphite India Ltd.
61. Gulf Oil Corp. Ltd.

62. Heavy Engineering Corp. Ltd.
63. Hindalco Industries Ltd.
64. Hindustan Copper Ltd.
65. Hindustan Petroleum Corp. Ltd.
66. Hyderabad Industries Ltd.
67. AkzoNobel India Ltd.
68. Ess Dee Aluminium Ltd.
69. Indian Aluminum Co. Ltd.
70. Indian Oil Institute of Petroleum Management
71. Indian Overseas Bank
72. ICICI Bank Ltd.
73. Maharashtra State Road Transport Corp.
74. Mahindra & Mahindra Ltd.
75. MMTC Ltd
76. NMDC Ltd.
77. ONGC Ltd.
78. Philips Carbon Black Ltd.
79. Praga Tools Ltd.
80. Punjab National Bank
81. SI Group India Ltd.
82. Singareni Collieries Co. Ltd.
83. Syndicate Bank
84. Tata Power Co. Ltd.
85. Telangana State Road Transport Corp.
86. Tractors India Ltd.
87. Torrent Power Ltd.
88. Tube Investments of India Ltd.
89. Usha International Ltd.
90. Williamson Magor & Co. Ltd

D. ASSOCIATE MEMBERS

91. Bakelite Hylam Ltd.
92. Mawana Sugars Ltd.
93. Spencer & Co. Ltd.
94. Victoria Mills Ltd.

Annexure 2

Court of Governors (as on 31st March 2017)

M. Narasimham, MA (Economics) (Cambridge), D Litt (*Honoris Causa*) (Sri Krishnadevaraya Univ): Chairman-Emeritus, Court of Governors, ASCI. Former Chairman, Court of Governors, ASCI; Finance Secretary, Govt. of India; Governor, Reserve Bank of India; Vice-President, Asian Development Bank; and Principal, ASCI. Awarded Padma Vibhushan in 2000.

A. ELECTED MEMBERS

K. Padmanabhaiah, IAS (retd.), MSc (Andhra Univ.), Master's Degree in Financial Mgmt (Bombay Univ.): Chairman, Court of Governors, ASCI; and former Home Secretary, Govt. of India. Awarded Padma Bhushan in 2008.

Ravi Bhoothalingam, B Sc (Hons) (Delhi University), M A (Experimental Psychology) (Cambridge University); Founder and Chairman, Manas Advisory; Former President, Oberoi Group of Hotels.

Shekar Chaudhuri, PhD in Management (IIM Ahmedabad), B Tech (Mechanical) (IIT, Kharagpur); Director and Professor, School of Management and Entrepreneurship, Shiv Nadar University; Former Director, IIM, Calcutta, Former Faculty, IIM Ahmedabad, Calcutta, IIT, Kharagpur and Southern Illinois University, USA.

Cyrus J Guzder, M A (Hons), (Cambridge University), Chairman & Managing Director, AFL Private Limited, Former Chairman, DHL Worldwide Express (India); Chairman, Carlson Wagonlit Travel India.

Vepa Kamesam,. Former Chairman, Governing Council, Institute of Development & Research in Banking Technology; Managing Director, Institute of Insurance and Risk Management; Dy. Governor, Reserve Bank of India.

Vijay Kelkar, PhD (Berkeley, California): Chairman, India Development Foundation, Forum of Federations, Ottawa, Canada; Former Chairman, 13th Finance Commission. Awarded Padma Vibhushan in 2011.

V. Krishnamurthy, FIE, PhD (Soviet Academy of Sciences), DSc (*Honoris Causa*) (BHU), DLitt (*Honoris Causa*) (Pondicherry): Chairman, National Manufacturing Competitiveness Council, Govt. of India. Member, National Advisory Council and PM's Council on Trade & Industry. Awarded Padma Vibhushan in 2007.

P. M. Murty, B Sc (Hons) (Calcutta University); PGDM (IIM, Kolkata); Former Managing Director & CEO, Asian Paints Limited.

Siripurapu K. Rao, MA (Economics) (Cambridge), PhD (Cambridge): Former Director-General, ASCI; Director, Strategic Planning & Evaluation Division, Commonwealth Secretariat; and Economic Adviser, Ministry of Commerce, Govt. of India.

J Nrupender Rao, Engineering Graduate (Mechanical Engineering) (IIT, Kharagpur), Master's Degree (Industrial Engineering and Operations Research) (Purdue University); Promoter and Chairman, Pennar Group, Hyderabad.

Palle Rama Rao, MSc (Andhra), PhD (BHU), DEngg. (*Honoris Causa*), DSc (*Honoris Causa*): ISRO Dr. Brahm Prakash Distinguished Professor, International Advanced Research Centre for Powder Metallurgy & New Materials. Former V-C, University of Hyderabad; Chairman, Atomic Energy Regulatory Board; and Secretary, Dept. of Science & Technology, Govt. of India. Awarded Padma Vibhushan in 2011.

C. S. Rao, IAS (Retd), Former Chairman, Insurance Regulatory Development Authority; Principal Secretary, Irrigation & Finance, GoAP; Secretary (Expenditure), Secretary (Revenue), Min of Finance, Govt. of India.

T. Navaneeth Rao, MSc PhD, CChem/FRSC (London): Chairman, Local Area Environment Committee (Hyderabad), constituted by the Supreme Court. Former V-C, Osmania University; Chairman, SRT Rural Institute; Director & President, Institute of Public Enterprise.

B. V. R. Mohan Reddy: Executive Chairman, Cyient Limited. Awarded Padma Shri in 2017.

Richard B Saldanha, Mechanical Engineer; Former Chairman and CEO, Unilever Peru; Board Member of Unilever Latin America; Managing Director, Haldia Petrochemicals Ltd; Executive Director, Blackstone India; Executive Director, BCCL.

K. J. Udeshi, MA (Eco) (Bombay Univ.), CAIIB, PGD in Bank Management: former Deputy Governor, RBI and Member, Financial Sector Legislative Reforms Commission.

B. CO-OPTED MEMBERS (EX-OFFICIO)

R. H. Khwaja, IAS (Retd): BA (Hons) (St. Stephen's College, Delhi), PG (History) (Aligarh Muslim Univ, Aligarh): Director-General, ASCI, former Chairman and Managing Director, Singareni Collieries Co., Ltd, Secretary, Ministries of Tourism and Mines, Govt. of India.

Sri Ashok Lavasa, IAS: Secretary (Finance), Ministry of Finance, Govt. of India.

Sri Vinay Sheel Oberoi, IAS: Secretary (Education), Department of Higher Education, Ministry of Human Resource Development, Govt. of India.

B. P. Sharma, IAS: Secretary, Dept. of Personnel & Training, Govt. of India.

S. P. Singh, IAS: Chief Secretary, Govt. of Telangana.

C. REGISTRAR & SECRETARY - CoG

Kalyan Kumar Roy, Masters (Commerce) (University of Kolkata); Certificate course on HR Management (XLRI, Jamshedpur).

Annexure 3 Personnel at ASCI (as on 31st March 2017)

A. PROFESSOR EMERITUS

M. Narasimham, MA (Economics) (Cambridge): *Chairman-Emeritus*, Court of Governors, ASCI.

B. DIRECTOR-GENERAL

R. H. Khwaja, IAS (Retd): BA (Hons) (St. Stephen's College, Delhi), PG (History) (Aligarh Muslim Univ, Aligarh): *Director-General*, ASCI.

C. DEANS

Usha Ramachandra, MA (Economics), MPhil, PhD (all Univ. of Hyderabad): *Professor & Dean of Training Programmes (Short and Long)*

Nirmalya Bagchi, MBA (Jadavpur Univ.), PG Course (Statistical Methods & Applications) (Indian Statistical Institute, Calcutta), PhD (Buss. Mgmt.) (Univ. of Calcutta): *Professor & Dean of Research & Management Studies*

D. CENTRE DIRECTORS

Subodh Kandamuthan, MSc (Development Economics) (Pondi-cherry Central Univ.), MPhil (Applied Economics) (CDS, Thiruvananthapuram); PhD (Economics) (Institute for Soc. & Eco. Change, Bangalore): *Associate Professor & Director, Centre for Health Care Management.*

B. Lakshmi, Masters in Hospital Admn. (MHA) (New South Wales), MPhil, PhD (Human Resource Mgmt.) (both Univ. of Madras), AFAIM: *Professor & Director, Centre for Human Development.*

Gopalratnam Mohan, BTech (BHU, Benaras), PGDM (Fin. & Mktg.) (Xavier Institute of Mgmt., Bhubaneswar): *Professor & Director, Centre for Innovation & Technology.*

Prabhathi Pati, MA (Psychology), MPhil (Utkal Univ.), PhD (Organizational Behaviour) (IIT-Kharagpur): *Professor & Director, Centre for Management Studies.*

Mubeen Rafat, BSc (Statistics) (Univ. of Bombay), MMS (JBIMS, Univ. of Bombay): *Professor & Director, Centre for Economics & Finance.*

D Rama Rao, MSc (Physics) (SP Univ.), DIIT (Industrial Physics) (IIT, Kharagpur), PhD (Fibre Science and Technology) (IIT, New Delhi): *Professor & Director, Centre for Poverty Studies and Rural Development & Centre for Public Policy, Governance & Performance.*

Srinivas Chary Vedala, BE (Civil), (Osmania Univ.), MTech (Environmental Planning) (CEPT, Ahmedabad), PG Diploma (Urban Environmental Planning) (Univ. of Pennsylvania), USAID Fellow, Chevinig Fellow, Ashoka Fellow: *Professor & Director, Centre for Energy, Environment, Urban Governance & Infrastructure Development.*

E. AREA CHAIRPERSONS

Nirmala Apsingikar, BSc (Hons.) (Physics) (IIT-Kharagpur), PGDM (IIM-B'lore): *Professor & Chairperson, Information Technology Area, Centre for Innovation & Technology.*

Nirmalya Bagchi, MBA (Jadavpur Univ.), PG Course (Statistical Methods & Applications) (Indian Statistical Institute, Calcutta), PhD (Buss. Mgmt.) (Univ. of Calcutta): *Professor & Chairperson, Technology Policy, Management & Innovation Area, Centre for Innovation & Technology.*

B. Lakshmi, Masters in Hospital Admn. (MHA) (New South Wales), MPhil, PhD (Human Resource Mgmt.) (both Univ. of Madras), AFAIM: *Professor & Chairperson, Health Studies Area, Centre for Human Development.*

Valli Manickam, MCA (IGNOU), MSc (Inorganic Chem.) (Madras Univ.), MPhil (Chem.), PhD (Environmental Sc. & Tech.) (both JNTU, Hyd): *Professor & Chairperson, Environment Area, Centre for Energy, Environment, Urban Governance & Infrastructure Development.*

Prabhathi Pati, MA (Psychology), MPhil (Utkal Univ.), PhD (Organizational Behaviour) (IIT-Kharagpur): *Professor & Chairperson, Human Resources area, Centre for Management Studies.*

M. S. Raghavendra, BTech (Architecture) (JNTU), MTech (Urban Planning) (JNTU), PhD (Urban Planning) (Cambridge Univ.): *Professor & Chairperson, Infrastructure Development Area, Centre for Energy, Environment, Urban Governance & Infrastructure Development.*

Usha Ramachandra, MA (Economics), MPhil, PhD (all Univ. of Hyderabad): *Professor & Chairperson, Energy Area, Centre for Energy, Environment, Urban Governance & Infrastructure Development.*

P. Shahaida, Graduate in Pharmacy (Bangalore Univ.), MBA (Marketing) (PG Centre Davanagere, Kuvempu Univ.), M.Phil (Management) (Alagappa Univ.), PhD (Services Marketing Area) (Univ. of Mysore): *Associate Professor & Chairperson, Marketing Area, Centre for Management Studies.*

Vilas Shah, MTech (Industrial Engg. & Operations Research) (IIT-Bombay), BE (Mech.) (Poona Univ.), LLB (Poona Univ.), Inter ICWA: *Professor & Chairperson, Procurement, Operations, Materials & Project Management, & Information Systems Area, Centre for Management Studies.*

Srinivas Chary Vedala, BE (Civil) (Osmania Univ.), MTech (Environmental Planning) (CEPT, Ahmedabad), PG Diploma (Urban Environmental Planning) (Univ. of Pennsylvania), USAID Fellow, Chevining Fellow, Ashoka Fellow: *Professor & Chairperson, Urban Governance Area, Centre for Energy, Environment, Urban Governance & Infrastructure Development.*

F. PROFESSORS

Mylavarapu Chandrasekhar, BE (Mech.) (Osmania Univ.), MTech (Prod. Engg.) (JNTU, Hyd), MTech (M&S) (IIT-Delhi), PhD (IIT-Mumbai): *Professor, Centre for Public Policy, Governance & Performance.*

Reshmy Nair, MA (Economics) (Mahatma Gandhi Univ., Kottayam, Kerala), MPhil and PhD (Economics) (both JNU, New Delhi): *Professor, Environment Area, Centre for Energy, Environment, Urban Governance & Infrastructure Development.*

B. V. N. Sachendra, BTech (Mech.) (JNTU, Hyd), MBA (Prod. & Mktg.) (SV Univ., Tirupati): *Professor, Procurement, Operations, Materials & Project Management, & Information Systems Area, Centre for Management Studies.*

Harsh Sharma, MSc (Organic Chem.), MA (Industrial Sociology) (both Chaudhary Charan Singh Univ., Meerut), PGD in Buss. Admn. (Jaipuria Institute of Mgmt., Lucknow), Diploma in Training & Mgmt., PhD (HR) (Guru Gobind Singh Indraprastha Univ., Delhi): *Professor, Human Resources Area, Centre for Management Studies.*

G. ASSOCIATE PROFESSORS

Ashita Allamraju, BA (Economics) (Delhi Univ.), MA & MPhil (Economics) (both Delhi School of Economics), PhD (Economics) (Univ. of Hyderabad) : *Associate Professor, International Trade & Finance, Industry, Macro-economic Policy & Public Finance Area, Centre for Economics & Finance.*

Rajkiran V. Bilolikar, BE (Govt. Engg. College, Aurangabad), MBA (Power Management) (National Power Training Institute, Ministry of Power, GoI, Faridabad): *Associate Professor, Energy Area, Centre for Energy, Environment, Urban Governance & Infrastructure Development.*

Arindam Das, B Tech (Mechanical Engineering) (Regional Engineering College (NIT)), M Tech (Quality, Reliability & Operations Research) (Indian Statistical Institute), PhD (Strategy and Finance (M&A in Emerging Markets)) (Indian Institute of Foreign Trade): *Associate Professor, Strategic Management Area, Centre for Management Studies.*

Dimple Grover, MA (Psychology -OB) (Univ. of Allahabad), M Phil (Psychology-OB) (Delhi Univ.), PhD (IIT, Delhi): *Associate Professor, Human Resources Area, Centre for Management Studies.*

Bhawna Gulati Muradia, MBBS (J J M Medical College, Rajiv Gandhi University of Health Sciences, Karnataka); MBA (Hospital/Health Management) (Jamia Hamdard, Hamdard University) (Rank #1, Gold Medalist); Harvard Business Management Mentor Programme (Online) (Healthcare Management) (Harvard Business Publishing): *Associate Professor, Centre for Health Care Management.*

Y. Malini Reddy, Bachelor of Arts (Hons) (Delhi Univ.), Post Graduate Diploma in Garment Manufacturing Technology (National Institute of Fashion Technology), PhD (ICFAI Univ., Dehradun), Management Teacher Programme (Marketing, Institute of Management Teachers, ICFAI Univ., Dehradun): *Associate Professor,*

Urban Governance Area, Centre for Energy, Environment, Urban Governance & Infrastructure Development.

Raja Shakar Reddy, BE (Hons) (BITS, Pilani), MBA (Asian Institute of Mgmt, Manila, Philippines), Project Management Professional (Project Mgmt Institute, USA), Pursuing PhD (JNTU, Hyderabad): *Associate Professor, Technology Policy, Management & Innovation Area, Centre for Innovation & Technology.*

Sutanuka Dev Roy, BSc Honors (Economics) (Bethune College, Kolkata), MSc (Economics) (Univ. of Calcutta), MA and PhD (Economics) (both Clark Univ., Massachusetts, USA): *Associate Professor, International Trade & Finance, Industry, Macro-economic Policy & Public Finance Area, Centre for Economics & Finance.*

Pankaj Kumar Sampat, B E (Civil) (Birla S P Univ.), LSG Diploma (Municipal) (AILSG), M Plan (Planning-Infrastructure) and PhD (Planning-Water) (both CEPT) : *Associate Professor, Urban Governance Area, Centre for Energy, Environment, Urban Governance & Infrastructure Development.*

M Srikanth, MBA (Fin) (JNTU, Hyd), CAIIB and Diploma in Treasury Investment & Risk Mgmt (both IIBF, Mumbai), PhD (Fin) (JNTU, Hyd) : *Associate Professor, Money, Banking, Corporate Finance & Governance Area, Centre for Economics & Finance.*

P. Subhashini, Masters in Human Resources Mgmt., (Pondicherry Univ.), MA (Psychology) (Osmania Univ.), PhD (Psychology) (Osmania Univ.): *Associate Professor, Human Resources Area, Centre for Management Studies.*

J. Swarnalatha, MA (Economics) (Osmania Univ.), Masters in Foreign Trade (Pondicherry Univ.), PGD in Buss. Mgmt. (HR and Indstl. Buss.) (Vignana Jyothi Institute of Management, Hyd), MPhil (Industrial Psychology) (TISS, Mumbai): *Associate Professor, Human Resources Area, Centre for Management Studies.*

H. ASSISTANT PROFESSORS

Humera Anjum, BA (International Relations), MA, M Phil and PhD (International Relations) (all Univ. of Hyderabad): *Assistant Professor, Centre for Public Policy, Governance & Performance.*

Dushyant Mahadik, BE (Mech. Engg) (Shivaji Univ., Kohlapur, Maharashtra), MTech (Aerospace Propulsion) (IIT, Bombay), PGD in Mgmt (Infrastructure Finance) (IIM, Ahmedabad), Exchange MBA (Strategy) (McCombs School of Business, Univ. of Texas, Austin, USA): *Assistant Professor, Money, Banking, Corporate Finance & Governance Area, Centre for Economics & Finance.*

Jayanta K Mohapatra, BBA (Honors), MBA (Strategic Management and Financial Management), PhD (Strategic Management) (all from Vani Vihar, Utkal Univ): *Assistant Professor, Strategic Management Area, Centre for Management Studies.*

Ashutosh Binshu Murti, Bachelor of Business Administration (Sikkim Manipal Univ.), Advance Diploma in Computer Application, Master of Science (HRM) (IBS, Hyderabad), M Phil (HRM) and PhD (HRM) (both TISS, Mumbai): *Assistant Professor, Human Resources Area, Centre for Management Studies.*

Sreerupa Sengupta, BA (Sociology), (University of Calcutta); M A (Sociology), (Delhi School of Economics); M Phil (Women Studies) and PhD (Arts), (Jadavpur University): *Assistant Professor, Gender Studies Area, Centre for Human Development.*

Balbir Singh, Bachelor of Homoeopathic Medicine and Surgery (L B S Medical College, Bhopal), PGD in Hospital Administration (Medvarsity and Apollo Hospitals Education and Research Foundation), PGD in Preventive and Promotive Healthcare Wellness Rx and Apollo Hospitals Educational & Research Foundation), M B A in Health Care Management (Apollo Institute of Healthcare Mgmt), EDP on Project Management (IIT Delhi), UGC – Net qualified: *Assistant Professor, Health Studies Area, Centre for Human Development.*

Avik Sinha, Bachelor of Engineering (ECE) (National Institute of Technology, Durgapur), PG Diploma in Mgmt (Finance and Service Operations) (Institute for Tech and Mgmt, Mumbai), Fellow Prog in Mgmt (Economics) (IIM, Indore): *Assistant Professor, International Trade & Finance, Industry, Macro-economic Policy & Public Finance Area, Centre for Economics & Finance.*

Srilekha Ravvarapu, B Sc (Agriculture) (Tamil Nadu Agricultural Univ.); Post Graduate Diploma in Mgmt. (Agribusiness Mgmt.), (National Institute of Agricultural Extension Mgmt. (MANAGE)): *Assistant Professor, Centre for Poverty Studies and Rural Development.*

Naveenchandra N Srivastava, M Tech (Applied Geology) and PhD (Engineering Geology), (both IIT, Roorkee), MBA (Operations Management) (IGNOU): *Assistant Professor, Environment Area, Centre for Energy, Environment, Urban Governance & Infrastructure Development.*

I. HONORARY VISITING PROFESSORS, SENIOR CONSULTANTS, ADVISORS AND ADJUNCT FACULTY

P. Abraham, IAS (retd.): MA (Andhra Univ.), Diploma (Systems Mgmt.): *Honorary Advisor.* Chairman, Maharashtra State Power Generation Co. Chairman, Expert Appraisal Committee for River Valley and Hydro-electric Projects, Ministry of Environment & Forests, Govt. of India. Former Secretary, Ministry of Power, Govt. of India, Chairman, MSEB, Member, Union Public Service Commission.

G. Balasubramanyam, B.Tech (JNTU), M.Tech (NIT, Warangal): *Advisor, Environment Area, Centre for Energy, Envnt., Urban Governance and Infrastructure Development.*

S. Chakravarthi, IAS (retd.): MA (Maths and Statistics) (Annamalai Univ.), LL.B (Delhi Univ.), Ph.D (Management) (IIT, New Delhi), Public Administration and Public Enterprises (Univ. of Manchester, UK and Harvard Univ., USA) : *Honorary Visiting Professor.* Advisor/Consultant on Competition Policy and Law.

Vijay Duvvuri: Mechanical Engineer (Madras Univ.): *Honorary Visiting Professor.* Director, FuTPrints Training and Consultancy.

Mohan Guruswamy: Harvard Graduate: *Honorary Visiting Professor.* Distinguished Fellow at the United Service Institution of India, New Delhi. Held senior positions in Government and Industry.

Major G Shiva Kiran, B Com (Hons) (Indian Institute of Management Commerce), M B A (Operational Strategy) (IGNOU), PhD (Development Studies) (CESS, Dr.BRAOU): *Consultant, Urban Governance Area, Centre for Energy, Envnt., Urban Governance and Infrastructure Development.*

Kamal Kumar, IPS (retd.): *Honorary Advisor.* Former Director, SVP National Police Academy, Hyderabad.

N Ramesh Kumar, IAS (retd.): Post Graduate (Economics), Ph.D (Economics), BL Degree (Osmania Univ.) : *Honorary Visiting Professor.* State Election

Commissioner of Andhra Pradesh; former Special Chief Secretary to Governor of Andhra Pradesh and Telangana.

Maj Gen Dr R Siva Kumar (retd), *Honorary Advisor.* BE, PhD, FIE, FIS, FCA (Ind), FAPAS, Sr MCSI, MISRS, MIME, MISG, MIDSA, DIM, C.Eng, PGDCMP, PGDPHM (ITC), Chief Executive Officer (NSDI) and Head (NRDMS) and Mission Coordinator, National GIS, Department of Science and Technology, Ministry of Science and Technology.

S. Narayanan, IAS (retd.): *Honorary Visiting Professor.* Former Indian Ambassador to WTO.

Arun Nigavekar: *Honorary Visiting Professor.* Raja Ramanna Fellow, Trustee & Senior Advisor. Former Chairperson, UGC; Vice Chancellor, Pune University. Founder Director, NAAC, Bangalore.

Shraddha Prasad: Master of Management Studies (Finance) (Mumbai Univ.), Master of Science (Physics) (MS Univ., Vadodara), Post-Graduate Diploma in Industrial Management (Vadodara), Post-Graduate Diploma in Theology : *Honorary Visiting Professor.* former Consultant in a Head-hunting firm; Project Coordinator with UNFPA (a UNDP) for Madhya Pradesh State; Faculty (Fin. & HR) FOMS.

K. Ramakrishna, MBBS: *Advisor-CMU & PGDHM.*

K. Balarama Reddi, BE (Univ. of Madras), FIE: *Honorary Senior Consultant.* Former Chairman, AP State Electricity Board.

T. L. Sankar, IAS (retd.), MSc (Univ. of Madras), MA (Development Economics) (Williams College, Massachusetts, USA): *Honorary Visiting Professor.* Former Principal, ASCI.

Krishnan Srinivasan, IFS (retd.): *Honorary Visiting Professor.* Former Secretary, Ministry of External Affairs, Govt. of India; Deputy Secretary-General, Commonwealth Secretariat.

G. Thyagarajan, FRSC, FNAE, PhD (Chem.) (Osmania Univ.), Post-doctoral research (Univ. of California, Berkeley): *Honorary Visiting Professor.* Chairman, Research Council, Central Institute of Mining and Fuel Research. Former Science Advisor to the Commonwealth Secretary-General; Research Council Chairman, CFTRI, NISCOM, RRL, Jorhat.

Narayan Valluri, IAS (retd.): *Honorary Advisor*. Former Member Secretary, Expenditure Reforms Commission, Govt. of India.

J. EDITOR AND PRO

Ramu Suravajjula, BSc (Kakatiya Univ, Hyd), Bachelor & Master of Communication & Journalism (Osmania Univ.), PG Diploma in Journalism (Asian College of Journalism, Chennai), PhD in Communication & Journalism (Osmania Univ.)

K. OFFICERS IN ADMINISTRATION

Kalyan Kumar Roy, Masters (Commerce) (University of Kolkata), Certificate course on HR Management (XLRI, Jamshedpur): *Registrar & Secretary*.

Namrata P Somani: B Com (Mumbai Univ.), Chartered Accountant: *Finance Officer*.

Mary Elliot: BA, MBA (Bharatiya Vidya Bhavan's College of Communication & Mgmt, Hyderabad): *Sr Administrative Officer*, College Park Campus

Satish Kumar, BA (Osmania Univ.), LLB (General Laws), (Bangalore Univ.), LLM (Industrial Relations and Labour Laws) (Annamalai Univ.), MBA (HRM) (Rajasthan Vidya Peeth), M Phil (HRM) (S V Univ.) : *Administrative & Industrial Relations Officer*, Bella Vista Campus.

C. Sreenivasa Murthy: *Sr Officer, Housekeeping*.

G. Sreenivasa Reddy: *Superintendent, Transport & Security*.

B. Y. Reddy: *Senior Officer, Mess*.

R. Subramanian: *Principal Executive Secretary to DoRS*.

K. Swarnalatha: *Principal Executive Secretary to Chairman, Emeritus and Chairman, CoG*.

R. Amarnath: *Assistant Officer, Accounts*.

P. V. Jai Gopal: *Assistant Officer, Accounts*.

G. Lalitha Hariprasad: *Superintendent, Procurement & Stores*.

T. V. V. Murali Machiraju: *Officer, Establishment Unit*.

Komala S Raj: *Personal Assistant to DG*.

M Ramshirish: *Assistant Librarian*.

K. Usha Rani: *Principal Executive Secretary to DG*.

P. V. S. Subrahmanyeswar: *Assistant Officer, Accounts*.

V. Naga Swapna: *Superintendent, Programmes Office*.

G. Srinivas Yadav: *Principal Executive Secretary to DoTP*.

P. Srinivas Yadav: *Principal Executive Secretary to R & S*.

Annexure 4 Management Development Programmes (April 2016–March 2017)

ANNOUNCED PROGRAMMES

1. 28–30 April 2016: Programme on Social Impact Assessment: **Programme Director:** Prof. Reshmy Nair.
2. 13–15 June 2016: Programme on Environmental Impact Assessment for Projects: **Programme Director:** Prof. G. Balasubramanyam.
3. 20–24 June 2016: Programme on Enhancing Sales Performance through Effective Leadership: **Programme Director:** Dr. P. Shahaida.
4. 20–24 June 2016: Programme on Developing Strategic Mindset for Functional Managers: **Programme Director:** Dr. J. K. Mohapatra
5. 27–29 June 2016: Programme on Change Management for Achieving continuous Water Supply for all in Urban Areas: **Programme Director:** Prof. Srinivas Chary Vedala.
6. 27–29 June 2016: Programme on E-Procurement: **Programme Director:** Prof. G. Mohan.
7. 27–29 June 2016: Programme on Creating and Management Digital Presence for Citizen/Customer Connect: **Programme Director:** Dr. Y Malini Reddy.
8. 27 June–1 July 2016: Programme on Regulating Electricity Tariffs and Related Issues: **Programme Director:** Prof. Usha Ramachandra.
9. 27 June–1 July 2016: Programme on High Impact Corporate Social Responsibility (Csr): Need Identification to Impact Assessment: **Programme Director:** Prof. Reshmy Nair.
10. 11 July–5 August 2016: Programme on General Management for Senior Executives (SEC)-127: **Programme Directors:** Dr. Y. Malini Reddy / J. Swarnalatha.
11. 11–22 July 2016: Programme on Procurement Procedures for World Bank Aided Projects: **Programme Directors:** Prof. B. V. N. Sachendra / Dr. B. S. Chetty.
12. 11–13 July 2016: Programme on Municipal Integrated Solid Waste Management: **Programme Director:** Prof. Srinivas Chary Vedala.
13. 18–20 July 2016: Programme on Leadership Through Self-Discovery: **Programme Director:** Prof. Prabhati Pati.
14. 25–27 July 2016: Programme on Inventory Management: **Programme Director:** Prof. B. V. N. Sachendra.
15. 8–10 August 2016: Programme on Transactional Analysis for Interpersonal Effectiveness: **Programme Director:** Ms. J. Swarnalatha.
16. 8 August–18 September 2016: Advanced Management Programme on Empowering Proven Leaders to Drive Strategic Renewal for Sustainable Growth (Study tour to Milan, Zurich Paris & Amsterdam): **Programme Directors:** Prof. B. Lakshmi / Prof. B. V. N. Sachendra.
17. 11–13 August 2016: Programme on Urban Infrastructure Project Preparation and Management: **Programme Director:** Prof. M. S. Raghavendra.
18. 18–20 August 2016: Programme on Index Insurance-Concepts, Design and Implementation: **Programme Director:** Prof. Reshmy Nair.
19. 22–24 August 2016: Programme on Public Private Partnership in Urban Infrastructure & Service Delivery: **Programme Director:** Prof. Srinivas Chary Vedala.
20. 29 August–2 September 2016: Programme on Project and Contract Management: **Programme Director:** Prof. Vilas Shah.

21. 12–16 September 2016: Programme on Effective Trade Union Management: **Programme Director:** Ms. J. Swarnalatha.
22. 26–28 September 2016: Programme on EIA and EMP for Ports & Harbour: **Programme Director:** Mr. G. Balasubramanyam.
23. 26–30 September 2016: Programme on Effective Land Acquisition, Resettlement & Rehabilitation (LARR): **Programme Director:** Prof. Reshmy Nair.
24. 13–15 October 2016: Programme on HR Audit: **Programme Director:** Ms. J. Swarnalatha.
25. 24–28 October 2016: Programme on Leading with Emotional Intelligence: **Programme Director:** Dr. P. Subhashini.
26. 7–18 November 2016: Programme on Procurement Procedures for world Bank Aided Projects: **Programme Directors:** Prof. Vilas Shah / Dr. B. S. Chetty.
27. 14–18 November 2016: Programme on Improving Work Culture: **Programme Director:** Dr. P. Subhashini.
28. 21–23 November 2016: Programme on Finance and Non- Finance Executives: **Programme Director:** Prof. Mubeen Rafat.
29. 28 November–2 December 2016: Programme on Material and Supply Chain Management: **Programme Director:** Prof. B.V.N. Sachendra.
30. 28 November–2 December 2016: Programme on Individual Excellence for Organizational Effectiveness: **Programme Directors:** Prof. Prabhati Pati / Dr. P. Subhashini.
31. 5–7 December 2016: Programme on Managing Strategic Innovation: **Programme Director:** Prof. Nirmalya Bagchi.
32. 12–14 December 2016: Programme on Strategic Research & Development: **Programme Director:** Mr. M. Raja Sekhar Reddy.
33. 19–23 December 2016: Programme on Leadership Skills Development: **Programme Director:** Prof. Prabhati Pati.
34. 5–7 January 2017: Programme on Values Driven Leadership: **Programme Director:** Ms. J. Swarnalatha.
35. 9 January–3 February 2017: General Management programme for Senior Executives SEC – 128: **Programme Directors:** Ms. J. Swarnalatha / Dr. P. Subhashini.
36. 16–20 January 2017: Programme on Project and Contract Management: **Programme Director:** Prof. B. V. N. Sachendra.
37. 16–20 January 2017: Management Development Programme for Women Executives: **Programme Director:** Dr. Sreerupa Sengupta.
38. 19–21 January 2017: Programme on Achieving Universal Sanitation in Urban Areas: **Programme Director:** Prof. Srinivas Chary Vedala.
39. 23–25 January 2017: Programme on IT Enabled Knowledge Management: **Programme Director:** Prof. Nirmala Apsingkar.
40. 23–25 January 2017: Programme on Certificate Course in Healthcare Quality: **Programme Director:** Dr. Bhawna Gulati.
41. 30 January–1 February 2017: Programme on Strategies for Cost Leadership: **Programme Director:** Prof. Mubeen Rafat.
42. 6–10 February 2017: Programme on Building and Leading Effective Teams: **Programme Director:** Prof. Harsh Sharma.
43. 13–24 February 2017: Programme on Procurement Procedures for World Bank Aided Projects: **Programme Directors:** Prof. Vilas Shah / Dr. B. S. Chetty.
44. 20–22 March 2017: Programme on E-Learning and Digital Education: **Programme Director:** Prof. G. Mohan.
45. 27–31 March 2017: Programme on Communication Skills for Managers: **Programme Director:** Prof. Prabhati Pati.

CUSTOMISED ORGANISATION-SPECIFIC PROGRAMMES (ON-CAMPUS):

1. 29 March–7 April 2016: Programme on Good Governance and Effective Public Administration for the Officers of the Government of the People’s Republic of Bangladesh: **Programme Director:** Prof. M. Chandrasekhar, **Organisation/Agency:** Government of Bangladesh.
2. 4–29 April 2016: Programme on Executive Development Programme for NMDC Batch I: **Programme Director:** Prof. B.V.N. Sachendra, **Organizational/Agency:** National Mineral Development Corporation (NMDC), Hyderabad.
3. 4–6 April 2016: Programme on Procurement and Consultant Selection Procedures: **Programme Director:** Prof. Vilas Shah, **Organisation/Agency:** Asian Development Bank, New Delhi.
4. 6–8 April 2016: Programme on Corporate Governance for Board of Members of Bangladesh Food Safety Authority: **Programme Director:** Prof. Mubeen Rafat, **Organisation/Agency:** Government of Bangladesh.
5. 2–9 May 2016: Programme on Good Governance and Effective Public Administration for the Officers of the Government of the People’s Republic of Bangladesh: **Programme Director:** Prof. M Chandrasekhar, **Organisation/Agency:** Government of Bangladesh.
6. 2–27 May 2016: Programme on Executive Development for NMDC-Batch II: **Programme Directors:** Prof. B.V.N. Sachendra / Mr. Dushyant Mahadik, **Organisation/Agency:** National Mineral Development Corporation (NMDC), Hyderabad.
7. 16–20 May 2016: Management Development Programme for Executives in Scale V-Assistant General Manager: **Programme Director:** Ms. J. Swarnalatha, **Organisation/Agency:** Canara Bank, Bangalore.
8. 16–20 May 2016: Programme on Monitoring and Evaluation for ISS Probationers: **Programme Director:** Dr. Subodh Kandamuthan, **Organisation/Agency:** National Statistical Systems Training Academy (NSSTA), Greater Noida.
9. 22–31 May 2016: Programme on Good Governance and Effective Public Administration for the Officers of the Government of the People’s Republic of Bangladesh: **Programme Director:** Prof. M Chandrasekhar, **Organisation/Agency:** Government of Bangladesh.
10. 30 May–3 June 2016: Programme on Customised Capacity Enhancement for Executives of United Bank of India: **Programme Directors:** Dr. AshitaAllamraju / Dr. P. Shahaida, **Organisation/Agency:** United Bank of India, Kolkata.
11. 30 May–24 June 2016: Programme on Executive Development Programme for NMDC Batch III: **Programme Directors:** Prof. B.V.N. Sachendra / Mr. Rajkiran V. Bilolikar, **Organizational/Agency:** National Mineral Development Corporation (NMDC), Hyderabad.
12. 30 May–3 June 2016: Management Development Programme for the Assistant General Managers of Canara Bank Scale V: **Programme Director:** Ms. J Swarnalatha, **Organisation/Agency:** Canara Bank, Bangalore.
13. 6–18 June 2016: Management Development Programme for Scientists/ Engineers of ISRO: **Programme Directors:** Prof. Vilas Shah / Mr. Dushyant Mahadik, **Organisation/Agency:** Indian Space Research Organisation (ISRO), Bangalore.
14. 14–16 June 2016: Programme on Gender Policies and Gender Audit-ADB: **Programme Director:** Dr. Sreerupa Sengupta, **Organisation/Agency:** Asian Development Bank, New Delhi.
15. 20–24 June 2016: Programme on Economic Concepts for the Officers of Directorate of Economics and Statistics Department of Planning: **Programme Director:** Dr. Sutanuka Dev Roy, **Organisation/Agency:** Government of Maharashtra.
16. 22–23 June 2016: Programme on 24*7 Water Supply in Urban Areas-ADB: **Programme Director:** Prof. Srinivas Chary Vedala, **Organisation/Agency:** Asian Development Bank, New Delhi.

17. 27 June-8 July 2016: General Management Programme for Middle Level Executives of Coal India Limited: **Programme Directors:** Prof. Prabhati Pati / Dr. Dimple Grover, **Organisation/Agency:** Coal India Limited, Kolkata.
18. 11-13 July 2016: Programme on Disbursement Procedure-ADB: **Programme Director:** Mr. Dushyant Mahadik, **Organisation/Agency:** Asian Development Bank, New Delhi.
19. 18-22 July 2016: Management Development Programme for Specialists Officers (Agriculture Field Officer) of Central Bank of India: **Programme Directors:** Prof. B. Lakshmi / Ms. Srilekha Ravvarapu, **Organisation/Agency:** Central Bank of India, Mumbai.
20. 18-22 July 2016: Management Development Programme for Senior Manager of Ajax-Fiori: **Programme Director:** Dr. Dimple Grover, **Organisation/Agency:** Ajax Fiori Engineering Private Limited, Bangalore.
21. 25-29 July 2016: Programme on Industrial Relations & Labour Laws for Indian Navy Officials: **Programme Director:** Prof. Harsha Sharma, **Organisation/Agency:** Ministry of Defence (Navy).
22. 25-29 July 2016: Programme on Leadership Training for Senior Officials of SEBI: **Programme Director:** Ms. J. Swarnalatha, **Organisation/Agency:** Security Exchange Board of India (SEBI), Mumbai.
23. 25 July-5 August 2016: General Management Programme for Middle Level Executives of Coal India Limited: **Programme Director:** Prof. Prabhati Pati, **Organisation/Agency:** Coal India Limited, Kolkata.
24. 25-31 July 2016: Programme on Indices and Indicators for the Officers of Directorate of Economics and Statistics, Department of Planning: **Programme Director:** Dr. Sutanuka Dev Roy, **Organisation/Agency:** Government of Maharashtra.
25. 2-4 August 2016: Programme on Safeguards Procedures-ADB: **Programme Director:** Prof. Reshmy Nair, **Organisation/Agency:** Asian Development Bank, New Delhi.
26. 7-16 August 2016: Programme on Good Governance and Effective Public Administration for the Officers of the Government of the People's Republic of Bangladesh: **Programme Directors:** Prof. G. Mohan / Dr. Sutanuka Dev Roy, **Organisation/Agency:** Government of Bangladesh.
27. 8-12 August 2016: Programme on Construction Management-ADB: **Programme Director:** Mr. Dushyant Mahadik, **Organisation/Agency:** Asian Development Bank.
28. 16-20 August 2016: Programme on Fiscal Variables & Budget Analysis Directorate of Economics & Statistics: **Programme Director:** Dr. Sutanuka Dev Roy, **Organisation/Agency:** Government of Maharashtra.
29. 22-27 August 2016: Management Development Programme on Executive Trainees for NMDC: **Programme Directors:** Prof. B.V.N. Sachendra / Prof. Vilas Shah, **Organisation/Agency:** National Mineral Development Corporation (NMDC), Hyderabad.
30. 22 August-2 September 2016: General Management Programme for Scientists-DST: **Programme Directors:** Dr. Dimple Grover / Dr. P. Shahaida, **Organisation/Agency:** Department of Science & Technology (DST), Government of India, New Delhi.
31. 22 August-3 September 2016: Management Development Programme for Scientists/Engineers: **Programme Director:** Prof. Nirmala Apsingkar, **Organisation/Agency:** Indian Space Research Organisation (ISRO), Bangalore.
32. 29-31 August 2016: Programme on FIDIC Contract Management-ADB: **Programme Director:** Prof. Vilas Shah, **Organisation/Agency:** Asian Development Bank, New Delhi.
33. 28 August-6 September 2016: Programme on Good Governance and Effective Public Administration for the Officers of the Government

- of the People's Republic of Bangladesh: **Programme Director:** Prof. MubeenRafat, **Organisation/Agency:** Government of Bangladesh.
34. 29 August–3 September 2016: Management Development Programme for NMDC Batch II: **Programme Directors:** Prof. B.V.N. Sachendra / Prof. Harsha Sharma, **Organisation/Agency:** National Mineral Development Corporation (NMDC), Hyderabad.
35. 5–10 September 2016: Programme on Leadership Development for the DGM's of UCO Bank-Batch I: **Programme Directors:** Prof. Prabhati Pati/ Dr. Jayanta Kumar Mohapatra, **Organisation/Agency:** UCO Bank, Kolkata.
36. 10–21 September 2016: Programme on Improved Management of Land Acquisition, Resettlement & Rehabilitation (LARR) for Officers of Coal India Limited: **Programme Director:** Prof. Reshmy Nair, **Organisation/Agency:** Coal India Limited, Kolkata.
37. 12–16 September 2016: Programme on Setting Electricity Tariffs and Regulatory Accounting for Officials of the CEB and LECO: **Programme Director:** Prof. Usha Ramachandra, **Organisation/Agency:** Ceylon Electricity Board, Sri Lanka.
38. 12–23 September 2016: General Management Programme for Junior Level Executives Oil India Limited: **Programme Director:** Prof. Prabhati Pati, **Organisation/Agency:** Oil India Limited, Assam.
39. 12–23 September 2016: General Management Programme for Middle Executives of Coal India Limited: **Programme Directors:** Dr. P. Subhashini / Dr. Arindam Das, **Organisation/Agency:** Coal India Limited, Kolkata.
40. 19–23 September 2016: Management Development Programme for Improved R & D and III for Teqip Instituttions: **Programme Directors:** Mr. Dushyant Mahadik / Prof. Nirmalya Bagchi, **Organisation/Agency:** Teqip Institution.
41. 19–30 September 2016: Programme on Leadership Development for Enhanced Public Service Delivery-ITEC/SCAAP: **Programme Director:** Prof. Harsha Sharma, **Organisation/Agency:** ITEC/SCAAP, Ministry of External Affairs, Government of India.
42. 26 September–1 October 2016: Management Development Programme for NMDC Batch III: **Programme Director:** Prof. B.V.N. Sachendra, **Organisation/Agency:** National Mineral Development Corporation (NMDC), Hyderabad.
43. 26 September–7 October 2016: General Management Programme for Middle Level Executives of Coal India Limited: **Programme Directors:** Dr. P. Shahaida / Dr. Jayanta Mohapatra, **Organisation/Agency:** Coal India Limited, Kolkata.
44. 3–6 October 2016: Programme on Power Markets in India: Issues and Challenges, Indian Energy Exchange Limited: **Programme Director:** Prof. Usha Ramachandra, **Organisation/Agency:** Indian Energy Exchange (IEX) New Delhi.
45. 3–7 October 2016: Programme on Fiscal Variables & Budget Analysis, Directorate of Economics & Statistics: **Programme Director:** Dr. Sutanuka Dev Roy, **Organisation/Agency:** Government of Maharashtra.
46. 17–21 October 2016: Management Development Programme for Scale-IV Officers of Central Bank of India: **Programme Directors:** Prof. B. Lakshmi/ Dr. Balbir Singh, **Organisation/Agency:** Central Bank of India, Mumbai.
47. 17–22 October 2016: Programme on Leadership Development for the AGMs of UCO Bank: **Programme Director:** Prof. Prabhati Pati, **Organisation/Agency:** UCO Bank, Kolkata.
48. 17–28 October 2016: Programme on Science Administration & Research Management-DST: **Programme Director:** Prof. G. Mohan, **Organisation/Agency:** Department of Science & Technology (DST), Government of India.

49. 17–28 October 2016: Programme on Leadership Engagement and Development-ITEC: **Programme Director:** Ms. J. Swarnalatha, **Organisation/Agency:** ITEC, Government of India.
50. 17–28 October 2016: Advance Management Programme for Officials of NTPC Limited: **Programme Directors:** Prof. Usha Ramachandra / Mr. Rajkiran V. Bilolikar, **Organisation/Agency:** National Thermal Power Corporation Limited (NTPC), Noida, U.P.
51. 24–28 October 2016: Programme on Macro Economic Policy, Department of Economic Affairs, Ministry of Finance, Gol: **Programme Director:** Dr. Ashita Allamraju, **Organisation/Agency:** Government of India.
52. 24–28 October 2016: Programme on Biodiversity Conservation and Sustainable Livelihood through Forest Governance: **Programme Director:** Dr. Narendran Kodandapani, **Organisation/Agency:** Ministry of Environment, Forest & Climate Change, Government of India.
53. 24–28 October 2016: Management Development Programme for Agriculture Finance Officers of Central Bank of India: **Programme Directors:** Prof. B. Lakshmi / Ms. Srilekha Ravvarapu, **Organisation/Agency:** Central Bank of India, Mumbai.
54. 24–29 October 2016: Programme on Leadership Development for DGMs & GMs (TEG Scale VI & VII) of Oriental Bank of Commerce: **Programme Director:** Ms. J. Swarnalatha, **Organisation/Agency:** Oriental Bank of Commerce, Noida.
55. 30 October–8 November 2016: Programme on Good Governance and Effective Public Administration for the Officers of the Government of the People's Republic of Bangladesh: **Programme Director:** Prof. M. Chandrasekhar, **Organisation/Agency:** Government of Bangladesh.
56. 31 October–12 November 2016: Management Development Programme for Scientists/Engineers of ISRO/DOS: **Programme Directors:** Prof. Nirmala Apsingkar / Mr. Dushyant Mahadik, **Organisation/Agency:** Indian Space Research Organisation (ISRO), Bangalore.
57. 7–9 November 2016: Executive Development Programme for Group V Officers of Central Bank of India: **Programme Directors:** Prof. B. Lakshmi / Dr. Sreerupa Sengupta, **Organisation/Agency:** Central Bank of India, Mumbai.
58. 7–12 November 2016: Programme on Leadership Development for AGM's of UCO Bank: **Programme Directors:** Prof. Prabhati Pati / Dr. Arindam Das, **Organisation/Agency:** UCO Bank, Kolkata.
59. 14–18 November 2016: Programme on Fiscal Variables and Budget Analysis-Directorate of Economics & Statistics (DES) Uttarakhand: **Programme Director:** Dr. Sutanuka Dev Roy, **Organisation/Agency:** Government of Uttarakhand, Mumbai.
60. 14–25 November 2016: General Management Programme for Coal India Limited: **Programme Directors:** Prof. Prabhati Pati / Prof. B.V.N. Sachendra, **Organisation/Agency:** Coal India Limited, Kolkata.
61. 21–26 November 2016: Programme on Financial Management & Financial Systems, Department of Finance: **Programme Directors:** Dr. Ashitha Allamraju / Dr. Sutanuka Dev Roy, **Organisation/Agency:** Government of Madhya Pradesh.
62. 28–30 November 2016: Programme on Strategic Decision Making for Officials (E1-E5) of NHPC: **Programme Directors:** Dr. Arindam Das / Dr. Jayanta K. Mohapatra, **Organisation/Agency:** National Hydroelectric Power Corporation (NHPC), Faridabad, Haryana.
63. 28–30 November 2016: Programme on Bootcamp for the Effectiveness of Emerging Team of Supervisors: **Programme Director:** Dr. Dimple Grover, **Organisation/Agency:** MRF Limited, Chennai.
64. 28 November–3 December 2016: Management Development Programme for JAG Level Officers of GSI: **Programme Directors:** Prof. Nirmala

- Apsingikar / Prof. Valli Manickam, **Organisation/Agency:** Ministry of Mines, Geological Survey of India (GSI), Hyderabad.
65. 28 November–9 December 2016: General Management Programme for Middle Level Executives of Coal India Limited: **Programme Directors:** Prof. Prabhati Pati / Prof. Harsha Sharma, **Organisation/Agency:** Coal India Limited, Kolkata.
66. 1–3 December 2016: Programme on Coping with Difficult People: Employees and Customers for Executives of PGCIL: **Programme Directors:** Dr. P. Shahaida / Dr. P. Subhashini, **Organisation/Agency:** Power Grid Corporation of India Limited, Gurgaon, Haryana.
67. 5–9 December 2016: Programme on Young Managers Team MRF: **Programme Director:** Dr. Dimple Grover, **Organisation/Agency:** MRF, Limited, Chennai.
68. 8–10 December 2016: Programme on Coping with Difficult People: Employees and Customers for Executives of PGCIL: **Programme Directors:** Dr. P. Shahaida / Dr. P. Subhashini, **Organisation/Agency:** Power Grid Corporation of India Limited, Gurgaon, Haryana.
69. 12–16 December 2016: Programme on Science Governance and Management-DST: **Programme Director:** Prof. M. Chandrasekhar, **Organisation/Agency:** Department of Science & Technology (DST), Government of India.
70. 12–23 December 2016: Advance Management Programme for Senior Officers of THDCIL: **Programme Directors:** Prof. Usha Ramachandra / Mr. Rajkiran V. Bilolikar, **Organisation/Agency:** THDCIL Rishikesh, Uttarakhand.
71. 12–23 December 2016: General Management Programme for Middle Level Executives of Coal India Limited: **Programme Directors:** Prof. Vilas Shah / Ms. J. Swarnalatha, **Organisation/Agency:** Coal India Limited, Kolkata.
72. 19–30 December 2016: Programme on Leadership Development for Enhanced Public Service Delivery for the Officers: **Programme Director:** Prof. Harsha Sharma, **Organisation/Agency:** Government of Afghanistan (ITEC and SCAAP).
73. 26–28 December 2016: Programme on Corporate Social Responsibility and Sustainable Development for the Executives of NHPC: **Programme Director:** Prof. Reshmy Nair, **Organisation/Agency:** National Hydroelectric Power Corporation (NHPC), Faridabad, Haryana.
74. 2–7 January 2017: Programme on Human Resource Management for DRDO Officials: **Programme Director:** Prof. Harsha Sharma, **Organisation/Agency:** Defence Research & Development Organisation (DRDO), New Delhi.
75. 8–17 January 2017: Programme on Good Governance and Effective Public Administration for the Officers of the Government of the People's Republic of Bangladesh: **Programme Director:** Prof. M. Chandrasekhar, **Organisation/Agency:** Government of Bangladesh.
76. 11–13 January 2017: Programme on Corporate Social Responsibility and Sustainable Development-NHPC: **Programme Director:** Prof. Reshmy Nair, **Organisation/Agency:** National Hydroelectric Power Corporation (NHPC), Faridabad, Haryana.
77. 16 January–10 February 2017: Programme on High Impact Leadership/Management Skill Development Programme-ITEC: **Programme Director:** Ms. J. Swarnalatha, **Organisation/Agency:** ITEC/SCAAP, Government of India.
78. 16–27 January 2017: Programme on Managing Innovation and Technology Competitiveness-DST: **Programme Director:** Mr. M. Raja Shekhar Reddy, **Organisation/Agency:** Department of Science & Technology (DST), Government of India.
79. 16–20 January 2017: Programme on EDP for Newly Posted SRMs & RMs of Central Bank of India: **Programme Directors:** Prof. B. Lakshmi / Dr. Sreerupa Sengupta, **Organisation/Agency:** Central Bank of India, Mumbai.

80. 16–27 January 2017: Programme on Improved Management of Land Acquisition, Resettlement & Rehabilitation (LARR) for Coal India Limited: **Programme Director:** Prof. Reshmy Nair, **Organisation/Agency:** Coal India Limited, Kolkata.
81. 23–28 January 2017: Programme on Financial Management & Financial Systems, Department of Finance: **Programme Director:** Dr. Ashitha Allamraju, **Organisation/Agency:** Government of Madhya Pradesh.
82. 23–27 January 2017: Programme on EDP for Scale-V Officers of Central Bank of India: **Programme Directors:** Prof. B. Lakshmi / Dr. Balbir Singh, **Organisation/ Agency:** Central Bank of India, Mumbai.
83. 23 January–3 February 2017: General Management Programme for Women Scientists Under Disha Scheme-DST: **Programme Directors:** Dr. Sreerupa Sengupta / Dr. Balbir Singh, **Organisation/Agency:** Department of Science & Technology (DST), Government of India.
84. 30 January–3 February 2017: Programme on Project and Contract Management for the Senior Engineering of Roads and Construction Department: **Programme Director:** Prof. B. V. N. Sachendra, **Organisation/Agency:** Government of Bihar.
85. 29 January–7 February 2017: Programme on Good Governance and Effective Public Administration for the Officers of the Government of the People’s Republic of Bangladesh: **Programme Director:** Prof. M. Chandrasekhar, **Organisation/ Agency:** Government of Bangladesh.
86. 6–10 February 2017: Programme on IN-Service Training on Innovations in Public Service Delivery: **Programme Director:** Prof. G. Mohan, **Organisation/Agency:** Department of Personnel & Training, Government of India.
87. 6–11 February 2017: Programme on Capacity Building for the Officers of ICMR: **Programme Directors:** Prof. B. Lakshmi / Dr. Balbir Singh, **Organisation/Agency:** Indian Council of Medical Research (ICMR), New Delhi.
88. 6–17 February 2017: Programme on Science Administration & Research Management-DST: **Programme Directors:** Prof. Nirmalya Bagchi / Mr. Rajasekhar Reddy, **Organisation/ Agency:** Department of Science & Technology, Government of India.
89. 19–28 February 2017: Programme on Good Governance and Effective Public Administration for the Officers of the Government of the People’s Republic of Bangladesh: **Programme Director:** Prof. M. Chandrasekhar, **Organisation/ Agency:** Government of Bangladesh.
90. 27 February–1 March 2017: Programme on Land Acquisition, Resettlement & Rehabilitation Plan for Hydropower Project-NHPC: **Programme Director:** Prof. Reshmy Nair, **Organisation/Agency:** National Hydroelectric Power Corporation (NHPC), Faridabad, Haryana.
91. 27 February-3 March 2017: Programme on Financial Management for their Senior Officials of Directorate of Economics and Statistics: **Programme Directors:** Mr. DushyantMahadik, **Organisation/Agency:** Government of Jammu & Kashmir.
92. 27 February–3 March 2017: Programme on Managing Technology Value Chains for Directors and Division Heads-DST: **Programme Directors:** Prof. Nirmalya Bagchi / Mr. Rajasekhar Reddy, **Organisation/Agency:** Department of Science & Technology, Government of India.
93. 27 February–4 March 2017: Programme on Next Level Competency Training for Newly Promoted Senior Engineers of PSPCL: **Programme Director:** Mr. Rajkiran V. Biloliar, **Organisation/Agency:** Punjab State Power Corporation Limited (PSPCL), Patiala.
94. 27 February–4 March 2017: Management Development Programme for JAG Level Officers of GSI: **Programme Directors:** Prof. Nirmala Apsingkar / Prof. Valli Manickam, **Organisation/Agency:** Geological Survey of India, Hyderabad.

95. 1–3 March 2017: Programme on Safeguards Procedures-ADB: **Programme Director:** Dr. Naveenchandra Srivastava, **Organisation/Agency:** Asian Development Bank, New Delhi.
96. 6–17 March 2017: Advanced Management Programme for Officials of NTPC: **Programme Directors:** Prof. Usha Ramachandra / Mr. Rajkiran V. Bilolikar, **Organisation/Agency:** National Thermal Power Corporation Limited (NTPC), Noida, UP.
97. 6–31 March 2017: General Management Programme for Senior Executives: Sponsored by Ministry of External Affairs-ITEC/SCAAP: **Programme Directors:** Dr. P. Shahaida / Dr. Jayanta Kumar Mohapatra, **Organisation/Agency:** ITEC/SCAAP, Government of India.
98. 13–18 March 2017: Programme on Certificate in Urban Management for Senior Municipal Officials, CDMA: **Programme Directors:** Prof. Srinivas Chary Vedala / Dr. Y. Malini Reddy, **Organisation/Agency:** Commissioner & Director & Municipal Administration, (CDMA), Government of Telangana.
99. 13–24 March 2017: Programme on Leadership Development for Enhanced Public Service Delivery: **Programme Director:** Prof. Harsha Sharma, **Organisation/Agency:** ITEC/SCAAP, Ministry of External Affairs, Government of India.
100. 20–25 March 2017: Programme on Next Level Competency Training-PSPCL: **Programme Director:** Mr. Rajkiran V. Bilolikar, **Organisation/Agency:** Punjab State Power Corporation Limited (PSPCL), Patiala.
101. 20 March–14 April 2017: Programme on High Impact Leadership/Managerial Skill Development: **Programme Director:** Ms. J. Swarnalatha, **Organisation/Agency:** ITEC/SCAAP, Government of India.
102. 22–24 March 2017: Programme on Certificate Course in Health Care Quality: **Programme Director:** Dr. Bhawana Gulati, **Organisation/Agency:** Health Medical & Family Welfare, Department of National Health Mission, Amaravati, Government of Andhra Pradesh.

CUSTOMISED ORGANISATION-SPECIFIC PROGRAMMES (OFF-CAMPUS):

1. 11–13 April 2016: Programme on Orientation Training for Elected Representatives: **Programme Director:** Prof. Srinivas Chary Vedala, **Organisation/Agency:** Government of Telangana.
2. 4–5 May 2016: Programme on Motivation & Communication for the Executives of Oil India Limited: **Programme Directors:** Prof. Prabhati Pati/Dr. P. Subhashini, **Organisation/Agency:** Oil India Limited, Assam.
3. 5–6 May 2016: Programme on Finance for Non Finance Executive: **Programme Director:** Prof. Mubeen Rafat, **Organisation/Agency:** Indus Tower Limited, Gurgaon, Haryana.
4. 30 June–2 July 2016: Programme on Strategic Management for HAG and Senior SAG Level Officers of GSI: **Programme Director:** Prof. Nirmala Apsingkar, **Organisation/Agency:** Geological Survey of India, Hyderabad.
5. 27–29 July 2016: Programme on Fostering Indian Oil Values: Passion & Trust at Gurgaon: **Programme Director:** Dr. P. Shahaida, **Organisation/Agency:** Indian Oil Limited.
6. 27–28 September 2016: Programme on Sustainable Transport Solutions for the Officers of KSRTC: **Programme Director:** Dr. Narendran Kodandapani, **Organisation/Agency:** Kerala State Road Transport Corporation (KSRTC), Government of Kerala.
7. 17–18 October 2016: Programme on Finance for Non Finance Executives of Indus Tower Ltd.: **Programme Director:** Prof. Mubeen Rafat, **Organisation/Agency:** Indus Tower Limited, Pune.
8. 16–17 November 2016: Programme on Finance for Non Finance Executives of Indus Tower Ltd.: **Programme Director:** Prof. Mubeen Rafat, **Organisation/Agency:** Indus Tower Limited, Hyderabad.

9. 8–9 December 2016: Programme on Finance for Non Finance Executives of Indus Tower Ltd.: **Programme Director:** Prof. Mubeen Rafat, **Organisation/Agency:** Indus Tower Limited, Gurgaon.
10. 27–28 December 2016: Programme on Faculty Development for Central Institute of Tool Design (CITD): **Programme Director:** Prof. G. Mohan, **Organisation/Agency:** Central Institute of Tool Design (CITD), Hyderabad.
11. 16–17 January 2017: Programme on Finance for Non Finance Executives of Indus Tower Ltd.: **Programme Director:** Prof. Mubeen Rafat, **Organisation/Agency:** Indus Tower Limited, Mumbai.
12. 8–9 March 2017: Programme on Finance for Non Finance Executives of Indus Tower Ltd.: **Programme Director:** Prof. Mubeen Rafat, **Organisation/Agency:** Indus Tower Limited, Mumbai.
5. 7–8 September 2016: Workshop on National Agricultural Market: **Programme Directors:** Prof. M. Chandrasekar/Ms. Srilekha Ravarapu, **Organisation/Agency:** Department of Agricultural Marketing, Government of Telangana.
6. 21–23 November 2016: Workshop on Decentralised Solid Waste Management: **Programme Directors:** Prof. Srinivas Chary Vedala / Major Shiva Kiran, **Organisation/Agency:**
7. 19–21 December 2016: Workshop on GIS for Urban Development: **Programme Directors:** Prof. Srinivas Chary Vedala / Major Shiva Kiran, **Organisation/Agency:**
8. 21 January 2017: Workshop on GIS/Mapping for GHMC to Generate Circle Level GIS Data Base: **Programme Director:** Major Shiva Kiran, **Organisation/Agency:** Greater Hyderabad Municipal Corporation (GHMC), Hyderabad.

CUSTOMISED ORGANISATION-SPECIFIC WORKSHOP/ CONFERENCE:

1. 4–6 April 2016: Orientation Workshop on Rain Water Harvesting for the Officials of HMWS&SB: **Programme Director:** Prof. Srinivas Chary Vedala, **Organisation/Agency:** Hyderabad Metropolitan Water Supply and Sewerage Board.
2. 24–25 May 2016: Workshop on Right to Fair Compensation and Transparency in Land Acquisition, Rehabilitation and Resettlement ACT, 2013 for the Officers: **Programme Director:** Prof. Reshmy Nair, **Organisation/Agency:** Government of Sikkim.
3. 22–23 August 2016: Workshop on Right to Fair Compensation and Transparency in Land Acquisition, Rehabilitation and Resettlement ACT, 2013 for the Officers: **Programme Director:** Prof. Reshmy Nair, **Organisation/Agency:** Government of Bihar.
4. 3 September 2016: Workshop on Leveraging the Power of Networking to Unlock the Potential of Entrepreneurship: **Programme Director:** Dr. Malini Reddy, **Organisation/Agency:** ASCI & Ledmac, London
9. 23–24 January 2017: Workshop on Charminar Pedestrianisation: **Programme Director:** Prof. Srinivas Chary Vedala, **Organisation/Agency:** Greater Hyderabad Municipal Corporation (GHMC), Hyderabad.

Annexure 5-A
Research and Management Studies
(Carried Over from April 2016-March 2017)

**CENTER FOR ENERGY, ENVIRONMENT, URBAN
GOVERNANCE & INFRASTRUCTURE DEVELOPMENT**

1. Study of Workload and Manpower Requirements for Karnataka Power Transmission Corporation Limited. and 5 ESCOMs. **Sponsoring Agency:** Karnataka Power Transmission Corporation Limited, Bangalore. **Project Leader:** Mr. K Balarama Reddi.
2. Evaluation of Application of Application for License for Mula Pravara Electric Co-operative Society. **Sponsoring Agency:** Maharashtra Electricity Regulatory Commission, Mumbai. **Project Leader:** Mr. K Balarama Reddi.
3. DERC - Assistance to DERC in Scrutiny, Analysis and Disposal of Tariff/ARR/True up Petitions of BRPL, BYPL, TPDDL, NDMC and DTL for FY 2015-16, **Sponsoring Agency:** Delhi Electricity Regulatory Commission, Delhi. **Project Leader:** Mr. K Balarama Reddi.
4. True up for 2015-16, APR for 2016-17 Determination of ARR and Tariffs for F.Y. 2017-18 in Bihar. **Sponsoring Agency:** Bihar Electricity Regulatory Commission, Patna. **Project Leader:** Mr. K Balarama Reddi.
5. Determination of ARR and Transmission Charges for FY 2017-18. **Sponsoring Agency:** Telangana State Electricity Regulatory Commission(TSERC),Hyderabad. **Project Leader:** Mr. K Balarama Reddi.
6. Annual Advisory Services to CESC Limited. **Sponsoring Agency:** CESC Limited, Kolkata. **Project Leader:** Mr. K Balarama Reddi.
7. Consultancy Services to BERC, Patna for Determination of ARR and Transmission Tariffs for Bihar Grid Company Limited (BGCL)for FY 2017-18. **Sponsoring Agency:** Bihar Electricity Regulatory Commission(BERC), Patna. **Project Leader:** Mr. K Balarama Reddi.
8. Consultancy Services to Meghalaya State Electricity Regulatory Commission(MSERC), Shillong- Determination of ARR and Tariffs for MePGCL, MePTCL/SLDC and MePDCL FY-2017-18. **Sponsoring Agency:** Meghalaya State Electricity Regulatory Commission (MSERC), Shillong. **Project Leader:** Mr. K Balarama Reddi.
9. Quality and Quantity Inspections of Works Relating to Four Rural Circles of TSSPDCL. **Sponsoring Agency:** TSSPDCL, Hyderabad. **Project Leader:** Mr. K Balarama Reddi.
10. Business Plan for Singareni Thermal Power Plant - Stage 1: Pre Commissioning. **Sponsoring Agency:** Singareni Collieries Company Limited, Hyderabad. **Project Leader:** Prof. Usha Ramachandra.
11. AP PPP Policy Framework and Guidelines Formulation. **Sponsoring Agency:** Government of AP - Finance Department, Hyderabad. **Project Leader:** Prof. Usha Ramachandra.
12. Capacity Development for Project Implementation-Asian Development Bank, (ADB). **Sponsoring Agency:** Asian Development Bank, New Delhi. **Project Leader:** Prof. Usha Ramachandra.
13. Study on Impact of Tariffs and Formulation of Advice to the Government on the use of Electricity in Sri Lanka. **Sponsoring Agency:** LIRNEasia, Sri Lanka. **Project Leader:** Prof. Usha Ramachandra.
14. Implementation of ECBC - Capacity Building and Handholding Support for Empanelment. **Sponsoring Agency:** New Renewable Energy Development Corporation of AP Limited, Hyderabad. **Project Leader:** Mr. Rajkiran V Bilolikar.

15. Conducting the Field Survey to Carry Out the Performance Evaluation of Street lighting Systems Installed Between 2010-11 and 2015-16 MNRE. **Sponsoring Agency:** Ministry of New and Renewable Energy (MNRE), New Delhi. **Project Leader:** Mr. Rajkiran V Bilolikar.
16. Strengthening the Implementation framework of the Energy Conservation Building Code (ECBC). **Sponsoring Agency:** National Resources Defense Council (NRDC), New York. **Project Leader:** Mr. Rajkiran V Bilolikar.
17. Strengthening the Mandatory ECBC Compliance Mechanism in the State of Telangana-Certificate Workshops. **Sponsoring Agency:** Telangana New & Renewable Energy Development Corporation Limited (TNREDCL), Hyderabad. **Project Leader:** Mr. Rajkiran V Bilolikar.
18. Implementation of ECBC in Telangana State - Showcasing the Transition towards ECBC Complied Buildings through T – HUB. **Sponsoring Agency:** Telangana New Renewable Energy Development Corporation Limited, Hyderabad. **Project Leader:** Mr. Rajkiran V Bilolikar.
19. APCRDA ,Vijayawada - Requirement of World Bank - Independent Evaluation of Land Pooling Scheme(LPS) in the Capital City “Amaravati”. **Sponsoring Agency:** Andhra Pradesh Capital Region Development Authority, Vijayawada. **Project Leader:** Mr. Rajkiran V Bilolikar.
20. Quality Check for BhuBharati Work Products. **Sponsoring Agency:** Commissioner of Survey Settlement & Land Records, Hyderabad. **Project Leader:** Prof. Valli Manickam.
21. Geospatial Analysis and Impact of MGNREGA on Water Conservation and Rejuvenation of Water Bodies. **Sponsoring Agency:** National Institute of Rural Development and Panchayati Raj (NIRDPR), Hyderabad. **Project Leader:** Prof. Valli Manickam.
22. Climate Change Adaptation for Natural Resource Management. **Sponsoring Agency:** Department of Science Technology, New Delhi. **Project Leader:** Prof. Valli Manickam.
23. Geospatial Technology Application to Public Health. **Sponsoring Agency:** Department of Science and Technology, New Delhi. **Project Leader:** Prof. Valli Manickam.
24. Inputs for Formation of National Geospatial Policy. **Sponsoring Agency:** Department of Science and Technology, New Delhi. **Project Leader:** Prof. Valli Manickam.
25. Alternate Land Procurement Mechanisms : The RFCTLARR Act 2013 Vs Land Pooling Mechanisms for Housing Sector. **Sponsoring Agency:** National Housing Bank, New Delhi. **Project Leader:** Prof. Reshmy Nair.
26. Social Impact Assessment Study and Preparation of Social Impact Management Plan for Mangampetat Barytes Expansion and Extension Projects. **Sponsoring Agency:** Andhra Pradesh Mineral Development Corporation Limited, Hyderabad. **Project Leader:** Prof. Reshmy Nair.
27. Social Impact Assessment for Proposed Land Acquisition for Teesta Stage IV HE Project. **Sponsoring Agency:** Land Revenue and Disaster Management, Sikkim. **Project Leader:** Prof. Reshmy Nair.
28. Study on Innovative Alternative Approaches to Land Acquisition in India. **Sponsoring Agency:** World Bank, Washington, USA. **Project Leader:** Prof. Reshmy Nair.
29. Preparation of Comprehensive Documentation for Mission Kakatiya. **Sponsoring Agency:** Irrigation & CAD Department–Government of Telangana, Hyderabad. **Project Leader:** Dr. Narendran Kodandapani.
30. Book Project on Mission Kakatiya. **Sponsoring Agency:** Irrigation and CAD Department, Government of Telangana, Hyderabad. **Project Leader:** Dr. Narendran Kodandapani.
31. Drought Fire Relationships for the Western Ghats Hotspot of Biodiversity. **Sponsoring Agency:** Council of Scientific and Industrial Research, Extramural Research Division, New Delhi. **Project Leader:** Dr. Narendran Kodandapani.

32. People's Biodiversity Registers in Krishna District, AP. **Sponsoring Agency:** Andhra Pradesh State Biodiversity Board, Andhra Pradesh. **Project Leader:** Dr. Narendran Kodandapani.
33. Establishment of State Institute of Environment Management for the training, Research and Development. **Sponsoring Agency:** UP Pollution Control Board, Lucknow. **Project Leader:** Mr. G Bala Subramanyam.
34. Behavior Based Safety Implementation in Pilot Area . **Sponsoring Agency:** NATCO Pharma Limited, Kothur, Telangana. **Project Leader:** Mr. G Bala Subramanyam.
35. Preparation of Manual for Andhra Pradesh Pollution Control Board. **Sponsoring Agency:** Andhra Pradesh Pollution Control Board, Hyderabad. **Project Leader:** Mr. G Bala Subramanyam.
36. Handholding Support for Establishing Management Framework Review System for Post Project Environmental Monitoring. **Sponsoring Agency:** Visakhapatnam Port Trust, Vishakhapatnam. **Project Leader:** Mr. G Bala Subramanyam.
37. Handholding Support for Implementation of Behavior Based Safety. **Sponsoring Agency:** Aurobindo Pharma Limited, Hyderabad. **Project Leader:** Mr. G Bala Subramanyam.
38. Restructuring and strengthening APPCB after Bifurcation. **Sponsoring Agency:** A P Pollution Control Board, Hyderabad. **Project Leader:** Mr. G Bala Subramanyam.
39. EHS Competency Development for Line Managers and Supervisors. **Sponsoring Agency:** Natco Pharma Limited, Hyderabad. **Project Leader:** Mr. G Bala Subramanyam.
40. Preparation of Draft Tender Document for Refurbishing 10MLD STP - Component 1. **Sponsoring Agency:** Visakhapatnam Port Trust, Vishakhapatnam. **Project Leader:** Mr. G Bala Subramanyam.
41. Preparation for City Development & Reforms Plan for Six Cities. **Sponsoring Agency:** Centre for Good Governance – Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
42. Preparation of Andhra Pradesh Urban Development and Poverty Reduction Strategy. **Sponsoring Agency:** Centre for Good Governance – Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
43. Preparation of Rapid Readiness Assessment and Detailed Project Reports for Improvement of Water Supply Systems in Bhubaneswar and Puri towns. **Sponsoring Agency:** Government of Orissa, Bhubaneswar. **Project Leader:** Prof. Srinivas Chary Vedala.
44. Capacity Development for Preparation of City Development Plans. **Sponsoring Agency:** Kerala Institute of Local Administration (KILA), Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
45. Establishment of State Level Programme Management Unit(PMU) for ICT Enablement of Development Permission Management System (DPMS). **Sponsoring Agency:** Government of Telangana, Telangana. **Project Leader:** Prof. Srinivas Chary Vedala.
46. Implementation of National Programme on Capacity Building for Urban Poverty Alleviation in the context of JNNURM/SYSRY and Other Schemes. **Sponsoring Agency:** Ministry of Housing and Poverty Alleviation, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
47. Preparation of City Development Plan for Bhilai – Durg. **Sponsoring Agency:** State Urban Development Agency (SUDA), Government. of Chhattisgarh, Raipur. **Project Leader:** Prof. Srinivas Chary Vedala.
48. Preparation of City Development Plan for Rajahmundry. **Sponsoring Agency:** Municipal Corporation Rajahmundry, Rajahmundry. **Project Leader:** Prof. Srinivas Chary Vedala.
49. Preparation of the Revised Integrated City Development Plan. **Sponsoring Agency:** Greater Hyderabad Municipal Corporation. Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.

50. Appraisal of Reforms Implementation in UIDSSMT towns of Orissa & Tamilnadu. **Sponsoring Agency:** Ministry of Urban Development (MoUD)–Government of India, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
51. Appraisal of Reforms under JNNURM(AP, Maharashtra & Goa). **Sponsoring Agency:** Ministry of Urban Development (MOUD) Government of India, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
52. Technical Assistance for Preparation of City Sanitation Plans to Five Towns (Srikakulam, Eluru, Ongole, Nellore & Vizianagaram) in AP. **Sponsoring Agency:** Municipal Administration & Urban Development Department – Government of AP, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
53. Preparation of City Sanitation Plan for Bareilly City. **Sponsoring Agency:** Bareilly Municipal Corporation, Bareilly. **Project Leader:** Prof. Srinivas Chary Vedala.
54. Consulting and Technical Support for ICT Enablement of HMDA. **Sponsoring Agency:** Hyderabad Metropolitan Development Authority (HMDA) -Government of Telangana, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
55. Consultancy Services for the Selection of Project Management and Construction Supervision Consultants for Vizag Chennai Industrial Corridor. **Sponsoring Agency:** Department of Industries, Commerce and Export Promotion, Government of Andhra Pradesh. **Project Leader:** Prof. Srinivas Chary Vedala.
56. Preparation of City Sanitation Plan for Moradabad City. **Sponsoring Agency:** Moradabad Municipal Corporation, Moradabad. **Project Leader:** Prof. Srinivas Chary Vedala.
57. Capacity Building Support–Service Level Benchmarking Framework. **Sponsoring Agency:** Municipal Administration Department, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
58. CBS for Preparation of Ward Development Plans for Three Wards. **Sponsoring Agency:** Greater Hyderabad Municipal Corporation, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
59. Preparation of CSP for Allahabad City. **Sponsoring Agency:** Allahabad Municipal Corporation, Allahabad. **Project Leader:** Prof. Srinivas Chary Vedala.
60. Support to AP Infrastructure Authority (APIA) for Advancing Private Public Projects in AP. **Sponsoring Agency:** AP Infrastructure Authority, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
61. Establishing Project Implementation Unit for Projects under UIDSSMT in the State of Kerala. **Sponsoring Agency:** Kerala Sustainable Urban Development Project (KSUDP)– Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
62. Mission Mode Project on Service Delivery Improvement In Hyderabad. **Sponsoring Agency:** Greater Hyderabad Municipal Corporation (GHMC)–Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
63. Handholding Support in Implementation of Smart City Project. **Sponsoring Agency:** Port Blair Smart Project Limited, Andaman and Nicobar. **Project Leader:** Prof. Srinivas Chary Vedala.
64. Formulation of Standard Operating Procedures (SOPs) for Critical Activities of Water Supply and Sewerage Functions. **Sponsoring Agency:** Hyderabad Metropolitan Water and Sewerage Board (HMWS&SB), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
65. Capacity Building of Cities as Part of Sanitation Capacity Building Platform (SCBP). **Sponsoring Agency:** National Institute of Urban Affairs, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
66. Capacity Building Support for Preparation of Ward Development Plans for Greater Hyderabad Municipal Corporation (GHMC). **Sponsoring Agency:** Greater Hyderabad Municipal Corporation, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.

67. Pre-feasibility Study of moving towards Continuous Water Supply in Lucknow & Allahabad Cities. **Sponsoring Agency:** Government of UP, Uttar Pradesh. **Project Leader:** Prof. Srinivas Chary Vedala.
68. Study on Comprehensive House Hold Survey for Water Supply, Sewerage and Solid Waste Management in HMWS&SB Service Area. **Sponsoring Agency:** Hyderabad Metropolitan Water Supply and Sewerage Board, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
69. Promotion of Inclusive, Sustainable Growth and Diversity to Strengthen Local Governments (PROMISE to Strengthen Local Governments). **Sponsoring Agency:** ICLEI South Asia, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
70. Establishment and Support of Programme Management Unit (PMU). **Sponsoring Agency:** Greater Hyderabad Municipal Corporation, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
71. Andhra Pradesh Engagement Phase II: Technical Assistant to Government of AP for Urban Sanitation. **Sponsoring Agency:** Bill and Melinda Gates Foundation, USA. **Project Leader:** Prof. Srinivas Chary Vedala.
72. Preparation of Detailed Project Report for Achieving 24/7 Water Supply in Pimpri Chinchwad Municipal Corporation. **Sponsoring Agency:** Pimpri Chinchwad Municipal Corporation, Pune **Project Leader:** Prof. Srinivas Chary Vedala.
73. Establishing Project Implementation Unit for UIDSSMT in the State of Kerala. **Sponsoring Agency:** Kerala Sustainable Urban Development Project (KSUDP), Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
74. Strengthening of Capacity Development Mechanisms for Bridging the Gap between Planning and Investment of Urban Infrastructure Investments. **Sponsoring Agency:** Cities Development Initiative for Asia, Philippines. **Project Leader:** Prof. Srinivas Chary Vedala.
75. Study on Comprehensive Capacity Building Programme (CCBP) under JNNURM. **Sponsoring Agency:** Ministry of Urban Development, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
76. PMU for ICT Enablement of HMDA Building Approval System, Hyderabad. **Sponsoring Agency:** Hyderabad Metropolitan Development Authority (HMDA), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
77. To Develop a Corporate Social Responsibility (CSR) Roadmap. **Sponsoring Agency:** Singareni Collieries Company Limited, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
78. Preparation of Slum Free City Plan of Action (SFCPoA) under RAY. **Sponsoring Agency:** Guwahati Municipal Corporation, Guwahati. **Project Leader:** Prof. Srinivas Chary Vedala.
79. Building Capacities of Public / Private Sector Organisations. **Sponsoring Agency:** Infrastructure Leading & Financial Services Limited, Mumbai. **Project Leader:** Prof. Srinivas Chary Vedala.
80. Workshop on Structuring and Implementing Waste to Energy. **Sponsoring Agency:** L&FS Energy Development Co-Limited, Gurgaon. **Project Leader:** Prof. Srinivas Chary Vedala.
81. Project on Management Unit (PMU) for Implementing E-Challan and Traffic Improvement System. **Sponsoring Agency:** Cyberabad Police Commissionerate, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
82. Study of Waste to Resources (W2R) Projects for Municipal Solid Waste Management. **Sponsoring Agency:** Infrastructure Leasing & Financial Services Limited, Mumbai. **Project Leader:** Prof. Srinivas Chary Vedala.
83. National Urban Water & Sanitation Award 2013. **Sponsoring Agency:** Ministry of Urban Development, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.

84. City Wide Plan for Equitable and Sustainable Sanitation Services in Warangal, AP, India. **Sponsoring Agency:** Bill & Melinda Gates Foundation, USA. **Project Leader:** Prof. Srinivas Chary Vedala.
85. Programme Management Unit–To Assist SLNA under JNNURM. **Sponsoring Agency:** Kerala Sustainable Urban Development Project (KSUDP), New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
86. Telangana State Urban Mission. **Sponsoring Agency:** Andhra Pradesh Urban Finance and Infrastructure Development Corporation, Hyderabad . **Project Leader:** Prof. Srinivas Chary Vedala.
87. Andhra Pradesh State Urban Mission. **Sponsoring Agency:** Andhra Pradesh Urban Finance and Infrastructure Development Corporation, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
88. Hiring the Services of an Integrated Project Advisory and Management Consultant for Development of New Capital for the State of AP. **Sponsoring Agency:** Infrastructure Corporate of Andhra Pradesh Ltd (INCAP), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
89. Rationalizing Domestic Water Usage in Navi Mumbai Municipal Corporation. **Sponsoring Agency:** Navi Mumbai Municipal Corporation, Mumbai. **Project Leader:** Prof. Srinivas Chary Vedala.
90. Study on Improving Health and Education Outcomes through “ Waste Sanitation and Hygiene in Schools. **Sponsoring Agency:** Rural Electrification Corporation Ltd - New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
91. Programme Cooperation Agreement for WASH in Schools Leadership Course. **Sponsoring Agency:** United Nations Children’s Fund (UNICEF), New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
92. Transaction Advisory Support to Delhi Jal Board for Improving Delivery Mechanisms for Potable Water in Informal Settlements. **Sponsoring Agency:** Delhi Jal Board, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
93. City Wide Plan for Equitable and Sustainable Sanitation Services in Warangal-Phase 2. **Sponsoring Agency:** Bill & Melinda Gates Foundation and DFID, USA. **Project Leader:** Prof. Srinivas Chary Vedala.
94. Project Implementation Unit for Projects under UIDSSMT in the state of Kerala. **Sponsoring Agency:** KSUDP, Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
95. Smart Cities Mission - Consultancy Assignment to Finalize Smart City Proposals for 12 Corporations Selected in Tamilnadu. **Sponsoring Agency:** Tamilnadu Urban Finance and Infrastructure Development Corporation Limited (TUFIDCO), Chennai. **Project Leader:** Prof. Srinivas Chary Vedala.
96. Decentralized Sanitation Management Support in Selected River Front Towns in AP and Technical Assistant to Swatch Bharat Mission (SBM) Subgroup at Niti Ayog. **Sponsoring Agency:** Bill & Melinda Gates Foundation, USA. **Project Leader:** Prof. Srinivas Chary Vedala.
97. Programme Management Unit. **Sponsoring Agency:** Kerala Sustainable Urban Development Project, Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
98. Institutional Support for the Provision of Urban Water Supply and Sewerage. **Sponsoring Agency:** Kerala Sustainable Development Project, Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
99. Peer Experience and Reflective Learning (PEARL)Project, Setting up of an Help Desk for JNNURM Cities. **Sponsoring Agency:** National Institute of Urban Affairs - New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
100. Preparation of Training Module for Accounting Reform. **Sponsoring Agency:** Kerala Sustainable Urban Development Project (KSUDP)–Government of Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.

101. Developing Water Quality Protocol for Improving Systems in Water Quality. **Sponsoring Agency:** Delhi Jal Board, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
102. Development of City Development plans in Kerala. **Sponsoring Agency:** Kerala State Urban Development Programme, Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
103. Implementation of Certification Programme in Urban Management. **Sponsoring Agency:** Kerala State Urban Development Programme, Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
104. Preparation of City Sanitation Plan for 20 Towns in Kerala. **Sponsoring Agency:** Government of Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
105. Evolution of Benchmarks and a System of Gradation of States and Evaluation of Reform Friendliness of States. **Sponsoring Agency:** Ministry of Water Resources, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
106. Programme Management Unit. **Sponsoring Agency:** Kerala Sustainable Urban Development Project, Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
107. Programme Implementation Unit–UIDSSMT. **Sponsoring Agency:** KSUDP, Kerala. **Project Leader:** Prof. Srinivas Chary Vedala.
108. City Sanitation Plan in Urban AP. **Sponsoring Agency:** AP Municipal Development Project, Hyderabad . **Project Leader:** Ms. Vasavi Narla.
109. Preparation of Slum Free City for Agartala City under Rajiv Awas Yojana (RAY). **Sponsoring Agency:** Government of Tripura, Agartala. **Project Leader:** Ms. Vasavi Narla.
110. Capacity Building for Urban Local Bodies for Government of Odisha. **Sponsoring Agency:** State Urban Development Agency (SUDA) Government of Odisha, Housing and Urban Development Department, Bhubaneswar. **Project Leader:** Prof. M S Raghavendra.
111. Capacity Building of ULB to Improve level of Basic Services Delivery Citizens for Municipal Corporation of Greater Mumbai. **Sponsoring Agency:** Municipal Corporation of Greater Mumbai, Mumbai. **Project Leader:** Prof. M S Raghavendra.
112. Operationalising Programme Management Unit for JNNURM, SLNA. **Sponsoring Agency:** Government of Odisha. Bhubaneswar. **Project Leader:** Prof. M S Raghavendra.
113. Establishment of Capacity Delivery Unit and State Reforms & Performance Management Centre for Government of Odisha. **Sponsoring Agency:** Government of Odisha, Bhubaneswar. **Project Leader:** Prof. M S Raghavendra.
114. Establishment of SLTC and CLTCs for PMAY in Odisha. **Sponsoring Agency:** Government of Odisha, Mission Director AWAAS, Bhubaneswar, Odisha. **Project Leader:** Prof. M S Raghavendra.

CENTER FOR ECONOMIC AND FINANCE

1. National Foundation for Corporate Governance Reform for SLOEs of Karnataka. **Sponsoring Agency:** National Foundation for Corporate Governance, New Delhi. **Project Leader:** Prof. Mubeen Rafat.
2. Corporate Governance in State Level Enterprises in AP. **Sponsoring Agency:** National Forum for Corporate Governance, New Delhi. **Project Leader:** Prof. Mubeen Rafat.
3. Research Report on Corporate Governance Practices in SMEs. **Sponsoring Agency:** National Forum for Corporate Governance, New Delhi. **Project Leader:** Prof. Mubeen Rafat.
4. Research Based Advisory Services to Government of Andhra Pradesh. **Sponsoring Agency:** Government of Andhra Pradesh, Finance Department, Amaravati. **Project Leader:** Prof. Mubeen Rafat.
5. Development Roadmap for the Andhra Pradesh. **Sponsoring Agency:** Confederation of Real Estate Development Associations of India (CREDAI-AP), Hyderabad. **Project Leader:** Dr. Sutanuka Devroy.

6. Scheme for Action Research and Studies on Judicial Reforms - Analysis of Causes for Pendency. **Sponsoring Agency:** Department of Justice, Government of India, New Delhi. **Project Leader:** Mr. Dushyant Mahadik.
7. Capacity Building Initiative in the Competition Area under Trade Development Programme in India. **Sponsoring Agency:** European Union, New Delhi. **Project Leader:** Dr. Ashita Allamraju.

CENTER FOR HUMAN DEVELOPMENT

1. National Commission of Women - Situational Analysis of Women and Girls in Six States / UT of India-Odisha. **Sponsoring Agency:** National Commission for Women, New Delhi. **Project Leader:** Prof. B Lakshmi.
2. Bharat Dynamics Limited (BDL) CSR Annual Report 2015-16. **Sponsoring Agency:** Bharat Dynamics Limited (BDL), Ministry of Defence, Hyderabad. **Project Leader:** Dr. Balbir Singh.
3. Assessing Gender Sensitivity in Media Organisations and Content: Evaluation of Selected Print Media Houses in Four Metropolitan Cities of India. **Sponsoring Agency:** Ministry of Women and Child Development, New Delhi. **Project Leader:** Dr. Sreerupa Sengupta.

CENTER FOR INNOVATION AND TECHNOLOGY

1. Innovation Awards, Information Dissemination and International Conference under "Component 6" of Pandit Madan Mohan Malaviya National Mission on Teachers and Teaching. **Sponsoring Agency:** Department of Higher Education, Ministry of Human Resource Development - Government of India, New Delhi. **Project Leader:** Prof. G Mohan.
2. Science Policy Implementation & Research. **Sponsoring Agency:** Department of Science and Technology, New Delhi. **Project Leader:** Prof. Nirmalya Bagchi.
3. Development of Digital Dashboards - Research Proposal to Map Information Flow in Seven Identified Departments. **Sponsoring Agency:** Department of Information Technology,

Electronics and Communication, Government of Telangana, Hyderabad. **Project Leader:** Prof. Nirmalya Bagchi.

4. Preparation of Detailed Project Report (DPR) for Setting up of National Institute of Skill Development (NISD). **Sponsoring Agency:** Ministry of Skill Development and Entrepreneurship, New Delhi. **Project Leader:** Prof. Nirmalya Bagchi.
5. Evaluation Capacity and Analytics Support to GOAP and Other Governments. **Sponsoring Agency:** Bill and Melinda Gates Foundation, New Delhi. **Project Leader:** Prof. Nirmalya Bagchi.
6. National Requirement of Manpower for Police for 8 Hour Shift. **Sponsoring Agency:** Bureau of Police Research & Development, New Delhi. **Project Leader:** Shri. Kamal Kumar.

CENTER FOR MANAGEMENT STUDIES

1. Manpower Assessment and Organisation Restructuring Study. **Sponsoring Agency:** Cement Corporation of India Limited, New Delhi. **Project Leader:** Prof. Harsh Sharma.
2. Identification of Training Needs of all Ranks of Indian Police Officers. **Sponsoring Agency:** Bureau of Police Research and Development, New Delhi. **Project Leader:** Prof. Harsh Sharma.
3. Creating Enabling Environment and Building Capacities of Planning Units for Decentralized District Planning in Odisha. **Sponsoring Agency:** United Nations Children's Fund (UNICEF), New Delhi. **Project Leader:** Prof. Harsh Sharma.
4. Assessment Exercise for Promotion to the Cadre of ZM (O) and Placement in the Scale of ZM(S) for the Ensuing Promotion Round (2017-18) in Life Insurance Corporation. **Sponsoring Agency:** Life Insurance Corporation Of India, Mumbai. **Project Leader:** Prof. Harsh Sharma
5. Third Party Report on Societal Impact of CCMB and its Activities. **Sponsoring Agency:** CSIR - Centre for Cellular and Molecular Biology (CCMB) Hyderabad. **Project Leader:** Dr. P Shahaida.

6. Assessment of ICRISAT Project at Kudgi, Karnataka. **Sponsoring Agency:** Power Grid Corporation of India Limited, Bangalore. **Project Leader:** Dr. P Shahaida.
7. Case Studies on Select Innovative Public Service Delivery Initiatives in Healthcare. **Sponsoring Agency:** Centre for Innovation in Public Systems, Hyderabad. **Project Leader:** Dr. P Shahaida.
8. Assessment of Power Grid CSR Initiatives with ICRISAT Project at Bethemcherla, Kurnool District. **Sponsoring Agency:** Power Grid Corporation of India Limited, Secunderabad. **Project Leader:** Dr. P Shahaida.
9. Preparation of Annual Report 2014-15 for CSR Initiatives of BDL. **Sponsoring Agency:** Bharat Dynamics Limited, Hyderabad. **Project Leader:** Dr. P Shahaida.
10. Design and Carry out Customer Satisfaction Survey for Pawan Hans Limited. **Sponsoring Agency:** Pawan Hans Limited, New Delhi. **Project Leader:** Dr. P Shahaida.
11. A Study of the Industrial Climate at Yanam-Economic, Financial and HR. **Sponsoring Agency:** Yanam Chamber of Commerce, Pondichery. **Project Leader:** Prof. Prabhati Pati.
12. Community Policing in Hyderabad. **Sponsoring Agency:** Sardar Vallabhbhai Patel National Police Academy, Hyderabad. **Project Leader:** Prof. Prabhati Pati.
13. Engaging HR Consultant to Conduct Manpower Study at CPCL. **Sponsoring Agency:** Chennai Petroleum Corporation Limited, Chennai. **Project Leader:** Prof. Prabhati Pati.
14. Preparation and Submission of HRM Plan for Bharat Dynamics Limited (BDL), Hyderabad. **Sponsoring Agency:** Bharat Dynamics Limited (BDL), Hyderabad. **Project Leader:** Prof. Prabhati Pati.
15. Manpower, Recruitment and Succession Planning for Chenab Valley Power Projects Limited. **Sponsoring Agency:** Chenab Valley Power Projects Limited, Jammu. **Project Leader:** Prof. Prabhati Pati.
16. Formulating Strategic Planning Document, Vision and Mission for Chenab Valley Power Project Limited. **Sponsoring Agency:** Bharat Dynamics Limited (BDL), Hyderabad. **Project Leader:** Prof. Prabhati Pati.
17. Formulating HR Rules and Policies for Chenab Valley Power Projects Limited. **Sponsoring Agency:** Chenab Valley Power Projects Limited, Jammu. **Project Leader:** Prof. Prabhati Pati.
18. Research Fellow at Asian Institute of Management. **Sponsoring Agency:** Asian Institute of Management, Philippines. **Project Leader:** Dr. Y Malini Reddy.
19. Implementation of Water, Sanitation and Hygiene in Schools Programme. **Sponsoring Agency:** Sarva Siksha Abhiyan, Hyderabad. **Project Leader:** Dr. Y Malini Reddy.
20. Study on Benchmarking of School Sanitation. **Sponsoring Agency:** Government of West Bengal, Kolkata. **Project Leader:** Dr. Y Malini Reddy.
21. Water, Sanitation and Hygiene (WASH) in Schools of Warangal under CSR Activity. **Sponsoring Agency:** The Oriental Insurance Company Limited, New Delhi. **Project Leader:** Dr. Y Malini Reddy.
22. Assessment of Enabling Parameters of PM's Trophy Scheme. **Sponsoring Agency:** Ministry of Steel, Government of India, New Delhi. **Project Leader:** Prof. Vilas Shah.
23. Research Project to Modify Vendor Rating System in Alignment with the Organizational Objectives for Improvement in Supplier Performance for NMDC Limited. **Sponsoring Agency:** National Mineral Development Corporation Limited, Government of India, Hyderabad. **Project Leader:** Prof. Vilas Shah.
24. Research Project in Public Procurement Policy (DGS&D). **Sponsoring Agency:** Department of Commerce (SD), Directorate General of Supplies & Disposal, Government of India, New Delhi. **Project Leader:** Prof. Vilas Shah.

CENTER FOR PUBLIC POLICY, GOVERNANCE & PERFORMANCE

1. Preparing a Draft Innovation Policy for the Government of Andhra Pradesh. **Sponsoring Agency:** Andhra Pradesh State Innovation Society, Krishna District, Andhra Pradesh. **Project Leader:** Prof. D Rama Rao.
2. Evaluation of Plan Schemes of Department of Administrative Reforms and Public Grievances (DARPG) for Continuance beyond 12th Five Year Plan. **Sponsoring Agency:** Ministry of Personal Public Grievances & Pensions Department of Administrative Reforms & Public Grievances, New Delhi. **Project Leader:** Prof. D Rama Rao.
3. Technical Assistance to Project of Replicating PM Awarded Initiatives in the States/UT's. **Sponsoring Agency:** Ministry of Personnel, Public Grievances and Pensions, New Delhi. **Project Leader:** Prof. D Rama Rao.

2. Management Review of Assessing the Capacity of BCC/IEC in the Health Medical and Family Welfare Departments of three States of Maharashtra, Karnataka and Telangana. **Sponsoring Agency:** United Nations Children's Fund (UNICEF), New Delhi. **Project Leader:** Dr. Subodh Kandamuthan.

CENTER FOR POVERTY STUDIES & RURAL DEVELOPMENT

1. Evaluation of Technical Education Quality Improvement Programme. **Sponsoring Agency:** World Bank, NPIU - National Project Implementation Unit, New Delhi. **Project Leader:** Prof. H Hemnath Rao.
2. Study for Protecting the Welfare of the Rural Consumer CRCS Phase - II. **Sponsoring Agency:** Ministry of Consumer Affairs, New Delhi. **Project Leader:** Dr. Sutanuka Dev Roy.
3. Socio Economic and Gender Based Evaluation of "Individual" Category B Assets Under MGNREGA in Telangana. **Sponsoring Agency:** National Institute of Rural Development and Panchayati Raj (NIRDPR), Hyderabad. **Project Leader:** Ms. Srilekha Ravvarapu.

CENTER FOR HEALTHCARE MANAGEMENT

1. Recruitment of Hospital Administrators for Gandhi Hospital. **Sponsoring Agency:** Health, Medical and Family Welfare Department, Government of Telangana, Hyderabad. **Project Leader:** Dr. Bhawna Gulati.

Annexure 5-B
Research & Management Studies
(Completed during April 2016–March 2017)

CENTER FOR ENERGY, ENVIRONMENT, URBAN GOVERNANCE & INFRASTRUCTURE DEVELOPMENT

1. Analysis of Power Prices in FY 2015-16 and FY 2016-17 in Terms of Long Term PPAs Executed Under Competitive Bidding During FY 2008-09 to FY 2010-11. **Sponsoring Agency:** Reliance Infrastructure Limited, **Project Leader:** Mr. K Balarama Reddi.
2. Quality and Quantity Inspections of works relating to Four Rural Circles of TSSPDCL, Hyderabad. **Sponsoring Agency:** TSSPDCL, Hyderabad. **Project Leader:** Mr. K Balarama Reddi.
3. DERC - Assistance to DERC in Scrutiny, Analysis and Disposal of Tariff ARR/True up Petitions of Three Discoms in Delhi. **Sponsoring Agency:** Delhi Electricity Regulatory Commission, New Delhi. **Project Leader:** Mr. K Balarama Reddi.
4. Consultancy Services to BERC, Patna for True up of ARR for FY 2014-15, APR for FY 2015-16, ARR for the second control period for FY 2016-17 to FY 2018-19, Fixation of Tariffs for FY 2016-17 in Bihar. **Sponsoring Agency:** Bihar Electricity Regulatory Commission, Bihar. **Project Leader:** Mr. K Balarama Reddi.
5. Preparation of True up of Orders for the Tariff Orders for FY 2010-11, FY 2011-12 and FY 2012-15 issued by MSERC, Shillong. **Sponsoring Agency:** Meghalaya State Electricity Regulatory Commission (MSERC), Shillong. **Project Leader:** Mr. K Balarama Reddi.
6. Study on “Assessment/Reduction of Distribution Losses in CESC System, Kolkata and Preparation of DPR”. **Sponsoring Agency:** CESC, Kolkata. **Project Leader:** Mr. K Balarama Reddi.
7. Annual Advisory Services to CESC Ltd. **Sponsoring Agency:** CESC, Kolkata. **Project Leader:** Mr. K Balarama Reddi.
8. Assistance to NERC Process Tariff Petitions to Determine ARR and Tariff for FY 2016-17. **Sponsoring Agency:** Nagaland Electricity Regulatory Commission, Kohima. **Project Leader:** Mr. K Balarama Reddi.
9. True up for FY 2014-15, APR and Tariff for FY 2016-17 for Utilities in Gujarat **Sponsoring Agency:** Gujarat Electricity Regulatory Commission, Gujarat. **Project Leader:** Mr. K Balarama Reddi.
10. Quality and Quantity Inspections of Works/ Schemes in TSSPDCL. **Sponsoring Agency:** TSSPDCL, Hyderabad. **Project Leader:** Mr. K Balarama Reddi.
11. Assistance to MSERC in processing of tariff Petitions of Me-PGCL, Me-PTCL, Me-PDCL to determine ARR and Tariffs from FY 2016-17. **Sponsoring Agency:** MSERC, Shillong. **Project Leader:** Mr. K Balarama Reddi.
12. Duty/Charges Being Charged Across the States in India. **Sponsoring Agency:** CESC, Kolkata. **Project Leader:** Mr. K Balarama Reddi.
13. Study on Effectiveness and Functioning of CGIRF, Ombudsman, Consumer Survey in Assam. **Sponsoring Agency:** Assam Electricity Regulatory Commission. **Project Leader:** Mr. K Balarama Reddi.
14. Consultancy Services to JERC, Aizawl for Determination of ARR and Tariffs for FY 2017-18 in Mizoram and Manipur States. **Sponsoring Agency:** Joint Electricity Regulatory Commission (JERC) from Manipur and Mizoram, Aizawl. **Project Leader:** Mr. K Balarama Reddi.
15. Fixation of Tariff for Roof Top Solar Projects. **Sponsoring Agency:** Joint Electricity Regulatory Commission for Manipur and Mizoram, Aizawl, Mizoram. **Project Leader:** Mr. K Balarama Reddi.

16. Analysis of existing PPA of 2X600 MW STPP and prepare new PPA with 2 TSDISCOMS to 2X600 MWSTPP - Phase 1. **Sponsoring Agency:** Singareni Collieries Company Ltd, Hyderabad. **Project Leader:** Prof. Usha Ramachandra.
17. Transaction towards ECBC Complied Built Environment Through Handholding Support to GoTS – a Pilot at GHMC. **Sponsoring Agency:** Natural Resources Defense Council, New York. **Project Leader:** Mr. Rajkiran V Bilolikar.
18. Preparation of City Sanitation Plan for Gorakhpur City. **Sponsoring Agency:** Gorakhpur Municipal Corporation. **Project Leader:** Prof. Srinivas Chary Vedala.
19. Reform Implementation Action Plan under JNNURM in Jharkhand. **Sponsoring Agency:** Government of Jharkhand. **Project Leader:** Prof. Srinivas Chary Vedala.
20. Study on Process Re-engineering of Municipal Systems and Developing a IT Roadmap. **Sponsoring Agency:** Warangal Municipal Corporation. **Project Leader:** Prof. Srinivas Chary Vedala.
21. Setting up of National Technical Support Unit (NTSU) to Operationalize the recommendations of 13 FC. **Sponsoring Agency:** Ministry of Urban Development, Government of India, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
22. Preparation of City Sanitation Plan for Aligarh City. **Sponsoring Agency:** Aligarh Municipal Corporation. **Project Leader:** Prof. Srinivas Chary Vedala.
23. To Provide Advisory Support to the GHMC in Hosting the XI Metropolis World Congress 2014. **Sponsoring Agency:** Greater Hyderabad Municipal Corporation (GHMC), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
24. Programme Cooperation Agreement for WASH in Schools Leadership Course. **Sponsoring Agency:** United Nations Children Fund, UNICEF, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
25. Developing City Sanitation Plans for Eight City Corporations of Karnataka State under National Urban Sanitation Plan. **Sponsoring Agency:** Municipal Administration, Government of Karnataka. **Project Leader:** Prof. Srinivas Chary Vedala.
26. Developing an Integrated Solid Waste Management Tool Kit for Municipalities in Tamil Nadu. **Sponsoring Agency:** Tamil Nadu Institute of Urban Studies Training and Research Centre, Government of Tamil Nadu. **Project Leader:** Prof. Srinivas Chary Vedala.
27. Regional Capacity Building Hub for Region VI (Andhra Pradesh, Maharashtra and Goa). **Sponsoring Agency:** Ministry of Urban Development, Government of India, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
28. Regional Capacity Building Hub for Region III (Uttar Pradesh). **Sponsoring Agency:** Ministry of Urban Development, (MoUD), Government of India, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
29. Regional Capacity Building Hub for Region VII (Tamilnadu, Karnataka, Kerala & Pondicherry). **Sponsoring Agency:** Ministry of Urban Development, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
30. Establishing a Framework for an Independent Regulator in Water and Sanitation Sector under HMWS&SB. **Sponsoring Agency:** Hyderabad Metro Water Supply & Sewerage Board (HMWS&SB), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
31. Technical Assistance Under Kolkata Urban Services for the Poor Programme. **Sponsoring Agency:** Government of Jharkhand. **Project Leader:** Ms. Vasavi Narla.
32. Project Management Unit-DFID Ray. **Sponsoring Agency:** Deloitte Touche Tohmatsu India Private Limited, Kolkata. **Project Leader:** Ms. Vasavi Narla.
33. Handholding Support for Establishing Management Framework Review System for Post Project Environmental Monitoring. **Sponsoring**

- Agency:** Visakhapatnam Port Trust. **Project Leader:** Mr. G Balasubramanyam.
34. Identification of Trust Programme in the Programmes in the Neighborhood Area in Line With Environmental Policy of APMDC Limited. **Sponsoring Agency:** Andhra Pradesh Mineral Development Corporation Limited, Hyderabad. **Project Leader:** Mr. G Balasubramanyam.
35. Post Project Monitoring Requirements of Haldia Dock Complex on Green Port Initiatives. **Sponsoring Agency:** Haldia Dock Complex, West Bengal. **Project Leader:** Mr. G Balasubramanyam.
36. International Study Tour on Innovative Remediation Technologies and Methodologies Focusing on International Best Practices under World Bank aided Capacity Building for Industrial Pollution Management. **Sponsoring Agency:** Ministry of Environment and Forests, Government of India, New Delhi. **Project Leader:** Prof. Valli Manickam.
37. 1st Meeting of the Expert Committee for Drafting National Geospatial Policy **Sponsoring Agency:** Department of Science & Technology, New Delhi. **Project Leader:** Prof. Valli Manickam.
38. Expert Committee Meeting on 'Landslide Hazard Mitigation. **Sponsoring Agency:** Department of Science & Technology, New Delhi. **Project Leader:** Prof. Valli Manickam.
39. Analysis of Existing State Level Instruments in Madhya Pradesh under the Global Environment Facility Supported SLEM Project. **Sponsoring Agency:** Project Director - UNDP - GEF Project - Govt. of Madhya Pradesh. **Project Leader:** Prof. Valli Manickam.
40. Understanding Capacity Needs Requirements of different stakeholders of Climate change Adaptation for industrial Area of AP and TS States Integration, Energy and Environment. **Sponsoring Agency: Integration Environment & Energy GMBH, Germany.** **Project Leader:** Dr. Narendra Kodandapani.
41. 8-Hour Duty System in Kerala Police & (2) Vijayawada Courtwork Monitoring System. **Sponsoring Agency:** Centre for Innovations in Public Systems (CIPS), Hyderabad. **Project Leader:** Shri. Kamal Kumar.

CENTRE FOR MANAGEMENT STUDIES

1. Screening Test of Officers In Scale V & VI in Agriculture Insurance. **Sponsoring Agency:** Agriculture Insurance Company of India Limited, New Delhi. **Project Leader:** Prof. Harsh Sharma.
2. Screening Exercise for Assessment of Various Skills for Promotion to Senior Cadres in Life Insurance Corporation Personnel Administration Department. **Sponsoring Agency:** Life Insurance Corporation of India, Mumbai. **Project Leader:** Prof. Harsh Sharma
3. Screening Test for Officers of PSGICs / GIC for Promotional Exercise 2016-17 for Promotion to the Cadres of Scale VII and Scale VI. **Sponsoring Agency:** General Insurers' (Public Sector) Association of India (GIPSA), New Delhi. **Project Leader:** Prof. Harsh Sharma.
4. Formulation of Incentive Plan for Sales Executives of Goodricke Group Limited. **Sponsoring Agency:** Goodricke Group Limited, Kolkata. **Project Leader:** Dr. P Shahaida.
5. Appointment of a Reputed Management Consultancy Organisation Institution Professional Body for Formulating Business Plan. **Sponsoring Agency:** Pawan Hans Limited, New Delhi. **Project Leader:** Dr. P Shahaida.
6. Workshop on Effective Communication Skills for Granules Omnichem Private Limited. **Sponsoring Agency:** Granules Omnichem Private Limited, Vizag. **Project Leader:** Dr. P Shahaida.
7. Cognitive factors, Emotional Intelligence and Effective Leadership in Scientists. **Sponsoring Agency:** Department of Science and Technology, Government of India, New Delhi. **Project Leader:** Prof. K N Viswanatham.

8. Research Proposal for Implementing Modified Critical Chain Project Management System at ANURAG. **Sponsoring Agency:** Advanced Numerical Research & Analysis Group, DRDO, Ministry of Defence, Hyderabad. **Project Leader:** Prof. Vilas Shah.

CENTER FOR INNOVATION TECHNOLOGY (TECHNOLOGY POLICY MANAGEMENT AND INNOVATION AREA)

1. Case Study Preparation of Innovation Initiatives in Public Administration. **Sponsoring Agency:** Centre for Innovations in Public Systems (CIPS), Hyderabad. **Project Leader:** Prof. Nirmalya Bagchi.
2. Evaluation of the Scheme-Ministry of Steel Chair Professor and Scholarships to Undergraduate Students Pursuing Study in Metallurgical Engineering. **Sponsoring Agency:** Ministry of Steel -Joint Plant Committee, New Delhi. **Project Leader:** Prof. Nirmalya Bagchi.

CENTER FOR ECONOMICS AND FINANCE

1. Preparation of Manual - State Agriculture Infrastructure Development Programme (SAIDP). **Sponsoring Agency:** Commissioner & Director of Agriculture, Department of Agriculture, Government of Telangana, Hyderabad. **Project Leader:** Mr. Dushyant Mahadik.

CENTER FOR PUBLIC POLICY, GOVERNANCE AND PERFORMANCE

1. Consultancy Assignment for Prime Minister's Awards for Excellence in Public Administration, 2014-15. **Sponsoring Agency:** Department of Administrative Reforms and Public Grievances, New Delhi. **Project Leader:** Prof. M Chandrasekhar.
2. Independent Evaluation of HRD Programmes (1) Star College Scheme and (2) Biotech Industrial Training Programme in the FY 2013-14. **Sponsoring Agency:** Centre for Innovation and Technology (CIT), New Delhi and Department of Biotechnology, Government of India, New Delhi. **Project Leader:** Prof. M Chandrasekhar.

CENTER FOR HEALTH CARE MANAGEMENT

1. Design & Implementation of Online Course on NABH Accreditation of Hospitals. **Sponsoring Agency:** MediSys EduTech Private Limited, Hyderabad. **Project Leader:** Dr. Bhawna Gulati.

Annexure 5-C
Research and Management Studies
(Projects Received during April 2016–March 2017)

CENTER FOR ENERGY, ENVIRONMENT, URBAN GOVERNANCE & INFRASTRUCTURE DEVELOPMENT

1. Analysis of Power Prices in FY 2015-16 and FY 2016-17 in terms of Long term PPAs Executed Under Competitive Bidding During FY 2008-09 to FY 2010-11. **Sponsoring Agency:** Reliance Infra Structure Limited, Mumbai. **Project Leader:** Mr. K Balarama Reddi.
2. Quality and Quantity Inspection of Works/ Schemes in TSSPDCL. **Sponsoring Agency:** Southern Power Distribution Company of Telangana Limited, Hyderabad. **Project Leader:** Mr. K Balarama Reddi.
3. Fixation of Tariff for Roof Top Solar Projects. **Sponsoring Agency:** Joint Electricity Regulatory Commission for Manipur and Mizoram, Aizawl, Mizoram. **Project Leader:** Mr. K Balarama Reddi.
4. Electricity Duty/Charges Being Charged Across the States in India. **Sponsoring Agency:** CESC, Kolkata. **Project Leader:** Mr. K Balarama Reddi.
5. True up for 2015-16, APR for 2016-17 Determination of ARR and Tariffs for FY 2017-18 in Bihar. **Sponsoring Agency:** Bihar Electricity Regulatory Commission (BERC), Bihar. **Project Leader:** Mr. K Balarama Reddi.
6. Consultancy Services to JERC, Aizawl for Determination of ARR and Tariffs for FY 2017-18 in Mizoram and Manipur States. **Sponsoring Agency:** Joint Electricity Regulatory Commission (JERC) from Manipur and Mizoram, Aizawl. **Project Leader:** Mr. K Balarama Reddi.
7. Determination of ARR and Transmission Charges for FY 2017-18. **Sponsoring Agency:** Telangana State Electricity Regulatory Commission (TSERC), Hyderabad. **Project Leader:** Mr. K Balarama Reddi.
8. Annual Advisory Services to CESC. **Sponsoring Agency:** CESC, Kolkata. **Project Leader:** Mr. K Balarama Reddi.
9. Quality and Quantity Inspection of Works/ Schemes in TSSPDCL. **Sponsoring Agency:** TSSPDCL, Hyderabad. **Project Leader:** Mr. K Balarama Reddi.
10. Consultancy Services to BERC, Patna for Determination of ARR and Transmission Tariffs for Bihar Grid Company Limited (BGCL) for FY 2017-18. **Sponsoring Agency:** Bihar Electricity Regulatory Commission(BERC), Patna. **Project Leader:** Mr. K Balarama Reddi.
11. Consultancy Services to Meghalaya State Electricity Regulatory Commission(MSERC), Shillong- Determination of ARR and Tariffs for MePGCL, MePTCL/SLDC and MePDCL FY-2017-18. **Sponsoring Agency:** Meghalaya State Electricity Regulatory Commission (MSERC), Shillong. **Project Leader:** Mr. K Balarama Reddi.
12. Capacity Development for Project Implementation - Asian Development Bank (ADB). **Sponsoring Agency:** Asian Development Bank, New Delhi. **Project Leader:** Prof. Usha Ramachandra.
13. Study on Impact of Tariffs and Formulation of Advice to the Government on the Use of Electricity in Sri Lanka. **Sponsoring Agency:** LIRNEasia, Sri Lanka. **Project Leader:** Prof. Usha Ramachandra.
14. Strengthening the Implementation Framework of the Energy Conservation Building Code (ECBC). **Sponsoring Agency:** National Resources Defense Council (NRDC), New York. **Project Leader:** Mr. Rajkiran V Bilolikar.
15. Conducting the Field Survey to Carry Out the Performance Evaluation of Street Lighting Systems Installed between 2010-11 and 2015-16 MNRE. **Sponsoring Agency:** Ministry of

- New and Renewable Energy (MNRE), New Delhi. **Project Leader:** Mr. Rajkiran V Bilolikar.
16. Strengthening the Mandatory ECBC Compliance Mechanism in the State of Telangana- Certificate Workshops. **Sponsoring Agency:** Telangana New & Renewable Energy Development Corporation Limited (TNREDCL), Hyderabad. **Project Leader:** Mr. Rajkiran V Bilolikar.
 17. APCRDA, Vijayawada - Requirement of World Bank - Independent Evaluation of Land Pooling Scheme (LPS) in the Capital City “Amaravati”. **Sponsoring Agency:** Andhra Pradesh Capital Region Development Authority, Vijayawada. **Project Leader:** Mr. Rajkiran V Bilolikar.
 18. Book Project on Mission Kakatiya. **Sponsoring Agency:** Irrigation and CAD Department, Government of Telangana, Hyderabad. **Project Leader:** Dr. Narendran Kodandapani.
 19. Drought Fire Relationships for the Western Ghats Hotspot of Biodiversity. **Sponsoring Agency:** Council of Scientific and Industrial Research, Extramural Research Division, New Delhi. **Project Leader:** Dr. Narendran Kodandapani.
 20. People’s Biodiversity Registers in Krishna District, Andhra Pradesh. **Sponsoring Agency:** Andhra Pradesh State Biodiversity Board, Andhra Pradesh. **Project Leader:** Dr. Narendran Kodandapani.
 21. Expert Committee Meeting on ‘Landslide Hazard Mitigation. **Sponsoring Agency:** Department of Science and Technology, New Delhi. **Project Leader:** Prof. Valli Manickam.
 22. Geospatial Analysis and Impact of MGNREGA on Water Conservation and Rejuvenation of Water Bodies. **Sponsoring Agency:** National Institute of Rural Development and Panchayati Raj (NIRDPR), Hyderabad. **Project Leader:** Prof. Valli Manickam.
 23. Social Impact Assessment for Proposed Land Acquisition for Teesta Stage IV HE Project. **Sponsoring Agency:** Land Revenue & Disaster Management, Government of Sikkim, Sikkim. **Project Leader:** Prof. Reshmy Nair.
 24. Study on Innovative Alternative Approaches to Land Acquisition in India. **Sponsoring Agency:** World Bank, Washington, USA. **Project Leader:** Prof. Reshmy Nair.
 25. Social Impact Assessment Study and Preparation of Social Impact Management Plan for Mangampeta Barytes Expansion and Extension Projects. **Sponsoring Agency:** Andhra Pradesh Mineral Development Corporation Limited, Hyderabad. **Project Leader:** Prof. Reshmy Nair.
 26. Identification of Trust Programme in the Programmes in the Neighborhood Area in Line With Environmental Policy of APMDC Limited. **Sponsoring Agency:** Andhra Pradesh Mineral Development Corporation Limited, Hyderabad. **Project Leader:** Mr. G Bala Subramanyam.
 27. Post Project Monitoring Requirements of Haldia Dock Complex on Green Port Initiatives. **Sponsoring Agency:** Haldia Dock Complex, West Bengal. **Project Leader:** Mr. G Bala Subramanyam.
 28. Behavior Based Safety Implementation in Pilot Area. **Sponsoring Agency:** NATCO Pharma Limited, Kothur, Telangana. **Project Leader:** Mr. G Bala Subramanyam.
 29. Handholding support for Establishing Management Framework Review System for Post Project Environmental Monitoring. **Sponsoring Agency:** Vishakhapatnam Port Trust, Andhra Pradesh. **Project Leader:** Mr. G Bala Subramanyam.
 30. Preparation of Manual for Andhra Pradesh Pollution Control Board. **Sponsoring Agency:** Andhra Pradesh Pollution Control Board, Hyderabad. **Project Leader:** Mr. G Bala Subramanyam.
 31. Handholding Support for Implementation of Behavior Based Safety. **Sponsoring Agency:** Aurobindo Pharma Limited, Hyderabad. **Project Leader:** Mr. G Bala Subramanyam.
 32. Establishment of State Level Programme Management Unit (PMU) for ICT Enablement of Development Permission Management System

- (DPMS). **Sponsoring Agency:** Government of Telangana. **Project Leader:** Prof. Srinivas Chary Vedala.
33. Consulting and Technical Support for ICT Enablement of HMDA. **Sponsoring Agency:** Hyderabad Metropolitan Development Authority (HMDA)-Government of Telangana, Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
 34. Capacity Building of Cities as Part of Sanitation Capacity Building Platform (SCBP). **Sponsoring Agency:** National Institute of Urban Affairs, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
 35. Consultancy Services for the Selection of Project Management and Construction Supervision Consultants for Vizag Chennai Industrial Corridor. **Sponsoring Agency:** Department of Industries, Commerce and Export Promotion, Government of Andhra Pradesh. **Project Leader:** Prof. Srinivas Chary Vedala.
 36. Mission Mode Project on Service Delivery Improvement in Hyderabad. **Sponsoring Agency:** Greater Hyderabad Municipal Corporation (GHMC)-Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
 37. Handholding Support in Implementation of Smart City Project. **Sponsoring Agency:** Port Blair Smart Project Limited. **Project Leader:** Prof. Srinivas Chary Vedala.
 38. Andhra Pradesh Engagement Phase II: Technical Assistance to Government of AP for Urban Sanitation. **Sponsoring Agency:** Bill and Melinda Gates Foundation, USA. **Project Leader:** Prof. Srinivas Chary Vedala.
 39. Promotion of Inclusive, Sustainable Growth and Diversity to Strengthen Local Governments (PROMISE to Strengthen Local Governments). **Sponsoring Agency:** ICLEI South Asia, New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
 40. Formulation of Standard Operating Procedures (SOPs) for Critical Activities of Water Supply and Sewerage Functions. **Sponsoring Agency:** Hyderabad Metropolitan Water and Sewerage Board (HMWS&SB), Hyderabad. **Project Leader:** Prof. Srinivas Chary Vedala.
 41. Programme on Cooperation Agreement for WASH in Schools Leadership Course. **Sponsoring Agency:** United Nations Children's Fund (UNICEF), New Delhi. **Project Leader:** Prof. Srinivas Chary Vedala.
 42. Water, Sanitation and Hygiene (WASH) in Schools of Warangal under CSR Activity. **Sponsoring Agency:** The Oriental Insurance Company Limited, New Delhi. **Project Leader:** Dr. Y Malini Reddy.
 43. Establishment of SLTC and CLTCs for PMAY in Odisha. **Sponsoring Agency:** Government of Odisha Mission Director AWAAS, Bhubaneswar, Odisha. **Project Leader:** Prof. M S Raghavendra.
- #### CENTER FOR MANAGEMENT STUDIES
44. Screening Test for Officers of PSGICs / GIC for Promotional Exercise 2016-17 for Promotion to the Cadres of Scale VII and Scale VI. **Sponsoring Agency:** General Insurers' (Public Sector) Association of India (GIPSA), New Delhi. **Project Leader:** Prof. Harsh Sharma.
 45. Assessment Exercise for Promotion to the Cadre of ZM(O) and Placement in the Scale of ZM(S) for the Ensuing Promotion Round (2017-18) in Life Insurance Corporation. **Sponsoring Agency:** Life Insurance Corporation of India, Mumbai. **Project Leader:** Prof. Harsh Sharma.
 46. Screening Test of Officers In Scale V & VI In Agriculture Insurance. **Sponsoring Agency:** Agriculture Insurance Company of India Limited, New Delhi. **Project Leader:** Prof. Harsh Sharma.
 47. Assessment of Enabling Parameters of PM's Trophy Scheme. **Sponsoring Agency:** Ministry of Steel, New Delhi. **Project Leader:** Prof. Vilas Shah.
 48. Research Project to Modify Vendor Rating System in Alignment with the Organizational Objectives for Improvement in Supplier Performance for NMDC Limited. **Sponsoring Agency:** National

Mineral Development Corporation Limited, Hyderabad. **Project Leader:** Prof. Vilas Shah.

49. Research Project in Public Procurement Policy(DGS&D). **Sponsoring Agency:** Department of Commerce (SD), Directorate General of Supplies and Disposal, New Delhi. **Project Leader:** Prof. Vilas Shah.
50. Workshop on Effective Communication Skills for Granules Omnichem Private Limited. **Sponsoring Agency:** Granules Omnichem Private Limited, Vizag. **Project Leader:** Dr. P Shahaida.
51. Third Party Report on Societal Impact of CCMB and its Activities. **Sponsoring Agency:** CSIR - Centre for Cellular and Molecular Biology (CCMB), Hyderabad. **Project Leader:** Dr. P Shahaida.
52. Assessment of ICRISAT Project at Kudgi, Karnataka. **Sponsoring Agency:** Power Grid Corporation of India Limited, Bangalore. **Project Leader:** Dr. P Shahaida.
53. Assessment of Power Grid CSR Initiatives with ICRISAT Project at Bethamcherla, Kurnool District. **Sponsoring Agency:** Power Grid Corporation of India Limited, Secunderabad. **Project Leader:** Dr. P Shahaida.
54. Manpower, Recruitment and Succession Planning for Chenab Valley Power Projects Limited. **Sponsoring Agency:** Chenab Valley Power Projects Limited, Jammu. **Project Leader:** Prof. Prabhati Pati.
55. Formulating Strategic Planning Document, Vision and Mission for Chenab Valley Power Project Limited. **Sponsoring Agency:** Chenab Valley Power Projects Limited, Jammu. **Project Leader:** Prof. Prabhati Pati.
56. Formulating HR Rules and Policies for Chenab Valley Power Projects Limited. **Sponsoring Agency:** Chenab Valley Power Projects Limited, Jammu. **Project Leader:** Prof. Prabhati Pati.

CENTER FOR HUMAN DEVELOPMENT

57. Bharat Dynamics Limited (BDL) CSR Annual Report 2015-16. **Sponsoring Agency:** Bharat Dynamics Limited, Hyderabad. **Project Leader:** Dr. Balbir Singh.

CENTER FOR PUBLIC POLICY, GOVERNANCE AND PERFORMANCE

58. Case Studies on Select Innovative Public Service Delivery Initiatives in Healthcare. **Sponsoring Agency:** Centre for Innovation in Public Systems, Hyderabad. **Project Leader:** Prof. M Chandrasekhar.
59. Preparing a Draft Innovation Policy for the Government of Andhra Pradesh. **Sponsoring Agency:** Andhra Pradesh State Innovation Society, Krishna District, Andhra Pradesh. **Project Leader:** Prof. M Chandrasekhar.
60. Evaluation of Plan Schemes of Department of Administrative Reforms and Public Grievances for Continuance beyond 12th Five Year Plan. **Sponsoring Agency:** Department of Administrative Reforms and Public Grievances, New Delhi. **Project Leader:** Prof. D Rama Rao.

CENTER FOR INNOVATION AND TECHNOLOGY

61. Development of Digital Dashboards - Research Proposal to Map Information Flow in Seven Identified Departments. **Sponsoring Agency:** Department of Information Technology, Electronics and Communication, Government of Telangana, Hyderabad. **Project Leader:** Prof. Nirmalya Bagchi.
62. Preparation of Detailed Project Report (DPR) For Setting Up of National Institute of Skill Development (NISD). **Sponsoring Agency:** Ministry of Skill Development and Entrepreneurship, New Delhi. **Project Leader:** Prof. Nirmalya Bagchi.
63. Evaluation Capacity and Analytics Support to GOAP and other Government. **Sponsoring Agency:** Bill and Melinda Gates Foundation, New Delhi. **Project Leader:** Prof. Nirmalya Bagchi.

CENTER FOR POVERTY STUDIES & RURAL DEVELOPMENT

64. Socio Economic and Gender Based Evaluation of “Individual” Category B Assets Under MGNREGA in Telangana. **Sponsoring Agency:** National Institute of Rural Development and Panchayati Raj (NIRDPR), Hyderabad. **Project Leader:** Ms. Srilekha Ravvarapu.
65. Study on “Impact of Shifting the Burden of Commission Charges from Farmers to Traders”. **Sponsoring Agency:** Agricultural Marketing Department, Government of Telangana, Hyderabad. **Project Leader:** Ms. Srilekha Ravvarapu.

CENTRE FOR HEALTHCARE MANAGEMENT

66. Design & Implementation of Online Course on NABH Accreditation of Hospitals. **Sponsoring Agency:** MediSys EduTech Private Limited, Hyderabad. **Project Leader:** Dr. Bhawna Gulati.
67. Recruitment of Hospital Administrator for Gandhi Hospital. **Sponsoring Agency:** Health, Medical & Family Welfare Department, Hyderabad. **Project Leader:** Dr. Bhawna Gulati.
68. Management Review of Assessing the Capacity of BCC/IEC in the Health Medical and Family Welfare Departments of Three States of Maharashtra, Karnataka and Telangana. **Sponsoring Agency:** United Nations Children’s Fund (UNICEF), Hyderabad. **Project Leader:** Dr. Subodh Kandamuthan.

Annexure 6
Endowed and Public Lectures
(April 2016–March 2017)

A. ENDOWED LECTURES

1. *2 August 2016*: C C Desai Memorial Lecture (endowed by M/s Gulf Oil Corporation Ltd): “Implications of India’s Current Trade Agreements” by Smt Rita A Teatota, IAS, Commerce Secretary, Ministry of Commerce & Industry, Govt. of India.

B. PUBLIC LECTURES

1. *20 May 2016*: CIPS Foundation Day Lecture by Sri C Viswanath,, IAS, Secretary, Dept. of Administrative Reforms and Public Grievances & Dept. of Pensions & Pensioners’ Welfare, Govt. of India.
2. *21 December 2016*: ASCI Foundation Day Lecture: “Affordable Healthcare for the Poor in India”, by Dr (Smt) Soumya Swaminathan, Secretary, Department of Health Research and Director General, Indian Council of Medical Research, New Delhi.



December 21, 2016: Mr. K. Padmanabhaiah, Chairman, ASCI CoG, addressing a gathering to mark the 60th Foundation Day
 December 21, 2016: Dr. Soumya Swaminathan, DG, Indian Council of Medical Research, delivering the ASCI Foundation Day lecture



May 20, 2016: Mr. C. Viswanath, Secretary, Department of Administrative Reforms and Public Grievances, GoI, delivering the CIPS sixth Foundation Day Lecture



September 28, 2016: Maldives Civil Service Commission President Dr. Aly Shameem with Mr. K. Padmanabhaiah, Chairman, ASCI CoG, after signing an MoU



October 6, 2016: Dr. Johann Hesse, Counsellor and Head of Cooperation, Delegation of European Union in Bella Vista



March 30, 2017: Prof. Jos Nolle, Dean of Seneca International, Toronto with ASCI Director General Mr. RH Khwaja



March 22, 2017: David Goldstein, Co-Director of Natural Resources Defense Council's Energy Programme of the US, delivering a lecture on cool-roofs technology



November 8, 2016: Participants of a programme on Procurement Procedures for World Bank-aided Projects



January 23, 2017: Participants of Indo-French Workshop on Charminar Pedestrianisation Project and New Generation Tramway



January 30, 2017: Ms Ismat Ara Sadique, Minister of State, Ministry of Public Administration, Government of Bangladesh, during the launch of a training programme designed by ASCI for Bangladesh civil servants